



northern  
beaches  
council

# ATTACHMENT BOOKLET

**NORTHERN BEACHES COUNCIL MEETING**

**TUESDAY 21 APRIL 2026**

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**Draft Delivery Program 2026 - 2030**  
Including Operational Plan and Budget 2026/27





**Acknowledgement of Country**

We acknowledge the Traditional Owners of this land and Elders past, present and future. We recognise Aboriginal people as the traditional custodians of the Northern Beaches.

**Visit us: Northern Beaches Council**

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**Dee Why**

725 Pittwater Road  
Entry via Civic Drive

**Manly**

1 Belgrave Street  
Town Hall

**Mona Vale**

1 Park Street

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excluding public holidays

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# Introduction



## Message from the Mayor

Supporting our community, economy and environment to be strong and resilient



It is with pleasure that I present the Delivery Program for 2026 – 2030 and Operational Plan 2026 - 2027. This represents our commitment to the priorities and aspirations of the Northern Beaches community over the next four years.

Targeted services will be uplifted in 2026/27 supported by the Special Variation to rates approved by IPART in 2025.

This includes extending lifeguard operating hours at Dee Why Beach year round and extending lifeguard operations at other beach locations based on assessment of risk.

Our local environment will benefit from additional resources for compliance to proactively monitor building sites, vegetation removal and other high-risk activities. This will be complemented with more funds for bush regeneration, maintenance, trees planting and mowing.

We continue our strong focus on the repair and renewal of the suburban road and footpath network which has been impacted by repetitive adverse weather, as well as investing in stormwater infrastructure

critical to protecting the community against increasing storm and flood activity.

In 2026/27 \$124.7 million will be invested in capital projects, including \$21.5 million from the Special Variation.

This includes funds to complete the Warringah Recreation Centre at North Manly delivering new squash and tennis courts to support both grassroots and competitive play; a new amenities block at Freshwater Beach; upgrades to Boondah Reserve, Warriewood and a significant safety upgrade to McCarrs Creek Road at Church Point.

Works will also commence on the new Jamieson Park Sports Amenities Building, replacing this important community facility that was destroyed by fire. We worked closely with the community to design a modern new building that meets local needs. The new facility will house the Narrabeen Lakes Sailing Club and include public amenities.

Exciting progress continues across the area for water enthusiasts, with the refurbishment of the Bayview Baths tidal

pool, a major energy efficiency upgrade at the Manly Andrew Boy Charlton Aquatic Centre, upgrades to Avalon and Bilgola rockpools and renewal works planned for Mackerel and Bayview wharves.

We are sensitive to the role that all councils need to play in delivering new housing for our growing population and making it more affordable. In 2026/27 we will implement strategies to manage the impacts of increased density through local planning controls and continue to advocate for improvements to infrastructure ahead of development.

We have also proposed an affordable housing contribution requiring higher density new developments to provide affordable homes or pay a levy, potentially delivering hundreds of homes for essential workers such as teachers and nurses. If approved by the state government this would be the first of its kind in low and mid-rise development areas.

This Operational Plan sets a clear path for the year ahead and I invite you to explore the opportunities it presents. My fellow Councillors and I are excited to work with you over the next 12 months - and beyond - to continue to improve and shape the community we love

**Sue Heins**  
Mayor



### Capital project highlights 2026/27

- \$36.8m to improving road assets, including \$12.8m for resurfacing roads
- \$4.3m on new and improved footpaths across 18 suburbs
- \$14m improving sporting facilities including the completion of the Warringah Recreation Centre
- \$4.3m towards town and village centres including works at Balgowlah and Avalon
- \$13.3m on community facilities including amenities at Freshwater Beach and Boondah Reserve
- \$2.9m continuing the Collaroy-Narrabeen coastal protection works
- \$13m improving foreshores at various locations including the Avalon and Bilgola Beach Rockpool and South Collaroy foreshore
- \$1.6m on new and improved playgrounds including Collaroy Plateau
- \$10.1m on priority stormwater works to reduce flooding and pollution
- \$6.5m on new and improved reserves and parks including Warriewood, Clontarf and Frenchs Forest

## Message from the Chief Executive Officer



This Budget, Delivery Program and Operational Plan outlines the actions Council will take over the next four years to deliver the services, facilities and infrastructure our Northern Beaches community want now and into the future, as set out in the Community Strategic Plan.

Over the past year Council has taken important steps to strengthen its long-term financial sustainability. This includes approval from the Independent Pricing and Regulatory Tribunal (IPART) of a 2-year special variation to rates which commenced in 2025/26.

Our focus is now firmly on delivering the commitments made to the community. This includes infrastructure renewal, maintaining essential services and continuing to identify savings and efficiency measures. In the first half of 2025/26 alone, Council has delivered almost \$2 million in productivity savings, supporting our commitment to operate responsibly while maintaining the services our community depends on.

This year Council will complete the modernisation of its core operating systems,

marking the final stage of a significant multi-year program to improve how Council manages its business operations. These upgraded systems will strengthen financial management, improve access to information and support better planning and decision-making across the organisation. Ultimately, this will help Council deliver services more efficiently and respond more effectively to the needs of the Northern Beaches community.

Improving the experience of residents when they interact with Council is another priority. Through the implementation of our Customer Experience Strategy and the review of our Customer Charter, we are working to ensure our services are accessible and responsive and that our customers have a positive experience no matter how or where they interact with us.

Council will continue critical work to update the Local Environmental Plan and Development Control Plan. These updates will ensure our planning framework supports well-designed development while protecting the character and environmental values that make the Northern Beaches unique.

They will also provide greater clarity and certainty for residents and businesses.

These priorities sit alongside the many services Council delivers every day - maintaining local roads, parks and community facilities, protecting our natural environment, supporting local businesses and providing programs and services that strengthen our community.

Throughout 2026/27 Council will also begin reviewing several key strategic plans, including our Environment and Climate Change Strategy, Transport Strategy, Resilience Strategy and Destination Management Plan. These reviews will provide further opportunities for our community to help shape the future direction of the Northern Beaches. Community input is an important part of Council's planning and decision-making, and we look forward to engaging with residents, businesses and community groups throughout this process.

I look forward to continuing to work with Councillors and our community to deliver the services and infrastructure our community relies on and to support the Northern Beaches as a great place to live, work and enjoy.

**Scott Phillips**  
Chief Executive Office



## Budget snapshot 2026/27

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### Operational

### Capital works

**\$506.3m**

Income from continuing operations

-

**\$463.4m**

Expenses from continuing operations

-

**\$23.2m**

Capital grant income

=

**\$19.8m**

Operating surplus

**\$48.0m**

New works

+

**\$76.7m**

Renewal works\*

=

**\$124.7m**

Total works

### Loan repayments

**\$1.6m**

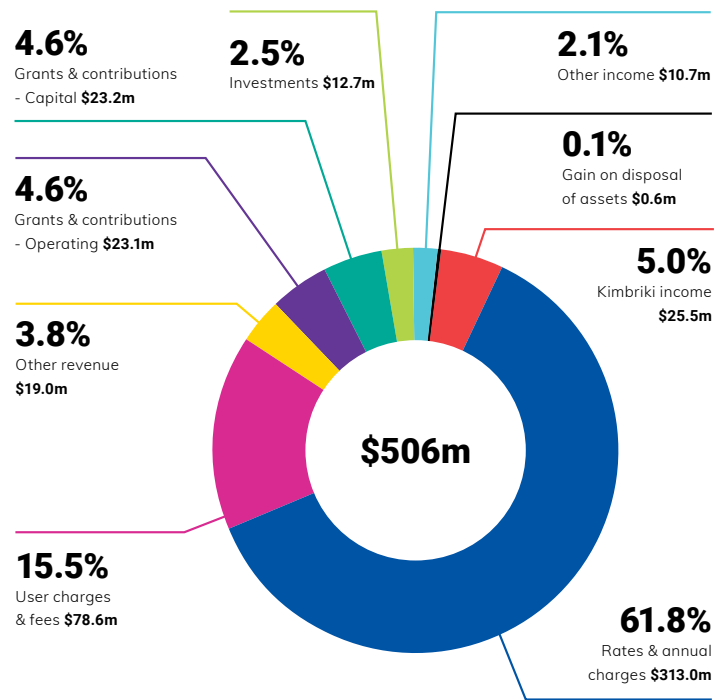
Loan principal repayments

\* Renewal works are those that return an asset to its 'as new' condition, for example a road that includes resealing the surface

### Funding summary for 2026/27

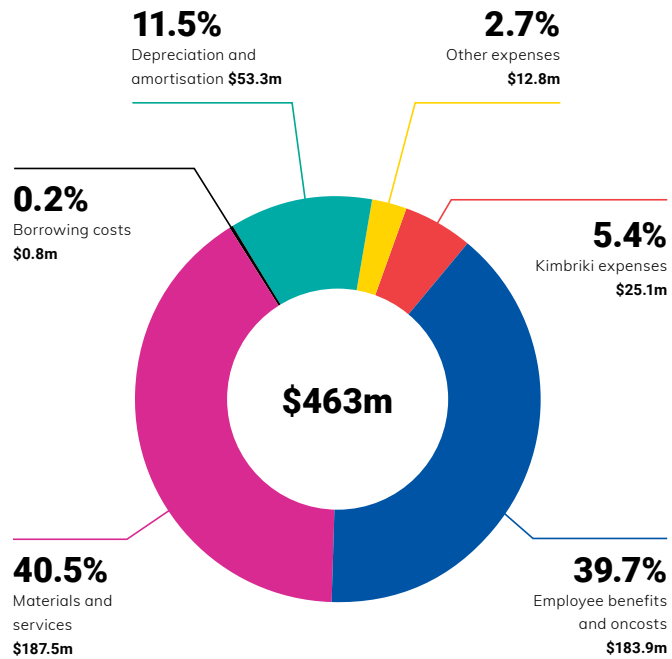
The following charts show the breakdown of funding sources for Council and how the money will be allocated in 2026/27.

#### Where does the income come from?



### Where is the money spent?

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Operational Plan and Budget 2026/27

### Productivity and Improvement Plan

Council is committed to realising productivity savings to reduce the burden on rates.

A Productivity and Improvement Plan, tabled at the Council meeting on the 28 January 2025, outlines targeted savings including \$5 million in the next 3 years, and one-off capital savings totalling \$10 million in the next 5 years.

Service reviews programmed for 2026/27 are:

- Environmental Education and Community Sustainability
- Strategic and Place Planning
- Economic Development and Tourism
- Parking Operations
- Waste Management
- Library Services

Throughout the year additional reviews may be initiated in response to changes in the operational environment.

Initiative	Savings	
	Operational year 3	Capital year 5
Service rationalisation - adjusting the level of service for discretionary services	\$2.14m	\$0.33m
Workforce management - improving organisational design to deliver cost effective and optimal structure	\$1.7m	-
Property rationalisation - reviewing property portfolio and transferring underutilised assets from property to cash	-\$0.2m*	\$10m
Fleet optimisation - rationalising the vehicle fleet	\$0.58m	\$0.04m
Energy efficiency - focusing on energy efficiency and solar opportunities	\$0.75m	-
<b>Total</b>	<b>\$4.98m</b>	<b>\$10.37m</b>

\* Loss of rental income

Improvement initiatives underway

Item	Efficiency improvement	Annual saving from 2022-2025 (Ongoing)	Planned for 2026/27			
			2025/26 Annual saving (Ongoing)	2025/26 Capital saving (Once-off)	2026/27 Cost /income improvement (Ongoing)	2026/27 Capital saving (Once-off)
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Service rationalisation</b>						
Avalon customer service centre - closed		\$110	-	-	-	-
Hop Skip Jump bus service – reduced routes			\$507	\$330	-	-
NSW Surf Life Saving Championships - remove financial subsidy			\$180	-	-	-
Vacation care – close service			\$145	-	-	-
Events – reduce program of events run by Council			\$324	-	-	-
<b>Efficiencies and other initiatives</b>						
Process, time & quality improvements achieved in past 12 months	✓					
Service reviews completed in past 12 months	✓					
Workforce management		\$1,702	\$112	-	\$316	-
Service delivery method change - streetsweeping, graphic design, internal audit		\$629	-	-	-	-
Children's services - move to cost neutral model		\$1,200	-	-	-	-
Revenue opportunities - outdoor dining on Manly Corso and advertising on bus shelters			\$6		\$533	
Cost reductions in pavement sweeping, library eResources, email newsletters, grant management and internal audit			\$27		\$180	
Digital parking permits - move from paper to digital solution					\$75	
Technology rationalisation		\$88	\$366	-	\$80	-
Fleet optimisation plan		\$390	\$217	-	-	-
Energy efficiency plan - including electricity and streetlighting costs		\$4,100	\$200	-	-	-
<b>Total improvement plan</b>		<b>\$8,219</b>	<b>\$2,084</b>	<b>\$330</b>	<b>\$1,184</b>	<b>-</b>
Community-led event grants – increase grants program to \$188,990		-	(\$86)	-	-	-
<b>Total – after increase in community-led event grants program</b>		<b>\$8,219</b>	<b>\$1,998</b>	<b>\$330</b>	<b>\$1,184</b>	<b>-</b>

**About the Northern Beaches**

The Northern Beaches Local Government Area (LGA) covers 254km<sup>2</sup> of urban and natural environment and is located to the north of the Sydney CBD.

The LGA is divided into 5 wards.

**Pittwater Ward**

Greater Mackerel Beach, Coasters Retreat, Currawong, Scotland Island, Lovett Bay, Elvina Bay, Morning Bay (Towlers Bay), Palm Beach, Whale Beach, Careel Bay, Cottage Point, Duffys Forest, Ku-ring-gai Chase, Avalon Beach, Clareville, Bilgola, Bilgola Plateau, Newport, Church Point, Mona Vale, Bayview, Terrey Hills (partial)

**Frenchs Forest Ward**

Belrose, Davidson, Frenchs Forest, Forestville, Beacon Hill, Allambie Heights, Killarney Heights

**Narrabeen Ward**

Warriewood, Ingleside, Elanora Heights, Narrabeen, North Narrabeen, Terrey Hills (partial), Cromer, Wheeler Heights, Collaroy Plateau, Collaroy, Oxford Falls

**Curl Curl Ward**

Narraweena, Dee Why, Curl Curl, North Curl Curl, Brookvale, North Manly, Freshwater, Queenscliff

**Manly Ward**

Manly Vale, Seaforth, Clontarf, North Balgowlah, Balgowlah, Balgowlah Heights, Fairlight, Manly



## Our community snapshot

### Environment



**254 km<sup>2</sup>**

Council's area across five wards



**114 km<sup>2</sup>**

Bushland surrounds us in three major national parks



**23,192**

Total solar panels installed in the area (APVI 30 Sept 2025)



**>300**

Bushland and wetland reserves covering 1,700ha

Operational Plan and Budget 2026/27

### Economy



**54%**

Residents work locally (or 44% work from home ABS 2021)



**65%**

Trade or tertiary qualification (Greater Sydney = 58% ABS 2021)



**66%**

Residents are working or looking for work (Greater Sydney = 60%; ABS 2021)



**40%**

Local trips by public transport, walking or cycling (TfNSW 2023/24)

### Community



**272,656**

Population (ERP 2025)



**41**

Median age of residents (ABS 2021)



**4% + 11%**

4% Need daily help due to age or disability and 11% are unpaid carers (ABS 2021)



**16%**

Speak a non-English language at home (ABS 2021)



**105,016**

Dwellings (ABS 2021)



**68%**

Residents own their home or have a mortgage (Greater Sydney = 59%; ABS 2021)



**55%**

Have 2 or more cars in their household (Greater Sydney = 46%; ABS 2021)



**26%**

Residents pay rent for their home (ABS 2021)

(APVI) Australian PV institute, (ABS) Australian Bureau of Statistics, (TfNSW) Transport for NSW, (ERP) Estimated resident population

18 **Our community's vision**

Northern Beaches is a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.



Draft Delivery Program 2026 - 2030



Operational Plan and Budget 2026/27

### Our Councillors

The following Councillors were elected on 14 September 2024 to represent the community on Northern Beaches Council until 2028.

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#### Curl Curl Ward



**Kristyn Glanville**  
0481 910 045  
Kristyn.Glanville@northernbeaches.nsw.gov.au  
First elected 2021



**Joeline Hackman**  
Joeline.Hackman@northernbeaches.nsw.gov.au  
First elected 2024



**Nicholas Beaugeard**  
0478 720 341  
Nicholas.Beaugeard@northernbeaches.nsw.gov.au  
First elected 2024

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#### Frenchs Forest Ward



**Sue Heins (Mayor)**  
0427 226 453  
Sue.Heins@northernbeaches.nsw.gov.au  
First elected 2017



**Ethan Hrnjak GAICD**  
Ethan.Hrnjak@northernbeaches.nsw.gov.au  
First elected 2024



**Jody Williams**  
0478 720 125  
Jody.Williams@northernbeaches.nsw.gov.au  
First elected 2024

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**Manly Ward**



**Candy Bingham (Deputy Mayor)**  
0418 430 544  
Candy.Bingham@northernbeaches.nsw.gov.au  
First elected 2017



**Sarah Grattan**  
0427 745 673  
Sarah.Grattan@northernbeaches.nsw.gov.au  
First elected 2017



**Bonnie Harvey**  
Bonnie.Harvey@northernbeaches.nsw.gov.au  
First elected 2024

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**Narrabeen Ward**



**Ruth Robins**  
0481 914 733  
Ruth.Robins@northernbeaches.nsw.gov.au  
First elected 2021



**Vincent De Luca OAM**  
0427 218 553  
Vincent.DeLuca@northernbeaches.nsw.gov.au  
First elected 2017



**Robert Giltinan OAM JP**  
0478 720 240  
Robert.Giltinan@northernbeaches.nsw.gov.au  
First elected 2024

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**Pittwater Ward**



**Miranda Korzy**  
0481 904 173  
Miranda.Korzy@northernbeaches.nsw.gov.au  
First elected 2021



**Rowie Dillon**  
0478 720 527  
Rowie.Dillon@northernbeaches.nsw.gov.au  
First elected 2024



**Mandeep Singh JP**  
0478 720 556  
Mandeep.Singh@northernbeaches.nsw.gov.au  
First elected 2024

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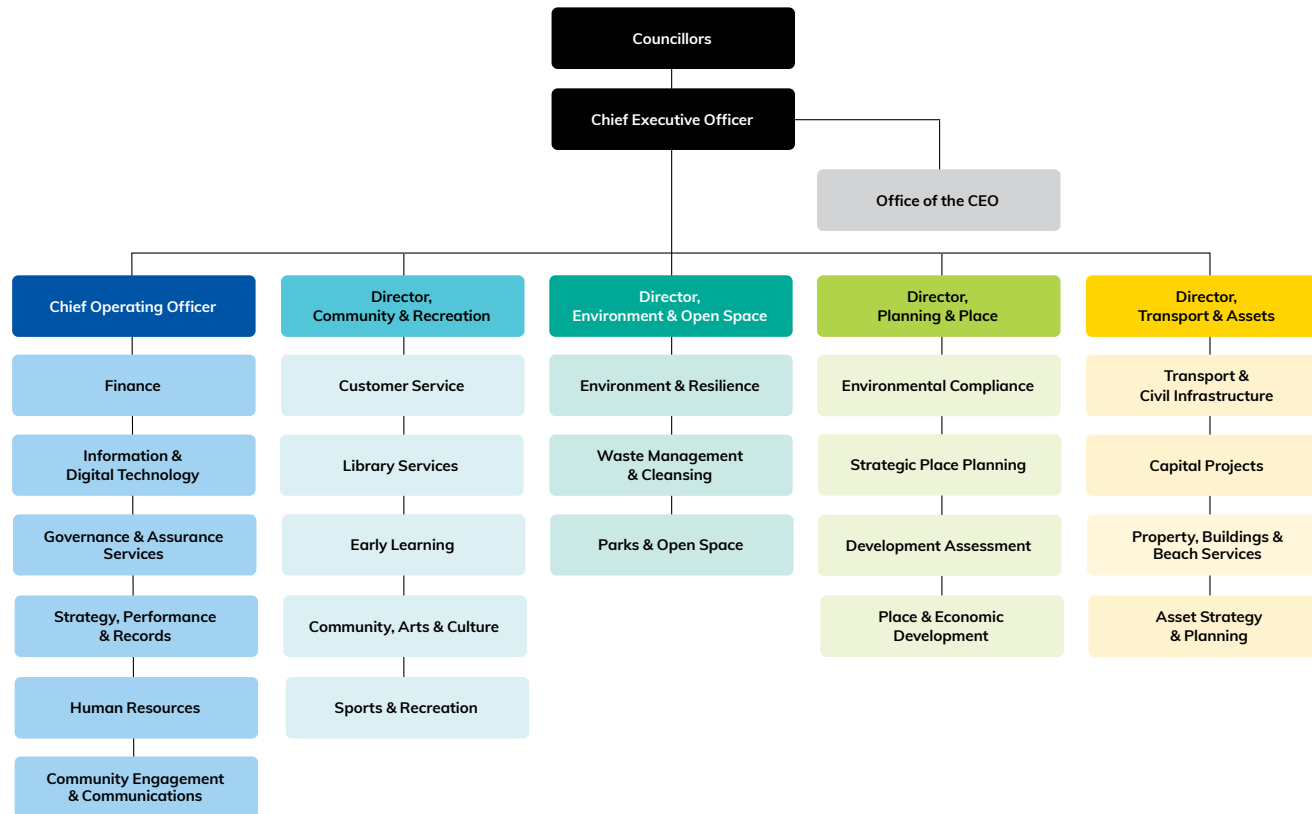
## Our organisation

### Purpose

Partnering with the community to protect, improve and create our future.

### Structure

Northern Beaches Council is divided into 5 directorates.





Draft Delivery Program 2026 - 2030



Operational Plan and Budget 2026/27

## Introduction to the Delivery Program

Council's Delivery Program is an important component of the legislated Integrated Planning and Reporting Framework (shown in Figure 1) applied to all councils in New South Wales.

The framework provides a foundation for Council to undertake long-term planning based on community engagement and resourced by robust plans for finances, assets and workforce.

The Community Strategic Plan (CSP) is central to this framework, setting out the community's priority outcomes, goals and strategies to achieve these. It is informed by federal, state, regional and Council strategies and plans and extends beyond Council operations encompassing all stakeholders involved in achieving good outcomes for the Northern Beaches, including all levels of government and the community.

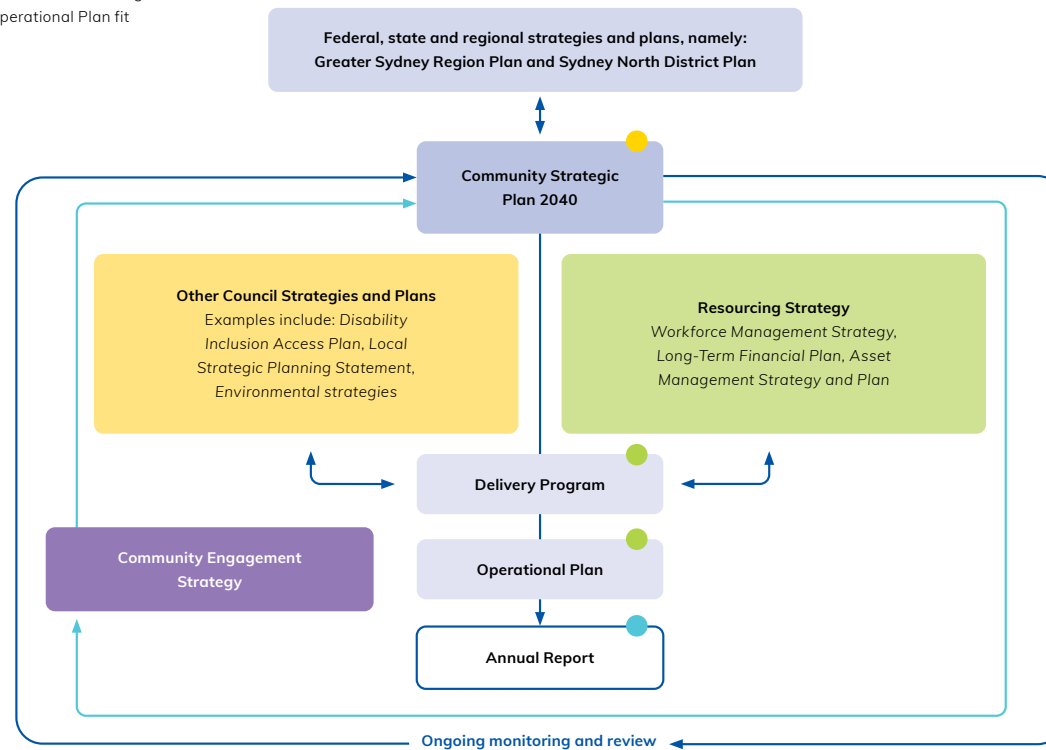
The Delivery Program is a council-specific document, positioned at the heart of our operations. It responds to the goals of the Community Strategic Plan and other Council strategies and plans and is influenced by the Resourcing Strategy, which sets out how our finances, assets and workforce will resource the services Council provides.

*The Local Government Act 1993* requires all councils to prepare a 4-year Delivery Program following every general Council election. The plan puts the community outcomes and goals from the CSP into action, and these actions are revisited every year to ensure they remain current.

Embedded within the Northern Beaches Delivery Program is a one-year Operational Plan and Budget detailing actions to take place in that year of the program.

Progress is reported quarterly and annually through the Operational Plan. Following an ordinary election, a State of the Region Report is presented to the new incoming council outlining progress against the CSP.

**Figure 1**  
Integrated planning and reporting framework showing where the Delivery Program and Operational Plan fit



- Where we want to go
- How we plan to get there
- Reporting our progress

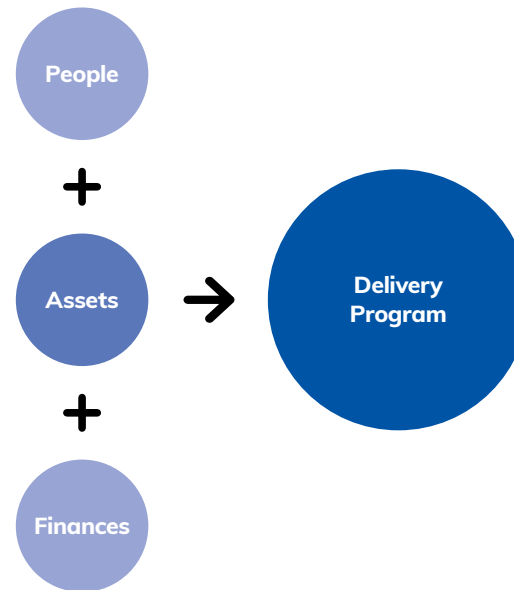
**Resourcing our Delivery Program**

The Resourcing Strategy ensures that Council has capable people, well-managed finances and assets to deliver the Delivery Program actions and the CSP long term goals. It is reviewed following each local government election and is comprised of 3 interrelated elements:

- The Workforce Management Strategy shapes the capacity and capability of our workforce to deliver quality services and outcomes for the community.
- The Asset Management Strategy and Plan set out how we will maintain facilities and other assets and create new ones.
- The Long-Term Financial Plan is revised annually and enables us to deliver services and build financial resilience to withstand future shocks.

These 3 elements also underpin the annual budget.

The Resourcing Strategy plans for the next 10 years, anticipating changing demographics, needs of our community and other trends and challenges that may impact the delivery of services.



**Addressing the Community**

**Strategic Plan outcomes**

The CSP has 7 outcome areas. The outcomes address the environmental, social, economic and civic priorities of the community, commonly referred to as the 'quadruple bottom line', with a series of goals for each.

This section shows how we will address these outcomes and goals over the next 4 years. Under the environmental, social, economic and civic priorities it shows Council's key services contributing to the achievements.

There are 16 key services of Council. Each has a service page, which details the principal activities – ongoing services, capital and operational projects that address a variety of CSP goals.

The Delivery Program is informed by community engagement, including reviews of the CSP, community satisfaction surveys, feedback on the draft Delivery Program and engagement undertaken on other projects.



Addressing the Community Strategic Plan goals

● Environmental

Protection of the environment	<b>Goal 1</b> Our bushland, coast and waterways are protected for their intrinsic value	<b>Goal 2</b> Our environment and community is resilient to natural hazards and climate change	<b>Goal 3</b> Our community is well-supported in protecting and enhancing the environment, to ensure safe and sustainable use
Environmental sustainability	<b>Goal 4</b> Our community is supported in the sustainable use of resources and working towards net zero and a local circular economy	<b>Goal 5</b> Our built environment is developed in line with best practice sustainability principles	<b>Goal 6</b> Our Council leads by example in environmental sustainability and resilience

● Social

Community and belonging	<b>Goal 7</b> Our community has access to a diverse range of cultural activities and events	<b>Goal 8</b> Our community feels safe and supported	<b>Goal 9</b> Our community is inclusive and connected
Housing, places and spaces	<b>Goal 10</b> Our community has access to housing options that are diverse and affordable to meet their current and evolving needs	<b>Goal 11</b> Our local centres are vibrant and healthy, catering for diverse economic and social needs	<b>Goal 12</b> Our community has access to spaces that enable healthy and active living and allow for a broad range of creative, sporting and recreational opportunities to be enjoyed

● Economic

Vibrant local economy	<b>Goal 13</b> Our businesses are resilient, well-connected and thrive in an environment that supports innovation, entrepreneurialism and economic growth	<b>Goal 14</b> Our economy provides opportunities that match the skills and needs of the population	<b>Goal 15</b> Our centres are sustainable, encompassing a diverse range of businesses that attract visitation and provide work, education, leisure and social opportunities
Safe and efficient transport	<b>Goal 16</b> Our integrated transport networks are resilient and meet the needs of our community	<b>Goal 17</b> Our community can safely and efficiently travel within and beyond the Northern Beaches	<b>Goal 18</b> Our community utilises sustainable transport options that reduce congestion and carbon emissions

● Civic

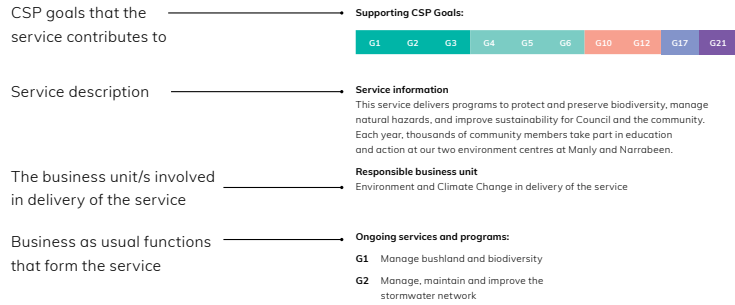
Good governance and participation	<b>Goal 19</b> Our Council is transparent and trusted to make decisions that reflect the values of the community	<b>Goal 20</b> Our Council is proactive, and efficiently and effectively responds to, and delivers on, the evolving needs of the community	<b>Goal 21</b> Our community is engaged in decision making processes
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The following table shows how the 16 key services address the CSP goals.

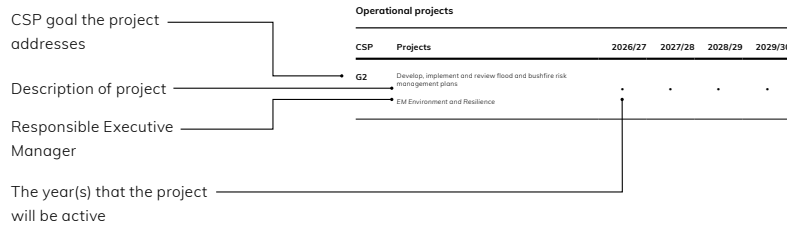
Key Service	CSP Goals										
Environment and sustainability	G1	G2	G3	G4	G5	G6	G10	G17	G21		
Waste and cleansing	G1	G3	G4	G6	G11	G21					
Kimbriki Resource Recovery Centre	G4	G6									
Community, arts and culture	G7	G8	G9	G11	G12	G21					
Children's services	G9	G12	G21								
Library services	G7	G9	G12	G21							
Strategic land use planning	G1	G5	G9	G10	G11	G12	G13	G15	G16	G19	G21
Development assessment	G5	G19									
Environmental compliance	G1	G5	G8	G12	G21						
Parks, sports and recreation	G2	G3	G5	G7	G8	G9	G11	G12	G15	G21	
Economic development, events and engagement	G7	G9	G11	G12	G13	G14	G15	G20	G21		
Transport, traffic and active travel	G16	G17	G18	G19	G21						
Property and commercial businesses	G2	G7	G8	G9	G11	G12	G15	G17	G19	G21	
Customer service	G20	G21									
Governance and assurance services	G19	G20	G21								
Corporate support services	G5	G8	G19	G20	G21						

### How to read the service pages

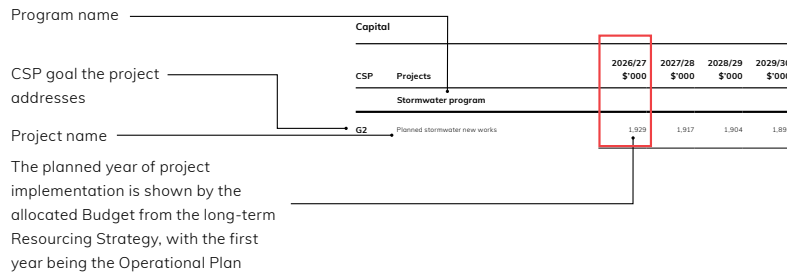
Each key service details what it will deliver and how it is funded.



**Operational projects** are initiatives designed to improve the services.



**Capital projects** are priority works based on community needs and adopted plans



Operational Plan and Budget 2026/27

### Service measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Total waste from all sources diverted from landfill onsite	82.9% av. 82.2%	83%	83%	Quarterly Annually
Reduction in volume of waste sent to landfill from the mixed waste section on site	19.9% av. 20.8%	12%	12%	Quarterly Annually

### Service budget

	Original* 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>					
User charges and fees	2,549	2,710	2,794	2,937	3,034
Investment fees and revenues	5	6	5	6	4
Other revenues	-	-	-	-	-
Grants and contributions - operating purposes	3,700	3,717	3,411	2,156	3,192
Other income	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-
<b>Total income from continuing operations</b>	<b>6,254</b>	<b>6,433</b>	<b>6,210</b>	<b>5,098</b>	<b>6,230</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(11,138)	(12,053)	(12,879)	(13,131)	(13,633)
Borrowing costs	-	-	-	-	-
Materials and services	(12,070)	(13,456)	(17,033)	(14,901)	(16,838)
Depreciation and amortisation	(7,920)	(8,293)	(8,384)	(8,684)	(9,111)
Other expenses	(9,508)	(10,414)	(11,152)	(12,126)	(13,115)
Internal charges	(2,960)	(2,922)	(2,995)	(3,070)	(3,145)
Overhead allocation	(3,565)	(3,654)	(3,745)	(3,839)	(3,933)
<b>Total expenses from continuing operations</b>	<b>(47,160)</b>	<b>(50,793)</b>	<b>(56,190)</b>	<b>(55,752)</b>	<b>(59,775)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(40,907)</b>	<b>(44,360)</b>	<b>(49,980)</b>	<b>(50,653)</b>	<b>(53,545)</b>
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	3,173	3,251	3,923	-	-
<b>Surplus/(deficit) from operations including capital grants and contributions</b>	<b>(37,734)</b>	<b>(41,109)</b>	<b>(46,057)</b>	<b>(50,653)</b>	<b>(53,545)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	40,595	44,360	49,980	50,653	53,545
Tfr (to)/from reserves	312	-	-	-	-
Full time equivalent positions (FTE)	89.7	93.5	-	-	-

First year of the plan is the Operational Plan



# Service pages

## Delivering on community priorities



Operational Plan and Budget 2026/27

## Delivering on community priorities: Environmental

### Community outcome:

#### Protection of the environment

Our community aspires to enhance and protect the natural and built environment from the risks and impacts of global and local pressures.

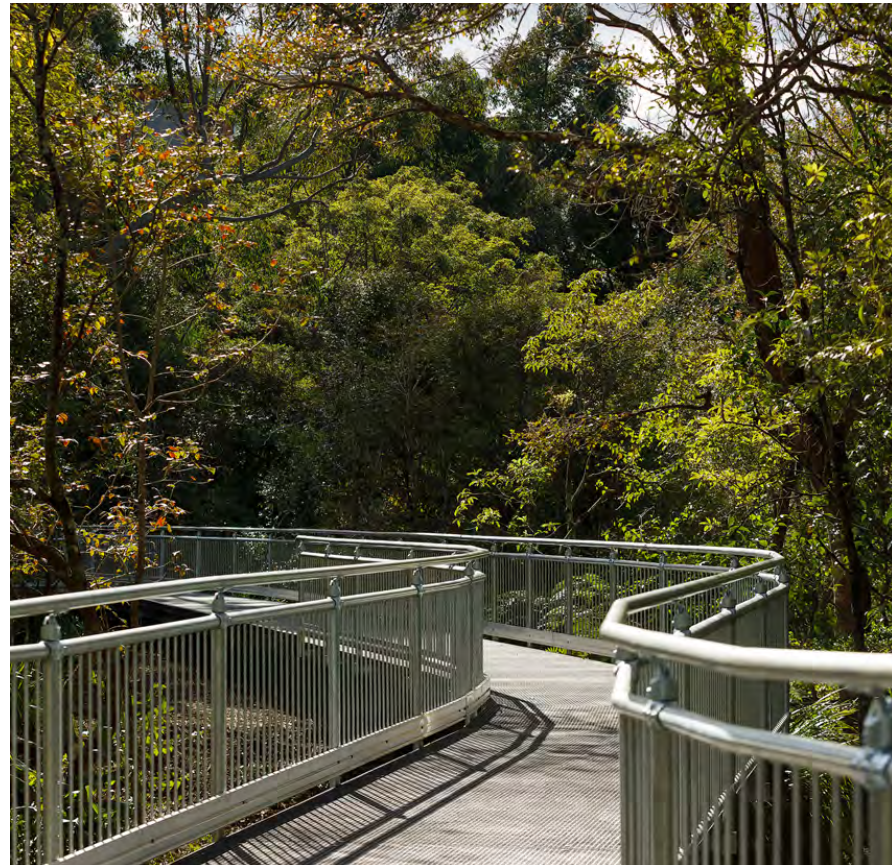
### Community outcome:

#### Environmental sustainability

Our community aspires to be leaders in managing our resources sustainably and for the long term to ensure that development is balanced with our lifestyle and environment.

#### Key services

- Environment and sustainability
- Waste and cleansing
- Kimbriki Resource Recovery Centre



Environmental snapshot



**80km**  
Coastline



**17km<sup>2</sup>**  
Council bushland



**250km**  
Creek lines



**1,460**  
Native plant species



**540**  
Native animal species



**592km**  
Stormwater pipes



**5**  
Aquatic reserves



**59%**  
Tree canopy cover  
(excludes waterbodies)



**1.73 million t CO<sub>2</sub>e**  
Community greenhouse gas emissions  
(15% reduction since 2017)



**15,612**  
People attend education events  
on sustainability and waste and  
circular economy



**>11 million**  
Domestic waste service bin  
lifts from residential dwellings  
annually (garbage, recycling and  
garden organics)



**>280,000 tonnes**  
Waste received  
annually at Kimbriki,  
with 80% recycled

## Environment and sustainability



### Supporting CSP Goals:

G1	G2	G3
G4	G5	G6
G10	G17	G21

### Service information

Environment and sustainability deliver programs and drive strategic initiatives to protect and preserve bushland and waterways, manage natural hazards and improve sustainability for Council and the community. Each year, thousands of community members take part in education and action at our Manly and Narrabeen

environment centres and volunteer to help deliver environmental outcomes. This service also leads the implementation of the following strategies and plans, endorsed by Council:

- Resilience Strategy
- Environment and Climate Change Strategy
- Floodplain risk management plans
- Asset management plan - stormwater infrastructure
- Bushfire Risk Management Plan
- Narrabeen Lagoon Entrance Management Strategy
- Management plans for coastal zones, reserves, local priority weeds and threatened species.

### Responsible business unit

Environment and Resilience  
Capital Projects  
Asset Strategy and Planning

### Ongoing services and programs

- G1** Deliver programs to protect, enhance and manage coast, catchments and waterways, including the delivery of coastal management programs

- G1** Manage bushland and biodiversity
- G2** Manage, maintain and improve the stormwater network
- G2** Build resilience and manage natural hazards in consultation with NSW Government agencies
- G2** Emergency planning, preparation, response and recovery activities through collaboration with emergency services and supporting agencies
- G3** Support the community and schools on environmental and sustainability projects
- G3** Implement the Threatened Species and Threatened Ecological Communities programs and actions
- G3** Deliver targeted education
- G4** for environmental protection, sustainability, volunteering and Coastal Environment Centre and Manly Environment Centre programs in response to community priorities
- G5** Undertake development engineering assessments, reviews, approvals and works
- G5** Provide expert environmental
- G10** advice in strategic planning and assessment of development and other applications
- G2** Deliver programs to mitigate, adapt and respond to climate change
- G6** and reduce Council and community resource consumption

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30	CSP	Operational	2026/27	2027/28	2028/29	2029/30
G2 G17	Investigate and implement viable options to reduce minor flooding on Wakehurst Parkway EM Environment and Resilience	•	•	•		G2	Enhanced stormwater maintenance program including asset maintenance, asset inspections, and pollutant removal* EM Environment and Resilience	•	•	•	•
G2	Develop, implement and review flood and bushfire risk management plans EM Environment and Resilience	•	•	•	•	G2	Enhanced natural risk reduction programs for management of bush fire and flood risk, contaminated land and geotechnical hazards* EM Environment and Resilience	•	•	•	•
G2	Develop and implement coastal management programs EM Environment and Resilience	•	•	•	•	G2	Improvements to the management of beaches and foreshores* EM Environment and Resilience	•	•	•	•
G3 G4	Expand and optimise volunteer, sustainability and environment programs in response to community priorities EM Environment and Resilience	•	•	•	•	G1	Enhanced management of creeks, bushland and invasive species* EM Environment and Resilience	•	•	•	•
G1 G2	Deliver South Creek Urban Rivers Project EM Environment and Resilience	•	•			G1 G2	Environment and Climate Change Strategy 2040 review EM Environment and Resilience	•			
G6	Implement a transition from gas plan for Council facilities EM Environment and Resilience	•	•	•	•	G2 G3 G6	Resilience Strategy review EM Environment and Resilience		•		
G1 G2 G3 G4 G5 G6	Report on the state of the Northern Beaches environment EM Environment and Resilience				•	G2	Beach nourishment investigations and approvals* EM Environment and Resilience	•	•		
G2 G6	Finalise and implement the priorities within Council's Climate Change Risk Assessment EM Environment and Resilience	•	•	•	•						

\* Funded by the Special Variation see page 131  
Operational Plan and Budget 2026/27

40 Key projects continued

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Coastal protection works</b>					
G2	Collaroy-Narrabeen coastal protection works	2,865	3,008	-	-
<b>Stormwater program</b>					
G2	Planned stormwater new works	1,929	1,917	1,904	1,892
G2	Warriewood Valley creekline works	100	923	-	-
G2	1 Geelong Road Cromer culvert upgrade	200	-	-	-
G2	New stormwater quality improvement devices*	37	78	80	59
G2	Flood mitigation infrastructure program*	1,055	2,136	1,942	1,952
G2	Oxford Falls Road west flood mitigation	500	1,923	-	-
<b>Total new works - Environment and sustainability</b>		<b>6,686</b>	<b>9,985</b>	<b>3,927</b>	<b>3,903</b>

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Stormwater program</b>					
G2	Planned stormwater renewal works*	4,960	9,510	8,402	8,810
G2	Reactive stormwater renewal works*	781	1,109	1,140	1,180
G2	Gross pollutant trap renewal works	107	110	113	116
G2	Tristram Road Beacon Hill pipe augmentation*	280	-	-	-
G2	Ocean outfall renewal works*	136	210	855	590
<b>Water and energy saving initiatives</b>					
G5 G6	Energy savings initiatives program	-	332	341	350
G5 G6	Water saving and re-use initiatives	17	91	94	96
G5 G6	Manly Aquatic Centre heat pump*	4,988	-	-	-
<b>Total renewal works - Environment and sustainability</b>		<b>11,270</b>	<b>11,361</b>	<b>10,944</b>	<b>11,143</b>

\* Includes Special Variation funding

**Performance measures**

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
No. of sustainability education events	53 av.	40	40	Quarterly
Volunteer bush regeneration (hours)	1,804 (Q1) 2,128 (Q2) 1,677 (Q3) 1,854 (Q4)	1,875 (Q1) 1,575 (Q2) 1,575 (Q3) 1,875 (Q4)	1,800 1,800 1,800 1,800	Quarterly
Active bushland management by contractor (ha)	1,249	1,200	1,200	Annually
Contractor bush regeneration (hours)	9,546 av	14,970	17,000	Quarterly
No. invasive pest animals controlled to protect native flora and fauna	74 av.	125	100	Quarterly
No. attending sustainability and environmental education events	15,612	16,000	16,000	Annually
Required mitigation activity completed for natural hazards (flood, fire, erosion, landslip)	100%	100%	100%	Annually
Greenhouse gas emissions by Council (CO2)	4,650	< 6,000	<5,000	Annually
Total water use by Council (kL)	426,884	< 417,787*	< 418,071*	Annually
<b>Workload measures</b>				<b>Frequency</b>
Gross pollutants removed from stormwater networks (tonnes)	182 av.	-	-	Quarterly
No. DA referrals for assessment of environmental controls	291 av.	-	-	Quarterly

\*New measure in 2025/26

\*\* based on a rolling average of the last five years' consumption, to account for wet and dry years



Income and expenditure - Environment and Sustainability

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	2,549	2,710	2,794	2,937	3,034	Grants and contributions - capital purposes	3,173	3,251	3,923	-	-
Investment fees and revenues	5	6	5	6	4	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(37,734)</b>	<b>(41,109)</b>	<b>(46,057)</b>	<b>(50,653)</b>	<b>(53,545)</b>
Other revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	3,700	3,717	3,411	2,156	3,192	Rates and annual charges	40,595	44,360	49,980	50,653	53,545
Other income	-	-	-	-	-	Tfr (to)/from reserves	312	-	-	-	-
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	89.7	93.5			
<b>Total income from continuing operations</b>	<b>6,254</b>	<b>6,433</b>	<b>6,210</b>	<b>5,098</b>	<b>6,230</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(11,138)	(12,053)	(12,879)	(13,131)	(13,633)						
Borrowing costs	-	-	-	-	-						
Materials and services	(12,070)	(13,456)	(17,033)	(14,901)	(16,838)						
Depreciation and amortisation	(7,920)	(8,293)	(8,384)	(8,684)	(9,111)						
Other expenses	(9,508)	(10,414)	(11,152)	(12,126)	(13,115)						
Internal charges	(2,960)	(2,922)	(2,995)	(3,070)	(3,145)						
Overhead allocation	(3,565)	(3,654)	(3,745)	(3,839)	(3,933)						
<b>Total expenses from continuing operations</b>	<b>(47,160)</b>	<b>(50,793)</b>	<b>(56,190)</b>	<b>(55,752)</b>	<b>(59,775)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(40,907)</b>	<b>(44,360)</b>	<b>(49,980)</b>	<b>(50,653)</b>	<b>(53,545)</b>						

## Waste and cleansing



Supporting CSP Goals:

G1	G3	G4
G6	G11	G21

### Service information

Waste and cleansing deliver the collection of household waste and recyclables, and the processing, recycling and disposal of collected materials, including bulky goods. The service also includes waste education, waste reuse/recycling programs and events and ensures safe and accessible management of waste and recycling in new developments. It also maintains the cleanliness and amenity of public spaces through removing litter and illegally dumped rubbish, beach raking, graffiti removal and street sweeping.

Waste and cleansing is responsible for leading the implementation of the following strategies and plans:

- Waste and Circular Economy Strategy 2040
- Environment and Climate Change Strategy
- Environmental Education and Sustainable Living Action Plan
- Event Waste Management Guidelines
- Development Waste Management Guidelines

### Responsible business unit

Waste Management and Cleansing

### Ongoing services and programs:

- G1** Provide street sweeping, beach raking and removal of litter and illegal dumping
- G3** Manage waste for public functions
- G4** and events
- G3** Deliver waste education and
- G4** behaviour change programs to reduce waste and support a circular economy
- G6** Manage waste collection, green waste, recycling services, and household bulky goods collection to maximise resource recovery
- G4** Promote regular and accessible
- G6** collections for electronic waste, textiles and household chemicals
- G11** Clean public spaces such as pavements, bus shelters and graffiti removal

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G4 G6	Promote innovative opportunities for the community to recycle a broad range of recoverable waste types EM Waste Management & Cleansing	•	•	•	
G4 G6	Investigate and trial options for increased diversion of organics from red waste bins EM Waste Management & Cleansing	•			
G4 G6	Investigate and trial options for Circular Economy Hub or other networks for reuse, repair and recycling EM Waste Management & Cleansing	•	•	•	•
G4 G6	Prepare for Council's future waste collection and disposal services following expiry of existing contracts in 2029, including benchmarking and auditing waste streams, to enable a customer focussed and resilient service, transition to a circular economy, and lower greenhouse gas emissions and pollution. EM Waste Management & Cleansing	•	•	•	

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Plant and equipment</b>					
G11	Public place bin enclosures	107	110	113	116
<b>Total renewal works - Waste and cleansing</b>		<b>107</b>	<b>110</b>	<b>113</b>	<b>116</b>

46 Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Reports of missed residential bin services	0.21% av.	<0.5%	<0.3%	Quarterly
No. participating in education events on waste and circular economy solutions	39,997	6,000	6,000	Annually
Resource recovery rate for Northern Beaches household waste	-*	52%	54%	Annually
Reduction in total household waste generated per person in the Northern Beaches (from 2021/22 baseline of 451kg per person)	14%	5%	10%	Annually
Satisfaction with customer requests on the domestic waste service	80.4%	80%	80%	Annually
Satisfaction with customer requests on cleansing services	86%	80%	80%	Annually
Reduction in kerbside bulky goods per household going to landfill (from baseline 2021/22 of 105kg per household)	14%	10%	10%	Annually

\*New measure in 2025/26



Income and expenditure - Waste and cleansing

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	55	46	47	49	51	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	54	56	58	59	61	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	-	-	-	-	-
Other revenues	557	402	412	422	432	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	92	152	156	159	163	Rates and annual charges	75,837	77,559	78,577	81,019	83,459
Other Income	-	-	-	-	-	Transfer (to)/from reserves	-	-	-	-	-
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	86.5	87.2			
<b>Total income from continuing operations</b>	<b>757</b>	<b>655</b>	<b>673</b>	<b>690</b>	<b>708</b>						
<b>Other income</b>											
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(10,769)	(11,271)	(11,846)	(12,334)	(12,782)						
Borrowing costs	(136)	(97)	(61)	(22)	-						
Materials and services	(56,932)	(58,214)	(58,544)	(60,342)	(62,134)						
Depreciation and amortisation	(2,738)	(2,739)	(2,758)	(2,820)	(2,909)						
Other expenses	(16)	(16)	(16)	(17)	(17)						
Internal charges	(4,000)	(3,823)	(3,919)	(4,017)	(4,115)						
Overhead allocation	(2,004)	(2,054)	(2,105)	(2,158)	(2,210)						
<b>Total expenses from continuing operations</b>	<b>(76,594)</b>	<b>(78,214)</b>	<b>(79,249)</b>	<b>(81,710)</b>	<b>(84,167)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(75,837)</b>	<b>(77,559)</b>	<b>(78,577)</b>	<b>(81,019)</b>	<b>(83,459)</b>						

## Kimbriki Resource Recovery Centre



**Supporting CSP Goals:**

G4 G6

**Service information**

Kimbriki Resource Recovery Centre delivers long-term reliable, responsible and sustainable waste management and recycling services to the local community. It receives over 300,000 tonnes of material on site each year and around 80% of this is recycled. The site plays a key role in resource recovery education and community engagement. The Eco House and Garden support learning about sustainability and low-waste living, and the Buy Back Centre promotes reuse by selling items saved from landfill such as building materials and furniture. Kimbriki also supports the circular economy through its social precinct, The Hub, which provides space for not-for-profit organisations and charities focused on reuse, repair and recycling.

**Coordinating business unit**

Waste Management and Cleansing

**Ongoing services and programs:**

- G4** Educate students and the community at the Eco House and Garden as a sustainability hub
- G6** Operate the Kimbriki landfill and recycling facility
- G4** Provide community drop-off facility
- G4** Provide workspaces at The Hub for not-for-profits who promote reuse and recycling

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G6	Investigate and implement new recycling opportunities for waste separated at the source, including: - solar panel - household electrical waste - textiles Kimbriki Environmental Enterprises	•	•		
G6	Investigate and implement opportunities that improve recovery from mixed waste currently put in landfill including: - concrete and bricks - soil - timber and engineered timber - ferrous metal Kimbriki Environmental Enterprises	•	•		
G4 G6	Develop and improve community engagement and reuse facilities to better promote waste avoidance, reuse and repair. Enhance existing education programs in sustainable waste management by broadening outreach programs via the Eco House and Garden, including education and support for Council's Food Organics pilot programs Kimbriki Environmental Enterprises	•			
G6	Design and implement Stage 1 of the Landfill Resource Recovery Facility to improve the recovery of new waste types Kimbriki Environmental Enterprises	•	•		

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Kimbriki improvements</b>					
G4	Kimbriki gas capture system	80	83	85	88
G4	Kimbriki future cell development	2,200	2,200	1,200	1,200
G4	Kimbriki stage 2 landfill resource recovery facility	1,600	1,600	-	-
<b>Total new works - Kimbriki Resource Recovery Centre</b>		<b>3,880</b>	<b>3,883</b>	<b>1,285</b>	<b>1,288</b>

Capital - renewal

<b>Kimbriki improvements</b>					
G4	Kimbriki vehicles	200	100	462	393
G4	Kimbriki renewal program	668	690	712	734
G4	Kimbriki other	79	82	84	87
<b>Total renewal works - Kimbriki Resource Recovery Centre</b>		<b>948</b>	<b>872</b>	<b>1,258</b>	<b>1,214</b>



Draft Delivery Program 2026 - 2030

**Performance measures**

	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Total waste from all sources diverted from landfill on site	82.9% av. 82.2%	83%	83%	Quarterly Annually
Reduction in volume of waste sent to landfill from the mixed waste section on site	19.9% av. 20.8%	12%	12%	Quarterly Annually
Compliance with environmental requirements	100%	100%	100%	Annually
Reuse and recycling of household problem waste - paint, e-waste, oil, batteries, fluoro lights etc (t)	724	612	800	Annually

Income and expenditure - Kimbriki Resource Recovery Centre

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						Grants and contributions - capital purposes	-	-	-	-	-
User charges and fees	41,891	41,268	42,299	43,361	44,415	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>2,809</b>	<b>3,286</b>	<b>3,738</b>	<b>4,012</b>	<b>4,284</b>
Investment fees and revenues	242	242	250	258	266	<b>Rates and annual charges and reserves</b>					
Other revenues	2,987	3,831	3,927	4,025	4,123	Rates and annual charges	-	-	-	-	-
Grants and contributions - operating purposes	-	-	-	-	-	<b>Total income from continuing operations</b>					
Other income	281	281	288	295	303	<b>45,401</b>	<b>45,622</b>	<b>46,764</b>	<b>47,940</b>	<b>49,107</b>	
Gains on disposal of assets	-	-	-	-	-	<b>Expenses from continuing operations</b>					
<b>Total income from continuing operations</b>	<b>45,401</b>	<b>45,622</b>	<b>46,764</b>	<b>47,940</b>	<b>49,107</b>	Employee benefits and oncosts	(5,727)	(6,016)	(6,167)	(6,321)	(6,475)
<b>Expenses from continuing operations</b>						Borrowing costs	(2,335)	(2,436)	(2,156)	(2,206)	(2,257)
Employee benefits and oncosts	(5,727)	(6,016)	(6,167)	(6,321)	(6,475)	Materials and services	(19,837)	(19,883)	(20,450)	(20,887)	(21,318)
Borrowing costs	(2,335)	(2,436)	(2,156)	(2,206)	(2,257)	Depreciation and amortisation	(4,124)	(4,767)	(4,789)	(4,811)	(4,834)
Materials and services	(19,837)	(19,883)	(20,450)	(20,887)	(21,318)	Other expenses	(10,569)	(9,235)	(9,466)	(9,703)	(9,939)
Depreciation and amortisation	(4,124)	(4,767)	(4,789)	(4,811)	(4,834)	Internal charges	-	-	-	-	-
Other expenses	(10,569)	(9,235)	(9,466)	(9,703)	(9,939)	Overhead allocation	-	-	-	-	-
Internal charges	-	-	-	-	-	<b>Total expenses from continuing operations</b>	<b>(42,592)</b>	<b>(42,336)</b>	<b>(43,026)</b>	<b>(43,928)</b>	<b>(44,822)</b>
Overhead allocation	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations</b>	<b>2,809</b>	<b>3,286</b>	<b>3,738</b>	<b>4,012</b>	<b>4,284</b>
<b>Total expenses from continuing operations</b>	<b>(42,592)</b>	<b>(42,336)</b>	<b>(43,026)</b>	<b>(43,928)</b>	<b>(44,822)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>2,809</b>	<b>3,286</b>	<b>3,738</b>	<b>4,012</b>	<b>4,284</b>						

## Delivering on community priorities: Social

### Community outcome:

#### Community and belonging

Our community aspires to be resilient, ensuring that people feel safe, supported, included, and have diverse opportunities for a rich cultural and social life.

### Community outcome:

#### Housing, places and spaces

Our community aspires to have well designed, sustainable and resilient places and spaces, to enhance the local character in order to meet their housing, employment and recreational needs.

#### Services

- Community, arts and culture
- Children's services
- Library services
- Strategic land use planning
- Development assessment
- Environmental compliance
- Parks, sports and recreation



Social snapshot



**24**

Ocean beaches



**> 1,030**

Environmental health food inspections annually



**10**

Significant heritage-listed sites



**37**

Community centres



**120**

Sportsfields and venues



**218**

Playgrounds



**16.9%**

Residents do volunteer work  
(Greater Sydney = 11.6%; ABS 2021)



**64.9%**

Residents have a tertiary qualification  
(Greater Sydney = 57.9%; ABS 2021)



**>996,000**

Visits to 2 aquatic centres



**>113,000**

Visits to 6 gallery, art and performance venues annually



**>1,069,000**

Visits made to 6 libraries



**9**

Long day care/ preschool sites

## Community, arts and culture



### Supporting CSP Goals:

G7	G8	G9
G11	G12	G21

### Service information

Community, arts and culture supports our vision for a safe, diverse, inclusive and connected community through leading and enabling a wide range of community, social and creative initiatives. Our activities build social capital, community resilience and enhance the wellbeing of the Northern Beaches community.

The service works to support and strengthen communities and the social and cultural

sectors through facilitating programs and services that build community capacity. The service caters to a broad range of demographics and tailor programs for older people, young people, families, people living with disability, LGBTQ+ and multicultural communities.

Our community centres, cultural facilities, arts and cultural programs, regional art gallery and museum and performing arts centre provide opportunities for the community to participate and engage in a rich social and cultural life.

This service is responsible for the implementation of the following strategies and plans:

- Better Together Social Sustainability Strategy
  - Community Wellbeing Framework
  - Disability Inclusion Action Plan
  - Community Safety Plan
  - Youth Voice Action Plan
  - Multicultural Inclusion Plan

- Arts and Creativity Strategy
  - Coast Walk Public Art Strategic Plan
  - Manly Art Gallery & Museum Fundraising Strategy
- Community Centres Strategy

### Responsible business units

Community, Arts and Culture  
Property, Buildings and Beach Services  
Capital Projects

### Ongoing services and programs:

- G7** Undertake strategic social
- G8** and cultural planning
- G9**
- G7** Integrate art into public spaces
- G7** Manage Glen Street Theatre and Manly Art Gallery & Museum
- G8** Undertake community and cultural development and coordinate grant programs
- G8** Coordinate the Community Safety
- G9** Advisory Committee and support initiatives in community safety
- G8** Coordinate initiatives that
- G9** encourage volunteering within Council and the community

Key projects

- G8** Coordinate the Youth Advisory
- G9** Group, provide skills development opportunities and empower young people to increase their voice and contribute to decisions that impact them
- G8** Provide community
- G9** information and referral
- G11** Plan for community centres and public spaces that meet the changing needs of the population
- G11** Provide accessible community centres and hubs, partnering with service providers, local community groups and individuals
- G11** Collaborate with local groups, services and networks to improve service provision and social outcomes for the community

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
<b>G7 G8 G9</b>	Develop the Community Connection Project EM Community Arts and Culture	•			
<b>G7 G8 G9</b>	5 year review of Better Together Social Sustainability Strategy 2040 EM Community Arts and Culture	•			
<b>G8</b>	Living in Place and State of Wellbeing Report EM Community Arts and Culture		•		•
<b>G8 G9</b>	Develop Disability Inclusion Action Plan 2027-2030 EM Community Arts and Culture	•			
<b>G8 G9</b>	Develop Disability Inclusion Action Plan 2031-2034 EM Community Arts and Culture				•
<b>G8</b>	Develop Community Safety Plan 2027-2031 EM Community Arts and Culture	•			
<b>G11</b>	Community Centres Strategy Review EM Community, Arts and Culture	•			
<b>G8 G9</b>	Review of communication channels for young people EM Community, Arts and Culture	•			

56 Key projects continued

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Cultural improvements</b>					
G7 G12	Coast walk - art trail	395	395	-	-
<b>Total new works - Community, arts and culture</b>		<b>395</b>	<b>395</b>	<b>-</b>	<b>-</b>

Capital - renewal

<b>Community centre improvements</b>					
G7 G12	Community buildings works program	1,552	1,880	1,886	1,943
G7 G12	Community centres minor works program	173	177	182	188
<b>Cultural improvements</b>					
G7 G12	Glen Street Theatre renewal works*	1,473	103	108	112
G7 G12	Glen Street Theatre equipment purchases*	234	239	249	259
<b>Total renewal works - Community, arts and culture</b>		<b>3,431</b>	<b>2,400</b>	<b>2,425</b>	<b>2,501</b>

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Community centres: no. people attending	1,005,684	1,000,000	1,000,000	Annually
Community centres: hirer satisfaction (mean score out of five)	4.43	4	4.2	Annually
No. volunteers who actively participate in ongoing Council programs	1,066	1,010	1,010	Annually
No. participants in community development programs and projects	9,890	8,500	9,500	Annually
Community development and services activities: Participant satisfaction (mean score out of five)	-*	4	4.4	Annually
No. attending arts and culture programs/ performances	113,364	105,000	105,000	Annually
Arts and culture programs/performances: Participant satisfaction (mean score out of five)	-*	4	4.4	Annually
Workload measures	Frequency			
No. information and referral enquiries	403	-	-	Annually

\*New measure in 2025/26

\* Includes Special Variation funding

Income and expenditure - Community, arts and culture

57

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	4,352	3,981	4,105	4,314	4,456	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(7,735)</b>	<b>(8,375)</b>	<b>(8,749)</b>	<b>(8,998)</b>	<b>(9,294)</b>
Other revenues	1,133	1,198	1,227	1,257	1,287	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	348	104	107	109	112	Rates and annual charges	7,730	8,370	8,744	8,993	9,289
Other income	87	50	51	53	54	Transfer (to)/from reserves	5	5	5	5	5
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	56.9	53.1			
<b>Total income from continuing operations</b>	<b>5,920</b>	<b>5,333</b>	<b>5,490</b>	<b>5,733</b>	<b>5,910</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(7,927)	(7,974)	(8,380)	(8,726)	(9,042)						
Borrowing costs	-	-	-	-	-						
Materials and services	(3,245)	(3,170)	(3,249)	(3,331)	(3,412)						
Depreciation and amortisation	(1,004)	(1,055)	(1,063)	(1,088)	(1,125)						
Other expenses	(512)	(522)	(535)	(548)	(562)						
Internal charges	(55)	(53)	(55)	(56)	(58)						
Overhead allocation	(912)	(934)	(958)	(982)	(1,006)						
<b>Total expenses from continuing operations</b>	<b>(13,655)</b>	<b>(13,708)</b>	<b>(14,240)</b>	<b>(14,731)</b>	<b>(15,204)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(7,735)</b>	<b>(8,375)</b>	<b>(8,749)</b>	<b>(8,998)</b>	<b>(9,294)</b>						

## Children's Services



Supporting CSP Goals:



### Service information

Children's Services provides early learning for young children at 9 locations across the Northern Beaches. This includes long day care and pre-school and supporting family day care at up to 40 locations.

The service is also responsible for the implementation of the Children's Services Strategy.

### Responsible business units

Early Learning  
Property, Buildings and Beach Services

### Ongoing services and programs:

- G9** Manage 7 long day care centres at Belrose, Dee Why, Narrabeen, Brookvale (2), Seaforth and Fairlight
- G9** Manage 3 pre-schools at Balgowlah, Manly and Dee Why
- G9** Manage Family Day Care at up to 40 locations
- G9** Provide Occasional Care services at the Brookvale Centre
- G9** Provide children with additional needs the opportunity to participate in quality early education and care programs
- G9** Provide quality education and care that meets or exceeds the National Quality Standard

Key projects

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Children's services</b>					
<b>G9 G12</b>	Children's centres works program	171	176	181	186
<b>Total renewal works - Children's services</b>		<b>171</b>	<b>176</b>	<b>181</b>	<b>186</b>

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
No. children attending long day care programs	794 av.	700	750	Quarterly
No. of hours children attend family day care	-*	4,500	4,500	Quarterly
No. children attending preschool programs	233 av.	180	250	Quarterly
No. additional needs and diverse socio-disadvantaged children enrolled in early learning services	142	50	50	Annually
Childcare services that meet/ exceed standard for the National Quality Framework	100%	100%	100%	Annually
Parent satisfaction with Early Learning Services (client survey of family and long day care and preschool)	94%	80%	86%	Annually

\*New measure in 2025/26



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Income and expenditure - Children's services

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	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	15,475	15,765	16,590	17,286	17,915	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	3,608	5,229	5,360	5,489	5,620	Rates and annual charges	-	-	-	-	-
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	121.4	126.6			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>19,083</b>	<b>20,994</b>	<b>21,950</b>	<b>22,775</b>	<b>23,536</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(15,463)	(17,080)	(17,951)	(18,691)	(19,369)						
Borrowing costs	(5)	(4)	(4)	(3)	(2)						
Materials and services	(2,147)	(2,410)	(2,460)	(2,508)	(2,555)						
Depreciation and amortisation	(54)	(54)	(54)	(54)	(54)						
Other expenses	-	-	-	-	-						
Internal charges	(575)	(591)	(606)	(621)	(636)						
Overhead allocation	(834)	(855)	(876)	(898)	(920)						
<b>Total expenses from continuing operations</b>	<b>(19,079)</b>	<b>(20,994)</b>	<b>(21,951)</b>	<b>(22,774)</b>	<b>(23,536)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>						

## Library services



**Supporting CSP Goals:**

G7	G9
G12	G21

**Service information**

Northern Beaches Libraries is one of the largest and well-used library services in NSW. The library network has 6 library branches spread across the Northern Beaches in addition to supporting 5 volunteer-led community libraries. Library services supports online and outreach services providing contemporary and innovative spaces, programs and services that support lifelong learning, social connection and community wellbeing.

**Responsible business units**

Library Services  
Property, Buildings and Beaches

**Ongoing services and programs:**

- G7** Operate library services at Belrose,
- G9** Dee Why, Forestville, Mona Vale,
- G12** Manly and Warringah Mall

- G7** Financially assist and support 5
- G9** community library services
- G12**

- G9** Manage physical and digital collections

- G7** Provide a Home Library Service for
- G9** people with mobility and access restrictions

- G7** Provide programs, resources and
- G9** services that are inclusive and accessible across all age groups and abilities

- G7** Focus on youth engagement and
- G9** activities

- G9** Provide volunteering opportunities

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G12	Review and implement opportunities for 24/7 access to the physical library space EM Library Services	.	.	.	

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Community space and learning</b>					
G9	Library local priority grant purchases	36	36	36	36
<b>Total new works - Library services</b>		<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Community space and learning</b>					
G9	Library books - replacement	771	790	810	829
<b>Library upgrades</b>					
G9 G12	Library buildings works program	170	174	179	184
<b>Total renewal works - Library services</b>		<b>941</b>	<b>965</b>	<b>989</b>	<b>1,013</b>



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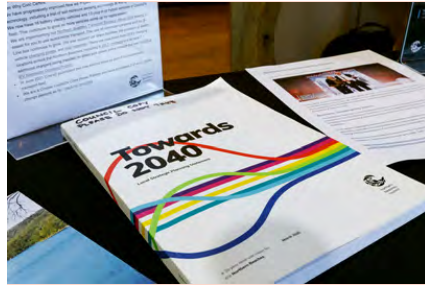
**Performance measures**

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
No. library programs and activities	748 av. 2,992	500 2,000	500 2,000	Quarterly Annually
No. of physical visits to libraries	267,273 av. 1,069,063	200,000 800,000	250,000 1,000,000	Quarterly Annually
No. Home Library Service customers	494 av.	450	500	Quarterly
Satisfaction with library programs	96%	80%	90%	Annually
Satisfaction with Home Library Service	99%	80%	90%	Annually
<b>Workload measures</b>				<b>Frequency</b>
No. of events, programs and exhibitions that celebrate and reflect our commitment to diverse and inclusive programming	29.5 av. 118	- -	- -	Quarterly Annually

Income and expenditure - Library services

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	185	192	198	208	215	Grants and contributions - capital purposes	90	36	36	36	36
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(12,427)</b>	<b>(12,774)</b>	<b>(13,285)</b>	<b>(13,786)</b>	<b>(14,292)</b>
Other revenues	118	118	121	124	127	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	784	792	811	831	851	Rates and annual charges	12,517	12,809	13,321	13,822	14,328
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	79.1	77.3			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>1,087</b>	<b>1,102</b>	<b>1,131</b>	<b>1,163</b>	<b>1,193</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(8,498)	(8,693)	(9,136)	(9,512)	(9,858)						
Borrowing costs	-	-	-	-	-						
Materials and services	(1,626)	(1,610)	(1,650)	(1,691)	(1,732)						
Depreciation and amortisation	(2,242)	(2,349)	(2,374)	(2,457)	(2,575)						
Other expenses	(132)	(128)	(131)	(134)	(138)						
Internal charges	(71)	(73)	(74)	(76)	(78)						
Overhead allocation	(1,034)	(1,060)	(1,086)	(1,113)	(1,140)						
<b>Total expenses from continuing operations</b>	<b>(13,603)</b>	<b>(13,912)</b>	<b>(14,452)</b>	<b>(14,985)</b>	<b>(15,521)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(12,517)</b>	<b>(12,809)</b>	<b>(13,321)</b>	<b>(13,822)</b>	<b>(14,328)</b>						

## Strategic land use planning



### Supporting CSP Goals:

G1	G5	G9	G10
G11	G12	G13	G15
G16	G19	G21	

### Service information

Strategic land use planning sets the strategic and statutory land-use planning direction for the Northern Beaches to sustainably manage how the community evolves and grows. Council is responsible for preparing and maintaining local environmental plans, development control plans and development contribution plans for the Northern Beaches. Strategic land use planning prepares structure plans and place plans to sustainably manage growth and development. The service is responsible

for Council's development contributions framework, European and Aboriginal heritage management, urban design, affordable housing and the preparation and assessment of planning proposals.

The service is also responsible for leading the implementation of the following strategic documents endorsed by Council:

- Local Strategic Planning Statement, Towards 2040
- Local Housing Strategy
- Affordable Housing Policy
- Affordable Housing Contributions Scheme
- Northern Beaches Contributions Plan
- Dee Why Town Centre Contributions Plan
- Frenchs Forest Contributions Plan
- Warriewood Valley Contributions Plan
- Brookvale Structure Plan
- Frenchs Forest Precinct Plan
- Planning Agreements Policy
- Public Space Vision and Design Guidelines
- Manly Place Plan
- Avalon Place Plan

### Responsible business unit

Strategic and Place Planning

### Ongoing services and programs:

- G5** Develop land use planning
- G13** policies to guide development
- G10** Assess planning proposals
- G5** Develop and manage local environmental plans and development control plans
- G10** Prepare and update development contributions plans
- G5** Protect Aboriginal and non-
- G9** Aboriginal heritage and provide a local heritage grant program
- G1** Protect environmental heritage
- G5**
- G10** Strategic land use planning
- G11** including urban design
- G10** Prepare place plans and
- G11** structure plans
- G10** Advocate for community needs
- G11** with NSW Department of Planning,
- G12** Housing and Infrastructure and other stakeholders
- G12** Provide planning certificates

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G5 G10 G11 G13 G15	Prepare Northern Beaches Local Environmental Plan, Development Control Plan and associated studies <i>EM Strategic and Place Planning</i>	•			
G11 G13 G15	Develop a place plan for Mona Vale <i>EM Strategic and Place Planning</i>	•			
G5 G9	Prepare a Modern Heritage Study <i>EM Strategic and Place Planning</i>	•			
G10	Review of the Affordable Housing Policy & Affordable Housing Contributions Scheme <i>EM Strategic and Place Planning</i>	•			
G5 G10 G11 G13 G15	Review the Local Strategic Planning Statement - Towards 2040 <i>EM Strategic and Place Planning</i>		•	•	
G5 G10 G13 G15	Prepare the planning framework to implement the Brookvale Structure Plan <i>EM Strategic and Place Planning</i>	•			
G7 G9 G11 G13	Develop the Special Entertainment Precinct Trial for Manly <i>EM Strategic and Place Planning</i>	•			
G11 G13 G15	Develop a place plan for Manly Vale <i>EM Strategic and Place Planning</i>		•	•	

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G11 G13 G15	Develop a place plan for Forestville <i>EM Strategic and Place Planning</i>			•	•
G5 G12 G16 G19	Review Northern Beaches s7.12 Local Contributions Plan 2024 <i>EM Strategic and Place Planning</i>	•			

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Planning proposals assessed in accordance with state government timeframes*: <ul style="list-style-type: none"> <li>basic proposal within 80 working days</li> <li>standard proposal within 95 working days</li> <li>complex proposal within 120 working days</li> </ul>	100%	80%	80%	Annually
Planning certificates issued within 2 working days of application	100%	N/A**	95%	Quarterly

\* Measured from lodgement of the planning proposal with Council via the Planning Portal to Council decision on whether the proposal should proceed for a gateway determination.  
 \*\*New measure in 2026/27



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Income and expenditure - Strategic land use planning

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	1,050	1,073	1,106	1,162	1,200	Grants and contributions - capital purposes	7,225	8,480	8,201	8,400	8,593
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>871</b>	<b>1,613</b>	<b>1,011</b>	<b>955</b>	<b>896</b>
Other revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	370	511	524	536	549	Rates and annual charges	5,928	6,390	6,687	7,346	7,584
Other income	-	-	-	-	-	Transfer (to)/from reserves	426	478	502	99	113
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	33.1	35.4			
<b>Total income from continuing operations</b>	<b>1,420</b>	<b>1,584</b>	<b>1,630</b>	<b>1,699</b>	<b>1,750</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(5,452)	(6,051)	(6,359)	(6,621)	(6,862)						
Borrowing costs	-	-	-	-	-						
Materials and services	(781)	(828)	(848)	(870)	(891)						
Depreciation and amortisation	(55)	(55)	(56)	(58)	(61)						
Other expenses	(788)	(808)	(828)	(849)	(869)						
Internal charges	(219)	(219)	(224)	(230)	(235)						
Overhead allocation	(479)	(491)	(504)	(516)	(529)						
<b>Total expenses from continuing operations</b>	<b>(7,774)</b>	<b>(8,451)</b>	<b>(8,819)</b>	<b>(9,144)</b>	<b>(9,447)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(6,354)</b>	<b>(6,867)</b>	<b>(7,189)</b>	<b>(7,445)</b>	<b>(7,697)</b>						

## Development assessment



Supporting CSP Goals:

G5

G19

### Service information

Development Assessment is responsible for assessing development applications, modifications and reviews of determinations that are required under the Environmental Planning and Assessment Act to ensure a high standard of built form outcomes are delivered transparently and efficiently. Council provides a development advisory service to support the community with preparing and lodging applications and general planning advice.

### Responsible business unit

Development Assessment

### Ongoing services and programs:

- G5** Assess development applications and related applications, including coordinating internal and external specialist advice
- G5** Provide a pre-lodgement service for **G19** applicants
- G19** Maintain development application assessment systems in alignment with current legislation and government portals
- G19** Manage independent assessment panels – including the Northern Beaches Local Planning Panel, and the Design and Sustainability Advisory Panel

**Performance measures**

<b>Performance measures</b>	<b>Result 2024/25</b>	<b>Target 2025/26</b>	<b>Target 2026/27</b>	<b>Frequency</b>
Average time to lodge development applications (days)	12	< 7	< 7	Quarterly Annually
Average time to determine development applications (including DAs determined by a local planning panel) (average days)	86	86	< Council's average for 2025/26	Quarterly



Draft Delivery Program 2026 - 2030

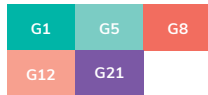
Income and expenditure - Development assessment

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						Grants and contributions - capital purposes	-	-	-	-	-
User charges and fees	4,092	4,183	4,312	4,532	4,682	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(3,833)</b>	<b>(4,147)</b>	<b>(4,396)</b>	<b>(4,507)</b>	<b>(4,667)</b>
Investment fees and revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Other revenues	-	-	-	-	-	Rates and annual charges	3,833	4,147	4,396	4,507	4,667
Grants and contributions - operating purposes	-	-	-	-	-	Full time equivalent positions (FTE)	47.6	47.6			
Other income	-	-	-	-	-						
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>4,092</b>	<b>4,183</b>	<b>4,312</b>	<b>4,532</b>	<b>4,682</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(6,282)	(6,573)	(6,908)	(7,192)	(7,453)						
Borrowing costs	-	-	-	-	-						
Materials and services	(657)	(739)	(757)	(777)	(795)						
Depreciation and amortisation	(79)	(79)	(80)	(84)	(89)						
Other expenses	-	-	-	-	-						
Internal charges	(185)	(198)	(203)	(208)	(213)						
Overhead allocation	(723)	(741)	(760)	(779)	(798)						
<b>Total expenses from continuing operations</b>	<b>(7,925)</b>	<b>(8,330)</b>	<b>(8,708)</b>	<b>(9,040)</b>	<b>(9,349)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(3,833)</b>	<b>(4,147)</b>	<b>(4,396)</b>	<b>(4,507)</b>	<b>(4,667)</b>						

## Environmental compliance



Supporting CSP Goals:



### Service information

Environmental Compliance seeks to protect the environment and keep the community safe through education, investigation and regulation of concerns relating to pollution, illegal development, fire safety, animal management, food safety and public health. The primary objectives of this service are informed by Council's Compliance and Enforcement Policy.

### Responsible business unit

Environmental Compliance

### Ongoing services and programs:

- G1** Investigation and enforcement of
- G5** illegal land use and building works
- G1** Investigation and enforcement of pollution and illegal dumping concerns
- G8** Deliver fire safety inspection programs
- G8** Certification services for buildings and swimming pool barriers

- G8** Protecting public health through proactive inspections in food safety, liquor licensing, skin penetration, public swimming pools, wastewater systems and cooling towers
- G8** Environmental compliance advice and education initiatives, including responsible pet ownership, food safety and environmental management
- G5** Investigating community concerns relating to illegal development,
- G8** pollution, traffic and parking, companion animals and abandoned articles and swimming pool safety
- G12** Manage companion animals including dog attacks, community education to encourage responsible animal ownership, registration/certification inspections and patrolling of off leash prohibited dog areas.

**Performance measures**

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
High-risk food premises are inspected annually	100%	100%	100%	Annually
Respond to critical and high-risk public safety and environmental concerns within 24 hours*	100%	100%	100%	Quarterly Annually
No. proactive companion animal patrols	1,595	135	1,000	Annually
No. proactive animal education sessions	8	4	15	Annually

\*Serious dog attacks resulting in injury, public infrastructure collapse, major pollution incident (including asbestos, major sewage incident) and unauthorised tree removal in progress

**Key projects**

CSP	Operational	2026/27	2027/28	2028/29	2029/30
<b>G1, G5, G8, G12</b>	Uplift in resources allocated to compliance services*	•	•	•	•

\*Includes Special Variation funding



Draft Delivery Program 2026 - 2030

Income and expenditure - Environmental compliance

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	2,672	2,753	2,838	2,983	3,082	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(5,880)</b>	<b>(6,490)</b>	<b>(7,615)</b>	<b>(8,199)</b>	<b>(8,783)</b>
Other revenues	8,175	8,328	8,353	8,370	8,387	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	43	103	106	108	111	Rates and annual charges	5,880	6,490	7,615	8,199	8,783
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	104.4	107.3			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>10,890</b>	<b>11,184</b>	<b>11,297</b>	<b>11,461</b>	<b>11,580</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(12,967)	(13,745)	(14,887)	(15,532)	(16,129)						
Borrowing costs	-	-	-	-	-						
Materials and services	(1,702)	(1,734)	(1,778)	(1,822)	(1,867)						
Depreciation and amortisation	(169)	(170)	(172)	(179)	(189)						
Other expenses	(1)	(2)	(2)	(2)	(2)						
Internal charges	(731)	(794)	(813)	(834)	(854)						
Overhead allocation	(1,199)	(1,229)	(1,260)	(1,291)	(1,323)						
<b>Total expenses from continuing operations</b>	<b>(16,770)</b>	<b>(17,674)</b>	<b>(18,911)</b>	<b>(19,660)</b>	<b>(20,363)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(5,880)</b>	<b>(6,490)</b>	<b>(7,615)</b>	<b>(8,199)</b>	<b>(8,783)</b>						

## Parks, sports and recreation



**Supporting CSP Goals:**

G2	G3	G5	G7
G8	G9	G11	G12
G15	G21		

**Service information**

Parks, sports and recreation manages and maintains the Northern Beaches public domain and sport and recreation assets including parks and playgrounds, sporting facilities, rockpools and 2 state parks. It works with the community to activate these spaces and provide opportunities for sport, recreation and wellbeing. Council's Aquatic Centres are an integral part of

this service, contributing to improved community health and wellbeing by offering accessible opportunities for swimming, health and fitness activities.

The service is also responsible for implementing the following strategies and plans:

- Sportsground Strategy
- Open Space and Recreation Strategy and Action Plan
- Tree Canopy Plan
- Plans of management for various reserves
- Place plans and masterplans for various town centres and reserves
- Asset management plan - open space and recreation.

**Responsible business units**

Parks and Open Space  
 Property, Buildings and Beach Services  
 Capital Projects  
 Sports and Recreation  
 Asset Strategy and Planning

**Ongoing services and programs:**

- G5** Plan, promote and implement the protection and expansion of the Northern Beaches tree canopy
- G5** Sustainably manage the risk associated with public trees and private trees where Council receives a Permit Application
- G8** Provide a professional beach lifeguard service
- G11** Manage and maintain public infrastructure in commercial centres and town villages
- G12** Implement strategies, policies and plans for sports, recreation, aquatic services and open space (including plans of management, masterplans and place plans)
- G12** Develop Plans of Management for community, Crown Land and devolved land in accordance with legislation to ensure the sustainable future of Council's parks, sportsgrounds, natural areas and other reserves
- G12** Manage and maintain open spaces such as sportsgrounds, parks, playgrounds, skate parks, walking trails, rockpools and beaches

**Key projects**

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**Operational projects**

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- G12** Activate open spaces by coordinating bookings, seasonal sportsfield allocations and agreements to support a diverse range of community, sporting, and recreational activities
- G9** Provide a range of sporting and recreational opportunities from Manly Andrew 'Boy' Charlton Aquatic Centre and Warringah Aquatic Centre including inclusive programs and services for all age groups and abilities
- G12** Administer the Sports and Recreation Infrastructure Grants Program

CSP	Projects	2026/27	2027/28	2028/29	2029/30
<b>G12</b>	Develop Generic Parks and Sportsgrounds Plan of Management (including Crown Land) EM Parks and Open Space	•	•		
<b>G12</b>	Develop Generic Ocean Beaches and Foreshore Reserve Plan of Management EM Parks and Open Space		•	•	•
<b>G12</b>	Develop Governor Phillip Park Plan of Management EM Parks and Open Space	•			
<b>G12</b>	Develop Deep Creek Plan of Management EM Parks and Open Space	•			
<b>G5 G12</b>	Undertake an audit of public trees in priority areas and implement tree masterplans EM Parks and Open Space	•			
<b>G3 G8 G12</b>	Review of policies relating to the management of off-leash dogs EM Parks and Open Space	•			
<b>G12</b>	Develop a Masterplan for Marine Parade, Manly EM Parks and Open Space	•	•		
<b>G12</b>	Enhanced maintenance of open spaces including increased mowing and improved tidal pool maintenance* EM Parks and Open Space	•	•	•	
<b>G12</b>	Develop a commercial use of public space policy EM Parks and Open Space	•	•		

\* Includes Special Variation funding Operational Plan and Budget 2026/27

**Operational projects continued**

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G5	Expanded tree program including maintenance and planting* EM Parks and Open Space	•	•	•	
G8	Extend lifeguard operations at Dee Why Beach and at other beach locations based on assessment of risk EM Property, Buildings & Beach Services	•	•	•	
G12	Develop a Northern Beaches Aquatics Strategy EM Sports and Recreation	•			
G12	Northern Beaches Open Space and Outdoor Recreation Strategy and Action Plan review EM Sports and Recreation and Parks and Open Space		•		
G12	Sportsground Strategy review EM Sports and Recreation	•			
G2 G12	Tree Canopy Plan review EM Parks and Open Space		•		

**Capital - new**

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Foreshore and building improvements</b>					
G12	Foreshores - new and upgrades*	164	-	-	350
G12	Clontarf masterplan implementation	1,370	-	-	-
G12	Shelly Beach Foreshore Upgrade	150	390	-	-
G12	Jamieson Park Sailing and Recreation Facility*	500	3,082	-	-
G8 G12	Manly Life Saving Club	1,000	1,668	5,156	2,300
<b>Playground improvements</b>					
G12	Parkes Reserve, Collaroy Plateau playground	188	-	-	-
<b>Recreational trails</b>					
G12	Manly Dam upgrades	83	825	-	-
<b>Reserves and parks improvements</b>					
G12	Reserves - new and upgrades	-	-	200	-
G12	Warriewood Valley - public space and recreation	1,500	-	-	-
G12	Reserve - new pathway and lighting program*	300	309	317	326
G12	Frenchs Forest precinct park upgrades	450	-	-	-
G12	Ivanhoe Park masterplan implementation	300	-	-	-
G12	Condoover Reserve remediation design	242	-	-	-

\* Includes Special Variation funding  
Draft Delivery Program 2026 - 2030

**Capital - new continued**

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G12	Governor Phillip Reserve masterplan implementation	750	1,250	-	-
G12	North Narrabeen Reserve masterplan implementation	110	1,050	1,000	370
G12	Catherine Park, Scotland Island	250	200	-	-
<b>Sportsgrounds improvements</b>					
G12	Sportsgrounds - New and Upgrades	-	-	-	543
G7 G12	Sports club capital assistance program	100	100	100	100
G7 G12	All weather sportsfields upgrades	-	-	200	2,210
G7 G12	Seaforth bike park	440	-	-	-
G7 G12	Newport Oval sports amenities upgrade	50	100	-	-
G7 G12	Warringah Recreation Centre, North Manly upgrades	4,131	-	-	-
<b>Town centre and village upgrades</b>					
G11 G15	Commercial centre upgrade program*	1,000	1,029	1,058	4,034
<b>Total new works - Parks, sports and recreation</b>		<b>13,076</b>	<b>10,003</b>	<b>8,032</b>	<b>10,234</b>

\* New measure in 2025/26 Operational Plan and Budget 2026/27

**Capital - renewal**

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Foreshore and building improvements</b>					
G12	Tidal pools refurbishment	502	517	531	546
G12	Foreshores renewal program	2,138	1,614	1,623	1,631
G12	Rockpool renewal program*	1,196	2,879	1,853	2,259
G12	Dinghy storage	40	40	40	41
G12	Queenscliff Beach seawall toe protection*	-	112	115	3,337
G12	South Collaroy foreshore renewal	3,900	-	-	-
G8 G12	Surf Life Saving Club minor renewal works	1,804	833	962	992
<b>Playground improvements</b>					
G12	Playground renewal program*	1,446	1,468	1,490	1,512
<b>Recreational trails</b>					
G12	Recreational trails renewal program*	776	857	873	890
<b>Reserves and parks improvements</b>					
G12	Reserves renewal program	665	679	694	709
<b>Sportsgrounds improvements</b>					
G7 G12	Sportsfield renewal program	1,391	1,803	1,840	1,856
G7 G12	Grandstands renewal*	55	-	-	-
<b>Total renewal works - Parks, sports and recreation</b>		<b>13,912</b>	<b>10,801</b>	<b>10,022</b>	<b>13,772</b>

**Performance measures**

<b>Performance measures</b>	<b>Result 2024/25</b>	<b>Target 2025/26</b>	<b>Target 2026/27</b>	<b>Frequency</b>
Rockpools cleaned weekly during summer season and every two weeks outside of summer	98%	95%	96%	Quarterly Annually
Sportsfields mowed weekly in summer playing season and monthly in winter	96%	95%	95%	Quarterly Annually
Number of trees planted on public land per year	5,854	5,000	5,500	Annually
Availability of sportsfields out of school hours (playing hours/week)	4,600	> 4,600	>4,620	Annually
Total visitation to swim centres	226,956 257,147 305,483 206,546 996,596	Q1 > 214,500 Q2 > 253,500 Q3 > 312,000 Q4 > 195,000 > 975,000	Q1 > 225,000 Q2 > 260,000 Q3 > 305,000 Q4 > 205,000 > 995,000	Quarterly Annually
Learn to Swim attendance	108,052	93,600	81,000	Annually
Applications assessed and approved for use of open space venues	3,770	3,250	3,500	Annually
Percentage of available watercraft storage and wharf tie-ups hired	93%	80%	87%	Annually
Number of junior players using council sportsgrounds for organised sport - Summer season	18,993	16,000	18,000	Annually
Number of senior players using council sportsgrounds for organised sport - Summer season	7,076	5,900	6,600	Annually
Number of junior players using council sportsgrounds for organised sport - Winter season	25,468	22,500	24,800	Annually
Number of senior players using council sportsgrounds for organised sport - Winter season	8,413	7,500	7,900	Annually
<b>Workload measures</b>				<b>Frequency</b>
Number of preventative actions by professional lifeguards on patrolled beaches	114,862 459,449	-	-	Quarterly Annually

Income and expenditure - Parks, sports and recreation

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	14,270	15,330	15,805	15,900	16,171	Grants and contributions - capital purposes	5,297	1,253	124	5,000	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(41,844)</b>	<b>(47,231)</b>	<b>(51,087)</b>	<b>(48,606)</b>	<b>(55,862)</b>
Other revenues	1,261	1,184	1,214	1,243	1,273	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	173	96	98	101	103	Rates and annual charges	45,141	48,484	51,211	53,606	55,862
Other income	93	96	101	105	109	Transfer (to)/from reserves	2,000	-	-	-	-
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	199.3	198.1			
<b>Total income from continuing operations</b>	<b>15,798</b>	<b>16,706</b>	<b>17,218</b>	<b>17,349</b>	<b>17,656</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(25,079)	(26,552)	(28,050)	(29,216)	(30,287)						
Borrowing costs	-	-	-	-	-						
Materials and services	(21,134)	(20,786)	(22,239)	(23,093)	(23,950)						
Depreciation and amortisation	(9,301)	(10,048)	(10,141)	(10,447)	(10,881)						
Other expenses	(267)	(274)	(280)	(287)	(294)						
Internal charges	(1,610)	(1,845)	(1,891)	(1,938)	(1,985)						
Overhead allocation	(5,547)	(5,686)	(5,828)	(5,974)	(6,119)						
<b>Total expenses from continuing operations</b>	<b>(62,939)</b>	<b>(65,190)</b>	<b>(68,429)</b>	<b>(70,955)</b>	<b>(73,518)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(47,141)</b>	<b>(48,484)</b>	<b>(51,211)</b>	<b>(53,606)</b>	<b>(55,862)</b>						

Operational Plan and Budget 2026/27

## Delivering on community priorities: Economic

### Community outcome:

#### Vibrant local economy

Our community aspires to create a thriving and vibrant local economy where traditional and new industries are supported and local career, training and education opportunities are expanded.

### Community outcome:

#### Safe and efficient transport

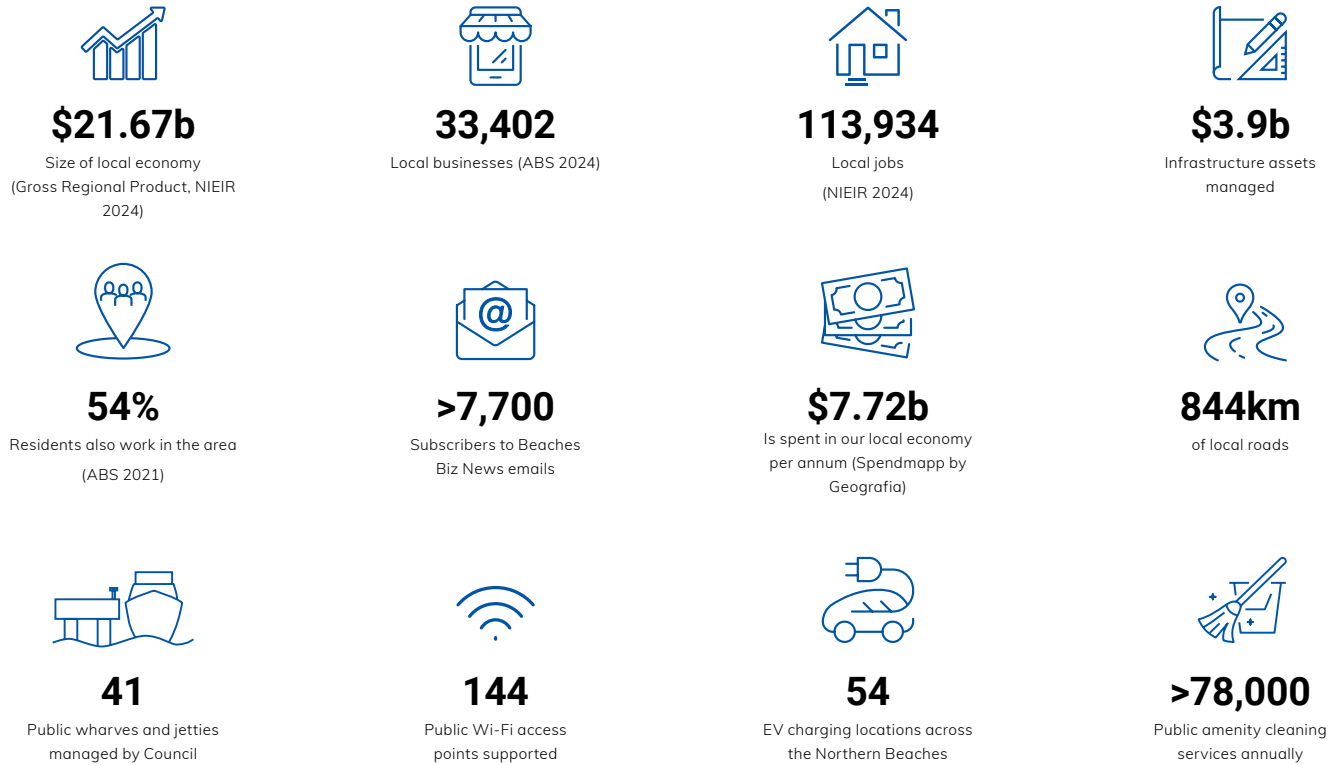
Our community aspires to be connected within and beyond the Northern Beaches through seamless transport options.

### Services

- Economic development, events and engagement
- Transport, traffic and active travel
- Property and commercial businesses



Economic snapshot



(NIEIR) National Institute of Economic and Industry Research, (ABS) Australian Bureau of Statistics

## Economic development, events and engagement



### Supporting CSP Goals:

G7	G9	G11
G12	G13	G14
G15	G20	G21

### Service information

Economic development, events and engagement supports the vibrancy and success of our village and town centres, celebrates all facets of the community with events and festivals, and engages our community through the provision of information.

It is responsible for supporting our local

businesses via the Business Concierge Service and strong partnerships with local business chambers. It also promotes the Northern Beaches as an exciting visitor destination and delivers effective and engaging visitor services.

Community engagement is delivered online and in person to support good governance and effective decision making on a wide range of projects. The service manages Council websites, event and service promotion and provides in-house graphic design and signage management services.

This service is also responsible for leading the implementation of the following strategic documents:

- Economic Development Strategy
- Destination Management Plan
- Events Strategy
- Guide to Events on the Northern Beaches
- Accessible Events Guidelines
- Community Engagement Strategy

### Responsible business units

Community Engagement & Communications  
Place and Economic Development

### Ongoing services and programs

- G9** Deliver programs to support local businesses
- G7** Deliver and support major community and civic events
- G13** Enhance economic development
- G14**
- G15**
- G13** Support and promote local businesses and industry, and sustainable business practices
- G15** Promote visitation through tourism initiatives and projects
- G15** Deliver an annual Business 2 Business (B2B) Grant Program
- G15** Deliver an annual Events Grants and Sponsorship Program
- G11** Provide place making projects,
- G15** liaison, networks, events and activities
- G20** Manage website and promotion of services, programs and events as well as media and communications
- G21** Support and advise project teams on community engagement practice and deliver community liaison services

Key projects

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Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G15	Embed the Shop Local campaign – 'Go Local to Grow Local' Director Planning & Place	•			
G21	Continue rollout of Community Engagement Training Program EM Community Engagement and Communications	•	•	•	•
G15	Destination Management Plan review EM Community Engagement and Communications		•		

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Town and village centre activations</b>					
G11 G12	Avalon Place Plan implementation*	1,492	1,680	2,877	550
G11 G12	Manly Place Plan implementation	300	-	-	120
<b>Total new works Economic development, events and engagement</b>		<b>1,792</b>	<b>1,680</b>	<b>2,877</b>	<b>670</b>

Capital - Renewal

<b>Town centre and village upgrades</b>					
CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G11 G15	Commercial centre renewal	822	1,305	1,326	1,348
G11 G15	Balgowlah commercial centre renewal	580	-	-	-
<b>Total renewal Economic development, events and engagement</b>		<b>1,402</b>	<b>1,305</b>	<b>1,326</b>	<b>1,348</b>

\* Includes Special Variation funding  
Operational Plan and Budget 2026/27



**Performance measures**

<b>Performance measures</b>	<b>Result 2024/25</b>	<b>Target 2025/26</b>	<b>Target 2026/27</b>	<b>Frequency</b>
High level projects have a completed Community Engagement Plan and Report (levels 1-3)	100%	100%	100%	Quarterly
Decisions on all Council project engagements are communicated to the community within 30 days	100%	100%	100%	Quarterly Annually
Satisfaction with Council's key community events	90%	90%	85%	Annually
Percentage of small businesses (under 20 employees) supported through Council's business programs	-*	5%	5%	Annually

\* New measure in 2025/26  
Draft Delivery Program 2026 - 2030

Income and expenditure - Economic development, events and engagement

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	30	15	16	16	17	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(11,553)</b>	<b>(12,464)</b>	<b>(12,994)</b>	<b>(13,467)</b>	<b>(13,911)</b>
Other revenues	911	1,060	1,086	1,112	1,139	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	-	-	-	-	-	Rates and annual charges	11,553	12,464	12,994	13,467	13,911
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	52.3	54.3			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>941</b>	<b>1,075</b>	<b>1,102</b>	<b>1,129</b>	<b>1,156</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(7,495)	(8,077)	(8,489)	(8,838)	(9,159)						
Borrowing costs	-	-	-	-	-						
Materials and services	(3,278)	(3,674)	(3,776)	(3,879)	(3,981)						
Depreciation and amortisation	(72)	(72)	(73)	(76)	(81)						
Other expenses	(229)	(275)	(282)	(289)	(296)						
Internal charges	(215)	(205)	(211)	(216)	(221)						
Overhead allocation	(1,205)	(1,235)	(1,266)	(1,298)	(1,329)						
<b>Total expenses from continuing operations</b>	<b>(12,494)</b>	<b>(13,539)</b>	<b>(14,096)</b>	<b>(14,596)</b>	<b>(15,067)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(11,553)</b>	<b>(12,464)</b>	<b>(12,994)</b>	<b>(13,467)</b>	<b>(13,911)</b>						

## Transport, traffic and active travel



### Supporting CSP Goals:

G16 G17 G18

G19 G21

### Service information

Transport, traffic and active travel manages and maintains Council's local road network, including footpaths, kerbs and gutters, bus shelters, guard rails, bridges, pedestrian bridges, causeways, retaining walls, pedestrian crossings, roundabouts and bike paths. It also manages Council car parks and parking stations, wharves, boat ramps, tidal pools, road safety and the Hop, Skip and Jump community bus service.

The service leads the implementation of the following strategies and plans, endorsed by Council:

- Transport Strategy – Move 2038
- Walking Plan
- Bike Plan
- Road Safety Plan
- Electric Vehicle Charging Infrastructure Plan
- Pedestrian Access and Mobility Plans
- Asset management plan - roads infrastructure

### Responsible business units

Transport and Civil Infrastructure  
Capital Projects  
Property, Buildings and Beach Services  
Asset Strategy and Planning

### Ongoing services and programs

- G16** Plan and deliver road-related infrastructure projects on local roads
- G16** Maintain and renew road-related infrastructure assets
- G17** Maintain and renew car parking facilities

- G17** Manage supply of public parking, including beach/foreshore reserve car parks and parking stations
- G17** Plan and deliver shared/cycling paths and bike related infrastructure
- G16** Manage and install traffic facilities on local roads
- G16** Manage wharves, jetties and tidal pools in Pittwater and Sydney Harbour
- G17** Develop and implement effective road safety campaigns and programs, including e-micromobility safety
- G16** Provide public bus shelters and bus stop infrastructure, and the Hop Skip and Jump community bus service
- G16** Lobby and partner government to improve transport outcomes for the road network, active travel (including e-bikes and other e-micromobility) and public transport
- G18** Plan and deliver footpaths and walking infrastructure
- G19** Support the introduction of new transport technologies, including infrastructure for electric vehicles

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G16	Develop an Integrated Transport Management Strategy and subordinate plans, policy and directions	•	•		
G17	EM Transport and Civil Infrastructure				
G17	Plan and deliver parking and technology infrastructure across the area	•	•	•	
	EM Transport and Civil Infrastructure				
G16	Undertake a review of the community transport service	•			
G17	EM Transport and Civil Infrastructure				
G17	Deliver digital parking permits across the LGA	•			
	EM Transport and Civil Infrastructure				
G16	Enhance maintenance of road assets including pavements, carparks, bridges, fencing, traffic facilities, retaining walls, unsealed roads/road shoulders*	•	•	•	•
	EM Transport and Civil Infrastructure				
G16	Enhanced maintenance of wharves*	•	•	•	•
G17	EM Property, Buildings and Beach Services				
G18	Enhanced maintenance of footpaths and linkways*	•	•	•	•
	EM Transport and Civil Infrastructure				
G16	Enhanced maintenance program for Scotland Island and Western Foreshores*	•	•	•	•
G18	EM Transport and Civil Infrastructure				



\* Includes Special Variation funding  
Operational Plan and Budget 2026/27

Capital - new

CSP		2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	CSP		2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Active travel – cycleways and footpaths</b>						<b>Road and related infrastructure upgrades</b>					
<b>G18</b>	New footpaths*	1,864	2,104	2,162	2,220	<b>G16</b>	New traffic facilities*	1,764	1,589	1,633	1,676
<b>G18</b>	The Strand Dee Why Beach upgrade	500	2,652	-	-	<b>G16</b>	Scotland Island roads and drainage improvements	165	170	175	179
<b>G16</b>	Warriewood Valley - Pedestrian and Cycleway Network	-	158	-	-	<b>G16</b>	Warriewood Valley - traffic and transport infrastructure	10,032	-	-	-
<b>G18</b>	Connecting Communities - cycleways program	1,000	1,186	-	-	<b>G16</b>	Church Point - new infrastructure	1,296	-	-	-
						<b>G16</b>	Kerb and gutter new works*	212	683	701	720
						<b>G17</b>	Bus stop infrastructure new works*	29	45	46	47
						<b>G16</b>	Traffic facility delivery - accelerated	109	-	-	-
						<b>G16</b>	Safer schools infrastructure	3,141	-	-	-
						<b>Wharf upgrades</b>					
						<b>G16 G17</b>	Church Point commuter wharf expansion	-	260	-	-
						<b>Total new works - Transport, traffic and active travel</b>	<b>20,111</b>	<b>8,846</b>	<b>4,717</b>	<b>4,843</b>	

\* Includes Special Variation funding  
Draft Delivery Program 2026 - 2030

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Active travel – cycleways and footpaths</b>						<b>Road and related infrastructure upgrades</b>					
G18	Footpath renewal works	1,465	1,507	1,550	1,594	G17	Bus stop renewal works*	276	284	291	299
<b>Car parks and parking stations</b>						<b>Wharf upgrades</b>					
G17	Car park renewal works*	1,235	1,028	1,056	1,086	G16	Kerb and gutter renewal works*	2,147	1,814	2,325	2,389
G17	Multi storey car park renewal works*	591	661	101	102	G16	Retaining wall renewal works*	2,420	867	1,442	1,308
<b>Plant and fleet</b>						<b>Road renewal program*</b>					
G19	Major plant renewal	5,271	1,366	1,253	933	G16	Road renewal program*	12,763	11,886	13,824	14,112
G19	Light fleet renewal	2,843	4,060	4,533	3,855	G16	Bridge renewal works	80	-	-	-
<b>Total renewal works - Transport, traffic and active travel</b>								<b>33,391</b>	<b>27,546</b>	<b>29,556</b>	<b>27,876</b>

\* Includes Special Variation funding  
Operational Plan and Budget 2026/27



Draft Delivery Program 2026 - 2030

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Number of community road safety events/sessions held	15 (Q1)	11 (Q1)	6 (Q1)	Quarterly
	17 (Q2)	14 (Q2)	10 (Q2)	
	22 (Q3)	13 (Q3)	8 (Q3)	
	30 (Q4)	12 (Q4)	15 (Q4)	
	84 (A)	50 (A)	39 (A)	Annually
Condition of local roads (average pavement condition: % rated very good to satisfactory)	91%	90%	90%	Annually
Area of road pavement re-sheeted to address pavement condition (m2)	65,430	90,000	90,000	Annually
Length of active travel asset renewals completed (m) - footpaths, shared paths and bike paths	2,300	1,960	1,980	Annually
Growth in active travel network - new works (m) - footpaths, shared paths and bike paths	2,420	8,300	7,000	Annually

Income and expenditure - Transport, traffic and active travel

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>					
User charges and fees	19,163	19,453	20,189	20,584	20,821
Investment fees and revenues	-	-	-	-	-
Other revenues	1,266	1,745	1,788	1,831	1,876
Grants and contributions - operating purposes	4,619	5,021	5,147	5,270	5,397
Other income	10	-	-	-	-
Gains on disposal of assets	503	592	738	870	324
<b>Total income from continuing operations</b>	<b>25,561</b>	<b>26,810</b>	<b>27,862</b>	<b>28,556</b>	<b>28,417</b>
<b>Expenses from continuing operations</b>					
Employee benefits and oncosts	(14,224)	(15,067)	(15,835)	(16,487)	(17,086)
Borrowing costs	-	-	-	-	-
Materials and services	(19,389)	(20,039)	(19,807)	(19,676)	(19,625)
Depreciation and amortisation	(17,187)	(17,861)	(19,805)	(19,498)	(19,080)
Other expenses	-	-	-	-	-
Internal charges	9,275	9,267	9,499	9,737	9,974
Overhead allocation	(4,051)	(4,152)	(4,256)	(4,363)	(4,469)
<b>Total expenses from continuing operations</b>	<b>(45,576)</b>	<b>(47,852)</b>	<b>(50,204)</b>	<b>(50,286)</b>	<b>(50,285)</b>
<b>Surplus/(deficit) from continuing operations</b>	<b>(20,016)</b>	<b>(21,042)</b>	<b>(22,342)</b>	<b>(21,731)</b>	<b>(21,868)</b>

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from capital grants and contributions</b>					
Grants and contributions - capital purposes	14,849	10,170	7,160	3,322	3,322
<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(5,167)</b>	<b>(10,871)</b>	<b>(15,182)</b>	<b>(18,409)</b>	<b>(18,546)</b>
<b>Rates and annual charges and reserves</b>					
Rates and annual charges	20,016	21,042	22,342	21,731	21,868
Transfer (to)/from reserves	-	-	-	-	-
Full time equivalent positions (FTE)	125.4	128.3			

Property and commercial businesses



Supporting CSP Goals:

G2	G7	G8	G9
G11	G12	G15	G17
G19	G21		

Service information

Property and commercial businesses maintains Council’s community and civic buildings including surf lifesaving clubs, sports and recreation buildings, aquatic centres, library buildings, community centres, arts venues, offices, public toilets, holiday accommodation facilities at Sydney Lakeside Holiday Park and Currawong and 2 cemeteries. The service also manages leases and licences of public land including outdoor dining.

This service is also responsible for leading the implementation of the Property Management Framework and asset management plan - buildings.

Responsible business units

Property, Buildings and Beach Services  
Asset Strategy and Planning

Ongoing services and programs

- G11** Manage facilities within villages
- G12** and town centres including public facilities, surf lifesaving clubs and emergency services buildings, sports and recreation buildings, community centres and public amenities
- G12** Plan, design and deliver new Council buildings and community facilities
- G11** Maintain, operate and clean Council
- G12** buildings and public amenities
- G15** Oversee Sydney Lakeside Holiday Park and Currawong holiday accommodation
- G11** Manage and monitor outdoor dining
- G15**
- G19** Manage leases and licences of Council property
- G19** Manage and maintain cemeteries
- G19** Manage property transactions on behalf of Council
- G19** Administration of Council’s statutory property responsibilities

\* Funded by the Special Variation see page 131  
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Key projects

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Operational

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G11 G12	Enhance building maintenance* EM Property, Buildings and Beach Services	•	•	•	•

Capital - new

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Public amenities improvements</b>					
G9 G12	West Esplanade, Manly accessible amenity*	213	-	-	-
G12	Freshwater Beach amenities	1,542	-	-	-
G9 G12	Female friendly sports facilities program*	200	3,161	1,149	2,358
G12	Freshwater town centre amenities	-	400	-	-
G12	Killarney Heights Amenities	80	420	-	-
<b>Total new works - Property and commercial businesses</b>		<b>2,036</b>	<b>3,981</b>	<b>1,149</b>	<b>2,358</b>

\* Includes Special Variation funding  
Operational Plan and Budget 2026/27

Capital - renewal

CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Aquatic centre improvements</b>						<b>Emergency buildings program</b>					
G7 G12	Warringah Aquatic Centre renewal works*	503	517	531	545	G19	Technical building plant renewal*	654	1,344	919	384
G7 G12	Manly Aquatic Centre renewal works	222	228	235	241	G19	Heritage buildings renewal*	-	56	57	59
<b>Cemetery works</b>						G19	Income generating assets program	50	52	53	-
G12 G17	Mona Vale Cemetery works program	50	50	50	50	<b>Public amenities improvements</b>					
<b>Civic building and compliance works</b>						G2 G8	Emergency buildings works program	151	155	159	164
G19	Operational buildings works program*	988	1,016	1,044	1,072	G12	Public amenities works program	1,074	1,109	1,145	1,181
G7 G12	Sport buildings works program	1,395	1,435	1,475	1,517	G12	Boondah Reserve amenities upgrade	1,200	-	-	-
G12	Beach buildings works program	385	393	1,025	1,054	<b>Total renewal works - Property and commercial businesses</b>					
G9 G12	Disability access compliance works (DDA)*	415	425	437	449			<b>8,481</b>	<b>7,713</b>	<b>8,129</b>	<b>7,786</b>
G12	Building Code of Australia compliance works (BCA)*	743	375	386	396						
G12 G15	Sydney Lakeside Holiday Park, North Narrabeen renewal works	501	557	612	618						
G12 G15	Pittwater Golf Driving Range, Warriewood renewal works	-	-	-	55						
G19	Cromer Depot improvement plan works	151	-	-	-						

\* Includes Special Variation funding  
Draft Delivery Program 2026 - 2030

**Performance measures**

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<b>Performance measures</b>	<b>Result 2024/25</b>	<b>Target 2025/26</b>	<b>Target 2026/27</b>	<b>Frequency</b>
Availability of Council buildings: % available for use by the community (not programmed for maintenance / upgrade)	99.6%	100%	100%	Quarterly

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Income and expenditure - Property and commercial businesses

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	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	12,275	12,535	12,923	13,313	13,582	Grants and contributions - capital purposes	584	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(17,356)</b>	<b>(19,573)</b>	<b>(20,213)</b>	<b>(21,054)</b>	<b>(22,237)</b>
Other revenues	4,373	4,503	4,580	4,663	4,729	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	-	-	-	-	-	Rates and annual charges	17,749	19,394	19,958	20,822	21,854
Other income	10,210	10,506	10,766	11,029	11,286	Transfer (to)/from reserves	192	179	255	233	383
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	56.2	56.6			
<b>Total income from continuing operations</b>	<b>26,858</b>	<b>27,544</b>	<b>28,270</b>	<b>29,005</b>	<b>29,597</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(6,905)	(7,220)	(7,588)	(7,901)	(8,188)						
Borrowing costs	-	-	-	-	-						
Materials and services	(23,794)	(25,480)	(26,319)	(27,208)	(28,124)						
Depreciation and amortisation	(9,546)	(9,756)	(9,864)	(10,219)	(10,723)						
Other expenses	(278)	(298)	(239)	(147)	(104)						
Internal charges	(310)	(298)	(305)	(313)	(321)						
Overhead allocation	(3,966)	(4,065)	(4,166)	(4,271)	(4,375)						
<b>Total expenses from continuing operations</b>	<b>(44,799)</b>	<b>(47,117)</b>	<b>(48,483)</b>	<b>(50,059)</b>	<b>(51,834)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(17,941)</b>	<b>(19,573)</b>	<b>(20,213)</b>	<b>(21,054)</b>	<b>(22,237)</b>						

### Delivering on community priorities: Civic

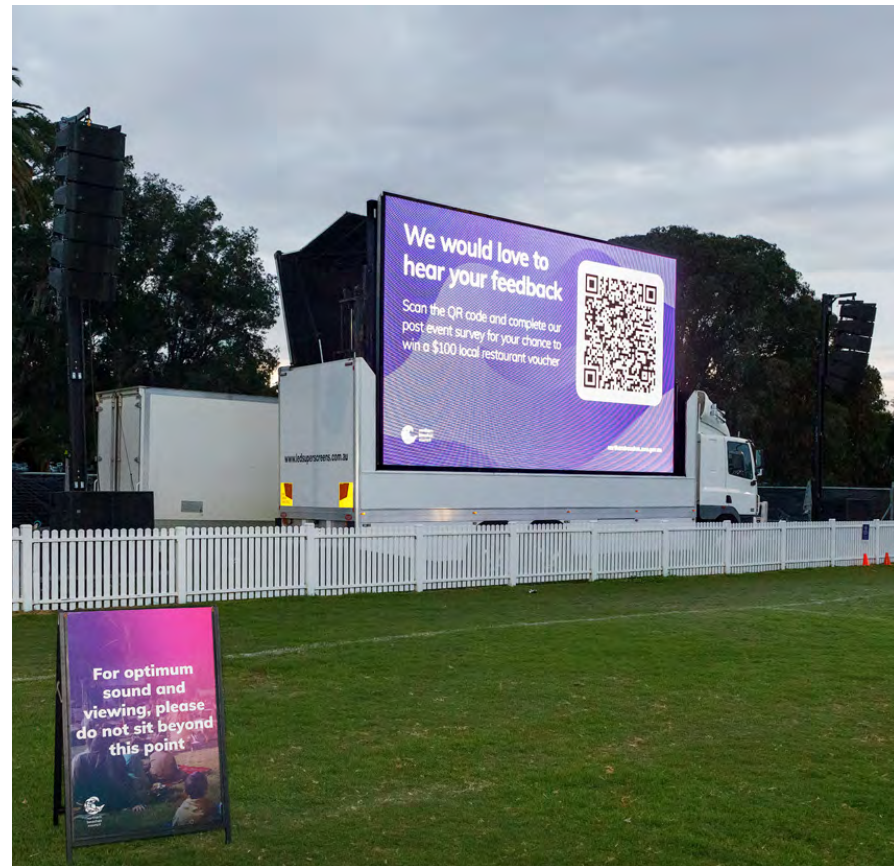
**Community outcome:**

**Good governance and participation**

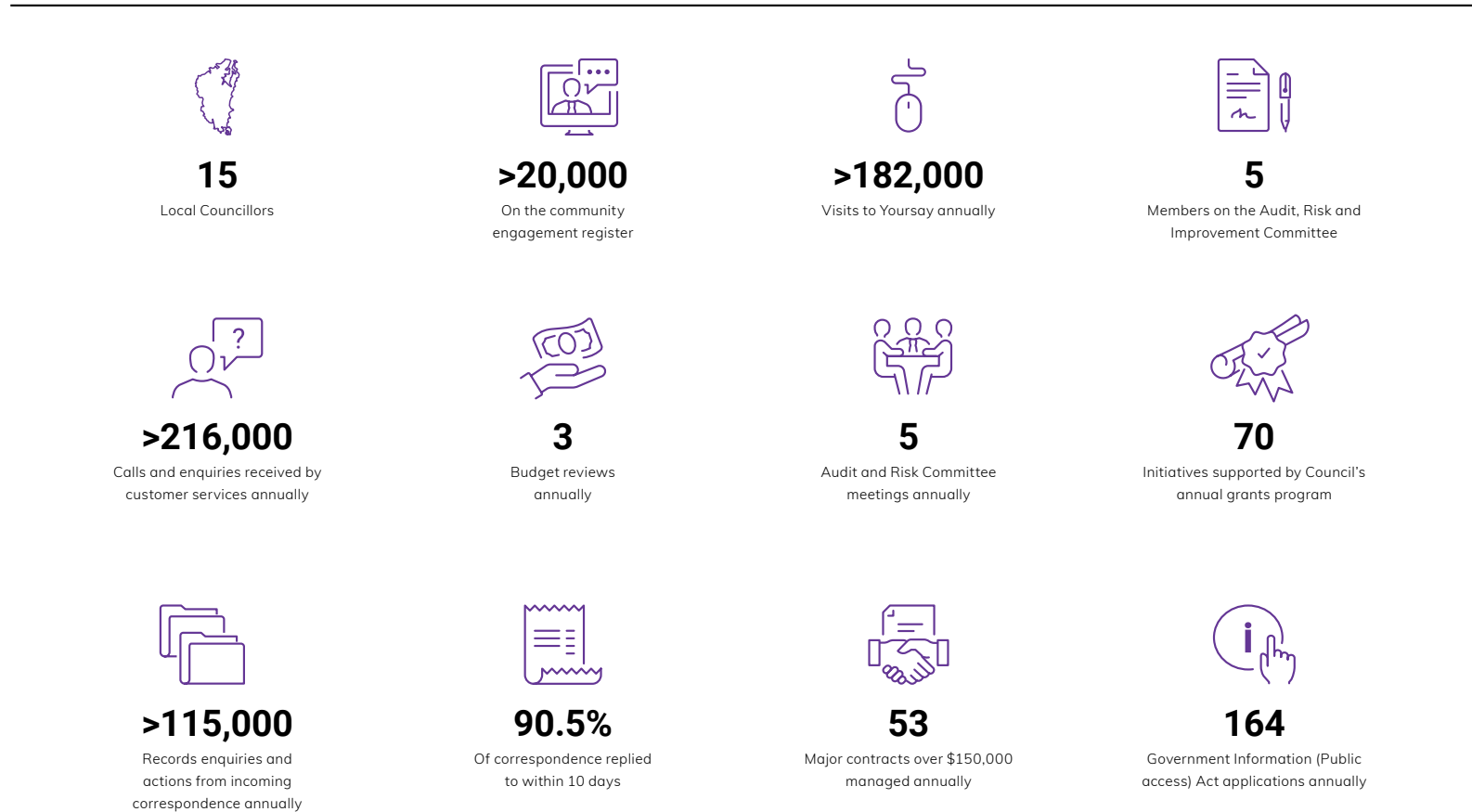
Our community aspires to have a trusted, respected, and responsive Council that drives better outcomes through genuine engagement and collaboration.

**Services**

- Customer service
- Governance and assurance services
- Corporate support services



Civic snapshot



## Customer service



Supporting CSP Goals:

G20 G21

### Service information

Customer service is a one stop shop for Council information, providing a friendly and professional service for management of customer requests and transactions. Everyone is welcome at our customer service centres, and our phones are staffed 24 hours a day, 7 days a week. This service is also responsible for the implementation of the following key strategies and plans:

- Customer Experience Strategy
- Customer Charter

### Responsible business unit

Customer Service

### Ongoing services and programs

- G20** Develop a customer-centric culture across the organisation
- G20** Provide customer service centres at Dee Why, Manly and Mona Vale
- G20** Manage the customer relationship management system
- G20** Provide frontline complaints resolution and referrals
- G20** Improve and review the customer help portal to enhance usage

Key projects

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Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30
G20	Develop and implement a consistent feedback approach across all customer contact channels EM Customer Service	•	•		
G20	Implement the Customer Experience Strategy EM Customer Service	•	•	•	•

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Customer requests conducted online	46% av.	40%	40%	Quarterly
Calls answered within 30 seconds	72% av.	80%	80%	Quarterly
Telephone enquiries resolved on first call	84%	75%	75%	Annually
Satisfaction with customer service calls	91%	85%	85%	Annually
Satisfaction with customer online requests (on lodgement)	91%	80%	85%	Annually
Customer satisfaction with CRMs at closure (Voice of the Customer)	79%	*	80%	Annually
Workload measures				Frequency
No. calls to Customer Service 1300 434 434	131,332 av.	-	-	Quarterly
No. enquiries received at counters and by mail, email and online requests	84,689 av.	-	-	Quarterly

\* New measure in 2026/27  
Operational Plan and Budget 2026/27



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Income and expenditure - Customer service

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	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	-	-	-	-	-	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(4,674)</b>	<b>(4,823)</b>	<b>(5,066)</b>	<b>(5,274)</b>	<b>(5,466)</b>
Other revenues	-	-	-	-	-	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	-	-	-	-	-	Rates and annual charges	4,674	4,823	5,066	5,274	5,466
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	40.2	40.2			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(4,578)	(4,729)	(4,971)	(5,175)	(5,363)						
Borrowing costs	-	-	-	-	-						
Materials and services	(214)	(216)	(221)	(227)	(232)						
Depreciation and amortisation	(68)	(68)	(69)	(72)	(76)						
Other expenses	-	-	-	-	-						
Internal charges	834	855	876	898	920						
Overhead allocation	(648)	(664)	(681)	(698)	(715)						
<b>Total expenses from continuing operations</b>	<b>(4,674)</b>	<b>(4,823)</b>	<b>(5,066)</b>	<b>(5,274)</b>	<b>(5,466)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(4,674)</b>	<b>(4,823)</b>	<b>(5,066)</b>	<b>(5,274)</b>	<b>(5,466)</b>						

**Governance and assurance services**



Supporting CSP Goals:

G19 G20 G21

**Service information**

Governance and assurance services provides governance, in-house legal and advisory services to Council. The service also supports the Audit, Risk and Improvement Committee, delivers the internal audit program and manages complaints including those about staff behaviour and Council processes. This service is responsible for implementing Council’s governance frameworks, Internal Audit Plan and leading the implementation of the Privacy Management Plan endorsed by Council.

**Responsible business units**

Governance and Assurance Services

**Ongoing services and programs**

- G19** Oversee corporate governance, Council meetings and reports
- G19** Maintain registers on delegations, policies, disclosures of interest and community committees
- G19** Manage Enterprise Risk and Compliance program
- G19** Manage business continuity planning
- G19** Provide corporate legal services
- G19** Provide internal audit services
- G19** Manage complaints and **G20** investigations
- G19** Provide organisational code of **G20** conduct training
- G19** Provide secretariat services to Council’s Audit, Risk and Improvement Committee
- G19** Provide probity and corruption risk management advice and assistance to staff
- G19** Manage claims and insurance program

**Performance measures**

<b>Performance measures</b>	<b>Result 2024/25</b>	<b>Target 2025/26</b>	<b>Target 2026/27</b>	<b>Frequency</b>
Council meeting minutes finalised and published within 3 working days of meetings	100%	100%	100%	Quarterly
Enterprise risk registers reviewed and current	100%	100%	100%	Annually
Internal audits undertaken in line with Strategic Internal Audit Plan	78%	100%	100%	Annually
Compliance with Governance Framework to meet governance statutory requirements	100%	100%	100%	Annually
<b>Workload measures</b>				<b>Frequency</b>
Number of compliments	194	-	-	Annually
Number of complaints	106	-	-	Annually

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Draft Delivery Program 2026 - 2030

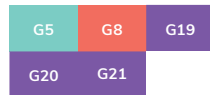
Income and expenditure - Governance and assurance services

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	-	8	8	8	9	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	-	-	-	-	-	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(12,914)</b>	<b>(13,909)</b>	<b>(14,378)</b>	<b>(16,593)</b>	<b>(15,284)</b>
Other revenues	200	200	205	210	215	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	-	-	-	-	-	Rates and annual charges	12,914	13,909	14,378	16,593	15,284
Other income	-	-	-	-	-	Full time equivalent positions (FTE)	23.1	27.6			
Gains on disposal of assets	-	-	-	-	-						
<b>Total income from continuing operations</b>	<b>200</b>	<b>208</b>	<b>213</b>	<b>218</b>	<b>224</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(4,090)	(4,661)	(4,899)	(5,101)	(5,286)						
Borrowing costs	-	-	-	-	-						
Materials and services	(7,906)	(8,325)	(8,534)	(10,523)	(9,003)						
Depreciation and amortisation	(15)	(15)	(16)	(17)	(18)						
Other expenses	(34)	(31)	(32)	(32)	(33)						
Internal charges	61	74	76	78	80						
Overhead allocation	(1,130)	(1,159)	(1,188)	(1,217)	(1,247)						
<b>Total expenses from continuing operations</b>	<b>(13,114)</b>	<b>(14,117)</b>	<b>(14,591)</b>	<b>(16,812)</b>	<b>(15,508)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(12,914)</b>	<b>(13,909)</b>	<b>(14,378)</b>	<b>(16,593)</b>	<b>(15,284)</b>						

## Corporate support services



### Supporting CSP Goals:



### Service information

Corporate support services underpins efficient operations and enables the organisation to operate as an agile and high performing Council.

The service drives integrated planning and reporting, financial, workforce management and planning, project management, business excellence, continuous improvement and service reviews. It also delivers the digital, information and communication technology

required to service the community. The service leads implementation of the following strategies and plans, endorsed by Council:

- Community Strategic Plan
- Resourcing Strategy
- Workforce Management Strategy
- Long-Term Financial Plan
- Asset Management Strategy
- Asset Management Plan
- Delivery Program and Operational Plan

### Primary responsible business units

Finance  
 Asset Strategy and Planning  
 Human Resources  
 Information and Digital Technology Strategy, Performance and Records

### Ongoing services and programs

- G19** Manage accounting, payroll and finance services, collect and manage Council funds and provide information and advice to support sound financial decision-making
- G19** Manage procurement and contract services
- G19** Deliver corporate planning and reporting for short to medium-term plans and long-term strategies
- G21** reporting for short to medium-term plans and long-term strategies
- G20** Implement programs on continuous improvement
- G19** Manage a program of service reviews
- G20**
- G19** Manage human resources and workforce planning, workplace culture, wellbeing and safety
- G20** Provide all digital, information and communications technology
- G20** Provide a work, health and safety management system
- G19** Manage information, correspondence, records and printing services
- G20**
- G19** Administer grants that are secured by Council
- G8** Provide public infrastructure for CCTV,
- G19** public Wi-Fi and video streaming of Council meetings
- G20**
- G5** Embed the capital projects
- G19** management framework

Key projects

Operational projects

CSP	Projects	2026/27	2027/28	2028/29	2029/30	CSP	Projects	2026/27	2027/28	2028/29	2029/30
G20	Deliver Core Operating System modernisation & optimisation Chief Information Officer	•				G19	Develop a 4-year Delivery Program and Operational Plan and Budget EM Strategy and Performance		•	•	•
G19	Report on the progress of implementing the Community Strategic Plan – State of the Region Report EM Strategy and Performance			•		G20	Establish an annual service review program EM Strategy, Performance and Records	•	•	•	•
G19	Revise the Community Strategic Plan EM Strategy and Performance		•	•		G20	Undertake a service review of Environmental Education and Community Sustainability EM Environment and Resilience	•			
G20	Review the Long-Term Financial Plan and options to maintain financial sustainability, such as a special rate variation. Chief Financial Officer	•	•	•		G20	Undertake a service review of Strategic Place and Planning EM Strategic and Place Planning	•			
G19	Review the Asset Management Strategy, Policy and Plan Director Transport and Assets			•		G20	Undertake a service review of Economic Development and Tourism Director Planning and Place	•			
G20	Develop the 4 yearly Workforce Management Strategy EM Human Resources			•		G20	Undertake a service review of Parking Operations EM Transport, and Civil Infrastructure	•			
G19	Deliver initiatives outlined in the Workforce Management Strategy to build organisational capability, accelerate digital adoption, enhance wellbeing and safety, and shape a positive and high-performing workplace culture. EM Human Resources	•	•	•	•	G20	Undertake a service review of Waste Management EM Waste Management and Cleansing	•			
						G20	Undertake a service review of Library Service EM Library Services	•			

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CSP	Projects	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>IT improvements</b>					
G20	IT infrastructure and devices replacements	2,650	2,563	2,625	2,688
<b>Total renewal works - Corporate support</b>		<b>2,650</b>	<b>2,563</b>	<b>2,625</b>	<b>2,688</b>

Performance measures

Performance measures	Result 2024/25	Target 2025/26	Target 2026/27	Frequency
Correspondence replied to within 10 working days	90.5% (A)	90%	90%	Quarterly Annually
Operational projects on schedule	79% (A)	80%	80%	Quarterly Annually
Capital projects on schedule	69% (A)	80%	80%	Quarterly Annually
Quarterly, annual and statutory reports submitted to Council on time	100%	100%	100%	Quarterly Annually
Voluntary staff turnover rate	12%	< 13%	< 13%	Annually
<b>Financial performance</b>				
Operating performance	3.98%	> 0%	> 0%	Annually
Unrestricted current ratio	2.53x	> 1.5x	> 1.5x	Annually
Own source operating revenue	85.56%	> 60%	> 60%	Annually
Debt service cover ratio	8.71x	> 2x	> 2x	Annually
Rates and annual charges outstanding	3.54%	< 5%	< 5%	Annually
Cash expenses cover ratio (months)	7.04	> 3mths	> 3mths	Annually
Building and infrastructure renewal ratio	87.93%	> 100%	> 100%	Annually
<b>Workload measures</b>				<b>Frequency</b>
No. service review actions implemented	13 av. 51	-	-	Quarterly Annually

A = Annually

Income and expenditure - Corporate support services

	Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000		Original 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>						<b>Income from capital grants and contributions</b>					
User charges and fees	521	550	567	596	616	Grants and contributions - capital purposes	-	-	-	-	-
Investment fees and revenues	10,929	12,652	9,148	9,725	10,079	<b>Surplus/(deficit) from continuing operations including capital grants and contributions</b>	<b>(16,579)</b>	<b>(13,786)</b>	<b>(6,010)</b>	<b>(5,366)</b>	<b>(5,278)</b>
Other revenues	332	249	325	257	186	<b>Rates and annual charges and reserves</b>					
Grants and contributions - operating purposes	6,943	7,401	7,678	7,950	8,198	Rates and annual charges	20,891	32,781	30,134	29,982	30,115
Other income	-	-	-	-	-	Transfer (to)/from reserves	(2,943)	100	3,710	(1,538)	(1,553)
Gains on disposal of assets	-	-	-	-	-	Full time equivalent positions (FTE)	208.8	210.5			
<b>Total income from continuing operations</b>	<b>18,725</b>	<b>20,852</b>	<b>17,718</b>	<b>18,528</b>	<b>19,079</b>						
<b>Expenses from continuing operations</b>											
Employee benefits and oncosts	(31,680)	(34,128)	(31,196)	(31,543)	(32,171)						
Borrowing costs	(896)	(744)	(654)	(559)	(469)						
Materials and services	(30,113)	(27,889)	(20,553)	(21,069)	(21,581)						
Depreciation and amortisation	(662)	(670)	(838)	(976)	(1,125)						
Other expenses	(9)	(9)	(9)	(10)	(10)						
Internal charges	761	824	844	866	887						
Overhead allocation	27,296	27,978	28,677	29,397	30,112						
<b>Total expenses from continuing operations</b>	<b>(35,304)</b>	<b>(34,638)</b>	<b>(23,728)</b>	<b>(23,894)</b>	<b>(24,357)</b>						
<b>Surplus/(deficit) from continuing operations</b>	<b>(16,579)</b>	<b>(13,786)</b>	<b>(6,010)</b>	<b>(5,366)</b>	<b>(5,278)</b>						





Operational Plan and Budget 2026/27

## Overview

In 2025, Northern Beaches Council endorsed a Special Variation (SV) application to the Independent Pricing and Regulatory Tribunal (IPART) to increase rates, to address increasing pressures on its financial sustainability. In May 2025, IPART endorsed rate increases for the first two years comprising a 12.1% increase (including the 3.8% rate peg) in 2025/26 and 11.7% increase (including the 4.1% rate peg) in 2026/27.

Consistent with the challenges faced by many councils in NSW, Northern Beaches Council has faced increasing pressure to its financial sustainability as increases in income, constrained by the NSW rate peg system, have not reflected rising costs. Councils across the state are experiencing similar issues; this has led to inquiries by both the federal and state governments into financial sustainability issues impacting local government.

In recent years, Northern Beaches Council has faced significant financial challenges, including increased frequency

of severe weather events, the COVID-19 pandemic, and significant cost increases in the Emergency Services Levy and insurance, placing significant pressure on Council's ability to maintain infrastructure and services at the required level.

The Council has implemented a range of measures to assist in offsetting cost pressures in recent years, including service and fee reviews, achieving efficiency gains and cost savings. While opportunities are continuously sought, these measures alone are unable to fully offset the impact of recent high inflation levels.

Funding provided through the Special Variation provides Council the opportunity to maintain financial sustainability, preserve community infrastructure, and continue delivering high-quality services.

This budget has been prepared based on the IPART endorsed Special Variation income and associated expenditure program. The 'Statement of Revenue Policy' provides more information on the SV and the planned

expenditure program. Increasing rates at this level is essential to provide sufficient ongoing funding to meet community needs, strengthen working capital and to achieve the Office of Local Government's financial and asset performance benchmarks.

Council's 2026/27 budget projects a total expenditure of \$588 million, including a capital works program of \$125 million.

The capital works program includes \$77 million (\$18 million funded by the SV) in asset renewal expenditure to improve the overall condition of our assets and a further \$48 million (\$4 million funded by the SV) to deliver high priority new assets to the community.

The budget forecasts an operating surplus before capital grants and contributions of \$19.8 million, which includes a \$12.8 million investment in replacing Council's core operating systems. A further \$1.6 million in loans will be repaid.

**Definition of funding sources**

- Rates and annual charges: rates are a property-based tax levied on the owners of properties to fund local services.
- Annual charges recover the cost of providing the domestic waste collection service from residents along with a contribution to stormwater management.
- User charges and fees: includes charges levied for the use of our facilities and services, for example aquatic centres and childcare.
- Other revenue: includes merchandise, events, food and beverage sales, advertising income, licences, fines and sundry income.
- Grants and contributions – operating purposes: monies received from state, federal and community sources for the purpose of funding programs within the organisation such as the Financial Assistance Grant.
- Grants and contributions – capital purposes: monies received from state, federal and community sources to fund capital works including development contributions.
- Interest and investment income: interest earned on monies invested and interest on overdue rates and annual charges.
- Other income: property lease income.
- Gains on disposal of assets: net surplus from the disposal of assets such as land and buildings, vehicles, plant and equipment.

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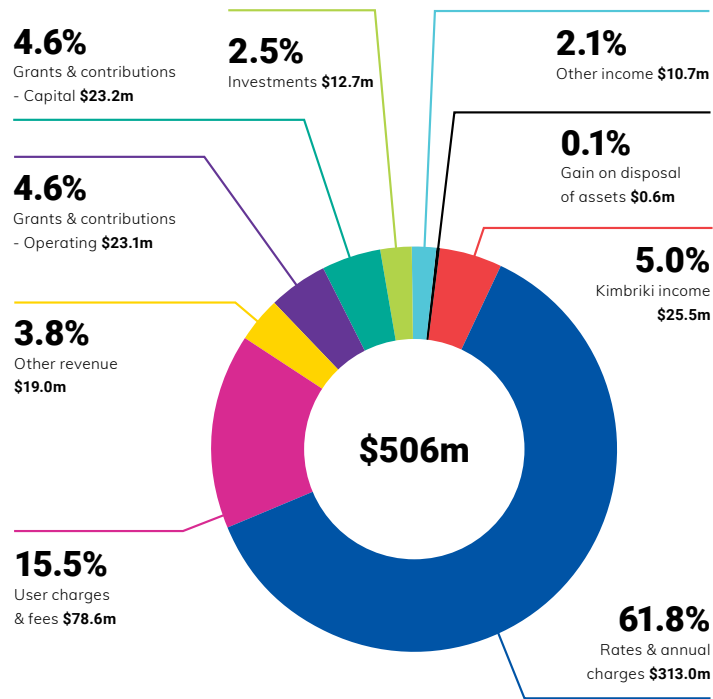


Draft Delivery Program 2026 - 2030

**Income statement budget 2026/27**

<b>Income from continuing operations</b>	<b>\$'000</b>	<b>Expenses from continuing operations</b>	<b>\$'000</b>
Rates and annual charges	313,021	Employee benefits and oncosts	189,890
User charges and fees	106,445	Materials and services	191,580
Other revenue	22,818	Borrowing costs	2,900
Grants and contributions - operating purposes	23,127	Depreciation and amortisation	56,973
Grants and contributions - capital purposes	23,189	Other expenses	22,010
Interest and investment income	9,956	<b>Total expenses from continuing operations</b>	<b>463,353</b>
Other income	7,181		
Gain / (loss) on disposal of assets	592	<b>Net operating result - Surplus / (Deficit)</b>	<b>42,976</b>
<b>Total income from continuing operations</b>	<b>506,329</b>	<b>Net operating result attributable to non-controlling interests</b>	<b>126</b>
		<b>Net operating result before capital grants and contributions - Surplus / (Deficit)</b>	<b>19,787</b>

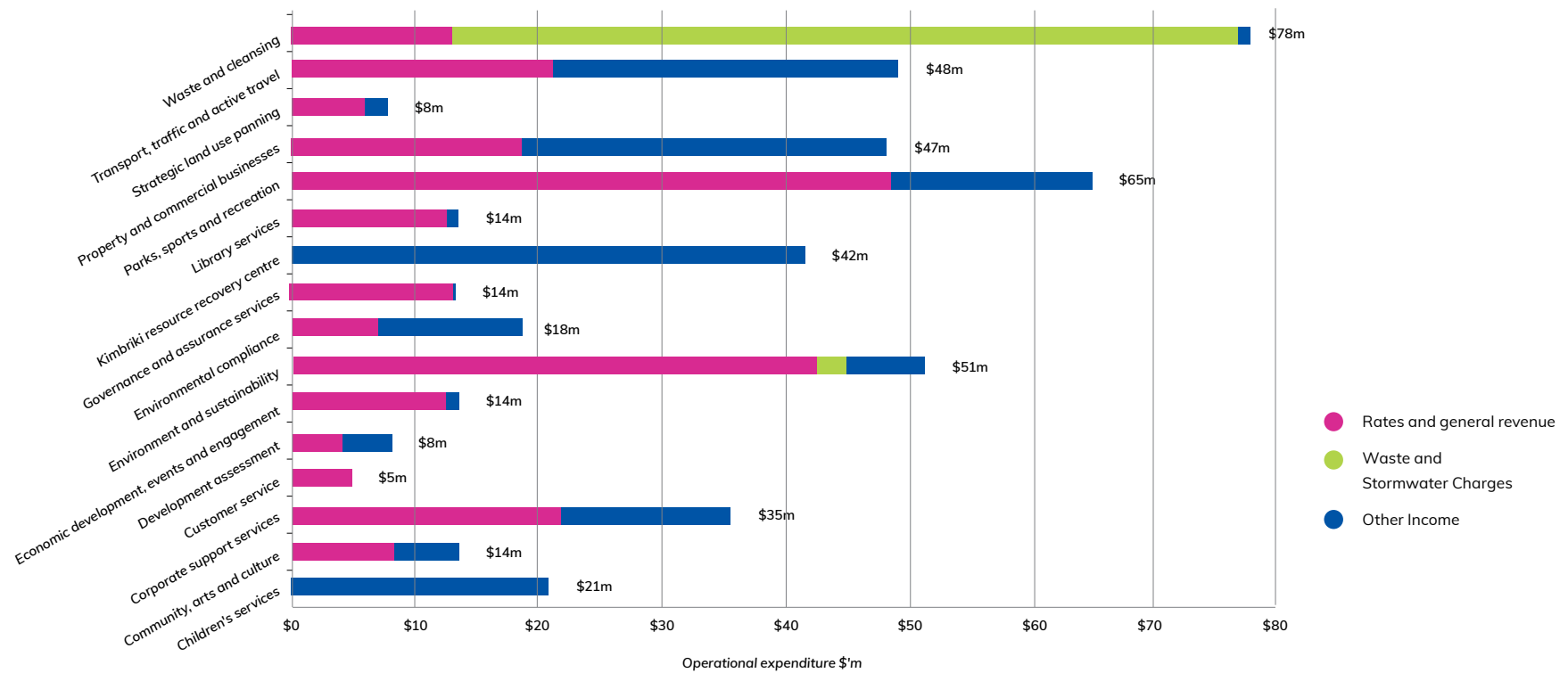
Funding summary by service 2026/27



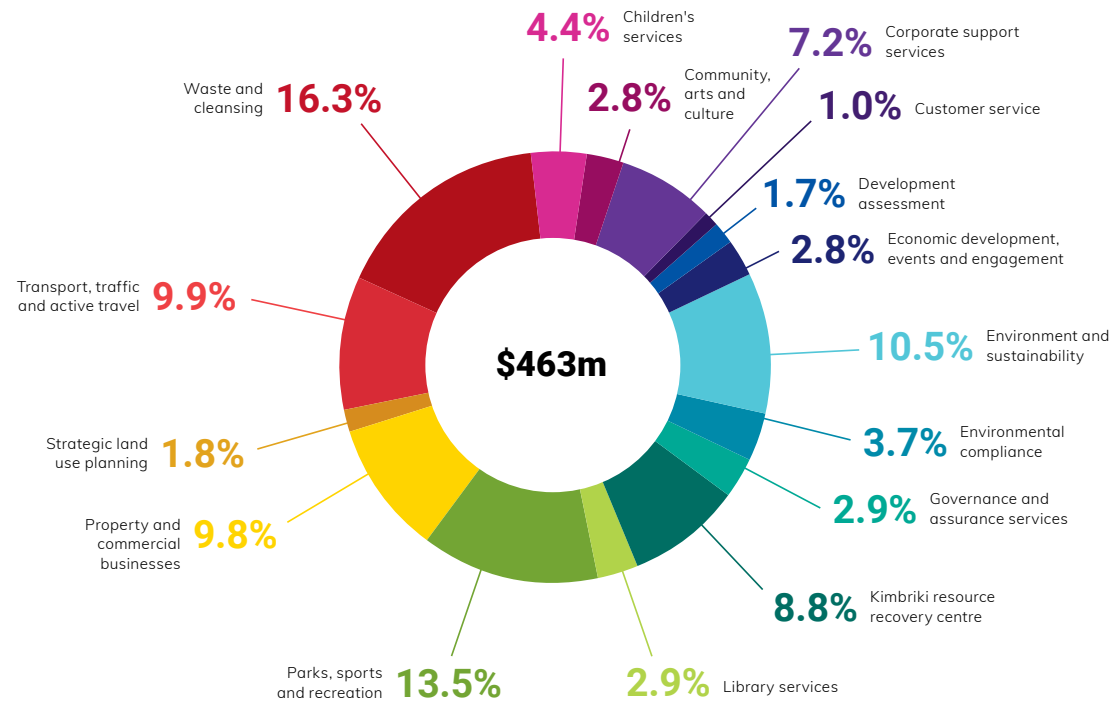
Numbers presented may not sum precisely to the total and percentages may not precisely reflect the absolute figures due to rounding

Income related to Council's subsidiary, Kimbriki Environmental Enterprises Pty Limited, is separately identified in the chart (excluding inter-entity transactions between Council and Kimbriki) to distinguish income from this source compared to other income streams.

Funding summary by service 2026/27



Operational expenditure by service 2026/27



## Statement of revenue policy

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### Rating structure

The maximum amount councils can collect in income from rates is determined each year by the Independent Pricing and Regulatory Tribunal (IPART) through their rate peg methodology. Councils may apply to IPART for a Special Variation (SV) to increase general income above the rate peg.

Northern Beaches Council previously resolved to apply to IPART for a SV and on 14 May 2025, IPART announced that it had approved a 2-year permanent SV of 25.2%, comprising increases of 12.1% in 2025/26 and 11.7% in 2025/26. These increases include the relevant rate peg for each applicable year.

IPART's determination applies to total rates income, not individual rate assessments. The amount payable by individual ratepayers may vary by more or less than the approved increase due to changes in land valuations relative to other properties.

Land values used for rating purposes are determined independently by the NSW Valuer General. These valuations apply to land only and do not include the value of buildings or other improvements. The NSW Valuer General has issued new land valuations for Northern Beaches Council with a base date of 1 July 2025. These valuations will be used to calculate rates from 1 July 2026.

Changes in land valuations do not affect the total amount of rates revenue Council can collect. IPART sets the maximum allowable income, regardless of whether land values increase or decrease. Revaluations instead redistribute rates revenue across properties based on relative changes in land values. This means the land revaluation changes how the total rates income is shared between properties, not how much revenue Council collects overall.

Council has no role in determining or amending land valuations and must use the values provided. If a landowner disagrees with their valuation, they must lodge an objection directly with the Valuer General within the timeframe specified on the Notice of Valuation supplied to them by the Valuer General. Council cannot accept or process objections.

In accordance with IPART's determination, Council's general income from rates for 2026/27 may increase by a maximum of 11.7% (inclusive of the 4.1% rate peg). The ad valorem rate, minimum rate, and anticipated revenue for residential, farmland, business and business sub-categories reflecting the IPART approved increase are detailed in the following sections of this document.

Rate assessments will be based entirely upon property valuations (ad valorem) but with minimum rates applying where appropriate. Rates for 2026/27 will be assessed on land values having a date of 1 July 2025.



Draft Delivery Program 2026 - 2030

**Rating structure 2026/27 - with a rate increase of 11.7%  
(special variation including rate peg)**

Type	Category/subcategory	Number	Ad valorem rate*	Minimum \$	Rate income \$'000
Ordinary	Residential	96,606	0.120375	1,377.09	205,330
Ordinary	Business	6,517	0.352505	1,793.04	33,252
Ordinary	Business – Manly CBD	639	0.572230	1,793.04	5,493
Ordinary	Business – Warriewood Square	1	0.638781		172
Ordinary	Business – Warringah Mall	1	1.298760		1,221
Ordinary	Business – strata storage unit facility	759	0.352505	856.98	650
Ordinary	Farmland	4	0.044579	1,325.82	7
	<b>Total ordinary</b>	<b>104,527</b>			<b>246,125</b>
Special	Manly business centre improvement	639	0.196112		1,818
Special	Balgowlah business centre improvement	85	0.118683		118
	<b>Total special</b>	<b>724</b>			<b>1,936</b>
	<b>Total rates</b>				<b>248,061</b>

Note: The information in the above table has been determined using currently available property and rating information and may be subject to change prior to 30 June 2026, dependent on such matters as the processing of supplementary rates adjustments and revisions to ratepayer land valuations that may be determined by the NSW Valuer General.

\* Ad valorem rate - cents charged for every \$1 of land value

Properties covered by the Warriewood Square business sub-category are shown in this map.



Properties covered by the Warringah Mall Regional Shopping Centre business sub-category are shown in this map.



Properties covered by the Strata Storage Unit Facility business sub-category are as follows:

- 8 Narabang Way, Belrose
- 14-18 Ethel Avenue, Brookvale
- 97 Old Pittwater Road, Brookvale
- 13 Orchard Road, Brookvale
- 3 Middleton Road, Cromer
- 69 Middleton Road, Cromer
- 4-8 Waine Street, Freshwater
- 15 Jubilee Avenue, Warriewood
- 4-8 Tenagh Crescent, Mona Vale
- 9 Ponderosa Parade, Warriewood
- 7 Rodborough Road, Frenchs Forest

Any future business strata plan properties that may comply, will be assessed once registered and the Strata Storage Unit Facility business sub-category (and applicable rates) will be applied if the property is determined to be eligible.

**Special rate:**

Manly business centre improvement

This special rate is for providing ongoing and proposed capital and maintenance works, including the Manly Business Centre, The Corso and ocean beachfront. The special rate is forecast to raise \$1.8 million during the financial year.

Properties covered by the Manly CBD Business Rate and Manly Business Centre Improvement Special Rate are shown in the map below.

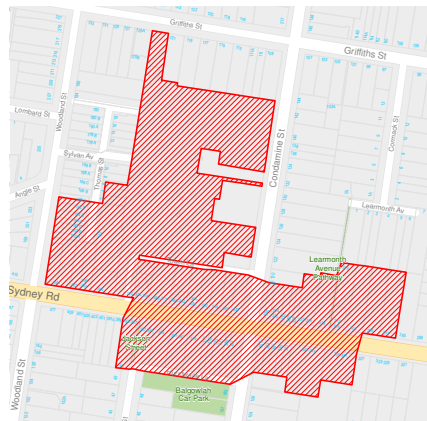


<b>Manly business centre improvement works 2026/27</b>	<b>\$'000</b>
<b>Maintenance and cleansing</b>	
Mowing and vegetation and streetscape maintenance - The Corso and reserves	133
Cleansing including high pressure paver washing, cleaning of street furniture, litter bins and beach raking and cleaning	459
<b>Tourism and business support</b>	
Manly Visitor Information Centre, Manly Mainstreet Place and Tourism Management	378
<b>Events and marketing</b>	
Manly Christmas decorations	81
Major Manly events	109
Activations and workshops	57
Digital marketing, targeted advertising, trade shows, way finding signage	118
<b>Town centre improvements</b>	
Town centre improvements	136
Town centre improvements - special variation	249
Manly Place Plan implementation	300
<b>Total</b>	<b>2,018</b>
<b>Projected opening balance of reserve</b>	
2026/27 Special rate income	1,818
2026/27 Expenditure (above)	(2,018)
<b>Projected closing balance of reserve</b>	<b>454</b>

**Special rate:**  
Balgowlah business centre improvement

This special rate is for providing ongoing and proposed capital and maintenance works, including the off-street carparks in Condamine Street. The special rate is forecast to raise \$117,633 during the financial year. These funds will be held in a restricted cash reserve and accumulated to undertake future town centre works.

Properties covered by the Balgowlah Business Centre Improvement Special Rate are shown in this map.



<b>Balgowlah business centre improvement works 2026/27</b>	<b>\$'000</b>
Balgowlah Commercial Centre Renewal	580
<b>Total</b>	<b>580</b>
<b>Projected opening balance of reserve</b>	<b>500</b>
2026/27 Special rate income	118
2026/27 Expenditure (above)	(580)
<b>Projected closing balance of reserve</b>	<b>38</b>

**Special variation to rates:**

Northern Beaches Funding our Future

In May 2025 the Independent Pricing and Regulatory Tribunal (IPART) approved a special variation (SV) to increase rates over 2 years (2026-2027).

The funds will:

- Address the backlog in infrastructure and maintenance requirements
- Expand environmental and natural risk reduction programs and provide capacity to manage an increasing number of natural disasters
- Provide the capacity to improve current services.

**Income and expenditure**

	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Funding our future program</b>				
<b>Expenditure by key service:</b>				
Environment and sustainability	8,454	11,598	10,423	10,527
Community, arts and culture	1,057	189	199	209
Environmental compliance	792	1,232	1,264	1,297
Parks, sports and recreation	4,201	5,743	4,668	8,385
Transport, traffic and active travel	12,274	8,185	10,300	9,355
Economic development, events and engagement	1,042	1,680	2,298	2,948
Property and commercial businesses	3,641	7,622	4,022	4,747
<b>Total</b>	<b>31,459</b>	<b>36,248</b>	<b>33,174</b>	<b>37,468</b>
<b>Future funding:</b>				
Working capital	864	1,344	1,379	1,415
Depreciation and maintenance on new assets above	14	126	266	400
<b>Total expenditure</b>	<b>32,337</b>	<b>37,719</b>	<b>34,818</b>	<b>39,282</b>
<b>Opening balance</b>	<b>90</b>	<b>2,894</b>	<b>1,407</b>	<b>3,906</b>
Special variation to rates income	35,141	36,231	37,318	38,437
Expenditure (above)	(32,337)	(37,719)	(34,818)	(39,282)
<b>Closing balance</b>	<b>2,894</b>	<b>1,407</b>	<b>3,906</b>	<b>3,061</b>
Assumed rate peg	4.1%	3.6%	2.9%	2.7%
Additional special variation	7.6%	n/a	n/a	n/a

Special variation to rates: Northern Beaches 'Funding our Future' Program by Service

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Environment and sustainability</b>					
<b>Capital new</b>					
G1 G5	Water sensitive urban design upgrades	37	78	80	59
G2	Flood mitigation program upgrades	883	1,792	1,839	1,886
G2	Climate change amplification	171	344	103	66
<b>Total new expenditure</b>		<b>1,091</b>	<b>2,214</b>	<b>2,022</b>	<b>2,011</b>
<b>Capital renewal</b>					
G2	Planned and reactive stormwater renewal	2,359	1,915	1,621	1,848
G2	Minor stormwater works	134	137	141	145
G2	Flood mitigation program	280	-	-	-
G2	Ocean outfall stormwater renewal	136	210	855	590
G5 G6	Energy savings initiatives program	102	-	-	-
<b>Total renewal expenditure</b>		<b>3,011</b>	<b>2,263</b>	<b>2,617</b>	<b>2,582</b>
<b>Operational</b>					

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Infrastructure maintenance</b>					
G2	Enhance stormwater asset maintenance	281	325	247	253
G2	Narrabeen Lagoon Entrance Management Strategy implementation	36	168	-	-
G2	Stormwater asset inspection	273	840	115	118
G1	Gross pollutant trap (GPT) enhancement	40	15	15	16
<b>Natural disasters response</b>					
G2	Natural disasters fund	1,348	2,076	2,130	2,186
<b>Environmental and natural risk reduction programs</b>					
G1 G2	Beach nourishment investigations and approvals	109	392	-	-
G2	Bushfire management	109	112	-	-
G1	Bushland and invasive species management	1,107	1,705	1,749	1,795
G1	Creek rehabilitation program	218	336	345	354
G1 G5	Water sensitive urban design	123	126	130	133
G1 G2	Floodplain management program	218	522	536	549
G2	Foreshore erosion mitigation and adaptation	55	56	57	59

Special variation to rates: Northern Beaches 'Funding our Future' Program by Service cont.

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G2	Geotechnical risk management	218	224	230	236						
	<b>Total operational expenditure</b>	<b>4,134</b>	<b>6,897</b>	<b>5,554</b>	<b>5,698</b>		<b>Parks, sports and recreation</b>				
	<b>Total - Environment and sustainability</b>	<b>8,236</b>	<b>11,374</b>	<b>10,193</b>	<b>10,291</b>		<b>Capital new</b>				
	<b>Community, arts and culture</b>					G12	Foreshores program	164	-	-	-
	<b>Capital Renewal</b>						<b>Total new expenditure</b>	<b>164</b>	<b>-</b>	<b>-</b>	<b>-</b>
G7	Glen Street Theatre renewal	1,057	189	199	209	G7	Warringah Aquatic Centre renewal	327	336	345	354
G12						G12					
	<b>Total renewal expenditure</b>	<b>1,057</b>	<b>189</b>	<b>199</b>	<b>209</b>	G12	Recreational trail renewal	354	364	373	383
	<b>Total - Community, arts and culture</b>	<b>1,057</b>	<b>189</b>	<b>199</b>	<b>209</b>	G12	Playground renewal	409	420	431	442
	<b>Environmental compliance</b>					G12	Rockpool renewal	1,196	1,865	690	1,085
	<b>Operational</b>					G2	Seawall program	-	112	115	3,337
	<b>Uplift compliance services</b>					G12					
G8	Compliance services	792	1,232	1,264	1,297		<b>Total renewal expenditure</b>	<b>2,287</b>	<b>3,097</b>	<b>1,954</b>	<b>5,600</b>
G12							<b>Operational</b>				
	<b>Total operational expenditure</b>	<b>792</b>	<b>1,232</b>	<b>1,264</b>	<b>1,297</b>		<b>Infrastructure maintenance</b>				
	<b>Total - Environmental Compliance</b>	<b>792</b>	<b>1,232</b>	<b>1,264</b>	<b>1,297</b>	G12	Maintenance planning of open spaces	39	-	-	-
						G12	Maintenance of open spaces	325	501	514	527
						G12	Reserve mowing	279	430	441	453

Special variation to rates: Northern Beaches 'Funding our Future' Program by Service cont.

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
<b>Environmental and natural risk reduction programs</b>						<b>Capital renewal</b>					
G8	Extend lifeguard operations at Dee Why Beach and at other beach locations based on assessment of risk	249	393	403	414	G17	Multi-storey carpark renewal	491	560	-	-
G2	Contaminated lands management	218	224	230	236	G16 G17	Wharves renewal	1,898	2,641	2,454	1,454
<b>Uplift tree maintenance and planting</b>						G16	Road renewal	4,360	1,123	2,850	2,924
G5	Tree maintenance	364	560	575	590	G16	Retaining wall renewal	1,309	199	755	603
G5	Tree planting	494	762	781	802	G16	Kerb and gutter renewal	884	-	460	472
<b>Total operational expenditure</b>		<b>1,969</b>	<b>2,870</b>	<b>2,944</b>	<b>3,021</b>	G17	Carpark renewal	400	168	172	177
<b>Total - Parks, sports and recreation</b>		<b>4,419</b>	<b>5,967</b>	<b>4,898</b>	<b>8,621</b>	G17	Bus stops renewal	164	168	172	177
<b>Transport, traffic and active travel</b>						<b>Total renewal expenditure</b>					
<b>Capital new</b>						G16	Bridge maintenance	87	90	92	94
G17	New bus shelters	29	45	46	47	G17	Carpark maintenance	109	112	115	118
G18	New footpaths	364	560	575	590	G18	Linkway maintenance	96	-	-	-
G17	New kerb and gutter	12	168	172	177	G18	Footpath maintenance	44	45	46	47
G16	New traffic facilities	364	560	575	590	G16	Fencing maintenance	109	112	115	118
<b>Total new expenditure</b>		<b>768</b>	<b>1,333</b>	<b>1,368</b>	<b>1,403</b>						

Special variation to rates: Northern Beaches 'Funding our Future' Program by Service cont.

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G16	Road pavement maintenance	753	773	816	861
G16	Scotland Island and Western Foreshores maintenance program	131	134	138	141
G12	Tidal pool maintenance	73	112	115	118
G16	Traffic facilities maintenance	164	168	172	177
G16	Retaining walls maintenance	109	112	115	118
G16	Road shoulders and unsealed roads maintenance	327	336	345	354
	<b>Total operational expenditure</b>	<b>2,001</b>	<b>1,994</b>	<b>2,069</b>	<b>2,146</b>
	<b>Total - Transport, traffic and active travel</b>	<b>12,274</b>	<b>8,185</b>	<b>10,300</b>	<b>9,355</b>
	<b>Economic development, events and engagement</b>				
	<b>Capital new</b>				
G11 G15	Commercial centres upgrade	1,042	1,680	2,298	2,948
	<b>Total new expenditure</b>	<b>1,042</b>	<b>1,680</b>	<b>2,298</b>	<b>2,948</b>

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
	<b>Total - Economic development, events and engagement</b>	<b>1,042</b>	<b>1,680</b>	<b>2,298</b>	<b>2,948</b>
	<b>Property and commercial businesses</b>				
	<b>Capital new</b>				
G7 G12	Jamieson Park Sailing and Recreation Facility	500	1,212	-	-
G9 G12	Female friendly facilities program	200	3,161	1,149	2,358
	<b>Total new expenditure</b>	<b>700</b>	<b>4,374</b>	<b>1,149</b>	<b>2,358</b>
	<b>Capital renewal</b>				
G9 G12	Disability access compliance works	164	168	172	177
G19	Heritage building renewal	55	56	57	59

Special variation to rates: Northern Beaches 'Funding our Future' Program by Service cont.

CSP	Programs	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
G7 G12	Grandstand renewal	55	-	-	-
G19	Operational buildings renewal	923	560	575	590
G19	Building plant renewal	654	1,344	919	384
	<b>Total renewal expenditure</b>	<b>1,850</b>	<b>2,128</b>	<b>1,724</b>	<b>1,210</b>
	<b>Operational</b>				
	<b>Infrastructure maintenance</b>				
G12 G19	Building maintenance	872	896	919	943
G16	Wharves maintenance	218	224	230	236
	<b>Total operational expenditure</b>	<b>1,091</b>	<b>1,120</b>	<b>1,149</b>	<b>1,179</b>
	<b>Total - Property and commercial businesses</b>	<b>3,641</b>	<b>7,622</b>	<b>4,022</b>	<b>4,747</b>

### Domestic Waste Management Charge

Domestic waste management services are provided to all residential properties.

Description	Charge \$	Income '000
Domestic waste management service (includes 80L red, 140L blue, 140L yellow and 2x240L green lid services and 2 booked clean ups per year and vegetation drop-off at Kimbriki for residents (up to 300kgs max. per day, 4,000kgs max. per annum))	\$652.00	\$64,215
Availability charge	\$130.00	\$176
Additional 80L red lid rubbish service (cap of 3 additional per household)	\$365.00	\$4,834
First additional 140L blue lid recycling service	\$40.00	\$155
Subsequent additional 140L blue lid recycling service	\$137.00	\$21
First additional 140L yellow lid recycling service	\$40.00	\$155
Subsequent additional 140L yellow lid recycling service	\$137.00	\$21
Third or fourth green vegetation lid service (cap of 4 per household)	\$40.00	\$155
Clean up excessive or incorrectly presented waste - per hour plus cost recovery on landfill disposal charges	\$237.60 per hour + cost recovery on landfill disposal charges	-
Clean up contaminated or excessive booked bulky goods collection in excess of the permitted 3 cubic metres	\$91.40 per excess cubic metre	-
Empty contaminated bin	\$37.60 per bin	-
	<b>Total domestic waste charge income</b>	<b>\$69,733</b>
	<b>Cost of domestic waste service</b>	<b>\$69,600</b>
	<b>Allocation to reserve</b>	<b>\$132</b>

### Stormwater management services charge

A stormwater management services charge funds a program of additional investigations and activities to improve stormwater quality, manage stormwater flows and flooding, and harvest and reuse stormwater.

It is generally levied on urban land that is categorised for rating purposes as residential or business, excluding vacant land. The applicable charges are:

**Stormwater management services charge**

Land category / dwelling	Charge
Residential - single dwelling	\$25.00
Residential - strata lots	\$12.50
Business	\$25.00 per 350 square metres (or part thereof) for land categorised as business (excluding strata lots)
Business - strata lots	\$5.00 or the relevant portion of the maximum annual charge that would apply to the strata scheme, if it were a parcel of land categorised as business
<b>Total stormwater management services charge income '000</b>	<b>\$2,214</b>

\*Includes works funded by the Stormwater Charge reserve

The proposed expenditure in 2026/27 for this program is:

<b>Stormwater management services charge program 2026/27</b>	<b>'000</b>
<b>Capital expenditure:</b>	<b>\$2,246</b>
Collaroy-Narrabeen coastal protection works	
Planned stormwater new works	
1 Geelong Road, Cromer culvert upgrade	
<b>Operational expenditure:</b>	<b>\$282</b>
Ongoing maintenance of new assets constructed	
<b>Total*</b>	<b>\$2,528</b>

## Statutory information

### Rate reduction for eligible pensioners

The *Local Government Act 1993* provides for eligible pensioners to receive a rate reduction of 50% of their total rates, up to a maximum of \$250.

Council's Pensioner Rates and Charges Concession Policy grants an additional voluntary rebate for eligible pensioners under the accepted retirement age, and certain classes of pensioners who have reached the accepted retirement age. A rebate of \$80 for waste management and \$150 on rates are available to eligible pensioners.

### Works by Council on private land

Under Section 67 of the *Local Government Act 1993*, works on private land may be carried out either on request or agreement with the landowner, or under relevant legislation. The amount or rate to be charged will be the appropriate commercial rate, i.e. the actual cost of the works and standard on-costs to provide full cost recovery plus a return to Council.

### Section 611 charges

Under Section 611 of the *Local Government Act 1993* an annual charge is proposed to be levied on the person for the time being

in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.

The amount of the charge is determined following an independent auditor's review of the annual assessment of mains for the previous year ended 31 December carried out on behalf of the Local Government and Shires Association of NSW.

### Financial Hardship Policy

Council's Rates and Annual Charges Hardship Policy supports the effective and efficient collection of the rates and annual charges due to Council, while being responsive and supportive to those ratepayers who are suffering genuine financial hardship.

### Interest charges on overdue rates

Interest charges on unpaid rates and charges will accrue daily at the rate set for the 2026/27 year by the NSW Government. This will be in accordance with Section 566 of the *Local Government Act 1993*, but has not yet been announced by the Minister for Local Government. For the 2025/26 year the Minister set a maximum

interest rate of 10.5% per annum.

### Schedule of fees and charges

Fees and charges encompass the following:

- Regulatory functions of the Council under the *Local Government Act 1993*, Chapter 7
- Services provided on an annual basis under s501, such as waste management services prescribed by regulation
- Charges for actual use of a service s502
- Fees for any service provided s608
- Annual charges for use of public places s611.

The fees and charges reflect our pricing methodology and are available on Council's website in a separate booklet.

In determining the pricing structure, the types of services, products or commodities have been assessed in relation to current charges, GST and inflationary costs. Pricing structures provide revenue from particular services but consider public accountability issues and community service obligations.

**External borrowings**

No new external borrowings are proposed in 2026/27.

**Community grants**

The Council partners with the community and businesses to deliver projects and programs that build the social, cultural, environmental, and economic life of the Northern Beaches and further the achievement of the outcomes and vision of Northern Beaches Community Strategic Plan. Financial assistance is provided through grants and subsidies under s356 of the *Local Government Act 1993*.

The proposed expenditure on financial assistance in the 2026/27 financial year is:

<b>Community Grants 2026/27</b>	<b>\$</b>
Community development grants	120,000
Community library grants	127,840
Community social services financial assistance	285,294
Surf lifesaving subsidies	273,604
Arts and creativity grants	116,675
Environmental grants	60,800
Community event grants and sponsorship	213,715
Business 2 Business (B2B) grants	40,000
Local Heritage Fund grants	12,500
Sports club capital assistance program	100,000
Northern Beaches Discretionary Fund donations	30,750
Charitable or not-for-profit community organisations waste disposal at Kimbriki	16,000
Collaroy-Narrabeen coastal protection grants	150,000
<b>Total</b>	<b>1,547,178</b>

**Income Statement**

	Results 2023/24 \$'000	Results 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Income from continuing operations</b>							
Rates and annual charges	246,432	259,800	285,355	313,021	325,403	336,014	346,015
User charges and fees	99,931	104,477	105,028	106,445	109,968	112,715	115,250
Other revenues	21,620	25,015	22,037	22,818	23,169	23,518	23,855
Grants and contributions provided for operating purposes	26,529	24,526	22,429	23,127	23,398	22,709	24,297
Grants and contributions provided for capital purposes	29,218	44,330	34,609	23,189	19,443	16,757	11,951
Interest and investment revenue	11,083	11,739	10,410	9,956	6,498	7,015	7,307
Other Income	6,915	7,664	6,778	7,181	7,361	7,540	7,713
Net gain from the disposal of assets	-	-	484	592	738	870	324
<b>Total income from continuing operations</b>	<b>441,728</b>	<b>477,551</b>	<b>487,131</b>	<b>506,329</b>	<b>515,979</b>	<b>527,138</b>	<b>536,712</b>
<b>Expenses from continuing operations</b>							
Employee benefits and on-costs	159,331	166,906	177,828	189,890	195,540	202,322	209,143
Materials and services	163,471	172,188	185,727	191,580	190,855	195,078	199,961
Borrowing costs	2,689	2,565	2,998	2,900	2,447	2,362	2,300
Depreciation, amortisation and impairment for non-financial assets	48,975	53,471	55,392	56,973	59,457	60,661	61,852
Other expenses	22,569	20,397	22,015	22,010	22,973	24,145	25,379
Net loss from the disposal of assets	545	532	-	-	-	-	-
<b>Total expenses from continuing operations</b>	<b>397,580</b>	<b>416,059</b>	<b>443,960</b>	<b>463,353</b>	<b>471,272</b>	<b>484,569</b>	<b>498,635</b>
<b>Operating result - Surplus / (Deficit)</b>	<b>44,148</b>	<b>61,492</b>	<b>43,171</b>	<b>42,976</b>	<b>44,707</b>	<b>42,569</b>	<b>38,077</b>
<b>Operating result before grants and contributions provided for capital purposes</b>	<b>14,930</b>	<b>17,162</b>	<b>8,561</b>	<b>19,787</b>	<b>25,264</b>	<b>25,812</b>	<b>26,127</b>

Operational Plan and Budget 2026/27

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	Results 2023/24 \$'000	Results 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Net operating result attributable to non-controlling interests</b>	191	204	108	126	129	132	136
<b>Net operating result excluding non-controlling interests</b>	43,957	61,288	43,063	42,850	44,578	42,437	37,942
Full time equivalent positions (excl. Kimbriki)	1,283.0 FTE	1,301.6 FTE	1,323.8 FTE	1,343.6 FTE			

This consolidated income statement incorporates the results of Council's subsidiary, Kimbriki Environmental Enterprises Pty Limited along with eliminating inter-entity transactions between Council and its subsidiary and intra-entity transactions, primarily rates paid on Council-owned properties. These adjustments are required when preparing consolidated financial reports in accordance with 'AASB 10 Consolidated Financial Statements'.

Detailed Income Statement

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000		Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
<b>Income from Continuing Operations</b>									
<b>Rates and Annual Charges</b>									
Ordinary Rates - Residential	155,838	163,829	183,795	205,287	Community Centres	2,451	2,548	2,551	2,547
Ordinary Rates - Farmland	16	17	6	7	Currawong State Park	522	481	616	545
Ordinary Rates - Business	29,935	31,687	35,515	39,681	Glen Street Theatre	1,515	2,004	1,547	1,492
Pensioner Rebates	(1,743)	(1,739)	(1,735)	(1,690)	Golf Course & Driving Range	3,048	2,606	2,832	2,738
Pensioner Rate Subsidies Received	925	886	880	858	Kimbriki Waste & Recycling Centre	26,455	26,443	28,147	27,853
Pensioner Annual Charges Subsidies Received	344	354	359	333	Libraries	126	121	132	136
Special Rates - Business	1,466	1,546	1,738	1,936	Parking Areas	13,880	14,355	14,569	14,582
Domestic Waste Management Services	58,541	62,148	63,726	65,511	Planning and Building Regulation	9,815	11,079	10,683	10,800
Pensioner rebates - DWM	(1,260)	(1,294)	(1,296)	(1,262)	Regulatory / Statutory Fees	955	963	1,076	1,136
Stormwater Management Services	2,208	2,213	2,214	2,214	Restoration Charges	1,690	2,311	1,070	1,099
Section 611 Charges	161	154	152	145	Section 10.7 Certificates (EPA Act)	848	916	900	923
<b>Rates and Annual Charges</b>	<b>246,433</b>	<b>259,801</b>	<b>285,355</b>	<b>313,021</b>	Section 603 Certificates (LG Act)	462	512	491	532
					Sportsfields and Reserves	1,874	2,268	1,924	2,044
<b>User Charges and Fees</b>					Other Fees	2,498	2,533	2,581	2,604
Aquatic Centres	10,402	11,233	11,575	12,411	<b>User Charges and Fees</b>	<b>99,931</b>	<b>104,477</b>	<b>105,028</b>	<b>106,445</b>
Caravan Park	7,771	8,114	8,091	8,643					
Cemeteries	1,437	638	769	596	<b>Other Revenues</b>				
Child Care	14,183	15,352	15,475	15,765	Advertising Income	1,105	405	850	1,644
					Ex Gratia Rates	27	28	32	35
					Legal Fees Recovery - Other	678	314	483	394

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	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000		Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
Licences, Consents & Deeds	3,527	3,610	3,895	4,095	Non-Cash Capital Contributions - Developer Contributions	-	-	-	-
Parking Fines	6,355	8,751	7,600	7,600	Capital Contributions - Other Contributions	1,295	1,341	475	485
Other Fines	544	899	706	826	Non-Cash Capital Contributions - Other Contributions	160	14,087	-	-
Recycling Income	627	351	566	416	<b>Grants and Contributions – Capital</b>	<b>29,218</b>	<b>44,330</b>	<b>34,609</b>	<b>23,189</b>
Sale of Inventories	1,704	1,556	1,561	1,552	<b>Interest and Investment Revenue</b>				
Other Revenues - Kimbriki	4,113	3,641	3,934	3,831	Interest on Overdue Rates & Annual Charges	600	708	524	724
Other Revenues	2,938	5,459	2,411	2,425	Interest on Cash and Investments	10,483	11,031	9,886	9,232
<b>Other Revenues</b>	<b>21,620</b>	<b>25,014</b>	<b>22,037</b>	<b>22,818</b>	<b>Interest and Investment Revenue</b>	<b>11,082</b>	<b>11,739</b>	<b>10,410</b>	<b>9,956</b>
<b>Grants and Contributions – Operating</b>					<b>Other Income</b>				
Operational Grants - General Purpose (untied)	8,383	6,570	10,171	10,435	Rental Income - Investment Properties	308	337	347	354
Operational Grants - Specific Purpose (tied)	16,621	16,263	10,946	11,261	Rental Income - Leased Council Properties	6,337	6,734	6,431	6,826
Operational Contributions - Other Contributions	1,524	1,693	1,312	1,430	Investments at fair value through profit and loss	25	18	-	-
<b>Grants and Contributions – Operating</b>	<b>26,529</b>	<b>24,526</b>	<b>22,429</b>	<b>23,127</b>	Investment properties at fair value through profit and loss	245	575	-	-
<b>Grants and Contributions – Capital</b>					<b>Other Income</b>	<b>6,915</b>	<b>7,664</b>	<b>6,778</b>	<b>7,181</b>
Capital Grants - Specific Purpose (tied)	11,336	16,310	23,763	14,224					
Capital Contributions - Developer Contributions	16,427	12,593	10,371	8,480					

Detailed Income Statement continued

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
<b>Gain / (loss) on Disposal of Assets</b>				
Proceeds from Disposal - Plant & Equipment	2,448	1,886	2,292	2,180
WDV - Plant & Equipment	(756)	(622)	(1,808)	(1,588)
WDV Infrastructure	(2,237)	(1,916)	-	-
WDV - Property	-	-	-	-
Proceeds from Disposal - Property	-	120	-	-
<b>Gain / (loss) on Disposal of Assets</b>	<b>(545)</b>	<b>(532)</b>	<b>484</b>	<b>592</b>
<b>Income from Continuing Operations*</b>	<b>441,183</b>	<b>477,019</b>	<b>487,131</b>	<b>506,329</b>

\*Net gain/(loss) on disposal of assets is included in the income section to facilitate a comparison of the components of this result between years. In the primary income statement, losses from disposals are classified under expenses.

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	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
<b>Expenses from Continuing Operations</b>				
<b>Employee Benefits and On-Costs</b>				
Salaries and Wages	(126,451)	(133,288)	(142,316)	(151,878)
Kimbriki Salaries and Oncosts	(4,756)	(5,170)	(5,699)	(6,016)
Employee Termination Costs	(751)	(865)	-	-
Employee Leave Entitlements (ELE)	(14,905)	(15,866)	(15,465)	(16,543)
Superannuation	(15,196)	(16,692)	(18,551)	(19,794)
Workers' Compensation Insurance	(3,722)	(2,387)	(3,768)	(3,980)
Fringe Benefit Tax (FBT)	(871)	(870)	(952)	(943)
Capitalised Employee Costs	7,322	8,232	8,923	9,265
<b>Employee Benefits and On-Costs</b>	<b>(159,331)</b>	<b>(166,906)</b>	<b>(177,828)</b>	<b>(189,890)</b>
<b>Borrowing Costs</b>				
Interest on Loans	(649)	(515)	(896)	(744)
Interest on Leases	(216)	(180)	(143)	(103)
Amortisation of Discounts and Premiums	(1,824)	(1,870)	(1,959)	(2,052)
<b>Borrowing Costs</b>	<b>(2,689)</b>	<b>(2,565)</b>	<b>(2,998)</b>	<b>(2,900)</b>
<b>Materials and Services</b>				
Agency Personnel	(2,363)	(2,233)	(5,430)	(2,387)
Audit Fees	(250)	(257)	(319)	(282)

Draft Delivery Program 2026 - 2030

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
Bank Charges	(687)	(711)	(731)	(884)
Bush Regeneration	(5,196)	(5,434)	(5,553)	(6,411)
Cleaning	(7,500)	(7,419)	(7,470)	(7,429)
Consultancy	(376)	(305)	(470)	(458)
Councillors' (include. Mayor) Expenses	(123)	(226)	(162)	(221)
Councillors' Fees	(543)	(565)	(583)	(604)
Election Expenses	(5)	(1,765)	-	-
Electricity, Heating & Water	(4,974)	(5,227)	(6,323)	(7,365)
Environment & Floodplain Management	(3,958)	(3,176)	(6,571)	(7,188)
External Roadwork	(11,493)	(8,532)	(8,608)	(9,607)
Golf Course & Driving Range	(1,520)	(1,561)	(1,687)	(1,813)
Insurance	(4,677)	(3,614)	(4,574)	(4,881)
IT & Communications	(13,363)	(18,833)	(21,131)	(23,123)
Kimbriki Waste & Recycling Centre	(16,361)	(17,309)	(17,278)	(17,534)
Land Use Planning	(655)	(815)	(1,119)	(615)
Legal Fees - Other	(1,845)	(1,510)	(2,005)	(1,969)
Legal Fees - Planning & Development	(1,180)	(1,891)	(1,131)	(1,159)
Lifeguard Services	(1,632)	(1,667)	-	-
Maintenance & Servicing	(6,268)	(7,634)	(7,639)	(7,894)
Management Fees	(2,567)	(2,346)	(2,869)	(2,963)
Materials and Services - Other	(4,658)	(4,862)	(5,041)	(5,301)

Detailed Income Statement continued

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000		Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Draft Budget 2026/27 \$'000
Mayoral Fee	(105)	(110)	(113)	(117)	Depreciation - Recreational and Other Infrastructure	(7,236)	(9,260)	(8,413)	(8,996)
NSW Revenue Fine Processing Fees	(927)	(1,381)	(985)	(1,010)	Depreciation - Other	(11,578)	(12,387)	(12,848)	(13,168)
Parking	(925)	(1,145)	(1,022)	(692)	Amortisation - Asset Remediation	(666)	(582)	(718)	(718)
Performance & Events	(1,696)	(1,996)	(1,782)	(1,802)	Amortisation - Right of Use Assets	(1,266)	(1,266)	(1,266)	(1,266)
Plant & Vehicle	(3,033)	(2,858)	(2,836)	(2,792)	<b>Depreciation, Amortisation and Impairment</b>	<b>(48,975)</b>	<b>(53,472)</b>	<b>(55,392)</b>	<b>(56,973)</b>
Printing, Postage & Stationery	(1,244)	(1,343)	(1,553)	(1,552)	<b>Other Expenses</b>				
Raw Materials & Consumables	(5,063)	(5,339)	(5,800)	(5,834)	Planning Levy	(728)	(751)	(776)	(795)
Recreation & Sportsfields	(8,675)	(8,243)	(10,589)	(8,967)	Waste Levy	(9,793)	(7,980)	(9,912)	(8,908)
Stormwater	(1,092)	(940)	(1,237)	(1,492)	Emergency Services Levy	(9,300)	(8,896)	(9,449)	(10,205)
Street Lighting	(2,591)	(2,253)	(2,563)	(2,832)	Crown Land Levy	(180)	(190)	(190)	(215)
Tree Works	(3,683)	(3,675)	(3,594)	(3,857)	Donations, Contributions and Assistance to Organisations	-	-	(17)	(13)
Waste Collection	(19,450)	(20,675)	(21,278)	(21,525)	Fair Value Adjustment Investment Properties	(2,059)	(2,149)	(1,266)	(1,467)
Waste Disposal & Processing	(16,935)	(18,445)	(18,958)	(21,756)	Land Tax	(323)	(328)	(327)	(326)
Training Costs	(795)	(733)	(972)	(987)	Impairment of Receivables	(187)	(103)	(80)	(81)
Valuation Fees	(492)	(533)	(601)	(687)	<b>Other Expenses</b>	<b>(22,569)</b>	<b>(20,398)</b>	<b>(22,015)</b>	<b>(22,010)</b>
Other Contracts	(4,572)	(4,626)	(5,150)	(5,591)	<b>Expenses from Continuing Operations*</b>	<b>(397,035)</b>	<b>(415,528)</b>	<b>(443,960)</b>	<b>(463,353)</b>
<b>Materials and Services</b>	<b>(163,471)</b>	<b>(172,186)</b>	<b>(185,727)</b>	<b>(191,580)</b>	<b>Net operating result - Surplus / (Deficit)</b>	<b>44,148</b>	<b>61,492</b>	<b>43,171</b>	<b>42,976</b>
<b>Depreciation, Amortisation and Impairment</b>					<b>Net operating result before capital grants and contributions - Surplus / (Deficit)</b>	<b>14,930</b>	<b>17,162</b>	<b>8,561</b>	<b>19,787</b>
Depreciation - Buildings	(9,599)	(11,762)	(12,724)	(12,977)					
Depreciation - Roads	(12,424)	(11,404)	(12,359)	(12,412)					
Depreciation - Stormwater	(6,206)	(6,810)	(7,064)	(7,436)					

\*Net gain/(loss) on disposal of assets is included in the income section to facilitate a comparison of the components of this result between years. In the primary income statement, losses from disposals are classified under expenses.

148 Statement of Financial Position

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Assets</b>							
<b>Current assets</b>							
Cash and cash equivalents	17,541	13,973	6,202	10,615	10,752	10,997	11,217
Investments	182,096	216,000	206,393	183,748	179,540	194,944	203,402
Receivables	25,958	22,531	25,051	25,688	23,255	24,101	24,788
Inventories	392	381	391	400	410	420	430
Prepayments	4,984	3,036	3,112	3,190	3,270	3,349	3,426
<b>Total current assets</b>	<b>230,971</b>	<b>255,921</b>	<b>241,148</b>	<b>223,640</b>	<b>217,227</b>	<b>233,812</b>	<b>243,263</b>
<b>Non-current assets</b>							
Investments	577	503	403	283	163	43	-
Receivables	952	857	938	1,048	1,090	1,124	1,155
Infrastructure, property, plant and equipment	5,643,257	5,958,228	6,145,022	6,336,681	6,510,948	6,670,385	6,830,337
Investment property	6,565	7,140	7,715	8,290	8,865	9,440	10,015
Right of use assets	6,544	5,277	3,947	2,686	1,424	163	108
Other	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>5,657,895</b>	<b>5,972,005</b>	<b>6,158,025</b>	<b>6,348,923</b>	<b>6,522,436</b>	<b>6,681,126</b>	<b>6,841,617</b>
<b>Total assets</b>	<b>5,888,866</b>	<b>6,227,926</b>	<b>6,399,174</b>	<b>6,572,563</b>	<b>6,739,662</b>	<b>6,914,937</b>	<b>7,084,880</b>

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Liabilities</b>							
<b>Current liabilities</b>							
Payables	55,607	57,676	57,602	58,924	59,985	60,984	61,946
Contract Liabilities	20,102	17,511	8,439	6,159	6,337	6,543	6,743
Lease Liabilities	1,279	1,318	1,347	1,388	1,430	63	66
Borrowings	2,178	2,579	1,584	1,640	1,772	1,500	1,576
Employee benefit provisions	35,901	37,132	37,138	39,032	40,633	42,100	43,511
Provisions	1,193	1,705	1,705	8,890	1,916	1,985	7,178
<b>Total current liabilities</b>	<b>116,260</b>	<b>117,921</b>	<b>107,815</b>	<b>116,034</b>	<b>112,074</b>	<b>113,176</b>	<b>121,021</b>
<b>Non-current liabilities</b>							
Payables	50	-	-	-	-	-	-
Contract Liabilities	10,053	6,144	6,353	6,133	6,037	5,941	5,846
Lease Liabilities	5,717	4,399	3,018	1,630	200	137	70
Borrowings	6,984	14,869	13,289	11,650	9,878	8,377	6,802
Employee benefit provisions	2,001	2,361	2,361	2,482	2,584	2,678	2,768
Provisions	45,433	45,648	48,112	43,100	45,273	47,300	44,283
<b>Total non-current liabilities</b>	<b>70,238</b>	<b>73,421</b>	<b>73,134</b>	<b>64,995</b>	<b>63,972</b>	<b>64,434</b>	<b>59,769</b>
<b>Total liabilities</b>	<b>186,498</b>	<b>191,342</b>	<b>180,949</b>	<b>181,028</b>	<b>176,046</b>	<b>177,609</b>	<b>180,791</b>
<b>Net assets</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,391,535</b>	<b>6,563,617</b>	<b>6,737,328</b>	<b>6,904,089</b>

150 Statement of Financial Position cont.

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Equity</b>							
Accumulated Surplus	5,024,590	5,085,928	5,128,984	5,171,844	5,216,397	5,258,829	5,296,753
IPP&E Revaluation Surplus	677,778	950,656	1,089,241	1,219,691	1,347,219	1,478,499	1,607,337
<b>Total equity</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,391,535</b>	<b>6,563,617</b>	<b>6,737,328</b>	<b>6,904,089</b>

Statement of Cashflows

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	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Cash flows from operating activities</b>							
<b>Receipts</b>							
Rates and annual charges	245,463	260,600	284,939	311,828	325,001	335,689	345,714
User charges and fees	104,315	109,404	111,532	112,675	116,299	119,297	121,989
Interest received	9,052	12,223	6,691	10,181	6,581	6,757	7,198
Grants and contributions	48,521	50,936	48,573	43,693	46,050	39,766	36,514
Bonds, deposits and retentions received	8,143	8,319	6,742	7,742	7,742	7,742	7,742
Other	44,656	50,099	48,312	51,170	50,028	48,657	49,780
<b>Payments</b>							
Payments to employees	(156,343)	(163,771)	(177,591)	(187,410)	(193,445)	(200,403)	(207,295)
Payments for materials and services	(182,311)	(192,323)	(210,828)	(212,609)	(226,174)	(219,682)	(226,029)
Borrowing costs	(924)	(667)	(1,039)	(848)	(718)	(584)	(471)
Bonds, deposits and retentions refunded	(5,867)	(6,945)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)
Other	(21,914)	(22,314)	(21,228)	(21,529)	(22,520)	(23,718)	(24,977)
<b>Net Cash flows from operating activities</b>	<b>92,791</b>	<b>105,561</b>	<b>88,361</b>	<b>107,151</b>	<b>101,102</b>	<b>105,778</b>	<b>102,423</b>

152 Statement of Cashflows

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Cash flows from investing activities</b>							
<b>Receipts</b>							
Sale of investments	269,831	328,693	307,533	318,500	312,900	309,300	309,700
Proceeds from sale of IPPE	2,513	2,006	2,292	2,180	2,413	2,605	2,228
<b>Payments</b>							
Purchase of investment securities	(276,178)	(362,505)	(297,826)	(295,735)	(308,572)	(324,584)	(318,115)
Payments for IPPE	(73,302)	(84,177)	(104,208)	(124,712)	(104,619)	(89,591)	(92,974)
<b>Net Cash flows from investing activities</b>	<b>(77,136)</b>	<b>(115,983)</b>	<b>(92,210)</b>	<b>(99,767)</b>	<b>(97,878)</b>	<b>(102,270)</b>	<b>(99,161)</b>
<b>Cash flows from financing activities</b>							
<b>Receipts</b>							
Proceeds from borrowings	2,500	12,850	-	-	-	-	-
<b>Payments</b>							
Repayment of borrowings	(5,863)	(4,564)	(2,575)	(1,584)	(1,640)	(1,772)	(1,500)
Lease liabilities (principal repayments)	(1,241)	(1,278)	(1,231)	(1,269)	(1,307)	(1,347)	(1,388)
Dividends paid to minority interest	(115)	(154)	(115)	(119)	(122)	(125)	(128)
<b>Net Cash flows from financing activities</b>	<b>(4,719)</b>	<b>6,854</b>	<b>(3,922)</b>	<b>(2,971)</b>	<b>(3,069)</b>	<b>(3,244)</b>	<b>(3,017)</b>
<b>Net change in cash and cash equivalents</b>	<b>10,936</b>	<b>(3,568)</b>	<b>(7,771)</b>	<b>4,412</b>	<b>137</b>	<b>245</b>	<b>220</b>

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
Cash and cash equivalents at beginning of year	6,605	17,541	13,973	6,202	10,615	10,752	10,997
<b>Cash and cash equivalents at end of year</b>	<b>17,541</b>	<b>13,973</b>	<b>6,202</b>	<b>10,615</b>	<b>10,752</b>	<b>10,997</b>	<b>11,217</b>
Investments at year end	182,673	216,503	206,796	184,031	179,703	194,987	203,402
<b>Cash, cash equivalents and investments at end of year</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>194,646</b>	<b>190,454</b>	<b>205,984</b>	<b>214,619</b>
<b>Net change in cash, cash equivalents and investments</b>		<b>30,262</b>	<b>(17,477)</b>	<b>(18,353)</b>	<b>(4,191)</b>	<b>15,529</b>	<b>8,635</b>

154 Cash and Investments Statement

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Total Cash and Investments</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>194,646</b>	<b>190,472</b>	<b>206,021</b>	<b>214,681</b>
<b>Represented by: Externally restricted</b>							
Developer Contributions	47,386	43,944	44,730	28,577	27,236	29,984	28,481
Unexpended Grants - not tied to liability	573	895	-	-	-	-	-
Domestic Waste Management	13,176	17,170	20,124	21,661	26,547	29,460	30,372
Other externally restricted reserves	1,130	1,618	1,316	346	581	822	949
<b>Total Externally Restricted</b>	<b>62,264</b>	<b>63,627</b>	<b>66,170</b>	<b>50,585</b>	<b>54,364</b>	<b>60,265</b>	<b>59,803</b>
<b>Represented by: Internally Restricted</b>							
Deposits, Retentions & Bonds	19,527	25,783	25,783	25,783	25,783	25,783	25,783
Employee Leave Entitlement	7,580	7,899	7,899	7,899	8,242	8,593	8,954
Kimbriki Landfill Remediation	18,207	20,747	23,525	25,995	21,372	23,811	26,379
Unexpended Grants - tied to liability	26,118	18,900	9,946	7,441	7,366	7,420	7,479
Special Variation - future works	227	202	90	2,895	1,407	3,870	2,913
Mona Vale Cemetery	5,964	6,155	6,133	6,236	6,670	6,973	7,286
Resilience funds	-	2,534	3,090	3,090	3,090	3,090	3,090
Carry over works	-	28,350	13,754	5,585	156	-	-
Other	10,961	11,527	9,377	7,430	9,178	11,221	13,998
<b>Total Internally Restricted</b>	<b>88,585</b>	<b>122,097</b>	<b>99,597</b>	<b>92,354</b>	<b>83,262</b>	<b>90,761</b>	<b>95,882</b>
<b>Total Restricted Cash</b>	<b>150,849</b>	<b>185,724</b>	<b>165,766</b>	<b>142,939</b>	<b>137,626</b>	<b>151,026</b>	<b>155,684</b>

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Total Unrestricted Cash</b>	49,365	44,752	47,232	51,707	52,846	54,995	58,997
<b>Unrestricted cash breakdown:</b>							
Unrestricted - Northern Beaches	42,971	35,299	38,493	43,456	44,916	45,073	46,945
Unrestricted - Kimbriki	6,394	9,520	8,739	8,250	7,929	9,922	12,052

156 Capital Budget Statement

	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Capital Funding</b>							
Working Capital	5,645	3,492	3,764	5,689	4,152	1,560	1,567
Depreciation	31,876	27,131	37,271	45,366	43,470	45,053	46,075
<b>Capital grants and contributions</b>							
Grants and contributions	12,791	31,737	24,350	14,709	11,243	8,357	3,357
<b>Externally restricted reserves</b>							
Developer contributions	14,527	17,787	9,372	25,624	10,401	6,529	10,997
Domestic Waste	-	-	-	-	-	-	-
Other	1,757	1,715	2,447	3,126	1,917	1,904	2,012
<b>Internally restricted reserves</b>							
Special rate variation	2	24	9,397	21,474	22,136	20,194	24,127
Borrowings	-	9,935	515	-	-	-	-
Other	4,357	4,566	14,783	6,544	8,888	3,387	2,610
<b>Income from sale of assets</b>							
Plant and equipment	2,513	1,886	2,292	2,180	2,413	2,605	2,228
<b>Total funding</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>124,712</b>	<b>104,619</b>	<b>89,591</b>	<b>92,974</b>

Capital Budget Statement

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	Result 2023/24 \$'000	Result 2024/25 \$'000	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Projected 2027/28 \$'000	Projected 2028/29 \$'000	Projected 2029/30 \$'000
<b>Capital Expenditure</b>							
Buildings	9,681	22,721	16,392	23,243	21,161	18,667	16,751
Community Land	160	4,360	-	-	-	-	-
Furniture & Fittings	65	75	133	36	36	36	36
Library Books	707	805	752	771	790	810	829
Office Equipment	2,569	3,208	2,513	2,650	2,563	2,625	2,688
Open Space / Recreational	14,008	14,961	13,455	20,841	10,814	8,453	13,834
Other Assets	357	30	43	395	395	-	-
Other Structures	1,606	3,965	6,192	8,552	7,431	3,270	2,344
Plant & Equipment	6,673	6,166	8,966	8,393	5,609	6,332	5,268
Road, Bridges & Footpaths	23,385	19,599	41,118	43,500	29,937	30,580	31,799
Stormwater Drainage	8,686	17,562	8,864	10,086	17,915	14,436	14,599
Swimming Pools	620	1,485	1,057	1,698	3,395	2,385	2,805
Other Kimbriki Assets	4,951	3,336	4,704	4,548	4,573	1,997	2,022
<b>Total expenditure</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>124,712</b>	<b>104,619</b>	<b>89,591</b>	<b>92,974</b>
New	30,032	62,745	38,870	48,010	38,808	22,023	23,331
Renewal	43,435	35,529	65,319	76,702	65,811	67,568	69,643
<b>Total expenditure</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>124,712</b>	<b>104,619</b>	<b>89,591</b>	<b>92,974</b>

158 Statement of performance measures

	OLG Benchmark	Result 2023/24	Result 2024/25	Forecast 2025/26	Budget 2026/27	Projected 2027/28	Projected 2028/29	Projected 2029/30
<b>Budget Performance</b>								
<b>Operating Performance Ratio</b>	> 0%	3.7%	4.0%	1.8%	4.0%	5.0%	4.9%	4.9%
measures the extent to which a council has succeeded in containing operating expenditure within operating revenue.		✓	✓	✓	✓	✓	✓	✓
<b>Own Source Operating Revenue Ratio</b>	> 60%	87.4%	85.6%	88.3%	90.8%	91.7%	92.5%	93.2%
measures fiscal flexibility. It is the degree of reliance on external funding sources.		✓	✓	✓	✓	✓	✓	✓
<b>Operational Liquidity</b>								
<b>Unrestricted Current Ratio</b>	> 1.5x	2.18x	2.53x	2.53x	2.27x	2.28x	2.43x	2.34x
represents a council's ability to meet short-term obligations as they fall due.		✓	✓	✓	✓	✓	✓	✓
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b>	< 5%	3.8%	3.5%	3.4%	3.3%	3.3%	3.3%	3.3%
expressed as a percentage of total rates and charges available for collection in the financial year.		✓	✓	✓	✓	✓	✓	✓
<b>Cash Expense Cover Ratio</b>	> 3mths	6.4mths	7.0mths	6.1mths	5.4mths	5.1mths	5.5mths	5.5mths
liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.		✓	✓	✓	✓	✓	✓	✓

Statement of performance measures

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	OLG Benchmark	Result 2023/24	Result 2024/25	Forecast 2025/26	Budget 2026/27	Projected 2027/28	Projected 2028/29	Projected 2029/30
<b>Liability and Debt Management</b>								
<b>Debt Service Cover Ratio</b>	> 2x	6.9x	8.7x	12.0x	17.8x	21.3x	21.5x	23.8x
measures the availability of operating cash to service loan repayments.		✓	✓	✓	✓	✓	✓	✓
<b>Asset Management</b>								
<b>Building and Infrastructure Renewals Ratio</b>	> 100%	94.6%	87.9%	127.9%	153.6%	124.2%	121.5%	123.1%
assesses the rate at which these assets are being renewed against the rate at which they are depreciating.		✗	✗	✓	✓	✓	✓	✓
<b>Infrastructure Backlog Ratio</b>	< 2%	1.52%	1.56%	1.54%	1.52%	1.52%	1.52%	1.52%
ratio shows what proportion the infrastructure backlog is against the total net carrying amount of a council's infrastructure.		✓	✓	✓	✓	✓	✓	✓
<b>Asset Maintenance Ratio</b>	> 100%	98.1%	91.4%	100.4%	100.5%	100.9%	100.5%	100.6%
ratio compares actual versus required annual asset maintenance. A ratio of above 100% indicates that the council is investing enough funds that year to halt the infrastructure backlog from growing.		✗	✗	✓	✓	✓	✓	✓
<b>Cost to bring assets to agreed service level</b>		1.17%	1.19%	1.19%	1.19%	1.20%	1.21%	1.22%
ratio shows what proportion the infrastructure backlog is against the total gross replacement cost of a council's infrastructure.		✓	✓	✓	✓	✓	✓	✓



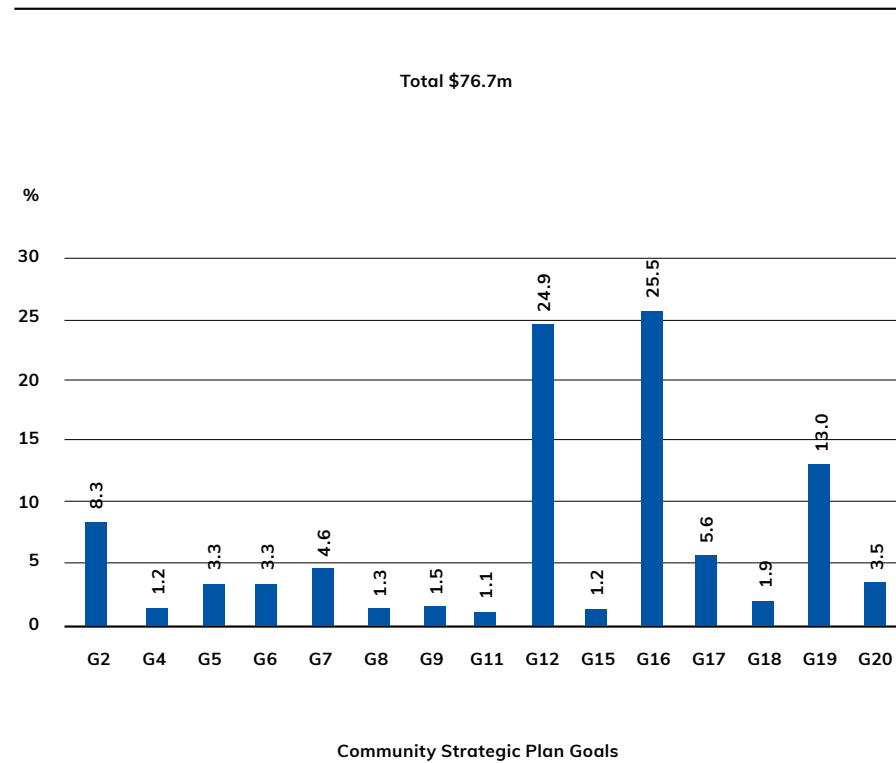
# Capital works program 2026 - 2030



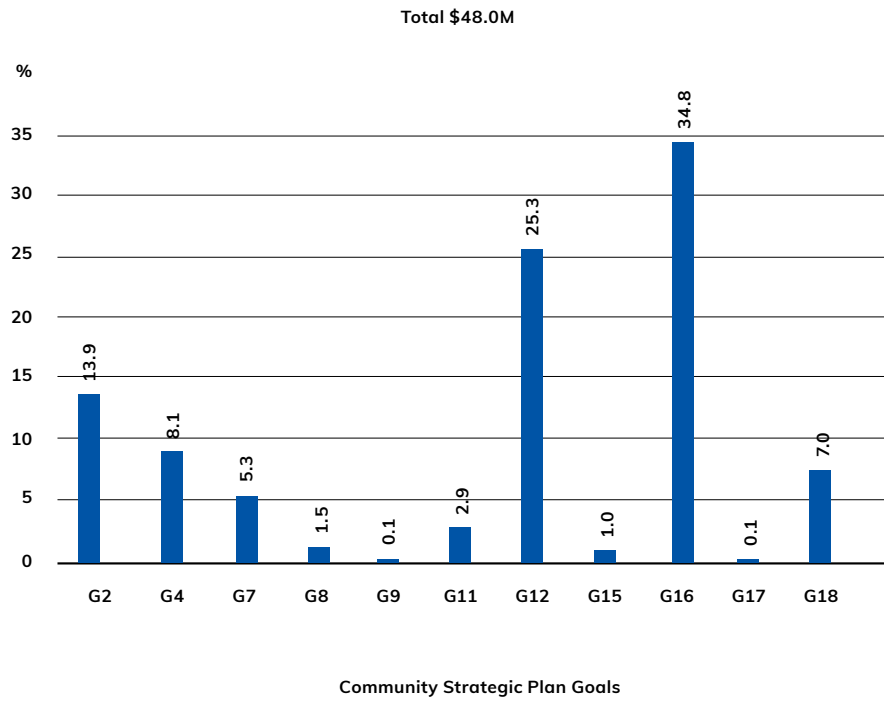
Operational Plan and Budget 2026/27

This section contains a consolidated view of the new and renewal capital works program 2026 – 2030 in the pages that follow. A breakdown of the funding sources for individual projects for 2026/27 is also included. The graphs below show by percentage of funding how the works program aligns to the Goals of the Community Strategic Plan for 2026/27. Where a works project contributes to more than one goal the budget has been apportioned. A description of each goal can be found on pages 30 and 31.

Percentage of renewal works by Goal 2026/27



Percentage of new works by Goal 2026/27



164 Consolidated new works

CSP	Project	2026/27 Funding Source					2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000				Grants \$'000
<b>Environment and sustainability</b>										
<b>Coastal protection works</b>										
G2	Collaroy-Narrabeen coastal protection works	2,865	956	-	117	492	1,300	3,008	-	-
<b>Stormwater program</b>										
G2	Planned stormwater new works	1,929	-	-	1,929	-	-	1,917	1,904	1,892
G2	Warriewood Valley creekline works	100	-	-	-	100	-	923	-	-
G2	1 Geelong Road, Cromer culvert upgrade	200	-	-	200	-	-	-	-	-
G2	New stormwater quality improvement devices	37	-	37	-	-	-	78	80	59
G2	Flood mitigation infrastructure program	1,055	-	1,055	-	-	-	2,136	1,942	1,952
G2	Oxford Falls Road west flood mitigation	500	-	-	-	-	500	1,923	-	-
<b>Total new works - Environment and sustainability</b>		<b>6,686</b>	<b>956</b>	<b>1,091</b>	<b>2,246</b>	<b>592</b>	<b>1,800</b>	<b>9,985</b>	<b>3,927</b>	<b>3,903</b>
<b>Kimbriki Resource Recovery Centre</b>										
<b>Kimbriki improvements</b>										
G4	Kimbriki gas capture system	80	80	-	-	-	-	83	85	88
G4	Kimbriki future cell development	2,200	2,200	-	-	-	-	2,200	1,200	1,200
G4	Kimbriki stage 2 landfill resource recovery facility	1,600	1,600	-	-	-	-	1,600	-	-
<b>Total new works - Kimbriki Resource Recovery Centre</b>		<b>3,880</b>	<b>3,880</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,883</b>	<b>1,285</b>	<b>1,288</b>
<b>Community, arts and culture</b>										
<b>Cultural improvements</b>										

CSP	Project	2026/27 Funding Source					2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000				Grants \$'000
<b>G7 G12</b>	Coast walk - art trail	395	-	-	395	-	-	395	-	-
	<b>Total renewal works - Community, arts and culture</b>	<b>395</b>	<b>-</b>	<b>-</b>	<b>395</b>	<b>-</b>	<b>-</b>	<b>395</b>	<b>-</b>	<b>-</b>
<b>Library services</b>										
<b>Community space and learning</b>										
<b>G9</b>	Library local priority grant purchases	36	-	-	-	-	36	36	36	36
	<b>Total new works - Library services</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>
<b>Parks, sports and recreation</b>										
<b>Foreshore and building improvements</b>										
<b>G12</b>	Foreshores - new and upgrades	164	-	164	-	-	-	-	-	350
<b>G12</b>	Clontarf masterplan implementation	1,370	-	-	-	1,370	-	-	-	-
<b>G12</b>	Shelly Beach Foreshore Upgrade	150	-	-	-	150	-	390	-	-
<b>G12</b>	Jamieson Park Sailing and Recreation Facility	500	-	500	-	-	-	3,082	-	-
<b>G8 G12</b>	Manly Life Saving Club	1,000	1,000	-	-	-	-	1,668	5,156	2,300
<b>Playground improvements</b>										
<b>G12</b>	Playgrounds - new and upgrades	-	-	-	-	-	-	-	-	-
<b>G12</b>	Parkes Reserve, Collaroy Plateau playground	188	-	-	-	188	-	-	-	-
<b>Recreational trails</b>										
<b>G12</b>	Manly Dam upgrades	83	-	-	-	83	-	825	-	-
<b>Reserves and parks improvements</b>										
<b>G12</b>	Reserves - new and upgrades	-	-	-	-	-	-	-	200	-

166 Consolidated new works cont.

CSP	Project	2026/27 Funding Source					2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000			
G12	Warriewood Valley - public space and recreation	1,500	-	-	-	1,500	-	-	-
G12	Reserve - new pathway and lighting program	300	-	-	-	300	-	309	317
G12	Frenchs Forest precinct park upgrades	450	-	-	-	-	450	-	-
G12	Ivanhoe Park masterplan implementation	300	-	-	-	300	-	-	-
G12	Condoover Reserve remediation design	242	60	-	182	-	-	-	-
G12	Governor Phillip Reserve masterplan implementation	750	-	-	-	750	-	1,250	-
G12	North Narrabeen Reserve masterplan implementation	110	-	-	-	110	-	1,050	1,000
G12	Catherine Park, Scotland Island	250	-	-	-	250	-	200	-
<b>Sportsgrounds improvements</b>									
G12	Sportsgrounds - New and Upgrades	-	-	-	-	-	-	-	-
G7 G12	Sports club capital assistance program	100	100	-	-	-	-	100	100
G7 G12	All weather sportsfields upgrades	-	-	-	-	-	-	-	200
G7 G12	Seaforth bike park	440	-	-	-	440	-	-	-
G7 G12	Newport Oval sports amenities upgrade	50	-	-	-	50	-	100	-
G7 G12	Warringah Recreation Centre, North Manly upgrades	4,131	-	-	1,394	1,933	803	-	-
<b>Town centre and village upgrades</b>									
G11 G15	Commercial centre upgrade program	1,000	-	-	-	1,000	-	1,029	1,058
<b>Total new works - Parks, sports and recreation</b>		<b>13,076</b>	<b>1,160</b>	<b>664</b>	<b>1,576</b>	<b>8,423</b>	<b>1,253</b>	<b>10,003</b>	<b>8,032</b>
<b>10,234</b>									

CSP	Project	2026/27 Funding Source					2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000				Grants \$'000
<b>Economic development, events and engagement</b>										
<b>Town and village centre activations</b>										
G11 G12	Avalon Place Plan implementation	1,492	-	1,042	-	450	-	1,680	2,877	550
G11 G12	Manly Place Plan implementation	300	-	-	300	-	-	-	-	120
<b>Total new works - Economic development, events and engagement</b>		<b>1,792</b>	<b>-</b>	<b>1,042</b>	<b>300</b>	<b>450</b>	<b>-</b>	<b>1,680</b>	<b>2,877</b>	<b>670</b>
<b>Transport, traffic and active travel</b>										
<b>Active travel – cycleways and footpaths</b>										
G18	New footpaths	1,864	-	364	-	1,500	-	2,104	2,162	2,220
G18	The Strand Dee Why Beach upgrade	500	-	-	-	-	500	2,652	-	-
G16	Warriewood Valley - Pedestrian and Cycleway Network	-	-	-	-	-	-	158	-	-
G18	Connecting Communities - cycleways program	1,000	-	-	-	-	1,000	1,186	-	-
<b>Road and related infrastructure upgrades</b>										
G16	New traffic facilities	1,764	-	364	-	1,400	-	1,589	1,633	1,676
G16	Scotland Island roads and drainage improvements	165	165	-	-	-	-	170	175	179
G16	Warriewood Valley - traffic and transport infrastructure	10,032	-	-	-	10,032	-	-	-	-
G16	Church Point - new infrastructure	1,296	-	-	-	1,296	-	-	-	-
G16	Kerb and gutter new works	212	-	12	-	200	-	683	701	720
G17	Bus stop infrastructure new works	29	-	29	-	-	-	45	46	47
G16	Traffic facility delivery - accelerated	109	-	-	-	-	109	-	-	-

168 Consolidated new works cont.

CSP	Project	2026/27 Funding Source					2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000				Grants \$'000
G16	Safer schools infrastructure	3,141	-	-	-	-	3,141	-	-	-
	<b>Wharf upgrades</b>									
G16 G17	Church Point commuter wharf expansion	-	-	-	-	-	-	260	-	-
	<b>Total new works - Transport, traffic and active travel</b>	<b>20,111</b>	<b>165</b>	<b>768</b>	<b>-</b>	<b>14,428</b>	<b>4,750</b>	<b>8,846</b>	<b>4,717</b>	<b>4,843</b>
	<b>Property and commercial businesses</b>									
	<b>Public amenities improvements</b>									
G9 G12	West Esplanade, Manly accessible amenity	213	50	55	-	109	-	-	-	-
G12	Freshwater Beach amenities	1,542	-	-	-	1,542	-	-	-	-
G9 G12	Female friendly sports facilities program	200	-	200	-	-	-	3,161	1,149	2,358
G12	Freshwater town centre amenities	-	-	-	-	-	-	400	-	-
G12	Killarney Heights amenities	80	-	-	-	80	-	420	-	-
	<b>Total new works - Property and commercial businesses</b>	<b>2,036</b>	<b>50</b>	<b>255</b>	<b>-</b>	<b>1,731</b>	<b>-</b>	<b>3,981</b>	<b>1,149</b>	<b>2,358</b>
	<b>Total new works</b>	<b>48,010</b>	<b>6,212</b>	<b>3,819</b>	<b>4,517</b>	<b>25,624</b>	<b>7,838</b>	<b>38,808</b>	<b>22,023</b>	<b>23,331</b>

Consolidated renewal works

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
<b>Environment and sustainability</b>										
<b>Stormwater program</b>										
G2	Planned stormwater renewal works	4,960	3,492	2,468	(1,000)	-	-	9,510	8,402	8,810
G2	Reactive stormwater renewal works	781	1,057	25	(300)	-	-	1,109	1,140	1,180
G2	Gross pollutant trap renewal works	107	107	-	-	-	-	110	113	116
G2	Tristram Road, Beacon Hill pipe augmentation	280	-	280	-	-	-	-	-	-
G2	Ocean outfall renewal works	136	-	136	-	-	-	210	855	590
<b>Water and energy saving initiatives</b>										
G5 G6	Energy savings initiatives program	-	-	-	-	-	-	332	341	350
G5 G6	Water saving and re-use initiatives	17	17	-	-	-	-	91	94	96
G5 G6	Manly Aquatic Centre heat pump	4,988	2,845	102	590	-	1,451	-	-	-
<b>Total renewal works - Environment and sustainability</b>		<b>11,270</b>	<b>7,519</b>	<b>3,011</b>	<b>(710)</b>	<b>-</b>	<b>1,451</b>	<b>11,361</b>	<b>10,944</b>	<b>11,143</b>
<b>Waste and cleansing</b>										
<b>Plant and equipment</b>										
G11	Public place bin enclosures	107	107	-	-	-	-	110	113	116
<b>Total renewal works - Waste and cleansing</b>		<b>107</b>	<b>107</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>110</b>	<b>113</b>	<b>116</b>

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
<b>Kimbriki Resource Recovery Centre</b>										
<b>Kimbriki improvements</b>										
G4	Kimbriki vehicles	200	200	-	-	-	-	100	462	393
G4	Kimbriki renewal program	668	668	-	-	-	-	690	712	734
G4	Kimbriki other	79	79	-	-	-	-	82	84	87
<b>Total renewal works - Kimbriki Resource Recovery Centre</b>		<b>948</b>	<b>948</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>872</b>	<b>1,258</b>	<b>1,214</b>
<b>Community, arts and culture</b>										
<b>Community centre improvements</b>										
G7 G12	Community buildings works program	1,552	1,552	-	-	-	-	1,880	1,886	1,943
G7 G12	Community centres minor works program	173	173	-	-	-	-	177	182	188
<b>Cultural improvements</b>										
G7 G12	Glen Street Theatre renewal works	1,473	600	872	-	-	-	103	108	112
G7 G12	Glen Street Theatre equipment purchases	234	50	184	-	-	-	239	249	259
<b>Total renewal works - Community, arts and culture</b>		<b>3,431</b>	<b>2,375</b>	<b>1,057</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,400</b>	<b>2,425</b>	<b>2,501</b>
<b>Children's services</b>										
G9 G12	Children's centres works program	171	171	-	-	-	-	176	181	186
<b>Total renewal works - Children's services</b>		<b>171</b>	<b>171</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>176</b>	<b>181</b>	<b>186</b>

Consolidated renewal works cont.

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
<b>Library services</b>										
<b>Community space and learning</b>										
G9	Library books - replacement	771	771	-	-	-	-	790	810	829
<b>Library upgrades</b>										
G9 G12	Library buildings works program	170	170	-	-	-	-	174	179	184
<b>Total renewal works - Library services</b>		<b>941</b>	<b>941</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>965</b>	<b>989</b>	<b>1,013</b>
<b>Parks, sports and recreation</b>										
<b>Foreshore and building improvements</b>										
G12	Tidal pools refurbishment	502	502	-	-	-	-	517	531	546
G12	Foreshores renewal program	2,138	2,138	-	-	-	-	1,614	1,623	1,631
G12	Rockpool renewal program	1,196	-	1,196	-	-	-	2,879	1,853	2,259
G12	Dinghy storage	40	40	-	-	-	-	40	40	41
G12	Queenscliff Beach seawall toe protection	-	-	-	-	-	-	112	115	3,337
G12	South Collaroy foreshore renewal	3,900	4,300	-	(400)	-	-	-	-	-
G8 G12	Surf Life Saving Club minor renewal works	1,804	1,804	-	-	-	-	833	962	992
<b>Playground improvements</b>										
G12	Playground renewal program	1,446	1,037	409	-	-	-	1,468	1,490	1,512
<b>Recreational trails</b>										
G12	Recreational trails renewal program	776	422	354	-	-	-	857	873	890

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
	<b>Reserves and parks improvements</b>									
G12	Reserves renewal program	665	665	-	-	-	-	679	694	709
	<b>Sportsgrounds improvements</b>									
G7 G12	Sportsfield renewal program	1,391	1,391	-	-	-	-	1,803	1,840	1,856
G7 G12	Grandstands renewal	55	-	55	-	-	-	-	-	-
	<b>Total new works - Parks, sports and recreation</b>	<b>13,912</b>	<b>12,298</b>	<b>2,014</b>	<b>(400)</b>	<b>-</b>	<b>-</b>	<b>10,801</b>	<b>10,022</b>	<b>13,772</b>
	<b>Economic development, events and engagement</b>									
	<b>Town centre and village upgrades</b>									
G11 G15	Commercial centre renewal	822	822	-	-	-	-	1,305	1,326	1,348
G11 G15	Balgowlah commercial centre renewal	580	-	-	580	-	-	-	-	-
	<b>Total renewal works - Economic development, events and engagement</b>	<b>1,402</b>	<b>822</b>	<b>-</b>	<b>580</b>	<b>-</b>	<b>-</b>	<b>1,305</b>	<b>1,326</b>	<b>1,348</b>
	<b>Transport, traffic and active travel</b>									
	<b>Active travel – cycleways and footpaths</b>									
G18	Footpath renewal works	1,465	1,465	-	-	-	-	1,507	1,550	1,594
	<b>Car parks and parking stations</b>									
G17	Car park renewal works	1,235	835	400	-	-	-	1,028	1,056	1,086
G17	Multi storey car park renewal works	591	100	491	-	-	-	661	101	102
	<b>Plant and fleet</b>									
G19	Major plant renewal	5,271	-	-	5,271	-	-	1,366	1,253	933
G19	Light fleet renewal	2,843	-	-	2,843	-	-	4,060	4,533	3,855

Consolidated renewal works cont.

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
	<b>Road and related infrastructure upgrades</b>									
G17	Bus stop renewal works	276	112	164	-	-	-	284	291	299
G16	Kerb and gutter renewal works	2,147	1,563	884	(300)	-	-	1,814	2,325	2,389
G16	Retaining wall renewal works	2,420	1,111	1,309	-	-	-	867	1,442	1,308
G16	Road renewal program	12,763	5,223	4,360	-	-	3,180	11,886	13,824	14,112
G16	Bridge renewal works	80	80	-	-	-	-	-	-	-
	<b>Wharf upgrades</b>									
G16 G17	Wharves works program	4,300	162	1,898	-	-	2,240	4,073	3,180	2,199
	<b>Total renewal works - Transport, traffic and active travel</b>	<b>33,391</b>	<b>10,652</b>	<b>9,504</b>	<b>7,814</b>	<b>-</b>	<b>5,420</b>	<b>27,546</b>	<b>29,556</b>	<b>27,876</b>
	<b>Property and commercial businesses</b>									
	<b>Aquatic centre improvements</b>									
G7 G12	Warringah Aquatic Centre renewal works	503	176	327	-	-	-	517	531	545
G7 G12	Manly Aquatic Centre renewal works	222	222	-	-	-	-	228	235	241
	<b>Cemetery works</b>									
G12 G17	Mona Vale Cemetery works program	50	-	-	50	-	-	50	50	50
	<b>Civic building and compliance works</b>									
G19	Operational buildings works program	988	552	436	-	-	-	1,016	1,044	1,072
G7 G12	Sport buildings works program	1,395	1,395	-	-	-	-	1,435	1,475	1,517
G12	Beach buildings works program	385	385	-	-	-	-	393	1,025	1,054
G9 G12	Disability access compliance works (DDA)	415	251	164	-	-	-	425	437	449

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CSP	Project	2026/27 Funding Source						2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
		Budget 2026/27 \$'000	General \$'000	Special Variation \$'000	Reserves \$'000	Dev Contri \$'000	Grants \$'000			
G12	Building Code of Australia compliance works (BCA)	743	255	487	-	-	-	375	386	396
G12 G15	Sydney Lakeside Holiday Park, North Narrabeen renewal works	501	501	-	-	-	-	557	612	618
G12 G15	Pittwater Golf Driving Range, Warriewood renewal works	-	-	-	-	-	-	-	-	55
G19	Cromer Depot improvement plan works	151	151	-	-	-	-	-	-	-
G19	Technical building plant renewal	654	-	654	-	-	-	1,344	919	384
G19	Heritage buildings renewal	-	-	-	-	-	-	56	57	59
G19	Income generating assets program	50	50	-	-	-	-	52	53	-
<b>Emergency buildings program</b>										
G2 G8	Emergency buildings works program	151	151	-	-	-	-	155	159	164
<b>Public amenities improvements</b>										
G12	Public amenities works program	1,074	1,074	-	-	-	-	1,109	1,145	1,181
G12	Boondah Reserve amenities upgrade	1,200	1,200	-	-	-	-	-	-	-
<b>Total renewal works - Property and commercial businesses</b>		<b>8,481</b>	<b>6,362</b>	<b>2,069</b>	<b>50</b>	<b>-</b>	<b>-</b>	<b>7,713</b>	<b>8,129</b>	<b>7,786</b>
<b>Corporate support services</b>										
<b>IT improvements</b>										
G20	IT infrastructure and devices - replacements	2,650	2,650	-	-	-	-	2,563	2,625	2,688
<b>Total renewal works - Corporate support services</b>		<b>2,650</b>	<b>2,650</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,563</b>	<b>2,625</b>	<b>2,688</b>
<b>Total renewal works</b>		<b>76,702</b>	<b>44,843</b>	<b>17,655</b>	<b>7,334</b>	<b>-</b>	<b>6,871</b>	<b>65,811</b>	<b>67,568</b>	<b>69,643</b>



Operational Plan and Budget 2026/27



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**Draft Fees and charges**  
Including pricing methodology  
2026/27 financial year





## Pricing Methodology

The Pricing Methodology provides a transparent, consistent, and equitable approach to the setting of fees and charges, under s608 of the Local Government Act 1993 (the Act), for services delivered by Northern Beaches Council.

Council applies a principles-based approach to the pricing of services to balance recovering the cost of providing a service from users proportionate to its broader community benefit along with recognising competitive neutrality and legislative obligations.

### Principles

The following five principles guide how Council sets fees and charges for its services:

1. **Financially sustainable:** price-setting is informed by the cost of providing the service (*per s610D of the Act*), the capacity of the user to pay and, where relevant, any expected return on the investment of community assets.
2. **Recognise the importance of the service to the community:** seek to promote fair, just and equitable access to services, promote the participation of service target groups and encourage positive health and wellbeing outcomes (*per s610D of the Act*).
3. **Recognise competitive neutrality obligations:** where services are supplied on a commercial basis as part of a defined Council business consider market prices to ensure the service does not utilise its public sector position to gain an unfair advantage over private sector competitors.
4. **Compliant with legislation:** where applicable, pricing is in line with legislation and consideration made of any price suggested for that service by a relevant industry body or in a schedule of charges published by the Office of Local Government (*per s610D of the Act*).
5. **Consistent, transparent, efficient to administer and regularly reviewed:** set in a consistent way across Council services, documented and presented in a way the community can understand, simple to administer and reviewed annually.

### Pricing basis

Informed by the principles listed above, Council determines an appropriate pricing methodology that is consistent with the level of individual and community benefit of the service. Fees and charges are classified according to the following pricing basis outlined below:

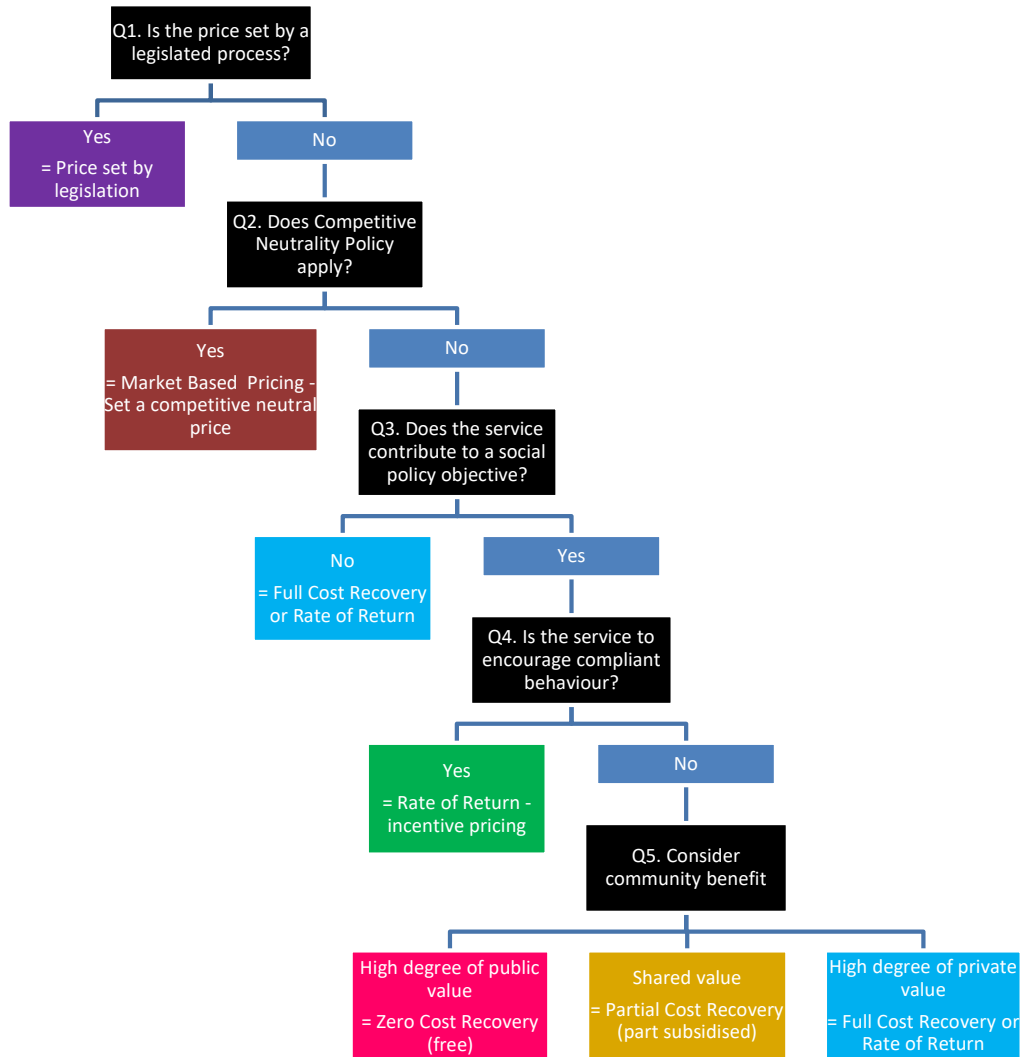
**Table 1 Pricing Basis**

Pricing Basis	Description
Full Cost Recovery	Council recovers all direct and indirect cost of the service (including depreciation of assets employed).
Partial Cost Recovery	Council recovers less than the full cost (as defined above) - thereasons for this may include broader community service benefits.
Legislative Requirements	Price of the service is determined by legislation and dependent on price may or may not recover the full cost.
Market Based Pricing	The price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost). e.g., Children's Services and Glen Street Theatre.
Zero Cost Recovery	Some services may be provided free of charge and the whole cost determined as a community service or a class of public good.
Rate of Return	This would include Full Cost Recovery as defined above in addition to a profit margin to factor in a return to Council for assets employed or to provide an incentive to encourage compliant behaviour.

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**Pricing setting process**



Note: Prices set by legislation, as these are set external to Council, they may change from the amounts published in the 'Fees and Charges Schedule', depending on when Council is made aware of the applicable amounts to be charged.

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**Attachment 1. Pricing principles and methodology guidance**

Pricing principle		Example	Code	Pricing methodology	
Private Good	Service benefits a particular user, making a contribution to their individual income, welfare or profits without any broader benefits to the community.	Application fee for drainage easement	F	Full Cost Recovery	Council recovers all direct and indirect cost of the service (excluding depreciation of assets employed).
Monopoly	Council has a monopoly over provision of the service and there is no community service or equity obligation.	Abandoned vehicles – removal and storage. Standard fee to be paid prior to release of the vehicle			
Development	Fee set will enable Council to develop and maintain a service.	Domestic Waste Service Management Charge			
Regulatory – non fixed	Fee charged to cover costs incurred in legislative requirements where no community service obligation exists.	Information request under the Government Information (Public Access) Act 2009			
Shared benefits	The community as a whole as well as individual users (Community Service Obligation).	Hairdressers, Beauty Salons and Skin Penetration Inspections	P	Partial Cost Recovery	Council recovers less than the Full Cost as defined above (the reasons for this may include community service obligation or prioritises or legislative limits on charging).
Stimulus	A stimulus to the demand for the service is required. In the short term, only part of the cost of the service is to be recovered.	Introduction of a new service item			
Evasion	Charging prices to recover full cost may result in widespread evasion.	Tree preservation orders			
Equity	Service is targeted to low-income users.	Youth programs			
Economic/ social/ community welfare	Service promotes or encourages local economic or social activity.	Community centre hire			
Regulatory - fixed	Fixed by legislation.	Certificates for Classification of Council Land	L	Legal Requirements (Regulatory)	Price is determined by legislation (may or may not recover costs).
Market	Service provided is in competition with that provided by another agency (private or public) and there is pressure to set a price which will encourage adequate usage of the service.	Copying of documents, Glen Street Theatre tickets	M	Market Based Pricing (Reference Pricing)	Price determined by examining alternative prices of surrounding service providers (may or may not recover the full cost of the service).
Public Good	Service provides a broad community benefit inconceivable or impractical to charge for service on a user basis.	Public access to the internet	Z	Zero Cost Recovery (free)	Services may be provided free of charge and the whole cost determined as a community service obligation or may fall within a class of a public good.
Practical Constraint	Service is a minor part of the overall operation of the Council or the potential for revenue collection is so minor as to be outweighed by the costs of collection.	Participation in workshops, markets or events			
Cost-plus activity	The service is a profit-making activity and the price paid by users should recover an amount greater than the full cost of providing that service.	Civil works on behalf of developers, the public & other third parties	R	Rate of Return (RoR)	This would include Full Cost Recovery as defined above in addition to a profit margin to factor in a return to Council for assets employed.
Penalty	Fee charged is greater than cost of the service so as to act as a disincentive.	Dishonoured cheque fee			
Utility	Fee charged for possession, occupation or enjoyment of Council Land, Public Land and Air Space by Gas, Electricity, Telecommunications and Water Utilities.	Annual compensation fee for telecommunications facility on Council controlled land			

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**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Internal Audit and Complaints Resolution</b>					
<b>Application for Access to Information – Government Information (Public Access) Act</b>					
Application fee for Informal Requests	per application	Zero	Zero	No	Legislative Requirements (Regulatory)
Processing fee for Personal Information applications	first twenty hours	Zero	Zero	No	Legislative Requirements (Regulatory)
Application fee for Formal Requests	per application	\$30.00	\$30.00	No	Legislative Requirements (Regulatory)
Processing fee	per hour	\$30.00	\$30.00	No	Legislative Requirements (Regulatory)
Processing fee for Formal Requests – discounted rate for financial hardship	per hour	\$15.00	\$15.00	No	Legislative Requirements (Regulatory)
Processing fee for Formal Requests – discounted rate for special benefit to the community	per hour	\$15.00	\$15.00	No	Legislative Requirements (Regulatory)
Internal review	per application	\$40.00	\$40.00	No	Legislative Requirements (Regulatory)
<b>Subpoena</b>					
Conduct fee	per application	\$127.00	\$131.00	No	Full Cost Recovery
Search fee	per hour	\$127.00	\$131.00	No	Full Cost Recovery
<b>Chief Financial Officer</b>					
<b>Annual Assessment of Mains</b>					
Section 611 Fee	each	as per advice	as per advice	No	Legislative Requirements (Regulatory)
<b>Bank Fees</b>					
Dishonoured payments	per instance	Bank Fee Charged	Bank Fee Charged	No	Full Cost Recovery
<b>Bond Refund Administration Fee</b>					
A fee of \$70 will apply to the interest to be paid on all bonds refunded by Council except for retention bonds. Where interest earned on a bond is not enough to meet the fee, it will be accepted in full satisfaction of the fee. Any amount of interest above \$70 will be refunded with the bond. To contribute towards the cost of the management of bonds.	per Bond refund	\$60.00	\$70.00	No	Full Cost Recovery
<b>Payment Card Fees</b>					
Payment card transaction and processing surcharge, with the exception of financial donations to the Manly Art Gallery and Museum	transactional value	0.50% payment cards	0.50% payment cards	No	Partial Cost Recovery
<b>Rates - Section 603 Certificate</b>					
Application Fee – Standard processing 1 to 3 working days	per certificate	\$100.00	\$100.00	No	Legislative Requirements (Regulatory)
Additional Urgency fee – Within 24 hours (working days only)	per certificate	\$65.00	\$65.00	No	Legislative Requirements (Regulatory)
<b>Tender Documentation Download</b>					
Fee charged for downloading tender documents from the electronic tender portal for works, service and consultancy contracts with expected value of more than \$250,000	each	\$140.00	\$75.00	Yes	Full Cost Recovery
<b>Strategy and Performance</b>					
<b>Fee Reduction or Waiver</b>					
Fee reduction for financial hardship	each	up to 100% of the fee	up to 100% of the fee	No	Zero Cost Recovery
Fee reduction for exceptional circumstances, where the fee is considered unreasonable or inappropriate	each	up to 100% of the fee	up to 100% of the fee	No	Zero Cost Recovery
One-off venue hire for event that delivers broad community benefit	each	up to 100% of the fee	up to 100% of the fee	No	Zero Cost Recovery
Provision of services to one-off event that delivers broad community benefit	each	up to 100% of the fee	up to 100% of the fee	No	Zero Cost Recovery
<b>Digital and IT</b>					
<b>Geographic Information System (GIS)</b>					
GIS maps and plans - A4	per copy	\$68.00	\$71.00	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
GIS maps and plans - A3	per copy	\$115.00	\$119.00	No	Full Cost Recovery
GIS maps and plans - A2	per copy	\$164.00	\$170.00	No	Full Cost Recovery
GIS maps and plans - A1	per copy	\$216.00	\$223.00	No	Full Cost Recovery
GIS maps and plans - A0	per copy	\$426.00	\$440.00	No	Full Cost Recovery
Digital data - per 1,000m2 by layer of data included in rate	each	\$12.50	\$12.90	No	Full Cost Recovery
Airborne laser scanning derived data - up to 1,000m2	each	\$127.00	\$131.00	No	Full Cost Recovery
Airborne laser scanning derived data - over 1,000m2 or part thereof	each	\$1,249.00	\$1,288.00	No	Full Cost Recovery
Electronic copy of aerial photography - per property	each	\$162.00	\$168.00	No	Full Cost Recovery
GIS staff administration fee (including but not limited to preparation of maps/plan setup and data distribution)	per hour	\$131.00	\$136.00	No	Full Cost Recovery
<b>Community Engagement &amp; Communications</b>					
<b>Advertising Space - Light Pole Flags</b>					
Avalon (22 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$2,532.00	\$2,611.00	No	Full Cost Recovery
Avalon (22 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$5,061.00	\$5,218.00	No	Rate of Return Pricing (IRR)
Brookvale Oval (16 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,841.00	\$1,899.00	No	Full Cost Recovery
Brookvale Oval (16 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$3,681.00	\$3,796.00	No	Rate of Return Pricing (IRR)
Collaroy (12 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,382.00	\$1,425.00	No	Full Cost Recovery
Collaroy (12 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$2,760.00	\$2,846.00	No	Rate of Return Pricing (IRR)
Dee Why (7 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$807.00	\$833.00	No	Full Cost Recovery
Dee Why (7 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$1,611.00	\$1,661.00	No	Rate of Return Pricing (IRR)
Freshwater (13 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$807.00	\$833.00	No	Full Cost Recovery
Freshwater (13 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$1,611.00	\$1,661.00	No	Rate of Return Pricing (IRR)
Long Reef Headland (16 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,841.00	Deleted fee	No	Full Cost Recovery
Long Reef Headland (16 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$3,681.00	Deleted fee	No	Rate of Return Pricing (IRR)
Manly Beach (9 Large Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,140.00	\$1,176.00	No	Full Cost Recovery
Manly Beach (9 Large Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$2,278.00	\$2,349.00	No	Rate of Return Pricing (IRR)
Manly Beach (67 Small Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$5,008.00	\$5,164.00	No	Full Cost Recovery
Manly Beach (67 Small Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$10,016.00	\$10,327.00	No	Rate of Return Pricing (IRR)
Manly Vale (17 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,858.00	\$1,916.00	No	Full Cost Recovery
Manly Vale (17 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$3,715.00	\$3,831.00	No	Rate of Return Pricing (IRR)
Mona Vale (19 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$2,077.00	\$2,142.00	No	Full Cost Recovery
Mona Vale (19 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$4,152.00	\$4,281.00	No	Rate of Return Pricing (IRR)
Narrabeen (12 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,312.00	\$1,353.00	No	Full Cost Recovery
Narrabeen (12 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$2,622.00	\$2,704.00	No	Rate of Return Pricing (IRR)
Newport (8 Flags) - not for profit/charity rate - maximum 6 weeks subject to availability	per site	\$1,151.00	\$1,187.00	No	Full Cost Recovery
Newport (8 Flags) - commercial rate - maximum 6 weeks subject to availability	per site	\$2,301.00	\$2,373.00	No	Rate of Return Pricing (IRR)
<b>Community Engagement &amp; Communication: Entertainment</b>					
Provision of entertainment at a small scale event e.g. rides	per day	\$300 - \$1,000	\$300 - \$1,000	Yes	Partial Cost Recovery
Provision of entertainment at a medium/large scale event e.g. rides	per day	\$1,000 - \$10,000	\$1,000 - \$10,000	Yes	Partial Cost Recovery
<b>Community Engagement &amp; Communication: Food &amp; Beverage</b>					
Drink sales at events	per item	\$2 - \$30	Deleted fee	Yes	Partial Cost Recovery
Food sales at events	per item	\$4 - \$100	Deleted fee	Yes	Partial Cost Recovery
<b>Community Engagement &amp; Communication: Merchandise</b>					
Event merchandise e.g. t-shirts, caps, festival glasses	per item	\$5 - \$100	\$5 - \$100	Yes	Partial Cost Recovery
<b>Community Engagement &amp; Communication: Stalls</b>					
Stallholding at a small scale event	per day	\$100 - \$150	\$100 - \$150	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Stallholding at a medium scale event	per day	\$150 - \$500	\$150 - \$500	Yes	Partial Cost Recovery
Stallholding at a large-scale event	per day	\$500 - \$6,000	\$500 - \$6,000	Yes	Partial Cost Recovery
<b>Community Engagement &amp; Communication: Sun Run</b>					
Entry fees for different categories of event participants across early bird, standard and late pricing (plus fees as charged by the platform/gateway provider)	per entry	\$0 - \$100	\$0 - \$100	Yes	Full Cost Recovery
SMS notifications	per entry	\$2.00	\$2.00	Yes	Full Cost Recovery
Postage of pack - if selected by entrant	per entry	\$7 - \$10	\$7 - \$10	Yes	Full Cost Recovery
<b>Community Engagement &amp; Communication: Ticketed Events</b>					
Ticketed events (plus fees as charged by the platform/gateway provider)	per ticket	\$5 - \$300	\$5 - \$300	Yes	Partial Cost Recovery
<b>Customer Services</b>					
<b>Building Long Service Levy</b>					
0.25% of the cost of building and construction works of \$250,000 and or more	per application	Fee levied by Long Service Corporation - Council accepts as agent	Fee levied by Long Service Corporation - Council accepts as agent	No	Legislative Requirements (Regulatory)
Council's commission received, included within the Building Long Service Levy	per application	\$19.80	\$19.80	Yes	Legislative Requirements (Regulatory)
<b>Photocopy Fee</b>					
Black and white A4	per page	\$0.20	\$0.20	Yes	Full Cost Recovery
Black and white A3	per page	\$0.40	\$0.40	Yes	Full Cost Recovery
Colour A4	per page	\$2.00	\$2.00	Yes	Full Cost Recovery
Colour A3	per page	\$3.00	\$3.10	Yes	Full Cost Recovery
<b>General Counsel</b>					
<b>Costs in Legal Proceedings and Other Matters</b>					
Legal Counsel	per hour	\$310.00	\$320.00	No	Partial Cost Recovery
General Counsel	per hour	\$361.00	\$373.00	No	Partial Cost Recovery
External legal fees	per occasion	At Cost	At Cost	No	Full Cost Recovery
External expert fees	per occasion	At Cost	At Cost	No	Full Cost Recovery
<b>Library Services</b>					
<b>Book Sales</b>					
Contact library for price	per item	Various	Various	Yes	Market Based Pricing
<b>Digital Photographs</b>					
Commercial use in publications or television - high resolution	per photo	\$68.00	\$71.00	Yes	Partial Cost Recovery
<b>General Fees</b>					
Lost and damaged items	per item	\$6 plus replacement	\$6 plus replacement	Yes	Full Cost Recovery
Program entry	per person	Various	Various	Yes	Partial Cost Recovery
Overdue item	per item per day	\$0.30 up to \$10 maximum	\$0.30 up to \$10 maximum	No	Market Based Pricing
Library merchandise	per item	Various	Various	Yes	Full Cost Recovery
Book club	per annum per club	\$65.00	\$65.00	Yes	Market Based Pricing
Book club - item replacement fee	per item	New fee	\$25.00	Yes	Partial Cost Recovery
<b>Meeting Room Hire</b>					
Dee Why Library - Study Room - not for profit	per hour	\$12.00	\$14.00	Yes	Market Based Pricing
Dee Why Library - Study Room - commercial	per hour	\$20.00	\$22.00	Yes	Market Based Pricing
Forestville Library - Meeting Room - not for profit	per hour	\$12.00	\$12.00	Yes	Market Based Pricing
Forestville Library - Meeting Room - commercial	per hour	\$20.00	\$20.00	Yes	Market Based Pricing
Glen Street Library - Study Room 1 - not for profit	per hour	\$12.00	\$14.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Glen Street Library - Study Room 1 - commercial	per hour	\$20.00	\$22.00	Yes	Market Based Pricing
Glen Street Library - Study Room 2 - not for profit	per hour	\$12.00	\$14.00	Yes	Market Based Pricing
Glen Street Library - Study Room 2 - commercial	per hour	\$20.00	\$22.00	Yes	Market Based Pricing
Glen Street Library - Project Space - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Glen Street Library - Project Space - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Manly Library - Ferry Room - not for profit	per hour	\$16.00	\$16.00	Yes	Market Based Pricing
Manly Library - Ferry Room - commercial	per hour	\$28.00	\$30.00	Yes	Market Based Pricing
Manly Library - Board Room - not for profit	per hour	\$16.00	\$16.00	Yes	Market Based Pricing
Manly Library - Board Room - commercial	per hour	\$28.00	\$30.00	Yes	Market Based Pricing
Manly Library - Shelly Room - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Manly Library - Shelly Room - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Manly Library - Creative Library - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Manly Library - Creative Library - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Manly Library - Community Room - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Manly Library - Community Room - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Mona Vale Library - Beaton Room - not for profit	per hour	\$12.00	\$14.00	Yes	Market Based Pricing
Mona Vale Library - Beaton Room - commercial	per hour	\$20.00	\$22.00	Yes	Market Based Pricing
Mona Vale Library - Pelican Room - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Mona Vale Library - Pelican Room - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Warringah Mall Library - Meeting Room - not for profit	per hour	\$24.00	\$26.00	Yes	Market Based Pricing
Warringah Mall Library - Meeting Room - commercial	per hour	\$40.00	\$42.00	Yes	Market Based Pricing
Booking cancellation various	per booking	\$30.00	\$30.00	Yes	Partial Cost Recovery
<b>Photocopy / Scanning</b>					
Scanning up to 50 MB	per scan	Zero	Zero	Yes	Zero Cost Recovery
A4 black and white	per page	\$0.20	\$0.20	Yes	Full Cost Recovery
A3 black and white	per page	\$0.40	\$0.40	Yes	Full Cost Recovery
A4 colour	per page	\$2.00	\$2.00	Yes	Full Cost Recovery
A3 colour	per page	\$3.00	\$3.00	Yes	Full Cost Recovery
Microfiche black and white	per copy	\$0.30	\$0.30	Yes	Full Cost Recovery
<b>Requests</b>					
University/Corporate/TAFE or other library network loan	per item	Various	Various	Yes	Partial Cost Recovery
Inter library loan item requested from another library service for transfer	per item	\$3.00	\$4.00	Yes	Market Based Pricing
<b>Development Assessment</b>					
<b>Additional Fees for Development Applications, Modifications and Reviews</b>					
Notification fee for DAs, modifications and reviews - estimated cost of original works \$0 to \$10,000,000	per application	\$385.00	\$400.00	No	Full Cost Recovery
Notification fee for DAs, modifications and reviews DAs - estimated cost of original works greater than \$10,000,001	per application	\$1,155.00	\$1,195.00	No	Full Cost Recovery
Advertising fee - development applications which are advertised development (e.g. where an Environmental Planning Instrument or Community Participation Plan requires notice to be given) or Prohibited Development (e.g. existing e rights)	per application	\$1,471.00	\$1,471.00	No	Legislative Requirements (Regulatory)
Advertising fee - Modification of Consent s4.55(2) & S4.56(1) where the Regulation or Community Participation Plan require public notice	per application	\$1,471.00	\$1,471.00	No	Legislative Requirements (Regulatory)
Fee for Development Application requiring statutory referrals including integrated and concurrence	per application	\$187.00	\$1,100.00	No	Legislative Requirements (Regulatory)
Fee for complex modification of consent requiring statutory referrals	per application	<i>New fee</i>	\$550.00	No	Legislative Requirements (Regulatory)
Designated developments - additional processing fee	per application	\$1,226.00	\$1,226.00	No	Legislative Requirements (Regulatory)
Designated developments - advertising fee	per application	\$2,957.00	\$2,957.00	No	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Modification of Consent - additional fee for modification when application is required to submit a statement by a qualified designer	per application	\$1,013.00	\$1,013.00	No	Legislative Requirements (Regulatory)
Design Review Additional fee for development application or modification application that is referred to design review panel for advice - fee is reduced to \$1,800 if the proposal was subject to a Pre-Lodgement and DSAP meeting	per application	\$3,996.00	\$3,996.00	No	Legislative Requirements (Regulatory)
Giving of notice for nominated integrated development, threatened species development or Class 1 aquaculture development	each	\$1,472.00	\$1,472.00	No	Legislative Requirements (Regulatory)
Additional fee for modification application if notice of application is required to be given under the Act, section 4.55(2) or 4.56(1)	per application	\$886.00	\$886.00	No	Legislative Requirements (Regulatory)
<b>Development Applications</b>					
Change of use - involving no physical work or demolition	per application	\$380.00	\$380.00	No	Legislative Requirements (Regulatory)
Dwelling house with estimated construction cost less than \$100,000	per application	\$606.00	\$606.00	No	Legislative Requirements (Regulatory)
Estimated cost of works up to \$5,000	per application	\$147.00	\$147.00	No	Legislative Requirements (Regulatory)
Estimated cost of works \$5,001 to \$50,000	per application	\$226 plus \$3 for every \$1,000 (or part thereof)	\$226 plus \$3 for every \$1,000 (or part thereof)	No	Legislative Requirements (Regulatory)
Estimated cost of works \$50,001 to \$250,000	per application	\$469 plus \$3.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000	\$469 plus \$3.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$50,000	No	Legislative Requirements (Regulatory)
Estimated cost of works \$250,001 to \$500,000	per application	\$1,544 plus \$2.34 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$1,544 plus \$2.34 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No	Legislative Requirements (Regulatory)
Estimated cost of works \$500,001 to \$1,000,000	per application	\$2,325 plus \$1.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$2,325 plus \$1.64 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No	Legislative Requirements (Regulatory)
Estimated cost of works \$1,000,001 to \$10,000,000	per application	\$3,483 plus \$1.44 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$3,483 plus \$1.44 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No	Legislative Requirements (Regulatory)
Estimated cost of works more than \$10,000,001	per application	\$21,146 plus \$1.19 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$21,146 plus \$1.19 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No	Legislative Requirements (Regulatory)
Strata subdivision	per application	\$440 plus \$65 for each additional lot created by the subdivision	\$440 plus \$65 for each additional lot created by the subdivision	No	Legislative Requirements (Regulatory)
Subdivision of land involving the opening of a public road	per application	\$885 plus \$65 for each additional lot created by the subdivision	\$885 plus \$65 for each additional lot created by the subdivision	No	Legislative Requirements (Regulatory)
Subdivision of land not involving the opening of a public road	per application	\$440 plus \$53 for each additional lot created by the subdivision	\$440 plus \$53 for each additional lot created by the subdivision	No	Legislative Requirements (Regulatory)
Involving advertising signs	per application	\$379 plus \$93 for each additional sign in excess of one, or based on the estimated cost of works fees above, which ever is the greater	\$379 plus \$93 for each additional sign in excess of one, or based on the estimated cost of works fees above, which ever is the greater	No	Legislative Requirements (Regulatory)
<b>Modification of Consent - based on estimated costs and works of the original development application</b>					
s4.55(1) - Involving minor error, incorrect description or miscalculation or no environmental impact (no fee charged if agreed Council error contained in notice of determination)	per application	Zero	\$94.50	No	Legislative Requirements (Regulatory)
s4.55(1A) & s4.56(1) - Minor environmental impact	per application	50% of original fee or \$859 whichever is the lesser	50% of original fee or \$859 whichever is the lesser	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Original application fee less than \$100	per application	50% of original fee	50% of original fee	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Change of use, involving no building work or demolition	per application	50% of original fee	50% of original fee	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Dwelling house estimated construction cost less than \$100,000	per application	\$253.00	\$253.00	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Estimated cost of works up to \$5,000	per application	\$73.00	\$73.00	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Estimated cost of works \$5,001 to \$250,000	per application	\$113 plus \$1.50 for every \$1,000 (or part thereof)	\$113 plus \$1.50 for every \$1,000 (or part thereof)	No	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
s4.55(2) & s4.56(1) - Estimated cost of works \$250,001 to \$500,000	per application	\$666 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$666 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Estimated cost of works \$500,001 to \$1,000,000	per application	\$949 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$949 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Estimated cost of works \$1,000,001 to \$10,000,000	per application	\$1,314 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$1,314 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No	Legislative Requirements (Regulatory)
s4.55(2) & s4.56(1) - Estimated cost of works more than \$10,000,001	per application	\$6,310 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$6,310 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No	Legislative Requirements (Regulatory)
<b>Other Fees</b>					
Deferred commencement review	per application	\$355.00	\$370.00	No	Partial Cost Recovery
State Significant Development or Housing Development Authority development meeting to present proposal. (A Pre-lodgement meeting will be required if specific expert advice is required)	per meeting/ report	<i>New fee</i>	\$1,000.00	No	Full Cost Recovery
Complying Development Certificate Variation Certificate	per application	<i>New fee</i>	\$1,000.00	No	Full Cost Recovery
<b>Pre-Lodgement Services</b>					
Written advice on a single planning issue	per application	\$325.00	\$335.00	Yes	Partial Cost Recovery
Written advice and short meeting on a single planning issue	per application	\$440.00	Deleted fee	Yes	Partial Cost Recovery
Pre-Lodgement Meeting - development with an estimated construction cost up to \$500,000 (excluding development required to be referred to DSAP)	per application	\$1,005.00	\$1,040.00	Yes	Partial Cost Recovery
Pre-Lodgement Meeting - development with an estimated construction cost between \$500,001 - \$2,000,000 (excluding development required to be referred to DSAP)	per application	\$1,320.00	\$1,365.00	Yes	Partial Cost Recovery
Pre-Lodgement Meeting - development with an estimated construction cost between \$2,000,001 - \$5,000,000 or subdivision up to 5 lots (excluding development required to be referred to DSAP)	per application	\$1,650.00	\$1,705.00	Yes	Partial Cost Recovery
Pre-Lodgement Meeting - development with an estimated construction cost between \$5,000,001 - \$20,000,000 or subdivision between 6 - 20 lots (excluding development required to be referred to DSAP)	per application	\$1,970.00	\$2,035.00	Yes	Partial Cost Recovery
Pre-Lodgement Meeting - development with an estimated construction cost more than \$20,000,001 or subdivision more than 20 lots (excluding development required to be referred to DSAP)	per application	\$2,620.00	\$2,705.00	Yes	Partial Cost Recovery
Pre-Lodgement Meeting and Design & Sustainability Advisory Panel (DSAP) Meeting Service - Includes 2 meetings (with DSAP and second with Council staff). Discounted design review panel fee available at DA lodgement stage if Pre-Lodgement/DSAP meeting is attended.	per application	\$3,555.00	\$3,665.00	Yes	Partial Cost Recovery
<b>Review of Determination</b>					
Involving no physical work or demolition	per application	50% of original fee	50% of original fee	No	Legislative Requirements (Regulatory)
Dwelling house estimated construction cost less than \$100,000	per application	\$253.00	\$253.00	No	Legislative Requirements (Regulatory)
Estimated cost of works up to \$5,000	per application	\$73.00	\$73.00	No	Legislative Requirements (Regulatory)
Estimated cost of works \$5,001 - \$250,000	per application	\$114 plus \$1.50 for every \$1,000 (or part thereof) of the estimated cost	\$114 plus \$1.50 for every \$1,000 (or part thereof) of the estimated cost	No	Legislative Requirements (Regulatory)
Estimated cost of works \$250,001 - \$500,000	per application	\$666 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	\$666 plus \$0.85 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$250,000	No	Legislative Requirements (Regulatory)
Estimated cost of works \$500,001 - \$1,000,000	per application	\$949 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	\$949 plus \$0.50 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$500,000	No	Legislative Requirements (Regulatory)
Estimated cost of works \$1,000,001 - \$10,000,000	per application	\$1,314 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	\$1,314 plus \$0.40 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$1,000,000	No	Legislative Requirements (Regulatory)
Estimated cost of works more than \$10,000,001	per application	\$6,310 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	\$6,310 plus \$0.27 for every \$1,000 (or part thereof) by which the estimated cost exceeds \$10,000,000	No	Legislative Requirements (Regulatory)
Review of a Modification of Consent Application - s8.9	per application	50% of original fee	50% of original fee	No	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Strategic &amp; Place Planning</b>					
<b>Aboriginal Heritage Office - Private Institutions, Business and Corporate (within AHO partnered LGA's) Entities seeking AHO services that fall outside partner council LGA</b>					
Training & Professional Learning (Schools) - Initial Consultation	per hour	<i>New fee</i>	\$275.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Cultural Awareness Training (Staff)	per person	<i>New fee</i>	\$176.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Curriculum Support	per subject	<i>New fee</i>	\$1,980.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - Age-appropriate cultural learning sessions, topic focused (up to 30 students)	per session	<i>New fee</i>	\$660.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - As above-Groups of 30-60 students	per session	<i>New fee</i>	\$880.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - As above-Whole School Engagement	per session	<i>New fee</i>	\$2,200.00	Yes	Full Cost Recovery
Ongoing Consultation	per hour	<i>New fee</i>	\$165.00	Yes	Full Cost Recovery
Business & Corporate Programs - Business Workshop (incursion)	per session	<i>New fee</i>	\$1,650.00	Yes	Full Cost Recovery
Business & Corporate Programs - On Country Learning	per session	<i>New fee</i>	\$1,980.00	Yes	Full Cost Recovery
Acknowledgement of Country	per event	<i>New fee</i>	\$550.00	Yes	Full Cost Recovery
Site Data - Site Card Request	per hour	<i>New fee</i>	\$275.00	Yes	Full Cost Recovery
Sign, Advertising, Promotional Writing (non-councils related)	per hour	<i>New fee</i>	\$275.00	Yes	Full Cost Recovery
<b>Aboriginal Heritage Office - Public Institutions and Community Groups (within AHO partnered LGA's) Entities seeking AHO services that fall outside partner council LGA</b>					
Training & Professional Learning (Schools) - Initial Consultation	per hour	<i>New fee</i>	\$275.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Cultural Awareness Training (Staff)	per person	<i>New fee</i>	\$154.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Curriculum Support	per subject	<i>New fee</i>	\$1,650.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - Age-appropriate cultural learning sessions, topic focused (up to 30 students)	per session	<i>New fee</i>	\$440.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - As above-Groups of 30-60 students	per session	<i>New fee</i>	\$660.00	Yes	Full Cost Recovery
Training & Professional Learning (Schools) - Student Workshops - As above-Whole School Engagement	per session	<i>New fee</i>	\$1,320.00	Yes	Full Cost Recovery
Ongoing Consultation	per hour	<i>New fee</i>	\$132.00	Yes	Full Cost Recovery
Community & Group Programs - Community Workshop (incursion)	per session	<i>New fee</i>	\$550.00	Yes	Full Cost Recovery
Community & Group Programs - On Country Learning	per session	<i>New fee</i>	\$660.00	Yes	Full Cost Recovery
Acknowledgement of Country	per event	<i>New fee</i>	\$495.00	Yes	Full Cost Recovery
<b>Offer to Enter into a Planning Agreement</b>					
Planning Portal Lodgement Fee	per application	\$6.00	\$6.00	No	Legislative Requirements (Regulatory)
Application Fee only (Note: Land Valuation Report, Cost estimate of infrastructure by Quantity Surveyor and any other required reports for the assessment of the Offer is direct cost recovery in accordance with Council's adopted Planning Agreement Policy. Legal fees including Registration on Title of subject property is part of the Planning Agreement Obligations).	per application	\$5,115.00	\$5,274.00	No	Full Cost Recovery
<b>Planning Certificate (Section 10.7)</b>					
Section 10.7 Part 2 Certificate	per certificate	\$71.00	\$71.00	No	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Section 10.7 Part 2 & Part 5 Certificate	per certificate	\$178.00	\$178.00	No	Legislative Requirements (Regulatory)
Additional urgency fee for Planning Certificates - produced within 3 hours	per certificate	\$65.00	\$68.00	No	Full Cost Recovery
Re-printing fee if certificate was issued less than 10 days prior	per certificate	\$104.00	\$108.00	No	Full Cost Recovery
<b>Planning Documents</b>					
Certified copy of map or plan	per copy	\$73.00	\$76.00	No	Full Cost Recovery
<b>Planning Proposal Application - basic/standard seeking amendment/s to an LEP involving sites less than 5,000 sqm in area</b>					
Lodgement fee. This applies to mapping changes, adding/removing a heritage item and changing the wording of a clause that does not require complex assessment or mapping changes on sites less than 5000sqm in area.	per proposal	\$38,166.00	\$39,350.00	No	Partial Cost Recovery
Additional fee when a public hearing is required	per hearing	At cost	At cost	No	Full Cost Recovery
Refund of a percentage of lodgement fee if planning proposal does not progress past the Gateway Determination (s56 EP&A Act) and no application is made for a rezoning review	per proposal	Up to 30% of lodgement fee	Up to 30% of lodgement fee	No	Full Cost Recovery
<b>Planning Proposal Application - complex/major seeking amendment/s to an LEP involving sites over 5,000 sqm in area or multiple sites or sites with complex planning issues</b>					
Lodgement fee. This applies to mapping changes, adding/removing a heritage item, changing the wording of a clause or adding/removing a use in a zoning table that requires complex assessment or mapping changes. These fees also applies for sites with complex planning issues, proposals involving multiples sites or sites that are over 5000sqm in area.	per proposal	\$82,704.00	\$85,268.00	No	Full Cost Recovery
Additional fee when a public hearing is required	per hearing	At cost	At cost	No	Full Cost Recovery
Additional fee when extra time or studies or work are required post gateway approval	per proposal	At cost	At cost	No	Full Cost Recovery
Refund of a percentage of lodgement fee if planning proposal does not progress past the Gateway Determination (s56 EP&A Act) and no application is made for a rezoning review	per proposal	Up to 30% of lodgement fee	Up to 30% of lodgement fee	No	Full Cost Recovery
<b>Planning Proposal DCP Amendment</b>					
Lodgement fee including advertising	per amendment	\$38,166.00	\$39,350.00	No	Partial Cost Recovery
<b>Pre-lodgement Meeting Services (Strategic Planning)</b>					
Short meeting/discussion and written advice on a single strategic planning issue	per application	<i>New fee</i>	\$335.00	Yes	Partial Cost Recovery
Pre-lodgement meeting and report - Offer to enter into a Planning Agreement	per application	\$944.00	\$974.00	Yes	Partial Cost Recovery
Pre-lodgement meeting and report - Planning Proposal Application - basic/standard seeking amendment/s to an LEP involving sites less than 5,000 sqm in area	per meeting/ report	\$2,543.00	\$2,622.00	Yes	Full Cost Recovery
Pre-lodgement meeting and report - Planning Proposal Application - complex/major seeking amendment/s to an LEP involving sites over 5,000 sqm in area or multiple sites or sites with complex planning issues	per meeting/ report	\$6,355.00	\$6,553.00	Yes	Partial Cost Recovery
Pre-lodgement meeting and report - Planning Proposal DCP Amendment	per meeting/ report	\$2,543.00	\$2,622.00	Yes	Full Cost Recovery
<b>Community, Arts &amp; Culture</b>					
<b>Adolescent &amp; Family Counselling Service</b>					
Dad's parenting program	per session	\$25.00	Deleted fee	Yes	Not Applicable
<b>Community Arts &amp; Culture</b>					
Arts market stallholder fee	per day	\$75.00	\$75.00	Yes	Partial Cost Recovery
Marquee hire - fee passed on to single stall holder	per day	At Cost	At Cost	Yes	Full Cost Recovery
Marquee hire split fee - fee passed on to multiple stall holders	per day	At Cost	At Cost	Yes	Full Cost Recovery
<b>Community Arts &amp; Culture - Avalon Creative Space</b>					
Workshop 1 - space hire hour	per hour	\$30.00	\$30.00	Yes	Partial Cost Recovery
Workshop 1 - space hire half day (3hrs)	per half day	\$50.00	\$50.00	Yes	Partial Cost Recovery
Workshop 1 - space hire day	per day	\$80.00	\$80.00	Yes	Partial Cost Recovery
Workshop 2 - space hire hour	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Workshop 2 - space hire half day (3hrs)	per half day	\$40.00	\$40.00	Yes	Partial Cost Recovery
Workshop 2 - space hire day	per day	\$60.00	\$60.00	Yes	Partial Cost Recovery
Studio 1	per week	\$74.00	\$74.00	Yes	Partial Cost Recovery
Studio 1 - shared	per week	\$43.00	\$43.00	Yes	Partial Cost Recovery
Studio 2	per week	\$159.00	\$159.00	Yes	Partial Cost Recovery
<b>Community Arts &amp; Culture – Curl Curl Creative Space and Others</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Studio	per day	Zero	Zero	Yes	Zero Cost Recovery
Studio 1 - shared	per week	\$48.00	\$48.00	Yes	Partial Cost Recovery
Studio 1 - large	per week	\$85.00	\$85.00	Yes	Partial Cost Recovery
Studio 2	per week	\$69.00	\$69.00	Yes	Partial Cost Recovery
Studio 3	per week	\$69.00	\$69.00	Yes	Partial Cost Recovery
Studio 4	per week	\$69.00	\$69.00	Yes	Partial Cost Recovery
Studio 5 - shared	per week	\$37.00	\$37.00	Yes	Partial Cost Recovery
Studio 5 - outdoor	per week	\$69.00	\$69.00	Yes	Partial Cost Recovery
Makers Shop - day	per day	\$34.00	\$34.00	Yes	Partial Cost Recovery
Makers Shop - week (4-7days)	per week	\$112.00	\$112.00	Yes	Partial Cost Recovery
Gallery Space hire – non-exhibition hourly	per hour	\$24.00	\$24.00	Yes	Partial Cost Recovery
Gallery Space hire – non-exhibition half day	per half day	\$46.00	\$46.00	Yes	Partial Cost Recovery
Exhibition half gallery	per week	\$206.00	\$206.00	Yes	Partial Cost Recovery
Exhibition solo	per week	\$286.00	\$286.00	Yes	Partial Cost Recovery
Exhibition group	per week	\$407.00	\$407.00	Yes	Partial Cost Recovery
Exhibition commercial	per week	\$1,130.00	\$1,130.00	Yes	Partial Cost Recovery
<b>Community Arts &amp; Culture – Mona Vale Creative Space</b>					
Pop-up hire - Makers Shop	per week	\$159.00	\$159.00	Yes	Partial Cost Recovery
Pop-up hire - Makers Shop	per day	\$43.00	\$43.00	Yes	Partial Cost Recovery
Pop-up hire medium - Creative Pop-up	per day	\$60.00	\$60.00	Yes	Partial Cost Recovery
Studio	per week	\$74.00	\$74.00	Yes	Partial Cost Recovery
Studio - shared	per week	\$43.00	\$43.00	Yes	Partial Cost Recovery
Exhibition – Solo	per week	\$170.00	\$170.00	Yes	Partial Cost Recovery
Exhibition – Group	per week	\$230.00	\$230.00	Yes	Partial Cost Recovery
<b>Community Centres - Administration Charges</b>					
Administration fee - minor changes or cancellations	per instance	<i>New fee</i>	\$15.00	Yes	Market Based Pricing <i>Intended for minor, one-off changes or cancellations, that takes 10 minutes or less of administrative time. Other charges remain for more complex and multiple changes, up to 3 changes per month.</i>
Administration fee - applies when a booking that has already been confirmed is amended - Not for Profit	per charge	\$33.00	\$33.00	Yes	Partial Cost Recovery
Administration fee - applies when a booking that has already been confirmed is amended - Concession	per charge	\$15.00	\$15.00	Yes	Partial Cost Recovery
Administration fee - applies when a booking that has already been confirmed is amended - Hire and Function rates	per charge	\$50.00	\$50.00	Yes	Partial Cost Recovery
Casual hirer - refundable bond - (a) low risk function or activity	per hire	\$150.00	\$150.00	No	Partial Cost Recovery
Casual hirer - refundable bond - (b) medium risk function or activity	per hire	\$500.00	\$500.00	No	Partial Cost Recovery
Casual hirer - refundable bond - (c) high risk function or activity	per hire	\$1,000.00	\$1,000.00	No	Partial Cost Recovery
Casual hirer - refundable bond - (d) special event / high risk function	per hire	\$1,500.00	\$1,500.00	No	Partial Cost Recovery
Extra bin required	per bin	\$35.00	\$35.00	Yes	Partial Cost Recovery
Extra cleaning required	per hour	\$88.00	\$91.00	Yes	Partial Cost Recovery
Extra key/swipe card - requested or replacement	per key	\$80.00	\$110.00	Yes	Partial Cost Recovery
Meeting hire for community committees endorsed by Council (subject to availability) and internal Council meetings	per hire	Zero	Zero	Yes	Zero Cost Recovery
Penalty for hirer found using a centre outside of their booked time or without a booking. (Plus a minimum 1 hour booking charge)	per instance	\$135.00	\$135.00	Yes	Partial Cost Recovery
Regular hirer - late payment fee	per instance	\$50.00	\$50.00	Yes	Partial Cost Recovery
Non return of key (after 5 days of hire period completion)	per instance	\$110.00	\$114.00	Yes	Partial Cost Recovery
Discount for not for profit organisations and groups	per hire	35% deduction off hire fee	35% deduction off hire fee	Yes	Partial Cost Recovery
Discount for seniors/disability/support groups - application and approval process	per hire	70% deduction off hire fee	70% deduction off hire fee	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Election rate	per day	\$1,350.00	\$1,350.00	Yes	Partial Cost Recovery
Storage fee small	per year	\$70.00	\$80.00	Yes	Partial Cost Recovery
Storage fee medium	per year	\$120.00	\$130.00	Yes	Partial Cost Recovery
Storage fee large	per year	\$170.00	\$180.00	Yes	Partial Cost Recovery
Storage fee extra large	per year	\$350.00	\$350.00	Yes	Partial Cost Recovery
Art exhibition screen fee	per screen	\$50.00	\$51.60	Yes	Partial Cost Recovery
Art exhibition/workshop per room	per day	Five x hire fee per room/hall	Five x hire fee per room/hall	Yes	Partial Cost Recovery
Charge to open centre/ callout fee	per instance	\$360.00	\$360.00	Yes	Partial Cost Recovery
Kiln firing Small	per firing	\$55.00	\$57.00	Yes	Partial Cost Recovery
Kiln firing Medium	per firing	\$65.00	\$68.00	Yes	Partial Cost Recovery
Kiln firing Large	per firing	\$75.00	\$78.00	Yes	Partial Cost Recovery
Damage charge	per instance	As per quote	Cost per instance	Yes	Partial Cost Recovery
Cancellation fee within two weeks of booking	per instance	Rental amount	Rental amount	Yes	Partial Cost Recovery
Cancellation fee outside two weeks of booking (not to exceed full booking fee) – Not for profit	per charge	\$33.00	\$33.00	Yes	Partial Cost Recovery
Cancellation fee outside two weeks of booking (not to exceed full booking fee) – Concession	per charge	\$15.00	\$15.00	Yes	Partial Cost Recovery
Cancellation fee outside two weeks of booking (not to exceed full booking fee) – Hire Fee and Function rates	per instance	\$50.00	\$50.00	Yes	Partial Cost Recovery
Filming fee - low impact	per booking	<i>New item</i>	No additional fee	Yes	Market Based Pricing
Filming fee - medium impact	per booking	<i>New fee</i>	\$300.00	Yes	Market Based Pricing
Filming fee - high impact	per booking	<i>New fee</i>	\$500.00	Yes	Market Based Pricing
Service fee	per hour	\$50.00	\$80.00	Yes	Partial Cost Recovery
Projector Hire	per instance	<i>New fee</i>	\$30.00	Yes	Market Based Pricing
<b>Community Centres - Allambie Public Hall</b>					
Concession	per hour	\$9.60	\$9.00	Yes	Partial Cost Recovery
Not for profit	per hour	\$20.80	\$19.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$32.00	\$29.00	Yes	Partial Cost Recovery
Function	per hour	\$43.20	\$39.00	Yes	Partial Cost Recovery
<b>Community Centres - Avalon Recreation Centre</b>					
Main Hall - concession	per hour	\$18.00	\$18.60	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$39.00	\$40.20	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$60.00	\$62.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$81.00	\$84.00	Yes	Partial Cost Recovery
Early Childhood Centre - concession	per hour	\$8.70	\$8.70	Yes	Partial Cost Recovery
Early Childhood Centre - not for profit	per hour	\$19.00	\$19.00	Yes	Partial Cost Recovery
Early Childhood Centre - hire fee	per hour	\$29.00	\$29.00	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Avalon Annexe - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery
Avalon Annexe - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Avalon Annexe - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Avalon Annexe - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
Activity Room 1 - concession	per hour	\$8.70	\$7.50	Yes	Partial Cost Recovery
Activity Room 1 - not for profit	per hour	\$19.00	\$16.00	Yes	Partial Cost Recovery
Activity Room 1 - hire fee	per hour	\$29.00	\$25.00	Yes	Partial Cost Recovery
Activity Room 1 - function	per hour	\$39.00	\$35.00	Yes	Partial Cost Recovery
Activity Room 2 - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<u>Fee</u>	<u>Units</u>	<u>2025 - 2026 Fee \$</u>	<u>2026 - 2027 Fee \$</u>	<u>GST Applicable</u>	<u>Pricing Methodology</u>
Activity Room 2 - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Activity Room 2 - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Activity Room 2 - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
Activity Room 3 - concession	per hour	\$8.70	\$7.50	Yes	Partial Cost Recovery
Activity Room 3 - not for profit	per hour	\$19.00	\$16.00	Yes	Partial Cost Recovery
Activity Room 3 - hire fee	per hour	\$29.00	\$25.00	Yes	Partial Cost Recovery
Activity Room 3 - function	per hour	\$39.00	\$34.00	Yes	Partial Cost Recovery
Activity Room 4 - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery
Activity Room 4 - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Activity Room 4 - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Activity Room 4 - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
<b>Community Centres - Beacon Hill War Memorial Hall</b>					
Main Hall - concession	per hour	\$14.00	\$15.00	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$30.00	\$32.50	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$46.00	\$50.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$62.00	\$67.50	Yes	Partial Cost Recovery
Lower Hall - concession	per hour	\$8.70	\$8.70	Yes	Partial Cost Recovery
Lower Hall - not for profit	per hour	\$19.00	\$19.00	Yes	Partial Cost Recovery
Lower Hall - hire fee	per hour	\$29.00	\$29.00	Yes	Partial Cost Recovery
Lower Hall - function	per hour	\$39.00	\$39.00	Yes	Partial Cost Recovery
Office/Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Office/Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Office/Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - Belrose Community Centre</b>					
Concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Belrose Children's Centre rate	per hour	\$12.00	\$12.40	No	Partial Cost Recovery
<b>Community Centres - Bilarong Community Hall</b>					
Bilarong Community Hall - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery
Bilarong Community Hall - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Bilarong Community Hall - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Bilarong Community Hall - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
Bilarong Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Bilarong Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Bilarong Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - Brookvale Community Centre</b>					
North and South Halls - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
North and South Halls - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
North and South Halls - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
North and South Halls - function	per hour	\$34.00	\$34.00	Yes	Partial Cost Recovery
North Hall - Community Northern Beaches	per notification	\$168.00	\$728.00	Yes	Partial Cost Recovery <small>Total paid p.a. will be the same, changing weekly fees to monthly</small>
West Hall - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
West Hall - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
West Hall - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
West Hall - Community Northern Beaches	per month	\$96.00	\$416.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
<b>Community Centres - Collaroy Plateau Progress Hall</b>					
Office	per week	\$50.00	\$51.60	Yes	Partial Cost Recovery
Staffroom	per week	\$50.00	\$51.60	Yes	Partial Cost Recovery
<b>Community Centres - Collaroy Plateau Youth &amp; Community Centre</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not-for-profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
Railway Modellers	per week	\$145.00	\$145.00	Yes	Partial Cost Recovery
<b>Community Centres - Collaroy Swim Club</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
<b>Community Centres - Cromer Community Centre</b>					
Main Hall - concession	per hour	\$14.00	\$14.40	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$30.00	\$30.90	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$46.00	\$47.40	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$62.00	\$64.00	Yes	Partial Cost Recovery
Lounge - concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Lounge - not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Lounge - hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Lounge - function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Art & Craft Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Art & Craft Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Art & Craft Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Art & Craft Room - function	per hour	\$34.00	\$34.00	Yes	Partial Cost Recovery
Board Room - concession	per hour	\$8.50	\$8.50	Yes	Partial Cost Recovery
Board Room - not for profit	per hour	\$18.60	\$18.60	Yes	Partial Cost Recovery
Board Room - hire fee	per hour	\$28.60	\$28.60	Yes	Partial Cost Recovery
Board Room - Community rate	per notification	\$157.00	\$680.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
Gallery - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Gallery - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Gallery - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Office /Meeting Rooms - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Office /Meeting Rooms - not for profit	per hour	\$32.30	\$32.30	Yes	Partial Cost Recovery
Office /Meeting Rooms - hire fee	per hour	\$49.60	\$49.60	Yes	Partial Cost Recovery
Office /Meeting Rooms - per week	per month	\$346.00	\$1,500.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
External showers / toilet	per season	\$497.00	\$497.00	Yes	Partial Cost Recovery
<b>Community Centres - Curl Curl Sports Centre</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<u>Fee</u>	<u>Units</u>	<u>2025 - 2026 Fee \$</u>	<u>2026 - 2027 Fee \$</u>	<u>GST Applicable</u>	<u>Pricing Methodology</u>
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
Manly Warringah Netball Association rate	per hour	\$8.00	\$9.00	Yes	Partial Cost Recovery
<b>Community Centres - Curl Curl Youth &amp; Community Centre</b>					
Main Hall - concession	per hour	\$18.00	\$18.60	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$39.00	\$40.20	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$60.00	\$62.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$81.00	\$84.00	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - Elanora Heights Community Centre</b>					
Main Hall - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
Main Hall - Elanora Heights Community Preschool rate	per hour	\$17.00	\$18.00	Yes	Partial Cost Recovery
Office	per month	\$50.00	\$261.00	Yes	Partial Cost Recovery <i>Total paid p.a. will be the same, changing weekly fees to monthly</i>
Staffroom	per month	\$50.00	\$261.00	Yes	Partial Cost Recovery <i>Total paid p.a. will be the same, changing weekly fees to monthly</i>
<b>Community Centres - Forest Community Arts Centre</b>					
Heather Flawith Meeting Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Heather Flawith Meeting Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Heather Flawith Meeting Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Heather Flawith Meeting Room - function	per hour	\$34.00	\$34.00	Yes	Partial Cost Recovery
Classrooms/Studio - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Classrooms/Studio - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Classrooms/Studio - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Classrooms/Studio - function	per hour	\$34.00	\$34.00	Yes	Partial Cost Recovery
Lorikeet Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Lorikeet Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Lorikeet Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Pottery Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Pottery Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Pottery Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
<b>Community Centres - Forest Youth Centre - Yoyos</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
<b>Community Centres - Forestville Community Hall</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
Workshop	per week	\$77.00	\$77.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
<b>Community Centres - Forestville Memorial Hall</b>					
Concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery
Hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Function	per hour	\$67.50	\$67.50	Yes	Partial Cost Recovery
Meeting Room 2/Kitchen - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room 2/Kitchen - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Meeting Room 2/Kitchen - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Warringah Aquatic Centre rate	per hour	\$35.00	\$35.00	No	Partial Cost Recovery
<b>Community Centres - Forestville Seniors Citizen Centre</b>					
Main Hall - concession	per hour	\$13.00	\$13.00	Yes	Partial Cost Recovery
Office - Early Education rate (two offices)	per office per week	\$109.00	\$109.00	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$28.00	\$28.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$58.00	\$58.00	Yes	Partial Cost Recovery
Forest Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Forest Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Forest Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Forest Room - function	per hour	\$34.00	Deleted fee	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - Griffith Park Sports Facility</b>					
Community Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Community Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Community Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
<b>Community Centres - Harbord Literary Institute</b>					
Main Hall - concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Main Hall/Meeting Room - Harbord Community Kindergarten rate	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Office	per month	\$50.00	\$261.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
Staffroom	per week	\$50.00	\$50.00	Yes	Partial Cost Recovery
<b>Community Centres - Lionel Watts Sports and Community Centre</b>					
Concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
<b>Community Centres - Manly Seniors Centre</b>					
Hall - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Hall - not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Hall - hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Hall - function	per hour	\$67.50	\$67.50	Yes	Partial Cost Recovery
Activity Room - concession	per hour	\$13.00	\$13.00	Yes	Partial Cost Recovery
Activity Room - not for profit	per hour	\$28.00	\$28.00	Yes	Partial Cost Recovery
Activity Room - hire fee	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Activity Room - function	per hour	\$58.00	\$58.00	Yes	Partial Cost Recovery
Computer Pals Rate	per month	\$35.00	\$151.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
<b>Community Centres - Manly Vale Community Centres</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
Manly Vale Community Kindergarten rate	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Warringah Print Workshop	per notification	\$202.00	\$875.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
Office	per month	\$50.00	\$216.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
Staffroom	per month	\$50.00	\$216.00 Total paid p.a. will be the same, changing weekly fees to monthly	Yes	Partial Cost Recovery
<b>Community Centres - Manly Youth &amp; Community Centre</b>					
Hall - concession	per hour	\$15.00	\$13.00	Yes	Partial Cost Recovery
Hall - not for profit	per hour	\$32.50	\$28.00	Yes	Partial Cost Recovery
Hall - hire fee	per hour	\$50.00	\$43.00	Yes	Partial Cost Recovery
Hall - function	per hour	\$67.50	\$58.00	Yes	Partial Cost Recovery
Activity Room - concession	per hour	\$8.40	\$7.50	Yes	Partial Cost Recovery
Activity Room - not for profit	per hour	\$19.00	\$16.00	Yes	Partial Cost Recovery
Activity Room - hire fee	per hour	\$29.00	\$25.00	Yes	Partial Cost Recovery
Small Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Small Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Small Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Activity Room - function	per hour	\$39.00	\$35.10	Yes	Partial Cost Recovery
Large Meeting Room - not for profit	per hour	\$23.00	\$16.50	Yes	Partial Cost Recovery
Large Meeting Room - hire fee	per hour	\$35.00	\$25.00	Yes	Partial Cost Recovery
Large Meeting Room - concession	per hour	\$10.50	\$7.50	Yes	Partial Cost Recovery
<b>Community Centres - Mona Vale Memorial Hall</b>					
Main Hall - concession	per hour	\$15.00	\$13.00	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$32.50	\$28.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$50.00	\$43.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$67.50	\$58.00	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$7.50	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$16.00	\$11.70	Yes	Partial Cost Recovery
Meeting Room - hire fee	per hour	\$25.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - Mona Vale Performance Space</b>					
Performance Space - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Performance Space - not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery
Performance Space - hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Performance Space - function / performance / event	per hour	\$87.50	\$87.50	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Control Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Control Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Control Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Performance Space Technician Weekends	per hour	\$93.00	\$93.00	Yes	Partial Cost Recovery
Performance Space Technician Monday to Friday	per hour	\$73.00	\$73.00	Yes	Partial Cost Recovery
<b>Community Centres - Narraweena Community Centre</b>					
Main Hall - concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
East or West Hall - concession	per hour	\$8.70	\$8.70	Yes	Partial Cost Recovery
East or West Hall - not for profit	per hour	\$19.00	\$19.00	Yes	Partial Cost Recovery
East or West Hall - hire fee	per hour	\$29.00	\$29.00	Yes	Partial Cost Recovery
East or West Hall - function	per hour	\$39.00	\$39.00	Yes	Partial Cost Recovery
<b>Community Centres - Newport Community Centre</b>					
Small Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Large Meeting Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Small Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Large Meeting Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Small Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Large Meeting Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Main Hall - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$67.50	\$67.50	Yes	Partial Cost Recovery
Activity Room 1 & 2 - concession	per hour	\$13.00	\$13.00	Yes	Partial Cost Recovery
Activity Room 1 & 2 - not for profit	per hour	\$28.00	\$28.00	Yes	Partial Cost Recovery
Activity 1 & 2 - hire fee	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Activity 1 & 2 - function	per hour	\$58.00	\$58.00	Yes	Partial Cost Recovery
Tennis Court Hire - Tennis Courts 1 & 2 - court hire	per hour	\$17.90	\$18.50	Yes	Partial Cost Recovery
Tennis Court Hire - Tennis Courts 1 & 2 - coaching rate	per hour	\$24.50	\$25.30	Yes	Partial Cost Recovery
<b>Community Centres - North Balgowlah Community Centre</b>					
Top or Lower Hall - concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Top or Lower Hall - not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Top or Lower Hall - hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Lower Hall - function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Craft Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Craft Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Craft Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
<b>Community Centres - North Curl Curl Community Centre</b>					
Hall - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Hall - not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery
Hall - hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Hall - function	per hour	\$67.50	\$67.50	Yes	Partial Cost Recovery
<b>Community Centres - North Narrabeen Community &amp; Tennis Centre</b>					
Main Hall - concession	per hour	\$13.00	\$10.50	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Main Hall - not for profit	per hour	\$28.00	\$23.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$43.00	\$35.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$58.00	\$47.00	Yes	Partial Cost Recovery
Main Hall - Elanora Players rehearsal rate	per hour	\$13.00	\$10.80	Yes	Partial Cost Recovery
Main Hall and Middle Hall - Elanora Players production rate	per day	\$83.00	\$86.00	Yes	Partial Cost Recovery
Middle Hall - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Middle Hall - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Middle Hall - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Middle Hall - Narrabeen Community Kindergarten rate	per hour	\$12.00	\$12.40	Yes	Partial Cost Recovery
Small Hall - Narrabeen Community Kindergarten rate	per hour	\$11.00	\$12.00	Yes	Partial Cost Recovery
Tennis Court Hire - Tennis Courts 1 & 2 - court hire	per hour	\$17.90	\$18.50	Yes	Partial Cost Recovery
Tennis Court Hire - Tennis Courts 1 & 2 - coaching rate	per hour	\$24.50	\$25.30	Yes	Partial Cost Recovery
Office	per month	\$50.00	\$261.00	Yes	Partial Cost Recovery <i>Total paid p.a. will be the same, changing weekly fees to monthly</i>
<b>Community Centres - Oxford Falls Peace Park</b>					
Concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
<b>Community Centres - Seaforth Community Centre</b>					
Concession	per hour	\$18.00	\$18.60	Yes	Partial Cost Recovery
Not for profit	per hour	\$39.00	\$40.20	Yes	Partial Cost Recovery
Hire fee	per hour	\$60.00	\$62.00	Yes	Partial Cost Recovery
Function	per hour	\$81.00	\$84.00	Yes	Partial Cost Recovery
<b>Community Centres - Seaforth Oval Sporting &amp; Community Pavilion</b>					
Concession	per hour	\$10.50	\$10.50	Yes	Partial Cost Recovery
Not for profit	per hour	\$23.00	\$23.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$35.00	\$35.00	Yes	Partial Cost Recovery
Function	per hour	\$47.00	\$47.00	Yes	Partial Cost Recovery
<b>Community Centres - Seaforth Village Community Centre</b>					
Concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
<b>Community Centres - Ted Blackwood Narrabeen Youth and Community Centre</b>					
Main Hall - concession	per hour	\$15.00	\$13.00	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$32.50	\$28.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$50.00	\$43.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$67.50	\$58.00	Yes	Partial Cost Recovery
<b>Community Centres - Terrey Hills Community Centre</b>					
Main Hall - concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Main Hall - not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Main Hall - hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Main Hall - function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<u>Fee</u>	<u>Units</u>	<u>2025 - 2026 Fee \$</u>	<u>2026 - 2027 Fee \$</u>	<u>GST Applicable</u>	<u>Pricing Methodology</u>
Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Helen Coleman Room	per week	\$70.00	\$70.00	Yes	Partial Cost Recovery
Radio Northern Beaches	per month	\$1,302.00	\$1,302.00	Yes	Partial Cost Recovery
<b>Community Centres - Tramshed Community Arts Centre</b>					
Tramshed Hall - concession	per hour	\$9.60	\$9.60	Yes	Partial Cost Recovery
Tramshed Hall - not for profit	per hour	\$21.00	\$21.00	Yes	Partial Cost Recovery
Tramshed Hall - hire fee	per hour	\$32.00	\$32.00	Yes	Partial Cost Recovery
Tramshed Hall - function	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Berry Hall - concession	per hour	\$13.00	\$13.00	Yes	Partial Cost Recovery
Berry Hall - not for profit	per hour	\$28.00	\$28.00	Yes	Partial Cost Recovery
Berry Hall - hire fee	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
Berry Hall- function	per hour	\$58.00	\$58.00	Yes	Partial Cost Recovery
Lakeview Hall - concession	per hour	\$15.00	\$15.00	Yes	Partial Cost Recovery
Lakeview Hall - not for profit	per hour	\$32.50	\$32.50	Yes	Partial Cost Recovery
Lakeview Hall - hire fee	per hour	\$50.00	\$50.00	Yes	Partial Cost Recovery
Lakeview Hall - function	per hour	\$67.50	\$67.50	Yes	Partial Cost Recovery
Lakeside Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Lakeside Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Lakeside Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Pottery Room - concession	per hour	\$7.50	\$7.50	Yes	Partial Cost Recovery
Pottery Room - not for profit	per hour	\$16.00	\$16.00	Yes	Partial Cost Recovery
Pottery Room - hire fee	per hour	\$25.00	\$25.00	Yes	Partial Cost Recovery
Tramshed Meeting Room - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
Tramshed Meeting Room - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
Tramshed Meeting Room - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
Computer Pals rate	per month	\$145.00	\$628.00	Yes	Partial Cost Recovery
<i>Total paid p.a. will be the same, changing weekly fees to monthly</i>					
<b>Community Centres - Warriewood Community Centre</b>					
North Hall - hire fee	per hour	\$60.00	\$60.00	Yes	Partial Cost Recovery
North Hall - not for profit	per hour	\$39.00	\$39.00	Yes	Partial Cost Recovery
North Hall - concession	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
North Hall - function	per hour	\$81.00	\$81.00	Yes	Partial Cost Recovery
North Hall - microphone	per instance	<i>New fee</i>	\$25.00	Yes	Partial Cost Recovery
North Hall - portable stage	per instance	<i>New fee</i>	\$25.00	Yes	Partial Cost Recovery
South Hall - hire fee	per hour	\$43.00	\$43.00	Yes	Partial Cost Recovery
South Hall - not for profit	per hour	\$28.00	\$28.00	Yes	Partial Cost Recovery
South Hall - concession	per hour	\$13.00	\$13.00	Yes	Partial Cost Recovery
South Hall - function	per hour	\$58.00	\$58.00	Yes	Partial Cost Recovery
West Room 1 - hire fee	per hour	\$18.00	\$18.00	Yes	Partial Cost Recovery
West Room 2 - hire fee	per hour	\$18.00	\$18.60	Yes	Partial Cost Recovery
West Room 1 - not for profit	per hour	\$11.70	\$11.70	Yes	Partial Cost Recovery
West Room 2 - not for profit	per hour	\$11.70	\$12.10	Yes	Partial Cost Recovery
West Room 1 - concession	per hour	\$5.40	\$5.40	Yes	Partial Cost Recovery
West Room 2 - concession	per hour	\$5.40	\$5.60	Yes	Partial Cost Recovery
West Room 1 - function	per hour	\$24.30	\$24.30	Yes	Partial Cost Recovery
West Room 2 - function	per hour	\$24.30	\$25.10	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
East Hall - hire fee	per hour	\$43.00	\$44.30	Yes	Partial Cost Recovery
East Hall - not for profit	per hour	\$28.00	\$28.90	Yes	Partial Cost Recovery
East Hall - concession	per hour	\$13.00	\$13.40	Yes	Partial Cost Recovery
East Hall - function	per hour	\$58.00	\$60.00	Yes	Partial Cost Recovery
West Hall Zone 2 - hire fee	per hour	<i>New fee</i>	\$25.00	Yes	Partial Cost Recovery
West Hall Zone 2 - not for profit	per hour	<i>New fee</i>	\$16.00	Yes	Partial Cost Recovery
West Hall Zone 2 - concession	per hour	<i>New fee</i>	\$7.50	Yes	Partial Cost Recovery
Warringah Aquatic Centre rate	per hour	<i>New fee</i>	\$37.00	No	Partial Cost Recovery
<b>Community Development Fees: Beverage and Snack Sales</b>					
Snack sales (chips etc.) at events	per item	\$1.20	\$1.20	Yes	Full Cost Recovery
Drink sales at events	per item	\$2.50	\$2.60	Yes	Full Cost Recovery
<b>Community Development Fees: Community Events/Activities</b>					
Minor scale event - community benefit event	per entry	Zero	Zero	Yes	Zero Cost Recovery
Minor scale event - small scale event	per entry	\$5.00	\$5.00	Yes	Partial Cost Recovery
Minor scale event	per entry	\$10.00	\$10.00	Yes	Partial Cost Recovery
Minor scale event - other	per entry	\$15.00	\$15.00	Yes	Partial Cost Recovery
Medium scale event	per entry	\$20.00	\$20.00	Yes	Partial Cost Recovery
Medium scale event - other	per entry	\$25.00	\$25.00	Yes	Partial Cost Recovery
Large scale or complex event	per entry	\$32.70	\$33.70	Yes	Partial Cost Recovery
Large scale or complex event - other	per entry	\$35.00	\$35.00	Yes	Partial Cost Recovery
Major scale event / small workshop	per entry	\$40.00	\$40.00	Yes	Partial Cost Recovery
Major scale event / small workshop - other	per entry	\$50.00	\$50.00	Yes	Partial Cost Recovery
Team entry to event e.g. 24/7 film festival, band competitions	per entry	\$50.00	\$50.00	Yes	Partial Cost Recovery
<b>Community Development Fees: Equipment Hire</b>					
Rental of Council equipment (safety barrier, PA, lighting etc.) - Not for profit	per item per day	\$15.00	\$15.00	Yes	Partial Cost Recovery
Rental of Council equipment (safety barrier, PA, lighting etc.) - Commercial	per item per day	\$30.00	\$30.00	Yes	Partial Cost Recovery
<b>Community Development Fees: General</b>					
Large workshop	per workshop	\$10.00	\$10.00	Yes	Partial Cost Recovery
Conference (small)	per conference	\$20.00	\$20.00	Yes	Partial Cost Recovery
Conference (large)	per conference	\$30.00	\$30.00	Yes	Partial Cost Recovery
<b>Community Development Fees: Merchandise Sales</b>					
Small items e.g. DVD	per item	\$5.00	\$5.00	Yes	Partial Cost Recovery
Medium items e.g. t-shirts	per item	\$10.00	\$10.00	Yes	Partial Cost Recovery
<b>Glen Street Theatre - Box Office - Ticket Sales</b>					
Glen Street Theatre presents - ticket prices	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Yes	Market Based Pricing
Groups 19+ booking deposit	per booking	\$100 upfront payment	\$100 upfront payment	No	Market Based Pricing
Northern Beaches Council staff tickets and Strategic Reference Group members	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Special Event - members/concession/ groups	per ticket	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	\$0 - \$220 Price is set by a case-by case assessment of: the cost of service delivery, market competition, and the ability to attract adequate usage of the service.	Yes	Market Based Pricing
<b>Glen Street Theatre - Box Office - Ticketing</b>					
Mass Communication - Text	per item	Cost plus 10%	Cost plus 10%	Yes	Rate of Return Pricing (IRR)
Postage fee	per booking	\$2.30	\$2.40	Yes	Full Cost Recovery
Postage fee - 125g +	per booking	\$4.50	\$4.60	Yes	Full Cost Recovery
Transaction fee - counter	per booking	\$6.50	\$6.50	Yes	Market Based Pricing
Transaction fee - internet	per booking	\$5.50	\$5.50	Yes	Market Based Pricing
Transaction fee - phone	per booking	\$6.50	\$6.50	Yes	Market Based Pricing
SMS delivery fee	per SMS	\$0.20	\$0.20	Yes	Full Cost Recovery
<b>Glen Street Theatre - Box Office - Ticketing - (i) 1 July - 31 December</b>					
Booking fees - tickets \$0.00 (complimentary)	per ticket	\$2.20	\$2.30	Yes	Market Based Pricing
Booking fees - tickets \$0.01 - \$20.00	per ticket	\$2.50	\$2.60	Yes	Market Based Pricing
Booking fees - tickets \$20.01 - \$30.00	per ticket	\$3.50	\$3.60	Yes	Market Based Pricing
Booking fees - tickets \$30.01 - \$40.00	per ticket	\$5.50	\$5.70	Yes	Market Based Pricing
Booking fees - tickets \$40.01 - \$50.00	per ticket	\$6.50	\$6.70	Yes	Market Based Pricing
Booking fees - tickets \$50.01 and above	per ticket	\$7.50	\$7.70	Yes	Market Based Pricing
Event promotion codes	per code	\$77.00	\$79.40	Yes	Market Based Pricing
Event reschedule/cancellation fee	per ticket	\$6.80	\$7.00	Yes	Market Based Pricing
Event Build	per event	<i>New fee</i>	\$60.00	Yes	Market Based Pricing
Event build amendment fee	per change/amendment	\$54.60	\$50.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Box Office - Ticketing - (ii) 1 January - 30 June</b>					
Booking fees - tickets \$0.00 (complimentary)	per ticket	\$2.30	\$2.30	Yes	Market Based Pricing
Booking fees - tickets \$0.01 - \$20.00	per ticket	\$2.60	\$2.60	Yes	Market Based Pricing
Booking fees - tickets \$20.01 - \$30.00	per ticket	\$3.60	\$3.60	Yes	Market Based Pricing
Booking fees - tickets \$30.01 - \$40.00	per ticket	\$5.70	\$5.70	Yes	Market Based Pricing
Booking fees - tickets \$40.01 - \$50.00	per ticket	\$6.70	\$6.70	Yes	Market Based Pricing
Booking fees - tickets \$50.01 and above	per ticket	\$7.70	\$7.70	Yes	Market Based Pricing
Event promotion codes	per code	\$79.40	\$79.40	Yes	Market Based Pricing
Event reschedule/cancellation fee	per ticket	\$7.00	\$7.00	Yes	Market Based Pricing
Event Build	per event	<i>New fee</i>	\$60.00	Yes	Market Based Pricing
Event build amendment fee	per change/amendment	\$56.30	\$50.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Catering</b>					
Bar sales	each	Market based pricing	Market based pricing	Yes	Market Based Pricing
Bar sales transaction fee	each	0.5% fee as applied by Point of Sale system	0.5% fee as applied by Point of Sale system	Yes	Full Cost Recovery
Catering/Rider	per instance	Cost plus 20%	Cost plus 20%	Yes	Rate of Return Pricing (IRR)
<b>Glen Street Theatre - Equipment Hire - Audio</b>					
Band Microphone Kit	per day	\$293.00	\$293.00	Yes	Market Based Pricing
Band Microphone Kit	per week	\$1,172.00	\$1,172.00	Yes	Market Based Pricing
Comms Unit Wired (inc Headset)	per day	\$20.60	\$20.60	Yes	Market Based Pricing
Comms Unit Wired (inc Headset)	per week	\$82.50	\$82.50	Yes	Market Based Pricing
Comms Unit Wireless (inc Headset)	per day	\$62.00	\$62.00	Yes	Market Based Pricing
Comms Unit Wireless (inc Headset)	per week	\$248.00	\$248.00	Yes	Market Based Pricing
Di	per day	\$10.30	\$10.30	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
DI	per week	\$41.20	\$41.20	Yes	Market Based Pricing
Microphone - Condenser	per day	\$20.60	\$20.60	Yes	Market Based Pricing
Microphone - Condenser	per week	\$82.50	\$82.50	Yes	Market Based Pricing
Microphone - Radio Microphone - Handheld/Lapel	per day	\$94.90	\$94.90	Yes	Market Based Pricing
Microphone - Radio Microphone - Handheld/Lapel	per week	\$380.00	\$380.00	Yes	Market Based Pricing
Microphone - Radio Microphone - Headset/Instrument	per day	\$106.00	\$106.00	Yes	Market Based Pricing
Microphone - Radio Microphone - Headset/Instrument	per week	\$419.00	\$419.00	Yes	Market Based Pricing
Microphone - Dynamic	per day	\$18.60	\$18.60	Yes	Market Based Pricing
Microphone - Dynamic	per week	\$74.20	\$74.20	Yes	Market Based Pricing
Monitor - Foldback	per day	\$62.00	\$62.00	Yes	Market Based Pricing
Monitor - Foldback	per week	\$248.00	\$248.00	Yes	Market Based Pricing
Microphone Stand	per day	\$7.20	\$7.20	Yes	Market Based Pricing
Microphone Stand	per week	\$28.90	\$28.90	Yes	Market Based Pricing
Microphone Stand - Band Kit	per day	\$138.00	\$138.00	Yes	Market Based Pricing
Microphone Stand - Band Kit	per week	\$549.00	\$549.00	Yes	Market Based Pricing
Microphone Stand - Table	per day	\$4.10	\$4.10	Yes	Market Based Pricing
Microphone Stand - Table	per week	\$12.40	\$12.40	Yes	Market Based Pricing
Multitrack audio record	per recording	\$232.00	\$232.00	Yes	Market Based Pricing
Sorties Sound System Package	per day	\$330.00	\$330.00	Yes	Market Based Pricing
Sorties Sound System Package	per week	\$1,320.00	\$1,320.00	Yes	Market Based Pricing
Sound Desk - Digital	per day	\$258.00	\$258.00	Yes	Market Based Pricing
Sound Desk - Digital	per week	\$1,031.00	\$1,031.00	Yes	Market Based Pricing
Stereo audio archival recording	per recording	\$68.00	\$68.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Equipment Hire - AV</b>					
Auditorium Presentation Package - Does not include operation labour	per day	\$392.00	\$392.00	Yes	Market Based Pricing
Auditorium Presentation Package - Does not include operation labour	per week	\$1,959.00	\$1,959.00	Yes	Market Based Pricing
Lectern and Microphone	per day	\$52.00	\$52.00	Yes	Market Based Pricing
Lectern and Microphone	per week	\$258.00	\$258.00	Yes	Market Based Pricing
MacBook Pro 13"	per day	\$124.00	\$124.00	Yes	Market Based Pricing
MacBook Pro 13"	per week	\$495.00	\$495.00	Yes	Market Based Pricing
MacBook Pro 16"	per day	\$135.00	\$135.00	Yes	Market Based Pricing
MacBook Pro 16"	per week	\$537.00	\$537.00	Yes	Market Based Pricing
QLab Computer Server	per day	\$155.00	\$155.00	Yes	Market Based Pricing
QLab Computer Server	per week	\$619.00	\$619.00	Yes	Market Based Pricing
USB - Thumb drive	per item	Cost plus 10%	Cost plus 10%	Yes	Rate of Return Pricing (IRR)
<b>Glen Street Theatre - Equipment Hire - Lighting</b>					
Followspot	per day	\$85.60	\$85.60	Yes	Market Based Pricing
Followspot	per week	\$337.00	\$337.00	Yes	Market Based Pricing
Hazer - MDG C02	per day	\$105.00	\$105.00	Yes	Market Based Pricing
Hazer - MDG C02	per week	\$420.00	\$420.00	Yes	Market Based Pricing
Hazer - Unique 2.1	per day	\$70.00	\$70.00	Yes	Market Based Pricing
Hazer - Unique 2.1	per week	\$280.00	\$280.00	Yes	Market Based Pricing
LED Colour Strip Light	per day	\$46.40	\$46.40	Yes	Market Based Pricing
LED Colour Strip Light	per week	\$186.00	\$186.00	Yes	Market Based Pricing
Light - Conventional	per day	\$15.50	\$15.50	Yes	Market Based Pricing
Light - Conventional	per week	\$61.90	\$61.90	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Lighting Desk	per day	\$258.00	\$258.00	Yes	Market Based Pricing
Lighting Desk	per week	\$1,031.00	\$1,031.00	Yes	Market Based Pricing
Mirror ball	per day	\$25.90	\$25.90	Yes	Market Based Pricing
Mirror ball	per week	\$101.00	\$101.00	Yes	Market Based Pricing
Moving Light Package - Wash Lights - Above Stage	per day	\$389.00	\$389.00	Yes	Market Based Pricing
Moving Light Package - Wash Lights - Above Stage	per week	\$1,556.00	\$1,556.00	Yes	Market Based Pricing
Moving Light Package - Profile Lights - Above Stage	per day	\$432.00	\$432.00	Yes	Market Based Pricing
Moving Light Package - Profile Lights - Above Stage	per week	\$1,728.00	\$1,728.00	Yes	Market Based Pricing
Moving Light Package - Wash Lights - Floor Package	per day	\$346.00	\$346.00	Yes	Market Based Pricing
Moving Light Package - Wash Lights - Floor Package	per week	\$1,384.00	\$1,384.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Equipment Hire - Staging</b>					
Dance Tarkett - Does not include set up or pack up labour	per day	\$124.00	\$124.00	Yes	Market Based Pricing
Dance Tarkett - Does not include set up or pack up labour	per week	\$495.00	\$495.00	Yes	Market Based Pricing
Drum Carpet	per week	\$24.70	\$24.70	Yes	Market Based Pricing
Drum Carpet	per day	\$6.20	\$6.20	Yes	Market Based Pricing
Music Stand (includes scone light where required)	per day	\$10.30	\$10.30	Yes	Market Based Pricing
Music Stand (includes scone light where required)	per week	\$41.20	\$41.20	Yes	Market Based Pricing
Piano - does not include tuning	per day	\$135.00	\$135.00	Yes	Market Based Pricing
Piano - does not include tuning	per week	\$531.00	\$531.00	Yes	Market Based Pricing
Piano Tuning	per request	Cost plus 10%	Cost plus 10%	Yes	Market Based Pricing
Rostrum - adjustable height	per day	\$68.10	\$68.10	Yes	Market Based Pricing
Rostrum - adjustable height	per week	\$280.00	\$280.00	Yes	Market Based Pricing
Stage Curtain - black scrim	per day	\$70.10	\$70.10	Yes	Market Based Pricing
Stage Curtain - black scrim	per week	\$280.00	\$280.00	Yes	Market Based Pricing
Stage Curtain - white cyclorama	per day	\$70.10	\$70.10	Yes	Market Based Pricing
Stage Curtain - white cyclorama	per week	\$280.00	\$280.00	Yes	Market Based Pricing
Trestle table - clothed	per table	\$8.00	\$8.00	Yes	Market Based Pricing
Trestle table - unclothed	per table	\$5.50	\$5.50	Yes	Market Based Pricing
<b>Glen Street Theatre - Equipment Hire - Vision</b>					
Auditorium Multi Screen and Projector package	per day	\$512.00	\$512.00	Yes	Market Based Pricing
Auditorium Multi Screen and Projector package	per week	\$2,046.00	\$2,046.00	Yes	Market Based Pricing
Auditorium Projector package	per day	\$396.00	\$396.00	Yes	Market Based Pricing
Auditorium Projector package	per week	\$1,584.00	\$1,584.00	Yes	Market Based Pricing
Auditorium Side Screens	per day	\$116.00	\$116.00	Yes	Market Based Pricing
Auditorium Side Screens	per week	\$462.00	\$462.00	Yes	Market Based Pricing
Camera - extra unit on base package	per day	\$107.00	\$107.00	Yes	Market Based Pricing
Camera - extra unit on base package	per week	\$423.00	\$423.00	Yes	Market Based Pricing
Camera Accessories - Gimbal and camera	per day	\$175.00	\$175.00	Yes	Market Based Pricing
Camera Accessories - Gimbal and camera	per week	\$697.00	\$697.00	Yes	Market Based Pricing
Camera Base package	per day	\$265.00	\$265.00	Yes	Market Based Pricing
Camera Base package	per week	\$1,059.00	\$1,059.00	Yes	Market Based Pricing
Camera Complete package	per day	\$853.00	\$853.00	Yes	Market Based Pricing
Camera Complete package	per week	\$3,411.00	\$3,411.00	Yes	Market Based Pricing
Monitor - AV	per day	\$20.60	\$20.60	Yes	Market Based Pricing
Monitor - AV	per week	\$104.00	\$104.00	Yes	Market Based Pricing
Projector - 15,000 Lumen	per day	\$242.00	\$242.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Projector - 15,000 Lumen	per week	\$963.00	\$963.00	Yes	Market Based Pricing
Sorlies Vision Package - LCD - Does not include operation labour	per day	\$503.00	\$503.00	Yes	Market Based Pricing
Sorlies Vision Package - LCD - Does not include operation labour	per week	\$2,009.00	\$2,009.00	Yes	Market Based Pricing
Sorlies Vision Package - Projection - Does not include operation labour	per day	\$1,812.00	\$1,812.00	Yes	Market Based Pricing
Sorlies Vision Package - Projection - Does not include operation labour	per week	\$7,246.00	\$7,246.00	Yes	Market Based Pricing
Video Recorder Mini	per day	\$51.60	\$51.60	Yes	Market Based Pricing
Video Recorder Mini	per week	\$207.00	\$207.00	Yes	Market Based Pricing
Vision Signal Converter	per day	\$10.30	\$10.30	Yes	Market Based Pricing
Vision Signal Converter	per week	\$41.20	\$41.20	Yes	Market Based Pricing
Vision Switcher	per day	\$104.00	\$104.00	Yes	Market Based Pricing
Vision Switcher	per week	\$413.00	\$413.00	Yes	Market Based Pricing
Wireless HDMI Kit	per day	\$30.90	\$30.90	Yes	Market Based Pricing
Wireless HDMI Kit	per week	\$124.00	\$124.00	Yes	Market Based Pricing
Wireless SDI Kit	per day	\$30.90	\$30.90	Yes	Market Based Pricing
Wireless SDI Kit	per week	\$124.00	\$124.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Marketing</b>					
Mandatory Marketing Levy	per event	\$361.00	\$300.00	Yes	Market Based Pricing
Mandatory Promotion Levy - Community	per event	\$51.60	Deleted fee	Yes	Partial Cost Recovery
Print and display charge - Carpark (subject to availability)	per banner	\$545.00	\$545.00	Yes	Market Based Pricing
Display charge - Foyer - Up to 6 x A3 poster display in theatre vicinity (subject to availability)	per campaign	\$30.90	\$30.90	Yes	Market Based Pricing
Display charge - Foyer - Up to 500 DL flyer display (subject to availability)	per campaign	\$30.90	\$30.90	Yes	Market Based Pricing
Display charge - Foyer - A0 poster (subject to availability)	per poster	\$104.00	\$104.00	Yes	Market Based Pricing
Display Charge - Foyer - Pull up banner (subject to availability)	per poster	\$104.00	\$104.00	Yes	Market Based Pricing
Display Charge - Digital Screens	per campaign	New fee	\$30.90	Yes	Market Based Pricing
Deduction for special offers	per offer	10%	10%	Yes	Market Based Pricing
Marketing costs recovered	per item	Cost plus 20%	Cost plus 20%	Yes	Rate of Return Pricing (IRR)
<b>Glen Street Theatre - Marketing - (i) - 1 July - 31 December</b>					
Feature Article in Newsletter EDM	per article	\$207.00	\$207.00	Yes	Market Based Pricing
Targeted EDM	per publication	\$361.00	\$361.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Marketing - (ii) - 1 January - 30 June</b>					
Feature Article in Newsletter EDM	per article	\$207.00	\$207.00	Yes	Market Based Pricing
Targeted EDM	per publication	\$361.00	\$361.00	Yes	Market Based Pricing
<b>Glen Street Theatre - Staff - as per Local Government (State) Award Conditions</b>					
Box Office (min three hour call) Monday - Friday	per hour	\$60.00	\$60.00	Yes	Full Cost Recovery
Box Office (min three hour call) Saturday / Sunday	per hour	\$76.00	\$76.00	Yes	Full Cost Recovery
Box Office (min three hour call) Public Holiday	per hour	\$91.00	\$91.00	Yes	Full Cost Recovery
Front of House (min three hour call) Monday - Friday	per hour	\$60.00	\$60.00	Yes	Full Cost Recovery
Front of House (min three hour call) Saturday / Sunday	per hour	\$76.00	\$76.00	Yes	Full Cost Recovery
Front of House (min three hour call) Public Holiday	per hour	\$91.00	\$91.00	Yes	Full Cost Recovery
Front of House Supervisor (min three hour call) Monday - Friday	per hour	\$77.00	\$77.00	Yes	Full Cost Recovery
Front of House Supervisor (min three hour call) Saturday / Sunday	per hour	\$96.00	\$96.00	Yes	Full Cost Recovery
Front of House Supervisor (min three hour call) Public Holiday	per hour	\$115.00	\$115.00	Yes	Full Cost Recovery
Security (min five hour call)	per hour	Cost plus 10%	Cost plus 10%	Yes	Full Cost Recovery
Technician - Crew (min three hour call) Monday - Friday	per hour	\$69.00	\$69.00	Yes	Full Cost Recovery
Technician - Crew (min three hour call) Saturday / Sunday	per hour	\$83.00	\$83.00	Yes	Full Cost Recovery
Technician - Crew (min three hour call) Public Holiday	per hour	\$102.00	\$102.00	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Venue Supervisor (min three hour call) Monday - Friday	per hour	\$77.00	\$77.00	Yes	Full Cost Recovery
Venue Supervisor (min three hour call) Saturday / Sunday	per hour	\$96.00	\$96.00	Yes	Full Cost Recovery
Venue Supervisor (min three hour call) Public Holiday	per hour	\$115.00	\$115.00	Yes	Full Cost Recovery
Technician - Operator (min three hour call) Monday - Friday	per hour	\$77.00	\$77.00	Yes	Full Cost Recovery
Technician - Operator (min three hour call) Saturday / Sunday	per hour	\$96.00	\$96.00	Yes	Full Cost Recovery
Technician - Operator (min three hour call) Public Holiday	per hour	\$115.00	\$115.00	Yes	Full Cost Recovery
Transmission or Recording Allowance	per performance	Payable as per Live Performance Award	Payable as per Live Performance Award	No	Full Cost Recovery
<b>Glen Street Theatre - Venue Hire - Cancellation</b>					
0 - 30 days prior to event start date	per event	100% of total venue hire and costs incurred as per venue hire agreement	100% of total venue hire and costs incurred as per venue hire agreement	Yes	Market Based Pricing
31 - 60 days prior to event start date	per event	50% of total venue hire and costs incurred as per venue hire agreement	75% of total venue hire and costs incurred as per venue hire agreement	Yes	Market Based Pricing
61 - 120 days prior to the event start date	per event	100% of deposit and costs incurred as per venue hire agreement	100% of deposit and costs incurred as per venue hire agreement	Yes	Market Based Pricing
120+ days prior to the event start date	per event	Costs already incurred as per venue hire agreement	Costs already incurred as per venue hire agreement	Yes	Market Based Pricing
<b>Glen Street Theatre - Venue Hire - Commercial - as per Glen Street Theatre Hire Information Guidelines</b>					
Theatre Hire	per week	\$19,940.00	\$20,559.00	Yes	Full Cost Recovery
Theatre Hire (Friday - Saturday) - Min 5 hr hire	per minimum hire	\$3,764.00	\$3,881.00	Yes	Full Cost Recovery
Theatre Hire (Friday - Saturday) - Per hr after 5 hr min hire	per hour	\$423.00	\$437.00	Yes	Full Cost Recovery
Theatre Hire (Sunday - Thursday) - Min 5 hr hire	per minimum hire	\$3,392.00	\$3,498.00	Yes	Full Cost Recovery
Theatre Hire (Sunday - Thursday) - Per hr after 5 hr min hire	per hour	\$408.00	\$421.00	Yes	Full Cost Recovery
Rehearsal Rate - Min 3 hr hire	per hour	\$310.00	\$320.00	Yes	Full Cost Recovery
Crown Room Hire - Max 12 hr per day	per week	\$1,238.00	\$1,277.00	Yes	Full Cost Recovery
Crown Room Hire - Max 12 hr	per day	\$310.00	\$320.00	Yes	Full Cost Recovery
Crown Room Hire - Min 3 hr hire	per hour	\$30.90	\$31.90	Yes	Full Cost Recovery
Foyer Hire - Min 3 hr hire	per hour	\$104.00	\$108.00	Yes	Full Cost Recovery
Sorties Hire - Min 3 hr hire	per hour	\$30.90	\$31.90	Yes	Full Cost Recovery
Deposit - Venue Hire (All Spaces)	per hire	50% Venue Hire	50% Venue Hire	No	Partial Cost Recovery
<b>Glen Street Theatre - Venue Hire - Community - as per Glen Street Theatre Hire Information Guidelines</b>					
Theatre Hire	per week	\$13,037.00	\$13,442.00	Yes	Partial Cost Recovery
Theatre Hire (Friday - Saturday) - Min 5 hr hire	per minimum hire	\$2,465.00	\$2,542.00	Yes	Partial Cost Recovery
Theatre Hire (Friday - Saturday) - P/hr after 5 hr min hire	per hour	\$320.00	\$330.00	Yes	Partial Cost Recovery
Theatre Hire (Sunday - Thursday) - Min 5 hr hire	per minimum hire	\$2,186.00	\$2,254.00	Yes	Partial Cost Recovery
Theatre Hire (Sunday - Thursday) - P/hr after 5 hr min hire	per hour	\$305.00	\$315.00	Yes	Partial Cost Recovery
Rehearsal Rate - Min 3 hr hire	per hour	\$171.00	\$177.00	Yes	Partial Cost Recovery
Crown Room Hire - Max 12 hr hire per day	per week	\$1,238.00	\$1,277.00	Yes	Partial Cost Recovery
Crown Room Hire - Max 12 hr hire	per day	\$310.00	\$320.00	Yes	Partial Cost Recovery
Crown Room Hire - Min 3 hr hire	per hour	\$30.90	\$31.90	Yes	Partial Cost Recovery
Foyer Hire - Min 3 hr hire	per hour	\$104.00	\$108.00	Yes	Partial Cost Recovery
Sorties Hire - Min 3 hr hire	per hour	\$30.90	\$31.90	Yes	Partial Cost Recovery
Deposit - Venue Hire (All Spaces)	per hire	50% Venue Hire	50% Venue Hire	No	Partial Cost Recovery
<b>Glen Street Theatre - Venue Hire - Miscellaneous</b>					
Additional cleaning - commercial and community	per hour	Cost plus 10%	Cost plus 10%	Yes	Rate of Return Pricing (IRR)
Consumables - extra	per item	Cost plus 20%	Cost plus 20%	Yes	Rate of Return Pricing (IRR)
Consumables - per performance fee	per session	\$79.40	Deleted fee	Yes	Full Cost Recovery
Equipment - external hire	per item	Cost plus 10%	Cost plus 10%	Yes	Rate of Return Pricing (IRR)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Equipment - replacement	per item	Cost plus 20%	Cost plus 20%	Yes	Rate of Return Pricing (IRR)
Late Administration Fee - Return of Information outside contract terms. This fee will be imposed every day the requirements are late.	per day	\$51.60	\$52.00	Yes	Market Based Pricing
Merchandise - commission	per booking	12.5% of total sales	12.5% of total sales	Yes	Market Based Pricing
Merchandise - flat fee - to be charged where sales to apply merchandise commission cannot be monitored.	per sales point	\$51.60	\$52.00	Yes	Market Based Pricing
Storage fee	per instance	To be determined by Glen Street Theatre based on size and period of storage	To be determined by Glen Street Theatre based on size and period of storage	Yes	Full Cost Recovery
Damage	per instance	To be determined by Glen Street Theatre based on cost of repair	To be determined by Glen Street Theatre based on cost of repair	Yes	Full Cost Recovery
Equipment - variation	per item	Discount to be determined by Glen Street Theatre based on venue operational requirement for variation to an item	Discount to be determined by Glen Street Theatre based on venue operational requirement for variation to an item	Yes	Market Based Pricing
Internet Connection	per day	\$82.50	\$85.10	Yes	Full Cost Recovery
Internet Connection	per week	\$330.00	\$341.00	Yes	Full Cost Recovery
Photocopying/Printing - A4 Black and white	per page	\$0.20	\$0.20	Yes	Full Cost Recovery
Photocopying/Printing - A3 Black and white	per page	\$0.40	\$0.40	Yes	Full Cost Recovery
Photocopying/Printing - A4 Colour	per page	\$2.00	\$2.00	Yes	Full Cost Recovery
Photocopying/Printing - A3 Colour	per page	\$3.00	\$3.00	Yes	Full Cost Recovery
<b>Manly Art Gallery and Museum</b>					
Gallery admission fee	per person	Free entry	Free entry	Yes	Zero Cost Recovery
Venue hire - community groups, concession	per hour	\$120.00	\$125.00	Yes	Market Based Pricing
Venue hire	per hour	\$165.00	\$175.00	Yes	Market Based Pricing
Venue hire - staff costs (2 staff)	per hour	\$130.00	\$135.00	Yes	Full Cost Recovery
Venue hire - tablecloth dry cleaning	per item	\$10.00	\$10.00	Yes	Full Cost Recovery
Venue hire bond - community groups, concession	per hire	\$500.00	\$500.00	No	Full Cost Recovery
Venue hire bond	per hire	\$1,000.00	\$1,000.00	No	Full Cost Recovery
Venue hire - floor damage charge	per instance	At cost	At cost	Yes	Full Cost Recovery
Venue hire - extra cleaning required	per hour	\$88.00	\$91.00	Yes	Full Cost Recovery
Venue hire - cancellation fee between 3 - 14 days of the event	per instance	50% of venue hire fee	50% of venue hire fee	Yes	Partial Cost Recovery
Venue hire - cancellation fee between 2 days or less of the event	per instance	Venue hire fee plus staffing fee	Venue hire fee plus staffing fee	Yes	Partial Cost Recovery
Venue hire - portable stage	per day	\$150.00	\$155.00	Yes	Partial Cost Recovery
Commission on sales – artist represented by a gallery	per item	20% of sale price (Artist 60%, MAG&M 20%, Commercial Gallery 20%)	20% of sale price (Artist 60%, MAG&M 20%, Commercial Gallery 20%)	Yes	Market Based Pricing
Commission on sales – artist not represented by a gallery	per item	30% of sale price (Artist 70%, MAG&M 30%)	30% of sale price (Artist 70%, MAG&M 30%)	Yes	Partial Cost Recovery
Hire fee for travel exhibitions - small touring exhibitions	per exhibition	\$4,000.00	\$4,000.00	Yes	Partial Cost Recovery
Hire fee for travel exhibitions - medium touring exhibitions	per exhibition	\$7,000.00	\$7,000.00	Yes	Partial Cost Recovery
Hire fee for travel exhibitions - large or complex touring exhibitions	per exhibition	\$10,000.00	\$10,000.00	Yes	Partial Cost Recovery
Collection artwork image use fee	each	\$100.00	\$100.00	Yes	Partial Cost Recovery
<b>Northern Beaches Art Exhibition</b>					
Entrant registration fee - student/concession	per entry	\$20.00	\$20.00	Yes	Partial Cost Recovery
Entrant registration fee - adult entrant	per entry	\$40.00	\$40.00	Yes	Partial Cost Recovery
<b>Public Program</b>					
Public Program	per ticket	\$10 - \$100 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	\$10 - \$100 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	Yes	Zero Cost Recovery
<b>Public Program Masterclass</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Public Program Masterclass (multi-day)	per ticket	\$260 - \$320 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	\$260 - \$400 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	Yes	Partial Cost Recovery
Public Program Masterclass	per ticket	\$80 - \$200 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	\$80 - \$250 (10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on Public Programs)	Yes	Partial Cost Recovery
Public Program group tour	per ticket	\$110.00 10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on public programs	\$114.00 10% discount for MAG&M members and reciprocal members, and for Council staff at MAG&M Design Shop and on public programs	Yes	Partial Cost Recovery
<b>Early Learning</b>					
<b>Belrose Children's Centre</b>					
Per child 0 - 2 year room	per day	\$177.00	\$184.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$164.00	\$170.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$143.00	\$149.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Brookvale Children's Centre</b>					
Per child 0 - 2 year room	per day	\$177.00	\$184.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$164.00	\$170.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$143.00	\$149.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Dee Why Children's Centre</b>					
Per child 0 - 2 year room	per day	\$177.00	\$184.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$164.00	\$170.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$143.00	\$149.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Family Day Care</b>					
Provide training to family day care educators	per session	Up to \$55.00	Up to \$55.00	Yes	Full Cost Recovery
Late submission of Educator administration records	per event	\$5.80	\$5.80	No	Full Cost Recovery
Parent Administration Levy to support the cost of care	per hour	\$2.30	\$2.40	No	Full Cost Recovery
Safety Equipment Checks	each	\$29.50	\$30.50	Yes	Market Based Pricing
Failed payment transaction attempt	each	<i>New fee</i>	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	<i>New fee</i>	\$13.50	No	Full Cost Recovery
<b>Harbour View Children's Centre</b>					
Per child 0 - 2 year room	per day	\$187.00	\$193.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$176.00	\$182.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$157.00	\$160.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Narrabeen Children's Centre</b>					
Per child 0 - 2 year room	per day	\$177.00	\$184.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$164.00	\$170.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$143.00	\$149.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Occasional Care Centre</b>					
Per child between 8.30am to 3.30pm	per hour	\$25.00	\$26.00	No	Full Cost Recovery
Per child 8.30am to 3.30pm	per day	\$133.00	\$138.00	No	Market Based Pricing
Cancellation before 8.30 AM on day of care	per charge	\$19.60	\$20.20	No	Full Cost Recovery
Cancellation after 8.30 AM on day of care	per charge	full fee for booked care	full fee for booked care	No	Full Cost Recovery
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Preschool - school term only</b>					
Child aged 3 years on or before 31 July receiving Start Strong Funding	per day	\$21.00	\$21.70	No	Market Based Pricing
Child aged 4 years on or before 31 July receiving Start Strong Funding	per day	\$12.00	\$12.00	No	Market Based Pricing
Child from low income and Aboriginal families (criteria apply)	per day	\$10.90	\$11.20	No	Market Based Pricing
Child aged 3 years on or before 31 July	per day	\$72.00	\$75.00	No	Market Based Pricing
Child aged 4 years on or before 31 July	per day	\$69.00	\$72.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$13.10	\$13.50	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$17.20	\$17.70	No	Full Cost Recovery
Child aged 4 years on or before 31 July receiving Start Strong Funding attending 3rd day enrolment	per day	New fee	\$24.00	No	Market Based Pricing
<b>Roundhouse Children's Centre</b>					
Per child 0 - 2 year room	per day	\$187.00	\$193.00	No	Market Based Pricing
Per child 2 - 3 year room	per day	\$176.00	\$182.00	No	Market Based Pricing
Per child 3 - 5 year room	per day	\$157.00	\$160.00	No	Market Based Pricing
Late collection fee	per 5 minutes	\$17.20	\$17.70	No	Full Cost Recovery
Failed payment transaction attempt	each	\$3.50	\$3.60	Yes	Full Cost Recovery
Late payment fee applied to accounts 28 days in arrears	each	\$13.10	\$13.50	No	Full Cost Recovery
<b>Environmental Compliance</b>					
<b>Animal Management (Companion Animals Registration)</b>					
Assistance animal	per application	Zero	Zero	No	Legislative Requirements (Regulatory)
Cat born prior to 1 July 1999 where ownership has not changed	per application	Zero	Zero	No	Legislative Requirements (Regulatory)
Dog in the services of the State, for example, a police dog	per application	Zero	Zero	No	Legislative Requirements (Regulatory)
Greyhound currently registered under the Greyhound Racing Act 2009	per application	Zero	Zero	No	Legislative Requirements (Regulatory)
Working dog	per application	Zero	Zero	No	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Cat - desexed (sold by pound/shelter)	per animal	Zero	Zero	No	Legislative Requirements (Regulatory)
Cat - desexed by 4 months of age (eligible pensioner)	per animal	\$35.00	\$35.00	No	Legislative Requirements (Regulatory)
Cat - desexed by 4 months of age	per animal	\$70.00	\$70.00	No	Legislative Requirements (Regulatory)
Cat - not desexed (not recommended) - eligible pensioner	per animal	\$35.00	\$35.00	No	Legislative Requirements (Regulatory)
Cat - not desexed (not recommended)	per animal	\$70.00	\$70.00	No	Legislative Requirements (Regulatory)
Cat - not desexed (recognised breeder)	per animal	\$70.00	\$70.00	No	Legislative Requirements (Regulatory)
Dog - desexed (sold by pound/shelter)	per animal	Zero	Zero	No	Legislative Requirements (Regulatory)
Dog - desexed by 6 months of age (eligible pensioner)	per animal	\$35.00	\$35.00	No	Legislative Requirements (Regulatory)
Dog - desexed by 6 months of age	per animal	\$80.00	\$80.00	No	Legislative Requirements (Regulatory)
Dog - not desexed (not recommended) - eligible pensioner	per animal	\$35.00	\$35.00	No	Legislative Requirements (Regulatory)
Dog - not desexed (not recommended)	per animal	\$80.00	\$80.00	No	Legislative Requirements (Regulatory)
Dog - not desexed (recognised breeder)	per animal	\$80.00	\$80.00	No	Legislative Requirements (Regulatory)
Dog - not desexed or desexed after relevant age (6 months)	per animal	\$269.00	\$269.00	No	Legislative Requirements (Regulatory)
Late Fee (permit and registration)	per application	\$23.00	\$23.00	No	Legislative Requirements (Regulatory)
Annual permit - cats not desexed by 4 months of age	per animal	\$99.00	\$99.00	No	Legislative Requirements (Regulatory)
Annual permit - owners of dogs of a restricted breed or declared to be dangerous	per animal	\$236.00	\$236.00	No	Legislative Requirements (Regulatory)
<b>Animal Management (Companion Animals)</b>					
Dog waste bags - 200 bags per roll	per roll	\$6.40	\$6.60	Yes	Partial Cost Recovery
Daily maintenance charge	per day	\$99.00	\$103.00	No	Partial Cost Recovery
Release fee for animals identified on the Companion Animals Register (includes the first day of maintenance)	per animal	\$143.00	\$148.00	No	Partial Cost Recovery
Release fee for animals not identified on the Companion Animals Register (includes the first day of maintenance)	per animal	\$155.00	\$160.00	No	Partial Cost Recovery
Dangerous Dog and Restricted Dog Enclosure Certificate of Compliance fee s58H(2)(b) (includes one inspection)	per certificate	\$155.00	\$160.00	No	Partial Cost Recovery
Animal surrender fee	per animal	\$449.00	\$463.00	No	Partial Cost Recovery
		**fee waived following declaration of menacing or dangerous dog	**fee waived following declaration of menacing or dangerous dog		
<b>Awnings</b>					
Defective awning inspection; proactive or complaint	per inspection	\$275.00	\$285.00	No	Full Cost Recovery
Cost compliance notice, non-compliance with order for awnings	per application	\$500.00	\$500.00	No	Full Cost Recovery
<b>Building Approval Inspections</b>					
Construction site proactive inspection	per inspection	\$230.00	\$240.00	Yes	Full Cost Recovery
Critical Stage Inspections Class 1 and 10 Buildings (per inspection)	per inspection	\$330.00	\$345.00	Yes	Market Based Pricing
Critical Stage Inspections Class 2 - 9 Buildings	per inspection	\$350 + \$90 per additional unit	\$360 + \$90 per additional unit	Yes	Market Based Pricing
Travel Fee to Great Mackerel Beach, Coasters Retreat, Towlers Bay, Morning Bay, Elvina Bay, Scotland Island, Lovett Bay and Currawong Beach due to certification inspections (including Building Information Certificate applications)	per application	\$220.00	\$227.00	Yes	Full Cost Recovery
<b>Building Approvals</b>					
Peer review of an alternate solution associated with Construction Certificate and Complying Development Certificate	per application	\$765.00	\$790.00	Yes	Market Based Pricing
Refund of Application Fees - Construction Certificate, Complying Development Certificate, Section 68 and Building Information Certificate	per application	50% where partial assessment carried out (including any one of the following: inspection, notification, assessment and/or correspondence).	50% where partial assessment carried out (including any one of the following: inspection, notification, assessment and/or correspondence).	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Refund of Application Fees - Construction Certificate, Complying Development Certificate, Section 68 and Building Information Certificate	per application	100% where no assessment carried out	100% where no assessment carried out	Yes	Full Cost Recovery
<b>Building Compliance</b>					
Cost Compliance Notice - non-compliance with Order for illegal and non-compliant building work	per application	\$500.00	\$500.00	No	Full Cost Recovery
<b>Building Information Certificate</b>					
Building Information Certificate Application - Class 1 and 10 Buildings	per application	\$750.00	\$750.00	No	Full Cost Recovery
Building Information Certificate Application - Class 2 - 9 Buildings - floor area not exceed 200m <sup>2</sup>	per application	\$750.00	\$750.00	No	Full Cost Recovery
Building Information Certificate Application - Class 2 - 9 Buildings - floor area between 200m <sup>2</sup> and 2,000m <sup>2</sup>	per application	\$750 + \$0.50 per m2 over 200m2	\$750 + \$0.50 per m2 over 200m2	No	Full Cost Recovery
Building Information Certificate Application - Class 2 - 9 Buildings - floor area > 2,000m <sup>2</sup>	per application	\$1,165 + \$0.75 per m2 over 2,000m2	\$1,165 + \$0.75 per m2 over 2,000m2	No	Full Cost Recovery
Building Information Certificate Application - Where relates to external wall or area without floor area	per application	\$750.00	\$750.00	No	Full Cost Recovery
Building Information Certificate Application - Unauthorised Works Building Information Certificate Applications incur additional costs equivalent to the Development Application, Construction Certificate, Complying Development Certificate, Section 94 contributions, and as applicable notification of neighbours per the approved fees and charges schedule, in addition to the base application fee	each	\$750 plus additional cost	\$750 plus additional cost	No	Full Cost Recovery
Building Information Certificate - additional inspection	per inspection	\$275.00	\$285.00	No	Full Cost Recovery
Building Information Certificate notification	per notification	\$382.00	\$394.00	No	Full Cost Recovery
Copy of Building Information Certificate	each	\$13.00	\$13.00	No	Full Cost Recovery
<b>Compliance Certificate</b>					
Compliance Certificate Fee - where Council nominated as Principal Certifier	each	\$380.00	\$395.00	Yes	Full Cost Recovery
<b>Complying Development Applications</b>					
Complying Development Applications - Class 1 and 10 - work value less than or equal to \$50,000 (application fee based on value of works)	per application	\$765.00	\$790.00	Yes	Market Based Pricing
Complying Development Applications - Class 1 and 10 - work value between \$50,001 to \$150,000	per application	\$1,105.00	\$1,140.00	Yes	Market Based Pricing
Complying Development Applications - Class 1 and 10 - work value between \$150,001 to \$250,000	per application	\$1,725.00	\$1,780.00	Yes	Market Based Pricing
Complying Development Applications - Class 1 and 10 - work value between \$250,001 to \$500,000	per application	\$2,205.00	\$2,275.00	Yes	Market Based Pricing
Complying Development Applications- Class 1 and 10 - work value between \$500,001 to \$1 million	per application	\$2,620.00	\$2,705.00	Yes	Market Based Pricing
Complying Development Applications - Class 1 and 10 - work value more than \$1 million to \$2 million	per application	\$3,865.00	\$3,985.00	Yes	Market Based Pricing
Complying Development Applications - Class 1 and 10 - work value more than \$2 million	per application	\$4,165.00	\$4,295.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value less than or equal to \$50,000 (application fee based on value of works)	per application	\$945.00	\$975.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 -work value between \$50,001 to \$150,000	per application	\$1,280.00	\$1,320.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value between \$150,001 to \$250,000	per application	\$1,815.00	\$1,875.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value between \$250,001 to \$500,000	per application	\$2,355.00	\$2,430.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value between \$500,001 to \$1 million	per application	\$2,755.00	\$2,845.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value between \$1 million to \$2 million	per application	\$3,765.00	\$3,885.00	Yes	Market Based Pricing
Complying Development Applications - Class 2 - 9 - work value more than \$2 million	per application	\$4,165.00	\$4,295.00	Yes	Market Based Pricing
Notification fee for Complying Development Certificate application	per application	\$350.00	\$365.00	Yes	Market Based Pricing
Modification of a Complying Development Certificate	per application	\$555.00	\$575.00	Yes	Market Based Pricing
<b>Construction Certificates</b>					
Construction Certificates Class 1 and 10 Buildings - work value less than or equal to \$150,000 (application fee based on value of works)	per application	\$1,115.00	\$1,150.00	Yes	Market Based Pricing
Construction Certificates Class 1 and 10 Buildings - work value between \$150,001 to \$250,000	per application	\$1,385.00	\$1,430.00	Yes	Market Based Pricing
Construction Certificates Class 1 and 10 Buildings - work value between \$250,001 to \$500,000	per application	\$2,760.00	\$2,845.00	Yes	Market Based Pricing
Construction Certificates Class 1 and 10 Buildings - work value between \$500,001 to \$1 million	per application	\$3,035.00	\$3,130.00	Yes	Market Based Pricing
Construction Certificates Class 1 and 10 Buildings - work value between \$1 million to \$2 million	per application	\$3,725.00	\$3,845.00	Yes	Market Based Pricing
Construction Certificates Class 1 and 10 Buildings - work value more than \$2 million	per application	\$4,305.00	\$4,440.00	Yes	Market Based Pricing
Construction Certificates - Class 2 - 9 Buildings - work value less than or equal to \$150,000 (application fee based on value of works)	per application	\$1,655.00	\$1,710.00	Yes	Market Based Pricing
Construction Certificates - Class 2 - 9 Buildings - work value between \$150,001 to \$250,000 (application fee based on value of works)	per application	\$2,485.00	\$2,565.00	Yes	Market Based Pricing
Construction Certificates - Class 2 - 9 Buildings work value between \$250,001 to \$500,000	per application	\$3,450.00	\$3,560.00	Yes	Market Based Pricing
Construction Certificates - Class 2 - 9 Buildings - work value between \$500,001 to \$1 million	per application	\$4,410.00	\$4,550.00	Yes	Market Based Pricing
Construction Certificates - Class 2 - 9 Buildings - work value between \$1 million to \$2 million	per application	\$4,835.00	\$4,985.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Construction Certificates - Class 2 - 9 Buildings - work value more than \$2 million	per application	\$5,375.00	\$5,545.00	Yes	Market Based Pricing
Modification of Construction Certificate - modification of Class 1 & 10 building	per application	\$500 or 20% of original CC fee whichever is higher	\$500 or 20% of original CC fee whichever is higher	Yes	Market Based Pricing
Modification of Construction Certificate - modification of Class 2 - 9 Buildings	per application	\$1,200 or 20% of original CC fee whichever is higher	\$1,200 or 20% of original CC fee whichever is higher	Yes	Market Based Pricing
<b>Fire Safety</b>					
Registration of Annual Fire Safety Statement	per statement	\$120.00	\$125.00	Yes	Full Cost Recovery
Fire Safety Compliance Cost Notices	each	\$516.00	\$532.00	No	Partial Cost Recovery
Annual Fire Safety Statement Inspection	each	\$320.00	\$330.00	Yes	Full Cost Recovery
Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS current)	per application	\$450.00	\$450.00	Yes	Full Cost Recovery
Annual Fire Safety Statement - request for a stay of penalty infringement notice (AFSS overdue)	per application	\$800.00	\$800.00	Yes	Full Cost Recovery
Re-issue of Fire Safety Schedule	per application	\$135.00	\$140.00	Yes	Full Cost Recovery
<b>Health Approvals - Food</b>					
Temporary food stall/mobile application - charity/community with evidence	per application	Zero	Zero	No	Zero Cost Recovery
Temporary food stall application - amendment to approved application	per application	\$77.00	\$80.00	No	Partial Cost Recovery
Temporary food stall approval - one off event	per application	\$184.00	\$190.00	No	Partial Cost Recovery
Temporary food stall application - low risk food. Three year approval includes assessment fee and all routine inspections during the period of approval	per application	\$306.00	\$316.00	No	Partial Cost Recovery
Temporary food stall application - Medium & High Risk. Two year approval includes assessment fee and all routine inspections during the period of approval	per application	\$306.00	\$316.00	No	Partial Cost Recovery
Mobile food vendor application - amendment to approved application	per application	\$77.00	\$80.00	No	Partial Cost Recovery
Mobile food - One (1) year mobile food vendor application - low risk food	per application	\$437.00	\$451.00	No	Full Cost Recovery
Mobile food - One (1) year mobile food vendor application - medium and high risk	per application	\$654.00	\$675.00	No	Full Cost Recovery
Mobile food premises - One (1) year administration fee - private land	per application	\$654.00	Deleted fee	No	Full Cost Recovery
Mobile food - Three (3) year mobile food vendor application - low risk food	per application	\$1,046.00	\$1,079.00	No	Full Cost Recovery
Mobile food - Three (3) year mobile food vendor application - medium and high risk	per application	\$1,569.00	\$1,618.00	No	Full Cost Recovery
Mobile food premises - Three (3) year administration fee - private land	per application	\$1,569.00	Deleted fee	No	Full Cost Recovery
Certificate of clearance fee to lift a prohibition order	each	\$500.00	Deleted fee	No	Legislative Requirements (Regulatory)
Event food stall inspection fee (minimum 2 hours booking) applies to non-approved stalls or stalls operating on private land. Including travel time	per hour	\$216.00	\$223.00	No	Full Cost Recovery
Temporary food stall/mobile re-inspection fee	per inspection	\$341.00	\$352.00	No	Full Cost Recovery
<b>Health Approvals - Heaters</b>					
Solid fuel heaters - application to install	per application	\$451.00	\$465.00	No	Full Cost Recovery
Solid fuel heaters renewal, review or amendment	per application	\$203.00	\$210.00	No	Partial Cost Recovery
Solid fuel heaters - inspection & re-inspection	per inspection	\$335.00	\$346.00	No	Full Cost Recovery
<b>Health Approvals - Other</b>					
Application urgency Fee - 2 working days or less prior to required approval date	per application	\$306.00	\$316.00	No	Full Cost Recovery
Application urgency fee - between 3-10 working days prior to required approval date	per application	\$141.00	\$146.00	No	Full Cost Recovery
Staff time - including but not limited to advice, inspections, presentations and professional services	per hour	\$108.00	\$112.00	No	Full Cost Recovery
<b>Health Approvals - Wastewater</b>					
Application for approval to operate sewer/wastewater treatment system (pensioner fee) - with evidence	per application	\$115.00	\$119.00	No	Partial Cost Recovery
Application for approval to operate sewer/wastewater treatment system (pump to sewer/truck systems)	per application	\$234.00	\$242.00	No	Partial Cost Recovery
Application to operate - sewer/wastewater treatment system - does not apply to pump to sewer systems, pensioner fees and non-accredited systems.	per application	\$335.00	\$346.00	No	Partial Cost Recovery
Application to install a Domestic sewer/wastewater treatment system	per application	\$451.00	\$465.00	No	Partial Cost Recovery
Application to install a Commercial/greater than 10 person onsite sewage/wastewater management system	per application	\$539.00	\$556.00	No	Full Cost Recovery
Application to install a greywater treatment system	per application	\$173.00	\$179.00	No	Partial Cost Recovery
Application to operate a greywater treatment system	per application	\$173.00	\$125.00	No	Partial Cost Recovery
Application to operate commercial sewer/wastewater system not accredited by NSW health and/or serves greater than 10 persons	per application	\$391.00	\$404.00	No	Full Cost Recovery
Sewer/wastewater system - re-inspection fee	per inspection	\$335.00	\$346.00	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
<b>Health Compliance</b>					
Compliance Cost Notice - per officer per hour, plus all direct costs as incurred	per hour	\$108.00	\$112.00	No	Full Cost Recovery
Sampling (this includes but is not limited to soil, water and asbestos) - includes analysts cost and officer time	per sample	\$234.00	\$242.00	No	Partial Cost Recovery
Underground petroleum storage system re-inspection fee	per inspection	\$341.00	\$352.00	No	Partial Cost Recovery
Underground Petroleum Storage System Inspection fee	per inspection	\$463.00	\$478.00	No	Full Cost Recovery
Fee for prevention and noise control notices	each	\$821.00	\$840.00	No	Legislative Requirements (Regulatory)
Fee for clean-up notice (excluding depositing litter or waste)	each	\$267.00	\$840.00	No	Legislative Requirements (Regulatory)
Fee for clean-up notice for depositing litter or waste	each	<i>New fee</i>	\$286.00	No	Legislative Requirements (Regulatory)
<b>Health Inspections - Food</b>					
Food premises sampling	per sample	\$234.00	\$242.00	No	Partial Cost Recovery
Food premises pre-fitout consultancy inspection fee	per application	\$370.00	\$370.00	No	Legislative Requirements (Regulatory)
Food premises re-inspection fee / secondary routine inspection fee- all risk categories	per inspection	\$340.00	\$370.00	No	Legislative Requirements (Regulatory)
Food premises annual administration fee - charity/community organisations	each	Zero	Zero	No	Zero Cost Recovery
Food premises annual administration fee (up to & including 5 full time Food Handlers)	each	\$429.00	\$443.00	No	Full Cost Recovery
Food premises annual administration fee (between 6 and 50 full time Food Handlers)	each	\$880.00	\$908.00	No	Full Cost Recovery
Food premises annual administration fee (more than 50 full time Food Handlers)	each	\$3,850.00	\$3,970.00	No	Full Cost Recovery
Food Handlers' Seminar - onsite group booking - minimum 10 persons (working hours)	per booking	\$326.00	\$337.00	Yes	Partial Cost Recovery
Food Handlers' Seminar - onsite group booking - minimum 10 persons (after hours)	per booking	\$489.00	\$505.00	Yes	Full Cost Recovery
Food premises annual administration fee - 5 star Scores on Doors premises (up to & including 5 full time Food Handlers)	each	\$342.00	\$353.00	No	Partial Cost Recovery
Food premises annual administration fee - 5 star Scores on Doors premises (between 6 and 50 full time Food Handlers)	each	\$703.00	\$725.00	No	Partial Cost Recovery
Food premises annual administration fee - 5 star Scores on Doors premises (more than 50 full time Food Handlers)	each	\$3,080.00	\$3,176.00	No	Partial Cost Recovery
Scores on Doors review application (within 3 months of application)	per application	\$425.00	\$439.00	No	Full Cost Recovery
Food Act - Fee for Certificate of Clearance	each	<i>New fee</i>	\$500.00	No	Legislative Requirements (Regulatory)
Food Act - Fee for improvement notice	each	\$565.00	\$565.00	No	Legislative Requirements (Regulatory)
<b>Health Inspections - Public Health</b>					
Notification of new skin penetration premises	per notification	\$105.00	\$105.00	No	Legislative Requirements (Regulatory)
Notification of new public swimming pool or spa pool	per notification	\$105.00	\$105.00	No	Legislative Requirements (Regulatory)
Notification of installation of regulated systems	per notification	\$120.00	\$120.00	No	Legislative Requirements (Regulatory)
Inspection beauty premises, including hairdressers/barbers with no skin penetration	per inspection	\$197.00	\$204.00	No	Partial Cost Recovery
Skin penetration pre-fitout consultancy inspection / public health advisory inspection fee	per application	\$341.00	\$370.00	No	Full Cost Recovery
Skin penetration inspection	per inspection	\$463.00	\$212.00	No	Full Cost Recovery
Inspection public swimming pools	per inspection	\$463.00	\$478.00	No	Full Cost Recovery
Inspection of regulated system	per inspection	\$463.00	\$478.00	No	Full Cost Recovery
Re-inspection fee (beauty salon/skin penetration/regulated system/public swimming pool)	per inspection	\$341.00	\$352.00	No	Partial Cost Recovery
Re-inspection of Prohibition order Public Health Act	per inspection	\$127.50	\$255.00	No	Legislative Requirements (Regulatory)
Regulated system - RMP and Certificate of Audit administration fee	each	\$202.00	\$209.00	No	Full Cost Recovery
Regulated systems sampling	per sample	\$234.00	\$242.00	No	Partial Cost Recovery
Boarding house inspection/re-inspection fee	per inspection	\$463.00	\$478.00	No	Full Cost Recovery
Sex services - inspection/re-inspection	per inspection	\$559.00	\$478.00	No	Full Cost Recovery
Notification of beauty salon/skin penetration/regulated system/public swimming pool - charity/community with evidence	per inspection	<i>New fee</i>	Zero	Yes	Zero Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Public Health Act - Fee for improvement notice and prohibition order (in any other case)	each	\$295.00	\$309.00	No	Legislative Requirements (Regulatory)
Inspection/re-inspection fee (beauty salon/skin penetration/regulated system/public swimming pool) - charity/community with evidence	per inspection	<i>New fee</i>	Zero	No	Zero Cost Recovery
Public Health Act - Fee for improvement notice and prohibition order (regulated system)	each	\$635.00	\$665.00	No	Legislative Requirements (Regulatory)
Mortuary inspection/re-inspection fee	per inspection	<i>New fee</i>	\$212.00	No	Partial Cost Recovery
<b>Occupation Certificates</b>					
Occupation Certificate - Class 1 and 10 Buildings	per application	\$385.00	\$400.00	Yes	Market Based Pricing
Occupation Certificate - Class 2 - 9 Buildings	per application	\$550 + \$110 per additional unit	\$550 + \$110 per additional unit	Yes	Market Based Pricing
<b>Out of Hours Building Works Applications</b>					
Out of hours application for building works. One application required for each period of 24 hours in which out of hours working is to be conducted	per application	\$820.00	\$845.00	No	Full Cost Recovery
Urgency fee for out of hours work application - at least 2 days notice is required to process an urgency application	per application	\$1,090.00	\$1,125.00	No	Full Cost Recovery
Amendments to out of hours building works application - can only amend an existing permit prior to commencement	per application	\$220.00	\$230.00	No	Full Cost Recovery
<b>Outstanding Notices and Orders Certificates - Section 735A and 121ZP</b>					
Outstanding notices and orders certificates application for Section 735A and 121ZP (Outstanding Notices) Certificate (5 day turn around)	per application	\$235.00	\$245.00	No	Full Cost Recovery
Urgency fee - application for Section 735A and 121ZP Certificate (2 day turn around)	per application	\$382.00	\$394.00	No	Full Cost Recovery
<b>Parking Management Fee Private Property</b>					
Existing contracts - per space per annum or as specified in contract	per space per annum	\$68.00	\$71.00	Yes	Partial Cost Recovery
New contracts - per space per annum or as specified in contract	per space per annum	\$137.00	\$142.00	Yes	Partial Cost Recovery
<b>Part 6 (formerly Part 4A) Certificate</b>					
Copy of Part 6 (formerly Part 4A) Certificate	each	\$10.00	\$10.00	No	Full Cost Recovery
<b>Principal Certifying Authority Appointment</b>					
Appointment of Council as the PCA. Excludes forced appointment by the BPB, or appointment as replacement PCA.	per application	\$382.00	\$394.00	Yes	Full Cost Recovery
Complaint inspection fee where Council has been appointed as Principal Certifier - inspection charge where complaint is justified (per complaint inspection)	per application	\$382.00	\$394.00	Yes	Full Cost Recovery
Transfer of PCA role to Council - file review fee.	per application	\$600.00	\$619.00	Yes	Full Cost Recovery
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value less than or equal to \$250,000 (application fee based on value of works)	per application	\$1,776.00	\$1,832.00	Yes	Full Cost Recovery
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$250,001 to \$500,000	per application	\$1,988.00	\$2,050.00	Yes	Full Cost Recovery
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$500,001 to \$1 million	per application	\$2,271.00	\$2,342.00	Yes	Full Cost Recovery
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value between \$1 million to \$2 million	per application	\$2,908.00	\$2,999.00	Yes	Full Cost Recovery
Appointment of Council as the PCA to replace private certifier (transfer of PCA role to Council) work value more than \$2 million	per application	\$3,354.00	\$3,458.00	Yes	Full Cost Recovery
<b>Private Certifier Certificate Registration</b>					
Registration of Part 6 (formerly Part 4A) Certificate issued by Private Certifier of CDC	per application	\$41.00	\$41.00	No	Legislative Requirements (Regulatory)
Registration of Part 6 (formerly Part 4A) Certificate issued by Private Certifier of CC, OC, compliance certificates and Strata Title (subdivision) certificates	per application	\$46.00	\$46.00	No	Legislative Requirements (Regulatory)
<b>Section 68 Applications</b>					
Section 68 Application Fee - install a manufactured home; moveable dwelling or Associated structure on land	per application	\$1,425.00	Deleted fee	No	Full Cost Recovery
Section 68 Completion Certificate Fee - install a manufactured home; moveable dwelling or Associated structure on land	per application	\$285.00	Deleted fee	No	Full Cost Recovery
Section 68 Inspection Fee - install a manufactured home; moveable dwelling or Associated structure on land (per inspection)	per application	\$290.00	Deleted fee	No	Full Cost Recovery
<b>Section 68 Applications - Caravan Parks or camping ground</b>					
Approval to operate a caravan park or camping ground (includes renewal of expired approval) - fee also applies to flood liable land	per application	<i>New fee</i>	\$750.00	Yes	Full Cost Recovery
Application to install a moveable dwelling in a caravan park or camping ground	per application	<i>New fee</i>	\$300.00	Yes	Full Cost Recovery
Application to install relocatable home, rigid annexe or associated structure in a caravan park or camping ground	per application	<i>New fee</i>	\$300.00	Yes	Full Cost Recovery
Application to modify existing dwelling or associated structure	per application	<i>New fee</i>	\$350.00	Yes	Full Cost Recovery
Compliance inspection and reinspection fee for caravan park or camping ground (per inspection)	per inspection	<i>New fee</i>	\$300.00	Yes	Full Cost Recovery
Issue a completion certificate for caravan park or camping ground (includes inspection fee)	per application	<i>New fee</i>	\$295.00	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Transfer of approval (change in ownership)	per application	<i>New fee</i>	\$120.00	Yes	Full Cost Recovery
Approval to Install a Two Storey Relocatable Home	per application	<i>New fee</i>	\$150.00	Yes	Full Cost Recovery
Application for Section 82 objection to LG Manufactured Home Estates, Caravan Parks, Camping Grounds and Movable Dwellings Regulation (Individual Site or Minor with Administration Fee)	per application	<i>New fee</i>	\$300.00	Yes	Full Cost Recovery
Application for Section 82 objection to LG Manufactured Home Estates, Caravan Parks, Camping Grounds and Movable Dwellings Regulation (Multiple Sites or Major with Administration Fee)	per application	<i>New fee</i>	\$750.00	Yes	Full Cost Recovery
<b>Section 68 Applications - Manufactured or moveable dwelling or associated structure on land other than in a caravan park or camping ground</b>					
Application to install a manufactured (relocated) home or moveable dwelling on land other than in caravan parks or camping grounds	per application	<i>New fee</i>	\$1,470.00	Yes	Full Cost Recovery
Application to install associated structure on land other than in caravan parks or camping grounds	per application	<i>New fee</i>	\$500.00	Yes	Full Cost Recovery
Application to modify manufactured home or associated structure	per application	<i>New fee</i>	\$400.00		Full Cost Recovery
Issue a completion certificate for manufactured home; moveable dwelling or associated structure on land	per application	<i>New fee</i>	\$295.00	Yes	Full Cost Recovery
Carry out inspection for manufactured home; moveable dwelling or associated structure on land	per inspection	<i>New fee</i>	\$300.00	Yes	Full Cost Recovery
<b>Strata Applications</b>					
Signing of legal documents including Strata Plan and other legal documents	per application	\$470.00	\$485.00	Yes	Full Cost Recovery
Strata Plan - Assessment of a request to terminate a Strata Plan	per application	\$500.00	\$500.00	No	Full Cost Recovery
Strata application review	per application	\$940.00	\$970.00	Yes	Full Cost Recovery
<b>Strata Title Certificate Application</b>					
Strata Title Certificate Application - additional inspections or re-inspections, if required	per inspection	\$325.00	\$335.00	Yes	Full Cost Recovery
Strata Title Certificate Application for buildings erected prior to introduction of Ordinance 70 or under BCA, per application plus price per unit and one inspection	per application	\$1,020 plus \$220 per unit	\$1,020 plus \$220 per unit	Yes	Full Cost Recovery
<b>Swimming Pools</b>					
Swimming Pool Registration	per application	\$10.00	\$10.00	Yes	Legislative Requirements (Regulatory)
Swimming Pool CPR Sign	each	\$22.70	\$23.40	Yes	Market Based Pricing
Proactive re-inspection fee of swimming pool as part of Council's adopted statutory inspection program	per inspection	\$100.00	\$100.00	No	Legislative Requirements (Regulatory)
Re-inspection of swimming pool for Compliance Certificate application	per inspection	\$100.00	\$100.00	Yes	Legislative Requirements (Regulatory)
Re-inspection of private swimming pool (per re-inspections) - Exemption application	per inspection	\$100.00	\$100.00	No	Legislative Requirements (Regulatory)
Re-inspection fee of swimming pool as a result of a 22E Notice issued by private Accredited Certifier	per inspection	\$100.00	\$100.00	No	Legislative Requirements (Regulatory)
Initial inspection fee of swimming pool as a result of a 22E Notice issued by private Accredited Certifier	per inspection	\$150.00	\$150.00	No	Legislative Requirements (Regulatory)
Initial Inspection of swimming pool for Compliance Certificate application	per inspection	\$150.00	\$150.00	Yes	Legislative Requirements (Regulatory)
Proactive initial inspection of swimming pool as part of Council's adopted statutory inspection program	per inspection	\$150.00	\$150.00	No	Legislative Requirements (Regulatory)
Application (including inspection) for Section 22 Exemption - Swimming Pools Act	per application	\$250.00	\$250.00	No	Legislative Requirements (Regulatory)
<b>Unattended Animals In Public (other than companion animals)</b>					
Conveyance fee	per animal	\$80.00	\$83.00	No	Partial Cost Recovery
Holding, sustenance and veterinary care fee	per animal	\$96.00	\$99.00	No	Partial Cost Recovery
Notice/administration fee	per animal	\$214.00	\$221.00	No	Partial Cost Recovery
<b>Unattended Property - Large Articles that can not be readily transported in a Ranger vehicle (excluding those for which another fee is already specified)</b>					
Conveyance, storage and notice/administration fee - first 28 day period - additional \$180 for 28 days	per article	\$153.00	\$158.00	No	Partial Cost Recovery
<b>Unattended Property - Shopping Trolleys and Bikes</b>					
Conveyance, storage and notice/administration fee - 28 day holding period only	per article	\$153.00	\$158.00	No	Partial Cost Recovery
<b>Unattended Property - Small Articles that can be readily transported in a Ranger vehicle (excluding those articles for which another fee is already specified)</b>					
Conveyance, storage and notice/administration fee - 28 day holding period only	per article	\$108.00	\$112.00	No	Partial Cost Recovery
<b>Unattended Property - Vehicles (incl cars, boats over 5m, boat trailers, box trailers, caravans etc.)</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Storage fee - held at a Council owned facility - per day or actual cost to Council, whichever is the higher	per day	\$52.20	\$53.80	No	Partial Cost Recovery
Conveyance fee - includes collection, storage and notice/administration fee - or actual cost to Council - whichever is the higher	per article	\$211.00	\$218.00	No	Partial Cost Recovery
<b>Unattended Property - Watercraft (5m and under)</b>					
Storage fee - watercraft held at a contractor's facility - per day or actual cost to Council - whichever is the higher	per day	\$69.00	\$72.00	No	Partial Cost Recovery
Additional storage fee - watercraft held at a Council owned facility - applied for each day over 28 days	per day	\$52.20	\$53.80	No	Partial Cost Recovery
Conveyance fee - includes collection, storage and notice/administration fee - or actual cost to Council - whichever is the higher	per article	\$211.00	\$218.00	No	Partial Cost Recovery
<b>Transport &amp; Civil Infrastructure</b>					
<b>Beach and Reserve Paid Parking</b>					
Parking App transaction fee - charged by the Parking App provider	per charge	At cost	At cost	Yes	Full Cost Recovery
Paid parking spaces occupied as part of a traffic control plan	per charge	Applicable to either day or hourly rates	Applicable to either day or hourly rates	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Ocean Beach (Manly) to Queenscliff</b>					
Off peak season - general parking (1 May to 30 Sep inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Church Point, Pittwater Park, Woorak/Iuka Reserve</b>					
Off peak season - hourly rate (1 May to 30 Sep inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
Off peak season - 24 hour rate (1 May to 30 Sep inclusive)	per day	\$35.00	\$35.00	Yes	Market Based Pricing
Peak season - hourly rate (1 Oct to 30 Apr inclusive)	per hour	\$10.00	\$10.00	Yes	Market Based Pricing
Peak season - 24 hour rate (1 Oct to 30 Apr inclusive)	per day	\$40.00	\$40.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Clontarf, Shelly Beach, Sandy Bay &amp; Spit Bridge</b>					
Off peak season - hourly rate (1 May to 30 Sep inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
Off peak season - daily rate (1 May to 30 Sep inclusive)	per day	\$35.00	\$35.00	Yes	Market Based Pricing
Peak season - hourly rate (1 Oct to 30 Apr inclusive)	per hour	\$10.00	\$10.00	Yes	Market Based Pricing
Peak season - daily rate (1 Oct to 30 Apr inclusive)	per day	\$40.00	\$40.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Freshwater to Narrabeen including Manly Dam</b>					
Off peak season - hourly rate (1 May to 30 Sep inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
Off peak season - daily rate (1 May to 30 Sep inclusive)	per day	\$35.00	\$35.00	Yes	Market Based Pricing
Peak season - hourly rate (1 Oct to 30 Apr inclusive)	per hour	\$10.00	\$10.00	Yes	Market Based Pricing
Peak season - daily rate (1 Oct to 30 Apr inclusive)	per day	\$40.00	\$40.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - North Narrabeen to Palm Beach</b>					
Off peak season - hourly rate (1 May to 30 Sep inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
Off peak season - daily rate (1 May to 30 Sep inclusive)	per day	\$35.00	\$35.00	Yes	Market Based Pricing
Peak season - hourly rate (1 Oct to 30 Apr inclusive)	per hour	\$10.00	\$10.00	Yes	Market Based Pricing
Peak season - daily rate (1 Oct to 30 Apr inclusive)	per day	\$40.00	\$40.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Ocean Beach (Manly) to Queenscliff</b>					
Off peak season - buses 8+ seats (1 May to 30 Sep inclusive)	per hour	\$35.00	\$35.00	Yes	Market Based Pricing
Peak season - general parking (1 Oct to 30 Apr inclusive)	per hour	\$10.00	\$10.00	Yes	Market Based Pricing
Peak season - buses 8+ seats (1 Oct to 30 Apr inclusive)	per hour	\$40.00	\$40.00	Yes	Market Based Pricing
<b>Beach and Reserve Paid Parking - Rowland Reserve</b>					
Off peak season - hourly rate (1 May to 30 Sep inclusive)	per hour	\$6.50	\$6.50	Yes	Market Based Pricing
Off peak season - 24 hour rate (1 May to 30 Sep inclusive)	per day	\$27.00	\$27.00	Yes	Market Based Pricing
Peak season - hourly rate (1 Oct to 30 Apr inclusive)	per hour	\$8.00	\$8.00	Yes	Market Based Pricing
Peak season - 24 hour rate (1 Oct to 30 Apr inclusive)	per day	\$30.50	\$30.50	Yes	Market Based Pricing
<b>Bicycle parking in pay stations e.g. Whistler Street and PCYC</b>					
New application fee (non-refundable)	per application	\$76.00	\$79.00	Yes	Market Based Pricing
Annual renewal fee	per application	\$76.00	\$79.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Replacement card	per card	\$36.00	\$36.00	Yes	Market Based Pricing
Replacement permit	per permit	\$34.00	\$35.50	Yes	Market Based Pricing
<b>Building Waste Container (Skips)</b>					
Application fee including first 7 days rental	per application	\$244.00	\$252.00	No	Full Cost Recovery
Placement fee after the first 7 days (per week or part thereof)	per week	\$226.00	\$234.00	No	Full Cost Recovery
Late application fee - when containers/skips delivered prior to obtaining a Permit	per bin	\$1,113.00	\$1,148.00	No	Full Cost Recovery
<b>Civil Works</b>					
Civil works - provision of Council works undertaken on behalf of third party	per request	Cost plus 10%	Cost plus 10%	Yes	Full Cost Recovery
<b>Community information blade</b>					
Recovery from applicants for the cost of the manufacture and installation of community information blade	per application	\$652.00	\$673.00	Yes	Full Cost Recovery
<b>Crane airspace approval</b>					
Crane airspace approval	per application	\$365.00	\$380.00	No	Full Cost Recovery
<b>Driveway Delineation</b>					
A single residential driveway	per set of lines	\$861.00	\$888.00	No	Full Cost Recovery
A single commercial or industrial driveway	per set of lines	\$1,406.00	\$1,450.00	No	Full Cost Recovery
<b>Electric Vehicle Charging</b>					
Price per kWh (AC charger)	per charge	\$0.30	\$0.30	Yes	Market Based Pricing
Connection fee	per charge	\$0.50	\$0.50	Yes	Market Based Pricing
Idle fee per minute	per charge	\$0.10	\$0.10	Yes	Market Based Pricing
Idle fee grace period	per charge	30 minutes	30 minutes	Yes	Market Based Pricing
<b>Electric Vehicle Charging Space</b>					
Application fee for a dedicated public electric vehicle charging space	per application	\$1,670.00	\$1,722.00	No	Partial Cost Recovery
Annual fee for a dedicated public electric vehicle charging space	per annum	\$1,997.00	\$2,059.00	No	Partial Cost Recovery
<b>Event parking - overstay timed restriction</b>					
Hourly charge - first three hours into overstay of timed restriction	each	\$5.90	\$6.10	Yes	Market Based Pricing
Hourly charge - after first three hours into overstay of timed restriction	per hour per vehicle	\$11.90	\$12.30	Yes	Market Based Pricing
Processing administrative fee	each	\$50.00	\$50.00	Yes	Market Based Pricing
<b>Event parking - permit application paid parking</b>					
Processing administrative fee - for businesses or individuals applying for permits	each	\$59.10	\$60.90	Yes	Market Based Pricing
<b>Parking - Car Share</b>					
Initial car share fee - licence administration	per application	\$651.00	\$672.00	No	Partial Cost Recovery
Initial car share fee - parking space	each	\$1,997.00	\$2,059.00	No	Partial Cost Recovery
Car share annual fee - maintenance per each authorised space	each	\$1,997.00	\$2,059.00	No	Partial Cost Recovery
<b>Parking - Dee Why PCYC Parking Station</b>					
Monday - Sunday (5:30am-12am midnight) 0 - 3 hours	per time limit	Zero	Zero	Yes	Zero Cost Recovery
Monday - Sunday (5:30am -12am midnight) 3 - 4 hours	per time limit	\$4.00	\$5.00	Yes	Market Based Pricing
Monday - Sunday (5:30am-12am midnight) 4 -5 hours	per time limit	\$5.00	\$6.00	Yes	Market Based Pricing
Monday - Sunday (5:30am-12am midnight) 5+ hours	per time limit	\$6.00	\$7.00	Yes	Market Based Pricing
Overnight rate	per time limit	\$6.00	\$7.00	Yes	Market Based Pricing
Additional after hours charge for release of vehicles locked in the parking station - charged by the security company	per occasion	At Cost	At Cost	Yes	Full Cost Recovery
<b>Parking - Dee Why PCYC Parking Station - Prepaid Accounts</b>					
Daily rate up to 1 week	per day	\$9.50	\$10.00	Yes	Market Based Pricing
Daily rate between 1 and 2 weeks	per day	\$9.00	\$9.50	Yes	Market Based Pricing
Daily rate from 2 weeks	per month	\$126.00	\$130.00	Yes	Market Based Pricing
PCYC overnight parking permit (access between 5:00pm and 8:00am). For parking outside these hours, the casual fee and charges apply.	per month	\$63.00	\$65.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Parking - Whistler Street, Peninsula, Pacific Waves and Manly National Parking Stations - Daily Rates</b>					
Monday - Sunday (6:30am-7pm) 0 - 2 hour	per time limit	Zero	Zero	Yes	Zero Cost Recovery
Monday - Sunday (6:30am-7pm) 2 - 2.5 hours	per time limit	\$13.00	\$13.50	Yes	Market Based Pricing
Monday - Sunday (6:30am-7pm) 2.5 - 3 hours	per time limit	\$17.00	\$18.00	Yes	Market Based Pricing
Monday - Sunday (6:30am-7pm) 3 - 3.5 hours	per time limit	\$21.00	\$22.00	Yes	Market Based Pricing
Monday - Sunday (6:30am-7pm) 3.5 - 4 hours	per time limit	\$25.00	\$26.00	Yes	Market Based Pricing
Monday - Sunday (6:30am-7pm) 4 - 5 hours	per time limit	\$39.00	\$40.50	Yes	Market Based Pricing
Monday - Sunday (6:30am-7pm) 5+ hours	per time limit	\$53.00	\$55.00	Yes	Market Based Pricing
Late Night Worker - flat fee everyday. Entry after 5pm, exit before 6:30am. Normal fees and charges apply from 6:30am the following day.	each	\$5.50	\$5.50	Yes	Market Based Pricing
Operational commercial vehicle - daily flat fee weekends only	each	\$30.00	\$32.00	Yes	Market Based Pricing
Top up card and replacement card	each	\$50.00	\$50.00	Yes	Market Based Pricing
Manly National only - early bird - in by 9am out after 3pm Mon-Fri	per time limit	\$26.50	\$27.50	Yes	Market Based Pricing
<b>Parking - Whistler Street, Peninsula, Pacific Waves and Manly National Parking Stations - Evening Rates</b>					
Every day - evening 7pm-12 midnight (flat rate fee)	per time limit	\$5.50	\$5.50	Yes	Market Based Pricing
Overnight rate - all parking stations (including exiting after midnight Friday - Saturday Whistler Street only)	per time limit	\$5.50	\$5.50	Yes	Market Based Pricing
Additional after hours charge for release of vehicles locked in the parking station - charged by the security company	per occasion	At Cost	At Cost	Yes	Full Cost Recovery
<b>Parking - Whistler Street, Peninsula, Pacific Waves and Manly National Parking Stations - Prepaid Accounts</b>					
2 days per week (monthly)	per month	\$117.00	\$121.00	Yes	Market Based Pricing
3 days per week (monthly)	per month	\$175.00	\$181.00	Yes	Market Based Pricing
4 days per week (monthly)	per month	\$232.00	\$240.00	Yes	Market Based Pricing
5 days (Mon-Fri) (monthly)	per month	\$291.00	\$301.00	Yes	Market Based Pricing
7 days (Mon-Sun) (monthly)	per month	\$465.00	\$480.00	Yes	Market Based Pricing
2 days per week (yearly)	per year	\$1,394.00	\$1,438.00	Yes	Market Based Pricing
3 days per week (yearly)	per year	\$2,091.00	\$2,156.00	Yes	Market Based Pricing
4 days per week (yearly)	per year	\$2,788.00	\$2,875.00	Yes	Market Based Pricing
5 days (Mon-Fri) (yearly)	per year	\$3,485.00	\$3,594.00	Yes	Market Based Pricing
7 days (Mon-Sun) (yearly)	per year	\$5,576.00	\$5,749.00	Yes	Market Based Pricing
Overnight Access fob - Manly National only	per instance	\$50.00	\$50.00	Yes	Partial Cost Recovery
Overnight Access fob - Manly National only - Replacement of lost or damaged fob	per instance	\$50.00	\$50.00	Yes	Partial Cost Recovery
<b>Parking - Whistler Street, Peninsula, Pacific Waves and Manly National Parking Stations - Prepaid Accounts - Motorcycles (applicable only in motorcycle designated areas)</b>					
2 days per week (monthly)	each	\$55.00	\$57.00	Yes	Market Based Pricing
3 days per week (monthly)	each	\$83.00	\$86.00	Yes	Market Based Pricing
4 days per week (monthly)	each	\$111.00	\$115.00	Yes	Market Based Pricing
5 days per week (monthly)	each	\$139.00	\$144.00	Yes	Market Based Pricing
7 days per week (monthly)	each	\$220.00	\$227.00	Yes	Market Based Pricing
2 days per week (yearly)	each	\$654.00	\$675.00	Yes	Market Based Pricing
3 days per week (yearly)	each	\$981.00	\$1,012.00	Yes	Market Based Pricing
4 days per week (yearly)	each	\$1,307.00	\$1,348.00	Yes	Market Based Pricing
5 days per week (yearly)	each	\$1,633.00	\$1,684.00	Yes	Market Based Pricing
7 days per week (yearly)	each	\$2,612.00	\$2,693.00	Yes	Market Based Pricing
<b>Parking Permit Scheme Manly</b>					
Special issue not for profit organisation permit	per permit	\$29.00	\$30.00	No	Partial Cost Recovery
1st permit - residential	per permit	\$55.00	\$57.00	No	Partial Cost Recovery
1st permit - residential - Concession	per permit	\$27.50	\$28.50	No	Partial Cost Recovery
2nd permit - residential	per permit	\$121.00	\$125.00	No	Full Cost Recovery
2nd permit - residential - Concession	per permit	\$60.50	\$62.50	No	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
3rd permit - residential	per permit	\$121.00	\$125.00	No	Market Based Pricing
4th permit - residential (Extenuating circumstances only)	per permit	\$306.00	\$316.00	No	Market Based Pricing
Replacement of multi-use permit	per permit	\$251.00	Deleted fee	No	Full Cost Recovery
Business permit	per permit	\$251.00	\$259.00	No	Market Based Pricing
Car share permit	per permit	\$251.00	\$259.00	No	Market Based Pricing
Visitor Permit - 24 hour paid session	per permit	New fee	\$5.00	No	Partial Cost Recovery
Support worker permit	per permit	\$57.00	\$59.00	No	Partial Cost Recovery
<b>Parking Permits - Beach</b>					
Ratepayer permits. The first two permits are free	per permit	New fee	Deleted fee	No	Zero Cost Recovery
Additional ratepayer permits (Max. of two)	per permit	\$250.00	\$250.00	No	Partial Cost Recovery
Resident permits (Max. of two)	per permit	\$250.00	\$250.00	No	Partial Cost Recovery
Ratepayer/residents permits (half-yearly) from 1 March to 31 August (Max. of two)	per permit	\$126.00	Deleted fee	No	Partial Cost Recovery
Replacement of lost, damaged or discarded permits 1 September - 31 August	per permit	\$126.00	Deleted fee	No	Partial Cost Recovery
Replacement permits for new vehicle/windscreen or damaged permits 1 September - 31 August	per permit	\$126.00	Deleted fee	No	Partial Cost Recovery
<b>Parking Permits - Church Point Reserve &amp; Precinct</b>					
LGA Residents only 12 month permits	per permit	\$639.00	\$659.00	No	Market Based Pricing
LGA Residents only 6 month permits	per permit	New fee	\$330.00	No	Market Based Pricing
LGA Residents only 12 month permits - Concession	per permit	\$320.00	\$330.00	No	Market Based Pricing
LGA Residents only 6 month permits - Concession	per permit	New fee	\$170.00	No	Market Based Pricing
LGA Residents Church Point support worker 12 month permit - Concession	per permit	New fee	\$330.00	No	Market Based Pricing
Non-residents (outside of LGA) only full year permits	per permit	\$1,300.00	\$1,341.00	No	Market Based Pricing
Church Point carpark reserved parking space (Coupon) by direct debit or invoice	per space per annum	\$6,298.00	\$6,494.00	Yes	Market Based Pricing
Church Point carpark reserved parking space (Coupon) by direct debit or invoice	per space per month	\$525.00	\$542.00	Yes	Market Based Pricing
LGA residents only – 28 days temporary permit	per permit	\$33.00	\$35.00	No	Market Based Pricing
Replacement coupon fee/temporary coupon fee	per permit	\$25.00	\$25.00	Yes	Market Based Pricing
Bollard key replacement bond	per key	\$200.00	\$200.00	No	Full Cost Recovery
<b>Parking Permits - Postage and Handling</b>					
Permit holder	per occasion	Free	Free	Yes	Full Cost Recovery
Standard post	per occasion	Free	Free	Yes	Full Cost Recovery
Postage and handling (registered post)	per occasion	\$15.00	\$16.00	Yes	Full Cost Recovery
<b>Parking Permits - Rowland Reserves, Woorak Reserves and Iluka Park</b>					
12 month permit	per permit	\$223.00	\$230.00	No	Partial Cost Recovery
Half yearly permit - from 1 March to 31 August	per permit	\$113.00	Deleted fee	No	Partial Cost Recovery
12 month permit - Concession	per permit	\$111.50	\$116.00	No	Partial Cost Recovery
Half yearly permit - Concession - from 1 March to 31 August	per permit	\$56.50	Deleted fee	No	Partial Cost Recovery
<b>Parking Permits - Western Foreshore</b>					
Replacement Permit - new vehicle, windscreen, lost and temporary permits	per permit	\$32.00	Deleted fee	No	Partial Cost Recovery
Parking Permit - 12 months - Only available to property owners or tenants from Great Mackerel Beach and Coasters Retreat	per permit	\$60.00	\$90.00	No	Partial Cost Recovery
<b>Permit To Stand Plant on Council Road Reserve</b>					
Application fee when application lodged more than 2 business days prior to permit being required	per application	\$230.00	\$238.00	No	Full Cost Recovery
Additional urgency fee for applications lodged within 2 business days of date permit is required	per application	\$457.00	\$472.00	No	Full Cost Recovery
Rental rate (per lane x per day or part thereof)	per day per lane	\$326.00	\$337.00	No	Full Cost Recovery
<b>Restoration Charges</b>					
Late fee where permit not obtained before road opened or inadequate permit obtained	each	\$1,021.00	\$1,053.00	No	Full Cost Recovery
<b>Restoration Charges - Footpaths and Driveways</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
The Corso and Manly CBD only. This fee is charged in addition to the standard "Segmental Paving - Lay Only" rate where specialised paving is required.	per square metre	\$283.00	\$292.00	No	Full Cost Recovery
Cement concrete footpath - 1-3 m2 (1.5 m2 min.)	per square metre	\$553.00	\$571.00	No	Full Cost Recovery
Cement concrete footpath - 3-10 m2	per square metre	\$439.00	\$453.00	No	Full Cost Recovery
Cement concrete footpath - 10-50 m2	per square metre	\$319.00	\$329.00	No	Full Cost Recovery
Cement concrete footpath - > 50 m2	per square metre	\$222.00	\$229.00	No	Full Cost Recovery
Commercial/CBD Pavers/Shopping Centres/Restaurant precincts - charge in addition to the standard Segmental Paving - Lay Only rate	per square metre	\$252.00	\$260.00	No	Full Cost Recovery
Concrete commercial/industrial driveways - 0-5 sqm per m2 (1 m2 min.)	per square metre	\$829.00	\$855.00	No	Full Cost Recovery
Concrete commercial/industrial driveways - greater than 5 m2 per m2	per square metre	\$686.00	\$708.00	No	Full Cost Recovery
Concrete residential driveways, multi-occupancy units - 0-5 sqm per m2 (1 m2 min.)	per square metre	\$772.00	\$796.00	No	Full Cost Recovery
Concrete residential driveways, multi-occupancy units - greater than 5 m2 per m2	per square metre	\$616.00	\$636.00	No	Full Cost Recovery
Formed or grassed area per m2	per square metre	\$212.00	\$219.00	No	Full Cost Recovery
Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 1 -3 m2	per square metre	\$939.00	\$969.00	No	Full Cost Recovery
Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 3 - 10 m2	per square metre	\$696.00	\$718.00	No	Full Cost Recovery
Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - 10 - 50 m2	per square metre	\$531.00	\$548.00	No	Full Cost Recovery
Segmental Paving - Lay only (Original Pavers returned to Council on pallet) - paving including 30mm sand bedding and 75mm concrete base. - >50 m2 negotiation	per square metre	\$492.00	\$508.00	No	Full Cost Recovery
Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 1 - 3 m2	per square metre	\$1,313.00	\$1,354.00	No	Full Cost Recovery
Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 3 - 10 m2	per square metre	\$804.00	\$829.00	No	Full Cost Recovery
Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - 10-50 m2	per square metre	\$647.00	\$668.00	No	Full Cost Recovery
Segmental Paving - Supply & Lay paving including 30mm sand bedding and 75mm concrete base - >50 m2 negotiation	per square metre	\$608.00	\$627.00	No	Full Cost Recovery
Concrete Shared Pathway (130mm thick slab >2.5m wide with SL72 mesh) - 1-3 sqm (1.5 sqm min.)	per square metre	\$680.00	\$702.00	No	Full Cost Recovery
Concrete Shared Pathway (130mm thick slab >2.5m wide with SL72 mesh) - 3-10 sqm	per square metre	\$539.00	\$556.00	No	Full Cost Recovery
Concrete Shared Pathway (130mm thick slab >2.5m wide with SL72 mesh) - 10-50 sqm	per square metre	\$391.00	\$404.00	No	Full Cost Recovery
Concrete Shared Pathway (130mm thick slab >2.5m wide with SL72 mesh) - >50 sqm	per square metre	\$273.00	\$282.00	No	Full Cost Recovery
Concrete kerb/pram ramp (to NBC standards)	each	\$3,267.00	\$3,369.00	No	Full Cost Recovery
Top Soil and Grass Seed	per square metre	\$93.00	\$96.00	No	Full Cost Recovery
<b>Restoration Charges - Kerb and Gutter</b>					
Drainage pit lintels (including 1.8m-3.6m)	each	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery
Kerb and Gutter - 1-3 m (Minimum 1 linear metre)	per linear metre	\$726.00	\$749.00	No	Full Cost Recovery
Kerb and gutter - 3-10 m2	per linear metre	\$649.00	\$670.00	No	Full Cost Recovery
Kerb and Gutter - 10-50 m2	per linear metre	\$615.00	\$635.00	No	Full Cost Recovery
Kerb and gutter 50 m2 negotiation (cost plus)	per linear metre	\$560.00	\$578.00	No	Full Cost Recovery
<b>Restoration Charges - Roads</b>					
High Traffic Locations Surcharge (CBD/Commercial Centres, Regional or State Roads)	each	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery
Line Marking Establishment Cost	each	\$1,634.00	\$1,685.00	No	Full Cost Recovery
Plant Opening Fee (Concrete or Asphalt Plants)	each	\$2,722.00	\$2,807.00	No	Full Cost Recovery
Work outside normal hours (e.g night works, weekend work)	per hour	\$545.00	\$562.00	No	Full Cost Recovery
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 1 - 5 per m2 - Cost recoveries - allowing for 100mm min AC due to Pavement defects	per square metre	\$505.00	\$521.00	No	Full Cost Recovery
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 5 - 25 per m2 - Cost recoveries - allowing for 100mm min AC due to Pavement defects	per square metre	\$397.00	\$410.00	No	Full Cost Recovery
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 25 - 50 per m2 - Cost recoveries - allowing for 100mm min AC due to Pavement defects	per square metre	\$283.00	\$292.00	No	Full Cost Recovery
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - 50 - 150 per m2 - Cost recoveries - allowing for 100mm min AC due to Pavement defects	per square metre	\$252.00	\$260.00	No	Full Cost Recovery
Hot mix asphaltic concrete on fine crushed rock (50mm min AC DGB) - > 150 (or neg at cost plus 20%) per m2 - Cost recoveries - allowing for 100mm min AC due to Pavement defects	per square metre	\$208.00	\$215.00	No	Full Cost Recovery
Line marking	per square metre	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery
Traffic control - additional charges as determined by Council	per site	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Unsealed shoulders	per square metre	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery
<b>Restoration Charges - Saw Cutting</b>					
Saw cutting	per metre	\$47.30	\$48.80	No	Full Cost Recovery
<b>Restoration Charges - Utility Authorities only</b>					
Work quality sign off inspection fee	per location	\$207.00	\$214.00	No	Full Cost Recovery
Quotation scoping and work quality sign off fee	per location	\$315.00	\$325.00	No	Full Cost Recovery
Restorations - fixed price quotations for repairs to Council assets	per location	Fixed price - cost plus 10%	Fixed price - cost plus 10%	No	Full Cost Recovery
<b>Road Act Approval - Minor Encroachments</b>					
Application for minor encroachments (private works and minor structures) on Road Reserve not associated with a Development Application	per application	\$310.00	\$320.00	No	Full Cost Recovery
<b>Road Openings - Permit Fees</b>					
Road Opening Permit Fee (Utility Authorities excepted) in addition to required restoration fees	per location	\$370.00	\$382.00	No	Full Cost Recovery
<b>Road Works Inspection</b>					
Additional site inspections - 1 inspection	per inspection	\$207.00	\$214.00	No	Full Cost Recovery
<b>Storage and materials on footpaths and road reserve</b>					
Rental rate for storage of materials on a footpath or public road reserve	per square metre per week	\$37.10	\$38.30	No	Partial Cost Recovery
Stand container, work shed or building materials on footpath or public road reserve related to development activities	per application	\$250.00	\$258.00	No	Full Cost Recovery
Late fee (additional fee) for container/work shed permit (container/work shed delivered prior to obtaining permit)	per application	\$1,115.00	\$1,150.00	No	Partial Cost Recovery
<b>Street Renaming</b>					
New road naming (signposting additional as per fees and charges)	per location	\$1,790.00	\$1,846.00	No	Full Cost Recovery
Road renaming (renaming of existing street including consultation and statutory processes)	per location	\$2,205.00	\$2,274.00	No	Full Cost Recovery
<b>Traffic Control/Traffic Management</b>					
Application to apply traffic control plan	per application	\$335.00	\$346.00	No	Full Cost Recovery
Assessment of full road closure and associated traffic management plan	per application	\$576.00	\$594.00	No	Full Cost Recovery
<b>Traffic Facilities - Safety Mirror</b>					
Application fee	per application	\$957.00	\$987.00	No	Full Cost Recovery
Installation fee for standard 450mm mirror	per application	\$1,308.00	\$1,349.00	No	Full Cost Recovery
Annual rental/inspection fee	per annum	\$409.00	\$422.00	No	Full Cost Recovery
<b>Works Contribution - Contribution by adjoining owners towards 1/2 cost of works under Sec 217 Roads Act</b>					
Kerb and Gutter - primary frontage	per metre	\$431.00	\$445.00	No	Market Based Pricing
Kerb and Gutter - secondary frontage	per metre	\$219.00	\$226.00	No	Partial Cost Recovery
<b>Workzone Primary Zone</b>					
Workzone Primary Zone application fee	per application	\$1,670.00	\$1,722.00	No	Partial Cost Recovery
Rental charge - Workzone Primary Zone rental fee	per metre per week	\$54.20	\$55.90	No	Partial Cost Recovery
<b>Workzone Standard</b>					
Workzone Standard Zone application fee	per application	\$1,115.00	\$1,150.00	No	Partial Cost Recovery
Rental charge - Workzone Standard Zone rental fee	per metre per week	\$36.30	\$37.40	No	Partial Cost Recovery
<b>Parks &amp; Open Space</b>					
<b>Memorial</b>					
Installation of plaque on existing seat	each	\$809.00	\$835.00	No	Full Cost Recovery
Installation of Olympic Plaque (Manly)	each	\$2,040.00	\$2,104.00	No	Full Cost Recovery
Installation of plaque, seat	each	\$3,299.00	\$3,402.00	No	Full Cost Recovery
Installation of plaque, seat & concrete slab	each	\$5,439.00	\$5,608.00	No	Full Cost Recovery
<b>Memorial Tree with Digital Plaque only</b>					
Planting, maintenance (12 months) and installation of Memorial Tree with Digital plaque only	per item	<i>New fee</i>	\$1,700.00	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Memorial Tree with Physical and Digital Plaque</b>					
Planting, maintenance (12 months) and installation of Memorial Tree with Physical (& Digital) plaque	per item	<i>New fee</i>	\$2,500.00	No	Full Cost Recovery
<b>Tree Removal Application - Permit to Remove or Prune Trees on Private Property</b>					
Application to request the removing or pruning of trees (includes the assessment of first tree)	per item	\$194.00	\$201.00	No	Partial Cost Recovery
Assessment of additional tree/s	per item	\$56.70	\$58.50	No	Partial Cost Recovery
Request for onsite meeting with Council Officer	per application	\$112.00	\$116.00	No	Partial Cost Recovery
<b>Environment &amp; Resilience</b>					
<b>Authorisation of legal documents - under Conveyancing Act 1919 Part 6 and s88</b>					
Signing and extinguishment fee for easements, positive covenants and restrictions as per user including, but not limited to, on-site stormwater detention system inspection for all other development (i.e. residential, flat buildings)	per application	\$877.00	\$905.00	No	Full Cost Recovery
Signing and extinguishment fee for easements, positive covenants and restrictions as per user including, but not limited to, on-site stormwater detention system inspection for single residential dwellings	per application	\$664.00	\$685.00	No	Full Cost Recovery
Resigning fee	per application	\$327.00	\$338.00	No	Full Cost Recovery
Registered post of documents	per application	\$6.00	\$6.20	Yes	Full Cost Recovery
<b>Bonds and guarantees</b>					
Bond/guarantee to cover the cost and/or maintenance of road and drainage, footpath works etc. excluding Road Damage Bond	per approval	Determined on application	Determined on application	No	Full Cost Recovery
<b>Coastal Environment Centre - Community Education</b>					
Walks and talks - per adult including 2 children under 18yrs when accompanied by an adult	per charge	\$10.00	\$15.00	Yes	Partial Cost Recovery
Walks and talks - per adult attending - single ticket	per charge	<i>New fee</i>	\$15.00	Yes	Partial Cost Recovery
<b>Coastal Environment Centre - Conference Room Hire (600W HDTV cinema hire inc high speed internet iPod/iPhone compatible)</b>					
Not for profit use - 15% discount for permanent hirers (2 or more bookings)	per hour	\$26.70	\$27.50	Yes	Partial Cost Recovery
Not for profit use - 15% discount for permanent hirers (2 or more bookings)	per half day	\$109.00	\$113.00	Yes	Partial Cost Recovery
Not for profit use - 15% discount for permanent hirers (2 or more bookings)	per day	\$202.00	\$209.00	Yes	Partial Cost Recovery
Commercial use - 15% discount for permanent hirers (2 or more bookings)	per hour	\$53.30	\$55.00	Yes	Full Cost Recovery
Commercial function rate - 15% discount for permanent hirers (2 or more bookings)	per hour	\$108.00	\$112.00	Yes	Full Cost Recovery
Kitchen facilities	per hire	\$33.10	\$34.10	Yes	Full Cost Recovery
Cleaning after function	per hire	\$76.00	\$79.00	Yes	Full Cost Recovery
After hours security and access control	per hire	\$182.00	\$188.00	Yes	Full Cost Recovery
Refundable bond - Functions and special events	per hire	\$648.00	\$669.00	No	Full Cost Recovery
Key deposit (payable at time of booking)	per hire	\$110.00	\$114.00	No	Full Cost Recovery
<b>Coastal Environment Centre - Educator</b>					
CEC Educator	per hour	\$110.00	\$114.00	Yes	Full Cost Recovery
<b>Coastal Environment Centre - High School Excursion</b>					
High School Excursion half day - for first 20 students	minimum charge	\$528.00	\$545.00	Yes	Partial Cost Recovery
High School Excursion half day - additional students	per student	\$26.40	\$27.20	Yes	Partial Cost Recovery
High School Excursion full day - for first 20 students	minimum charge	\$646.00	\$667.00	Yes	Partial Cost Recovery
High School Excursion full day - additional students	per student	\$32.30	\$33.30	Yes	Partial Cost Recovery
Additional staff member for school excursions when requested	per charge	\$295.00	\$305.00	Yes	Full Cost Recovery
<b>Coastal Environment Centre - Online Presentations</b>					
Delivery of virtual presentation	per hour	\$110.00	\$114.00	Yes	Partial Cost Recovery
<b>Coastal Environment Centre - Pre-School</b>					
Coast and Bush Programs - for first 20 children	minimum charge	\$260.00	\$269.00	Yes	Partial Cost Recovery
Coast and Bush Programs - additional children	per child	\$13.00	\$13.40	Yes	Partial Cost Recovery
<b>Coastal Environment Centre - Primary School Excursion</b>					
Primary School Excursion half day - for first 20 students	minimum charge	\$410.00	\$423.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Primary School Excursion half day - additional students	per student	\$20.50	\$21.10	Yes	Partial Cost Recovery
Primary School Excursion full day - for first 20 students	minimum charge	\$510.00	\$526.00	Yes	Partial Cost Recovery
Primary School Excursion full day - additional students	per student	\$25.50	\$26.30	Yes	Partial Cost Recovery
Additional staff member for school excursions when requested	per charge	\$295.00	\$305.00	Yes	Full Cost Recovery
<b>Coastal Environment Centre - School Holiday Program Activities</b>					
Kids on the Coast (ages 6 - 18)	per student	\$82.00	\$85.00	Yes	Partial Cost Recovery
Kids on the Coast - Vacation Care group rate (minimum 20)	group rate, per student	\$31.60	\$32.60	Yes	Partial Cost Recovery
Kids on the Coast - Extended day	per student	<i>New fee</i>	\$110.00	Yes	Partial Cost Recovery
<b>Coastal Environment Centre - University/TAFE Excursion</b>					
Full Day - for first 20 students	minimum charge	\$730.00	\$753.00	Yes	Partial Cost Recovery
Full Day - additional students	per student	\$36.50	\$37.60	Yes	Full Cost Recovery
<b>Coastal Environment Centre - University/TAFE Incursion</b>					
Community Educators (by agreement)	per hour	\$115.00	\$119.00	Yes	Full Cost Recovery
<b>Coastal Environment Centre - Workshops</b>					
Workshops include presenter costs, external experts and/or training materials	per person	up to \$150.00	up to \$150.00	Yes	Full Cost Recovery
<b>Compliance Certificates - On-site detention - Environmental Planning and Assessment Act 1979 (Part 6)</b>					
Single dwelling (includes up to 2 separate OSD tanks or basins)	per certificate	\$665.00	\$686.00	No	Full Cost Recovery
Multi-unit dwelling and industrial (includes up to 2 separate OSD tanks or basins)	per certificate	\$1,224.00	\$1,262.00	No	Full Cost Recovery
Compliance certificate for each additional OSD tank or basin	per certificate	\$389.00	\$402.00	No	Full Cost Recovery
<b>Compliance Certificates - Subdivision Final - Environmental Planning and Assessment Act 1979 (Part 6)</b>					
Partial compliance per certificate e.g. compliance certificate for a stage of works silt and sediment control works	per certificate	\$647.00	\$668.00	No	Full Cost Recovery
Final certificate per allotment e.g. 10 allotments is 10 x fee	per lot	\$647.00	\$668.00	No	Full Cost Recovery
<b>Corporate Volunteering and Education</b>					
Half Day Program - Bushcare, Tree Planting, Environmental Clean-Ups & Field Trips - minimum 10 participants	per person	\$103.00	\$107.00	Yes	Full Cost Recovery
<b>Documents</b>					
Copy of Strategies, Plans or Environmental Reports on CD e.g. Plans of Management	per copy	\$40.40	\$41.70	No	Full Cost Recovery
Copy of Strategies, Plans or Environmental Reports on Hard copy e.g. Plans of Management	per copy	\$83.00	\$86.00	No	Full Cost Recovery
<b>Drainage system / easement investigation</b>					
Investigation of drainage system in relation to development (i.e. extinguishment, future use etc.). Applicants are encouraged to obtain independent Engineering Consultant advice on drainage issues.	per hour	\$338.00	\$349.00	No	Full Cost Recovery
<b>Driveway Application/Assessment Fee</b>					
Application and assessment fee for new and/or amended driveways	per application	\$537.00	\$554.00	No	Full Cost Recovery
Application and assessment fee for driveways in the same location and same dimensions	per application	\$243.00	\$251.00	No	Full Cost Recovery
Assessment fee for driveways constructed not in accordance with Council specifications (e.g. NOT plain concrete).	per application	\$673.00	\$694.00	No	Full Cost Recovery
<b>Driveway Form Work and Final Inspection Fee</b>					
Formwork and final inspections for driveways (2 inspections)	per application	\$622.00	\$642.00	No	Full Cost Recovery
<b>Enquiry or Request</b>					
For matters outside a current development application	per hour	\$338.00	\$349.00	Yes	Full Cost Recovery
<b>Environmental education and sustainability</b>					
Workshop attendance fee	per family	\$12.50	\$12.90	Yes	Partial Cost Recovery
<b>Feral Animal Management</b>					
Wild rabbit cage trap bond	per trap	\$160.00	\$160.00	No	Full Cost Recovery
<b>Flood Risk Information Request</b>					
Basic (see Flood Information Request form)	per request	\$136.00	\$141.00	No	Market Based Pricing
Comprehensive - (see Flood Information Request form)	per request	\$306.00	\$316.00	No	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Licence for individuals or organisations to use available models for specific (large scale) projects	per year per model	\$4,292.00	\$4,426.00	No	Market Based Pricing
<b>Hoardings</b>					
Application fee	per application	\$450.00	\$464.00	No	Full Cost Recovery
Permits - building/footpath - Type A/metre/month - Type A fencing and scaffolding	per metre per month	\$45.80	\$47.20	No	Rate of Return Pricing (IRR)
Permits - building/footpath - Type B/metre/month - Type B overheads	per metre per month	\$82.00	\$85.00	No	Rate of Return Pricing (IRR)
Permits - building/footpath - Type C/metre/month - Type C overheads with offices, sheds and/or storage	per metre per month	\$94.00	\$97.00	No	Rate of Return Pricing (IRR)
Late fee (additional fee) when work commenced prior to obtaining permit	per application	\$1,115.00	\$1,150.00	No	Full Cost Recovery
<b>House Renumbering</b>					
Application fee	per application	\$197.00	\$204.00	No	Partial Cost Recovery
Processing fee	per application	\$451.00	\$465.00	No	Partial Cost Recovery
<b>Infrastructure works on Council roadway (works other than minor encroachments) Roads Act 1993 s138 and139</b>					
Inspection or re-inspection of construction works. Roadworks, footpath, drainage works (LGA land)	per inspection	\$673.00	\$694.00	No	Full Cost Recovery
Re-submission of engineering plans	per application	\$890.00	\$918.00	No	Full Cost Recovery
Cost of infrastructure works between \$0 and \$50,000	per application	\$1,600.00	\$1,650.00	No	Full Cost Recovery
Cost of infrastructure works between \$50,001 and \$250,000	per application	\$2,106.00	\$2,172.00	No	Full Cost Recovery
Cost of infrastructure works between \$250,001 and \$1,000,000	per application	\$3,445.00	\$3,552.00	No	Full Cost Recovery
Cost of infrastructure works greater than \$1,000,000	per application	\$4,117.00	\$4,245.00	No	Full Cost Recovery
<b>Positive Covenant Certificate - Conveyancing Act 1919 Section 88G</b>					
Certificate for positive covenants for on-site stormwater detention systems	each	\$35.00	\$35.00	No	Legislative Requirements (Regulatory)
Urgency fee (48 hours)	each	\$182.00	\$188.00	No	Partial Cost Recovery
<b>Road Damage Fee and Bond (Development Application or Complying Development Certificate)</b>					
Bond where the cost of works is between \$0 - \$25,000	per application	Zero	Zero	No	Full Cost Recovery
Bond where the cost of works is between \$25,001 - \$1,000,000	per application	\$2,000.00	\$2,000.00	No	Full Cost Recovery
Bond where the cost of works is between \$25,001 - \$1,000,000 and includes full demolition	per application	\$5,000.00	\$5,000.00	No	Full Cost Recovery
Bond where the cost of works is greater than \$1,000,000	per application	\$10,000.00	\$10,000.00	No	Full Cost Recovery
Inspection fee	per inspection	\$409.00	\$422.00	No	Full Cost Recovery
<b>Stormwater Drainage Pre-lodgement Meeting</b>					
Investigation into the applicable development requirements specifically relating to stormwater drainage	each	\$505.00	\$521.00	Yes	Partial Cost Recovery
<b>Stormwater drainage systems - Local Government Act 1993 Section 68</b>					
Provision of stormwater asset data - per hour (Minimum of 1 hour, followed by 15 minute increments)	per hour	\$190.00	\$196.00	No	Full Cost Recovery
Cost of stormwater DRAINS model	per request	\$2,700.00	\$2,784.00	No	Market Based Pricing
Re-inspection	per application	\$673.00	\$694.00	No	Full Cost Recovery
Resubmission of plans	per application	\$868.00	\$895.00	No	Full Cost Recovery
Cost of stormwater drainage works between \$0 to \$50,000	per application	\$847.00	\$874.00	No	Full Cost Recovery
Cost of stormwater drainage works between \$50,001 to \$250,000	per application	\$1,267.00	\$1,307.00	No	Full Cost Recovery
Cost of stormwater drainage works between \$250,001 to \$1,000,000	per application	\$1,990.00	\$2,052.00	No	Full Cost Recovery
Cost of stormwater drainage works greater than \$1,000,000	per application	\$3,979.00	\$4,103.00	No	Full Cost Recovery
<b>Subdivision Certificates (Linen Plan Release) - Environmental Planning and Assessment Act 1979 Division 6.4</b>					
Creation of 2 lots	per certificate	\$2,487.00	\$2,565.00	No	Full Cost Recovery
Creation of 3 lots	per certificate	\$3,276.00	\$3,378.00	No	Full Cost Recovery
Creation of 4 lots	per certificate	\$3,978.00	\$4,102.00	No	Full Cost Recovery
Creation of 5 lots	per certificate	\$4,593.00	\$4,736.00	No	Full Cost Recovery
Creation of 6 lots	per certificate	\$5,226.00	\$5,389.00	No	Full Cost Recovery
Creation of 7 lots	per certificate	\$5,755.00	\$5,934.00	No	Full Cost Recovery
Creation of 8 lots	per certificate	\$6,268.00	\$6,463.00	No	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Creation of 9 lots	per certificate	\$6,820.00	\$7,032.00	No	Full Cost Recovery
Creation of 10 lots	per certificate	\$7,424.00	\$7,655.00	No	Full Cost Recovery
Creation of lot(s) in excess of 10 lots (Cost per lot in addition to the cost of 10 lots)	per lot	\$405.00	\$418.00	No	Full Cost Recovery
Boundary alterations plan	per application	\$1,303.00	\$1,344.00	No	Full Cost Recovery
Consolidation plans	per application	\$1,516.00	\$1,563.00	No	Full Cost Recovery
Plans of subdivision road dedication and easement	per application	\$1,546.00	\$1,594.00	No	Full Cost Recovery
Resigning fee	per certificate	\$497.00	\$513.00	No	Full Cost Recovery
<b>Subdivision Works Certificates - Environment and Planning Assessment Act 1979 Division 6.2</b>					
For 2 lots	per certificate	\$1,917.00	\$1,977.00	No	Full Cost Recovery
For 3 lots	per certificate	\$2,706.00	\$2,790.00	No	Full Cost Recovery
For 4 lots	per certificate	\$3,397.00	\$3,503.00	No	Full Cost Recovery
For 5 lots	per certificate	\$4,094.00	\$4,221.00	No	Full Cost Recovery
For 6 lots	per certificate	\$4,555.00	\$4,697.00	No	Full Cost Recovery
For 7 lots	per certificate	\$4,788.00	\$4,937.00	No	Full Cost Recovery
For 8 lots	per certificate	\$5,172.00	\$5,333.00	No	Full Cost Recovery
For 9 lots	per certificate	\$6,023.00	\$6,210.00	No	Full Cost Recovery
For 10 lots	per certificate	\$6,484.00	\$6,686.00	No	Full Cost Recovery
Per lot in excess of 10 lots	per certificate	\$365.00	\$377.00	No	Full Cost Recovery
Inspection or reinspection of construction works per inspection	per inspection	\$418.00	\$431.00	No	Full Cost Recovery
<b>Temporary ground anchors - Roads Act 1993 S138 and 139</b>					
Temporary ground anchors application	per application	\$1,728.00	\$1,782.00	No	Full Cost Recovery
Temporary ground anchors permit	per anchor	\$996.00	\$1,027.00	No	Full Cost Recovery
<b>Water management structures and reports</b>					
Special structures report assessment including water management reports and inspections	per hour	\$338.00	\$349.00	No	Partial Cost Recovery
<b>Property, Buildings &amp; Beach Services</b>					
<b>Avalon Golf Course</b>					
Function room hire (Monday - Thursday)	per hour	\$120.00	\$120.00	Yes	Market Based Pricing
Function room hire (Friday - Sunday)	per hour	\$150.00	\$150.00	Yes	Market Based Pricing
Green fees - adults - 9 holes	each	\$24.00	\$25.00	Yes	Market Based Pricing
Green fees - adults - 18 holes	each	\$29.00	\$32.00	Yes	Market Based Pricing
Green fees - children (18 years and under) - 9 Holes	each	\$14.00	\$14.00	Yes	Market Based Pricing
Green fees - children (18 years and under) - 18 Holes	each	\$14.00	\$14.00	Yes	Market Based Pricing
Green fees - seniors - 9 Holes	each	\$20.00	\$21.00	Yes	Market Based Pricing
Green fees - seniors - 18 Holes	each	\$24.00	\$25.00	Yes	Market Based Pricing
Green fees - twilight (after 3.30pm or after 4.30pm during day light savings)	each	\$15.00	\$16.00	Yes	Market Based Pricing
Golf Clubs Hire	each	\$19.00	\$20.00	Yes	Market Based Pricing
Marketing and/or promotional offer at Council's discretion	each	up to 100% discount	up to 100% discount	Yes	Market Based Pricing
Golf Pull Buggy Hire	each	\$5.00	\$7.00	Yes	Market Based Pricing
<b>Beach Services</b>					
Hourly Rate for hire of staff for events - weekday	per hour per staff member	\$78.00	\$81.00	Yes	Partial Cost Recovery
Hourly Rate for hire of staff for events - weekend	per hour per staff member	\$101.00	\$105.00	Yes	Partial Cost Recovery
Jet ski daily rate for hire	per day	\$283.00	\$292.00	Yes	Partial Cost Recovery
<b>Currawong Beach Cottages - Accommodation - High Season (December to January and Easter)</b>					
High season - Original Cottages - midweek per night	per night	\$293.00	\$302.00	Yes	Market Based Pricing
High season - Platypus Cottage - midweek per night	per night	\$312.00	\$322.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
High season - Kookaburra, Wallaby, Possum and Echidna Cottages - midweek per night	per night	\$367.00	\$378.00	Yes	Market Based Pricing
High season - Goanna Cottage - midweek per night	per night	\$404.00	\$417.00	Yes	Market Based Pricing
High season - Bluetongue Cottage - midweek per night	per night	\$440.00	\$454.00	Yes	Market Based Pricing
High season - 2 bedroom Cottage - midweek per night	per night	\$477.00	\$492.00	Yes	Market Based Pricing
High season - The Lodge - midweek per night	per night	\$660.00	\$680.00	Yes	Market Based Pricing
High season - Midholme - midweek per night	per night	\$989.00	\$1,020.00	Yes	Market Based Pricing
High season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$677.00	\$698.00	Yes	Market Based Pricing
High season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$685.00	\$706.00	Yes	Market Based Pricing
High season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekend Fri & Sat (2 nights)	per weekend	\$806.00	\$831.00	Yes	Market Based Pricing
High season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$887.00	\$914.00	Yes	Market Based Pricing
High season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$966.00	\$996.00	Yes	Market Based Pricing
High season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$1,335.00	\$1,376.00	Yes	Market Based Pricing
High season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$2,109.00	\$2,174.00	Yes	Market Based Pricing
High season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$3,953.00	\$4,076.00	Yes	Market Based Pricing
High season - Original Cottages - weekly (7 nights)	per week	\$1,757.00	\$1,811.00	Yes	Market Based Pricing
High season - Platypus Cottage - weekly (7 nights)	per week	\$1,867.00	\$1,925.00	Yes	Market Based Pricing
High season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekly (7 nights)	per week	\$2,196.00	\$2,264.00	Yes	Market Based Pricing
High season - Goanna Cottage - weekly (7 nights)	per week	\$2,415.00	\$2,490.00	Yes	Market Based Pricing
High season - Bluetongue Cottage - weekly (7 nights)	per week	\$2,636.00	\$2,718.00	Yes	Market Based Pricing
High season - 2 bedroom Cottage - weekly (7 nights)	per week	\$2,855.00	\$2,944.00	Yes	Market Based Pricing
High season - The Lodge - weekly (7 nights)	per week	\$4,611.00	\$4,754.00	Yes	Market Based Pricing
High season - Midholme - weekly (7 nights)	per week	\$6,917.00	\$7,131.00	Yes	Market Based Pricing
<b>Currawong Beach Cottages - Accommodation - Low Season (June to August)</b>					
Low season - Original Cottages - midweek per night	per night	\$134.00	\$138.00	Yes	Market Based Pricing
Low season - Platypus Cottage - midweek per night	per night	\$143.00	\$147.00	Yes	Market Based Pricing
Low season - Kookaburra, Wallaby, Possum and Echidna Cottages - midweek per night	per night	\$167.00	\$172.00	Yes	Market Based Pricing
Low season - Goanna Cottage - midweek per night	per night	\$184.00	\$190.00	Yes	Market Based Pricing
Low season - Bluetongue Cottage - midweek per night	per night	\$201.00	\$207.00	Yes	Market Based Pricing
Low season - 2 bedroom Cottage - midweek per night	per night	\$217.00	\$224.00	Yes	Market Based Pricing
Low season - The Lodge - midweek per night	per night	\$301.00	\$310.00	Yes	Market Based Pricing
Low season - Midholme - midweek per night	per night	\$450.00	\$464.00	Yes	Market Based Pricing
Low season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$401.00	\$413.00	Yes	Market Based Pricing
Low season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$426.00	\$439.00	Yes	Market Based Pricing
Low season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekend Fri & Sat (2 nights)	per weekend	\$500.00	\$516.00	Yes	Market Based Pricing
Low season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$550.00	\$567.00	Yes	Market Based Pricing
Low season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$600.00	\$619.00	Yes	Market Based Pricing
Low season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$692.00	\$713.00	Yes	Market Based Pricing
Low season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$1,139.00	\$1,174.00	Yes	Market Based Pricing
Low season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$1,797.00	\$1,853.00	Yes	Market Based Pricing
Low season - Original Cottages - weekly (7 nights)	per week	\$692.00	\$713.00	Yes	Market Based Pricing
Low season - Platypus Cottage - weekly (7 nights)	per week	\$737.00	\$760.00	Yes	Market Based Pricing
Low season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekly (7 nights)	per week	\$866.00	\$893.00	Yes	Market Based Pricing
Low season - Goanna Cottage - weekly (7 nights)	per week	\$953.00	\$983.00	Yes	Market Based Pricing
Low season - Bluetongue Cottage - weekly (7 nights)	per week	\$1,039.00	\$1,071.00	Yes	Market Based Pricing
Low season - 2 bedroom Cottage - weekly (7 nights)	per week	\$1,298.00	\$1,338.00	Yes	Market Based Pricing
Low season - The Lodge - weekly (7 nights)	per week	\$2,096.00	\$2,161.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Low season - Midholme - weekly (7 nights)	per week	\$3,144.00	\$3,241.00	Yes	Market Based Pricing
<b>Currawong Beach Cottages - Accommodation - Mid Season (February to May &amp; September to November (excluding Easter))</b>					
Mid season - Original Cottages - midweek per night	per night	\$200.60	\$207.00	Yes	Market Based Pricing
Mid season - Platypus Cottage - midweek per night	per night	\$213.00	\$220.00	Yes	Market Based Pricing
Mid season - Kookaburra, Wallaby, Possum and Echidna Cottages - midweek per night	per night	\$250.00	\$258.00	Yes	Market Based Pricing
Mid season - Goanna Cottage - midweek per night	per night	\$276.00	\$285.00	Yes	Market Based Pricing
Mid season - Bluetongue Cottage - midweek per night	per night	\$301.00	\$310.00	Yes	Market Based Pricing
Mid season - 2 bedroom Cottage - midweek per night	per night	\$326.00	\$336.00	Yes	Market Based Pricing
Mid season - The Lodge - midweek per night	per night	\$450.00	\$464.00	Yes	Market Based Pricing
Mid season - Midholme - midweek per night	per night	\$676.00	\$697.00	Yes	Market Based Pricing
Mid season - Original Cottages - weekend Fri & Sat (2 nights)	per weekend	\$560.00	\$577.00	Yes	Market Based Pricing
Mid season - Platypus Cottage - weekend Fri & Sat (2 nights)	per weekend	\$596.00	\$614.00	Yes	Market Based Pricing
Mid season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekend Fri & Sat (2 nights)	per weekend	\$700.00	\$722.00	Yes	Market Based Pricing
Mid season - Goanna Cottage - weekend Fri & Sat (2 nights)	per weekend	\$769.00	\$793.00	Yes	Market Based Pricing
Mid season - Bluetongue Cottage - weekend Fri & Sat (2 nights)	per weekend	\$839.00	\$865.00	Yes	Market Based Pricing
Mid season - 2 bedroom Cottage - weekend Fri & Sat (2 nights)	per weekend	\$975.00	\$1,005.00	Yes	Market Based Pricing
Mid season - The Lodge - weekend Fri & Sat (2 nights)	per weekend	\$1,708.00	\$1,761.00	Yes	Market Based Pricing
Mid season - Midholme - weekend Fri & Sat (2 nights)	per weekend	\$2,696.00	\$2,780.00	Yes	Market Based Pricing
Mid season - Original Cottages - weekly (7 nights)	per week	\$1,099.00	\$1,133.00	Yes	Market Based Pricing
Mid season - Platypus Cottage - weekly (7 nights)	per week	\$1,167.00	\$1,203.00	Yes	Market Based Pricing
Mid season - Kookaburra, Wallaby, Possum and Echidna Cottages - weekly (7 nights)	per week	\$1,374.00	\$1,417.00	Yes	Market Based Pricing
Mid season - Goanna Cottage - weekly (7 nights)	per week	\$1,510.00	\$1,557.00	Yes	Market Based Pricing
Mid season - Bluetongue Cottage - weekly (7 nights)	per week	\$1,648.00	\$1,699.00	Yes	Market Based Pricing
Mid season - 2 bedroom Cottage - weekly (7 nights)	per week	\$1,947.00	\$2,007.00	Yes	Market Based Pricing
Mid season - The Lodge - weekly (7 nights)	per week	\$3,144.00	\$3,241.00	Yes	Market Based Pricing
Mid season - Midholme - weekly (7 nights)	per week	\$4,717.00	\$4,863.00	Yes	Market Based Pricing
<b>Currawong Beach Cottages - Administration Fee</b>					
Charge for cancellation or any other situation where extra work is created to facilitate the request	per occasion	\$51.00	\$53.00	Yes	Partial Cost Recovery
<b>Currawong Beach Cottages - Discounts Available</b>					
Allowance for extenuating circumstances affecting the amenity and enjoyment of the site (at Manager's discretion)	per occasion	up to 50% discount	up to 50% discount	Yes	Market Based Pricing
Allowance for marketing and/or promotional offer	per occasion	up to 100% discount	up to 100% discount	Yes	Market Based Pricing
<b>Currawong Beach Cottages - Tennis Court and Firewood</b>					
Tennis Court Hire at Currawong Beach (non-guest)	per hour	\$17.00	\$18.00	Yes	Market Based Pricing
Supply of Firewood	per Bag	\$27.00	\$28.00	Yes	Market Based Pricing
<b>Display of Articles on Footpaths</b>					
Application fee & 2 year approval portable signs & embellishments	per application	\$250.00	\$250.00	No	Market Based Pricing
Application fee & 2 year approval merchandise stands - not including signs & embellishments i.e. pot plants	per application	\$580.00	\$580.00	No	Market Based Pricing
<b>Lease or other dealing of Public Land/Road Reserve/Crown Reserves/Community Buildings</b>					
Licence fee for Market Lane Waste Facility	per year	<i>New fee</i>	\$585.00	Yes	Partial Cost Recovery
Internal legal preparation fee for lease/licence/easement/road reserve encroachment or other dealing in respect of land (other than as prohibited by the Retail Leases Act) - not for profit organisations	per application	\$1,726 for up to 6 hours then \$185 per hour	\$1,780 for up to 6 hours then \$191 per hour	Yes	Full Cost Recovery
Internal legal preparation fee for lease/licence/easement/road reserve encroachment or other dealing in respect of land (other than as prohibited by the Retail Leases Act) - other entities	per application	\$4,345 for up to 12 hours then \$185 per hour	\$4,480 for up to 12 hours then \$191 per hour	Yes	Full Cost Recovery
Legal preparation fee in respect of attending a customer request where council requires external legal services (other than as prohibited by the Retail Leases Act)	per application	Cost plus 10%	Cost plus 10%	Yes	Market Based Pricing
Annual rental for use of unused sections of public land	per square metre per year	\$115 per square metre (*minimum fee \$671 per annum)	\$119 per square metre (*minimum fee \$692 per annum)	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Application fee for land dealings over Council land etc (e.g. purchase of operational land, easements, covenants, caveats etc)	per application	\$2,990.00	Value of the land to be determined by Registered Valuer \$3,085.00	No	Full Cost Recovery
Application fee for landowners consent for DA etc	per application	\$742.00	\$766.00	No	Full Cost Recovery
Application fee for landowners consent for DA etc - not for profit organisations	per application	\$99.00	\$103.00	No	Partial Cost Recovery
Application fee for lease assignment (not including legal fees)	per application	\$2,990.00	\$3,085.00	Yes	Full Cost Recovery
Application fee for road reserve closure (note - application to purchase is additional)	per application	\$10,895.00	\$11,235.00	No	Full Cost Recovery
Application fee for road reserve consent (Sect 138/139 Roads Act 1993) or lease of Council road reserve	per application	\$1,790.00	\$1,845.00	Yes	Full Cost Recovery
Compensation fee for the creation/modification/release of easement/covenant/right of way etc where Council is the Property Owner or is the Authority	each	\$14,471 or an amount determined by valuation (whichever is greater)	\$14,920 or an amount determined by valuation (whichever is greater)	Yes	Rate of Return Pricing (IRR)
Former Manly LGA - access / driveway - Pursuant to Sect 138/139 Roads Act 1993	per year	0.5% of Precinct Value (P.V.) + GST per annum (minimum rate \$671)	0.5% of Precinct Value (P.V.) + GST per annum (minimum rate \$692)	Yes	Full Cost Recovery
Former Manly LGA - garage/carport/landscaped garden/enclosed - Pursuant to Sect 138/139 Roads Act 1993	per year	1.0% of Precinct Value (P.V.) + GST per annum (minimum rate \$671)	1.0% of Precinct Value (P.V.) + GST per annum (minimum rate \$692)	Yes	Full Cost Recovery
Minimum annual lease/licence fee to community groups (not for profit) for use of Council buildings (excluding SES, RFS and SLS)	per year	\$757.00	\$781.00	Yes	Partial Cost Recovery
Minor lease/licence/activation administration/application fee (as determined by Council)	per application	\$491.00	\$507.00	Yes	Partial Cost Recovery
Plan preparation fee (if required) - complex (max 5 hours then hourly rate)	per application	\$1,760.00	\$1,815.00	Yes	Full Cost Recovery
Community Storage space on reserves / in buildings - 10m2 or less	per year	\$306.00	\$316.00	Yes	Partial Cost Recovery
Community Storage space on reserves / in buildings - more than 10m2 and less than 20m2	per year	\$490.00	\$505.00	Yes	Partial Cost Recovery
Community Storage space on reserves / in buildings - more than 20m2	per year	\$665.00	\$685.00	Yes	Partial Cost Recovery
Activation Permit (up to six months) - Pop up activation of food and beverage premises for adjoining public land or road (inc. laneway)	per application	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes	Rate of Return Pricing (IRR)
Lease/licence fee for Council owned or managed residential and commercial property	per application	Market rate	Market rate	Yes	Rate of Return Pricing (IRR)
<b>Manly Cemetery - Ashes Placement/Removal</b>					
Family attendance at ashes placement - graves, garden beds, wall memorials, family rock memorials (Weekdays 9am to 2pm)	each	\$224.00	Deleted fee	Yes	Market Based Pricing
Place ash remains in interment site - (no attendance)	each	\$585.00	\$828.00	Yes	Partial Cost Recovery
Transfer of interment rights within 12 months of ashes placement)Prepare ash remains and supply standard container for interment	each	New fee	\$188.00	Yes	Partial Cost Recovery
Removal of ash remains from interment site	each	\$555.00	\$555.00	Yes	Partial Cost Recovery
Place ash remains and supply bronze plaque -184mm x 152mm or 230mm x 152mm - 8 lines - Manly Columbarium Wall	each	\$1,331.00	\$1,373.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 330mm x 152mm - 8 lines - Manly Columbarium Wall	each	\$1,422.00	\$1,467.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 210mm x 210mm - 8 lines - Manly Granite Columbarium Wall	each	\$1,415.00	\$1,459.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque -178mm x 102mm - 8 lines - Dedication seat or garden memorial	each	\$1,429.00	\$1,474.00	Yes	Partial Cost Recovery
Discount on the second plaque/ placement fee where placement of multiple ashes occurs at the same time	per instance	20%	20%	Yes	Market Based Pricing
Additional fee for plaque placement/removal on granite wall or other specialist works where a mason or other specialist trade is required.	each	Cost plus 10%	Cost plus 10%	Yes	Full Cost Recovery
<b>Manly Cemetery - Burial Fees</b>					
Interment (Burial) - Excavate grave for burial - weekday 9am to 2pm (hand dug - without machine)	each	\$4,442.00	\$4,580.00	Yes	Market Based Pricing
Interment (Burial) - Excavate grave for burial - Weekdays 9am to 2pm - Manly	each	\$2,777.00	\$2,864.00	Yes	Market Based Pricing
Interment (Burial) - Saturday - booking surcharge (from 9am to 11am only) - in addition to applicable weekday interment fee	each	\$1,478.00	\$1,524.00	Yes	Partial Cost Recovery
Interment (Burial) - Stillborn or infant	each	Zero	Zero	No	Zero Cost Recovery
Interment (Burial) - Child aged 1-18 (50% first interment fee)	each	50% of current standard interment fee	50% of current standard interment fee	Yes	Partial Cost Recovery
Interment (Burial) - shallow burial surcharge - in addition to interment fee	each	\$1,086.00	\$1,120.00	Yes	Partial Cost Recovery
Bariatric burial excavation surcharge - in addition to interment fee	each	\$1,479.00	\$1,525.00	Yes	Partial Cost Recovery
<b>Manly Cemetery - Burial Site Care</b>					
Soiling and planting for a grave	each	\$426.00	\$440.00	Yes	Partial Cost Recovery
<b>Manly Cemetery - Council buyback</b>					
Council buyback of unused interment site	each	50% of current standard fee	50% of current standard fee	No	Market Based Pricing
<b>Manly Cemetery - Exhumation (subject to site inspection and Health Department approval)</b>					
Preparation of documents and application to Health Department	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Excavation of site and recovery of remains to surface	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
<b>Manly Cemetery - Interment Rights</b>					
Full monumental burial site -purchase interment rights for 2 burials and up to 6 ashes containers	each	\$19,476.00	\$20,080.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of interment Right - single niche in wall - standard - row 5 or lowest row	each	\$2,290.00	\$2,361.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - single niche in wall - superior - middle rows 3 & 4	each	\$3,090.00	\$3,186.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - single niche in wall - premium - top rows 1 & 2	each	\$3,890.00	\$4,011.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - double niche in wall - standard - row 5 or lowest row	each	\$4,580.00	\$4,722.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - double niche in wall - superior - middle rows 3 & 4	each	\$6,180.00	\$6,372.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - double niche in wall - premium - top rows 1 & 2	each	\$7,780.00	\$8,022.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - single niche in column - standard - row 5 or lowest row	each	\$2,490.00	\$2,568.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - single niche in column - superior - middle rows 3 & 4	each	\$3,290.00	\$3,392.00	No	Market Based Pricing
Manly Columbarium Wall - purchase of Interment Right - single niche in column - premium - top rows 1 & 2	each	\$4,090.00	\$4,217.00	No	Market Based Pricing
Manly Granite Columbarium Wall - purchase of Interment Right - single niche in wall - standard - row 5 or lowest row	each	\$4,580.00	\$4,722.00	No	Market Based Pricing
Manly Granite Columbarium Wall - purchase of Interment Right - single niche in wall - superior - middle rows 3 & 4	each	\$5,380.00	\$5,547.00	No	Market Based Pricing
Manly Granite Columbarium Wall - purchase of Interment Right - single niche in wall - premium - top rows 1 & 2	each	\$6,180.00	\$6,372.00	No	Market Based Pricing
<b>Manly Cemetery - Interment Services Levy</b>					
Interment - Burials	each	\$171.60	\$171.60	Yes	Legislative Requirements (Regulatory)
Interment - Ashes	each	\$69.30	\$69.30	Yes	Legislative Requirements (Regulatory)
<b>Manly Cemetery - Memorials/Dedications (at Trustee discretion)</b>					
Memorial plaques - additional line of text	each	\$61.00	\$63.00	Yes	Partial Cost Recovery
Memorial plaques - photo - True to Life/Lifetime image - black and white - 30mm x 40mm	each	\$494.00	\$510.00	Yes	Partial Cost Recovery
Memorial plaques - photo - True to Life/Lifetime image - colour - 30mm x 40mm	each	\$704.00	\$726.00	Yes	Partial Cost Recovery
Memorial plaques - other photo sizes/materials or decorative items	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
Memorial plaques - emblems	each	\$102.00	\$106.00	Yes	Partial Cost Recovery
Memorial plaques - Perpetual flowers	each	\$168.00	\$174.00	Yes	Partial Cost Recovery
Memorial plaques - 1 hour meeting to design memorial plaque	each	<i>New fee</i>	\$174.00	Yes	Partial Cost Recovery
Dedication seat - supply and install "Park" or similar timber and aluminium seat in cemetery at Trustee discretion	each	\$4,936.00	\$5,090.00	Yes	Partial Cost Recovery
Tree Memorial - purchase position on plinth - standard	each	\$2,985.00	\$3,078.00	Yes	Partial Cost Recovery
<b>Manly Cemetery - Miscellaneous Fees</b>					
Application for Interment order	each	\$168.00	\$174.00	No	Partial Cost Recovery
Transfer of burial or niche interment right - including issue of new certificate per site	each	\$168.00	\$174.00	No	Partial Cost Recovery
Cancellation fee - cancel reservation of interment rights (within 12 mths of purchase)/General administration fee	each	\$168.00	\$174.00	No	Partial Cost Recovery
<b>Manly Cemetery - Monumental Work</b>					
Permission to add inscription to headstone or bronze plaque on plinth	per burial site	\$173.00	\$179.00	No	Partial Cost Recovery
Permission to repair/upgrade monument or install landscaping treatment	per burial site	\$343.00	\$354.00	No	Partial Cost Recovery
Application for permission to construct new monument - includes first inscription - per site	per burial site	\$585.00	\$604.00	No	Partial Cost Recovery
Application for permission to erect tomb, vault, sculpture or monuments over 1.5m	each	\$912.00	\$941.00	No	Partial Cost Recovery
<b>Mona Vale Cemetery - Ashes Placement/Removal (includes transfer of interment rights within 12 months of ashes placement)</b>					
Family attendance at ashes placement - graves, garden beds, wall memorials, family rock memorials (Weekdays 9am to 3pm)	each	\$224.00	<i>Deleted fee</i>	Yes	Market Based Pricing
Place ash remains in interment site - Mona Vale (no attendance)	each	\$585.00	\$828.00	Yes	Market Based Pricing
Prepare ash remains and supply standard container for interment	each	<i>New fee</i>	\$188.00	Yes	Partial Cost Recovery
Removal of ash remains from interment site	each	\$555.00	\$555.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 178mm x 102mm - 8 lines - Garden Beds A -D, grave border, family rock, seat or tree memorials	each	\$1,429.00	\$1,474.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 137mm x 102mm - 8 lines - SO Reynolds Memorial Wall	each	\$1,152.00	\$1,188.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Place ash remains and supply memorial plaque - 230mm x 230mm - 10 lines - Bedrock memorial - small - 2 ashes	each	\$1,469.00	\$1,515.00	Yes	Market Based Pricing
Place ash remains and supply memorial plaque - 355mm x 230mm - 10 lines - Bedrock memorial - large - 3 ashes	each	\$2,012.00	\$2,075.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 185mm x 185mm - 10 lines - Pittwater Memorial Wall Niche or Gum Tree Grove Gardens E - H	each	\$1,410.00	\$1,454.00	Yes	Market Based Pricing
Place ash remains and supply bronze plaque - 158mm - Decorative Cylinder Memorial	each	\$1,217.00	\$1,255.00	Yes	Market Based Pricing
Discount on the second plaque/placement fee where placement of multiple ashes occurs at the same time	each	20%	20%	Yes	Market Based Pricing
<b>Mona Vale Cemetery - Burial Fees (includes transfer of interment rights within 12 months of interment)</b>					
Interment (Burial) - Excavate grave for burial - Weekdays 9am to 2pm - Mona Vale	each	\$2,298.00	\$2,370.00	Yes	Market Based Pricing
Interment (Burial) - Second (or Third) Interment - Excavate grave for burial - Weekdays 9am to 2.30pm - Mona Vale	each	\$2,298.00	\$2,370.00	Yes	Market Based Pricing
Interment (Burial) - Saturday - booking surcharge (from 9am to 11am only) - in addition to applicable weekday interment fee	each	\$1,536.00	\$1,584.00	Yes	Market Based Pricing
Interment (Burial) - Stillborn or infant	each	Zero	Zero	No	Zero Cost Recovery
Interment (Burial) - Child aged 1-18 (50% first interment fee)	each	50% of current first interment fee	50% of current first interment fee	Yes	Market Based Pricing
Interment (Burial) - shallow burial surcharge - in addition to interment fee	each	\$1,086.00	\$1,120.00	Yes	Partial Cost Recovery
Interment (Burial) - bottom or top of grave - half filled with sand/premium soil (as part of cultural burial requirement)	each	\$611.00	\$630.00	Yes	Market Based Pricing
Interment (Burial) - Use of lowering device on grave for coffins/casket (new graves/reserved graves with no monumental work and unimpeded access around site)	each	\$481.00 additional to applicable interment fee	\$496.00 additional to applicable interment fee	Yes	Market Based Pricing
Bariatric burial excavation surcharge - in addition to interment fee	each	\$1,479.00	\$1,525.00	Yes	Partial Cost Recovery
<b>Mona Vale Cemetery - Burial Site Care</b>					
Annual care (1 x visit per month)	each	\$843.00	\$870.00	Yes	Market Based Pricing
Clean inscription plate, remove weeds and spray, cover with mulch	each	\$203.00	\$210.00	Yes	Market Based Pricing
Renovate monument	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
<b>Mona Vale Cemetery - Council buyback</b>					
Council buyback of unused interment site	each	50% of current standard equivalent price	50% of current standard equivalent price	No	Market Based Pricing
<b>Mona Vale Cemetery - Exhumation (subject to site inspection and Health Department approval)</b>					
Preparation of documents and application to Health Department	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
Excavation of site and recovery of remains to surface	each	\$11,000.00	\$11,341.00	Yes	Market Based Pricing
<b>Mona Vale Cemetery - Interment Rights</b>					
Full monumental burial site -purchase interment rights for 2 burials and up to 6 ashes containers	each	\$13,275.00	\$13,911.00 including deleted fee	No	Market Based Pricing
Lawn Burial Site - purchase interment rights for 2 burials and up to 6 ashes - includes lawn marker memorial (inscriptions not included)	each	\$10,930.00	\$11,269.00	No	Market Based Pricing
Pittwater Memorial Wall - purchase Interment Right - single niche in granite wall - standard (lower rows 5 & 6)	each	\$2,164.00	\$2,232.00	No	Market Based Pricing
Pittwater Memorial Wall - purchase Interment Right - single niche in granite wall - superior (mid rows 3 & 4)	each	\$2,412.00	\$2,487.00	No	Market Based Pricing
Pittwater Memorial Wall - purchase Interment Right - single niche in granite wall - premium (upper rows 1 & 2)	each	\$2,654.00	\$2,737.00	No	Market Based Pricing
Gum Tree Grove Garden Memorial - purchase of interment right - for single position - includes granite memorial plinth	each	\$3,208.00	\$3,308.00	No	Market Based Pricing
Gum Tree Grove Granite Garden Estate - purchase of Double Interment Right	each	\$5,132.00	\$5,292.00	No	Market Based Pricing
Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - for single position - Garden A and B	each	\$1,928.00	\$1,988.00	No	Market Based Pricing
Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - for single position - Garden C	each	\$1,928.00	\$1,988.00	No	Market Based Pricing
Memorial Garden Bed - (Mona Vale) - purchase of Interment Right - for single position - Garden D	each	\$2,401.00	\$2,476.00	No	Market Based Pricing
S.O. Reynolds Memorial Wall - purchase of Interment Right - single niche in memorial wall	each	\$1,204.00	\$1,242.00	No	Market Based Pricing
Bedrock memorials - purchase interment right - Small memorial - up to 2 ashes	each	\$2,291.00	\$2,363.00	No	Market Based Pricing
Bedrock memorials - purchase interment right - Large memorial - up to 3 ashes	each	\$4,448.00	\$4,586.00	No	Market Based Pricing
Family rock estate - purchase interment right - Standard - (up to 2 Ash Remains) - including bronze family name plate - (placed in cemetery or memorial gardens at Trustee discretion)	each	\$7,040.00	\$7,259.00	No	Market Based Pricing
Family rock estate -purchase interment right - Superior - (up to 4 Ash Remains) - including bronze family name plate - (placed in cemetery or memorial gardens at Trustee discretion)	each	\$10,113.00	\$10,427.00	No	Market Based Pricing
Decorative Cylinder Memorial - purchase interment right for single position	each	\$3,208.00	\$3,308.00	No	Market Based Pricing
<b>Mona Vale Cemetery - Interment Services levy</b>					
Interment - Burials	each	\$171.60	\$171.60	Yes	Legislative Requirements (Regulatory)

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Interment - Ashes	each	\$69.30	\$69.30	Yes	Legislative Requirements (Regulatory)
<b>Mona Vale Cemetery - Memorials/Dedications</b>					
Dedication seat - supply and install "Park" or similar timber and aluminium seat in cemetery at Trustee discretion	each	\$4,936.00	\$5,090.00	No	Market Based Pricing
Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - standard (lower rows 5 & 6)	each	\$397.00	\$410.00	Yes	Market Based Pricing
Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - superior (mid rows 3 & 4)	each	\$456.00	\$471.00	Yes	Market Based Pricing
Pittwater Memorial Wall Panel - purchase position on memorial wall 110mm x 110mm - premium (upper rows 1 & 2)	each	\$571.00	\$589.00	Yes	Market Based Pricing
Pittwater Memorial Wall Panel - supply memorial plaque and attach to wall - 110mm x 110mm	each	\$495.00	\$511.00	Yes	Market Based Pricing
Memorial plaques - conical vase - attached to plaque	each	\$167.00	\$173.00	Yes	Market Based Pricing
Memorial plaques - conical vase - attached to memorial wall	each	\$222.00	\$229.00	Yes	Market Based Pricing
Memorial plaques - detachable name plate for Bedrock Memorial Plaques	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
Memorial plaques - photo - True to Life/Lifetime image - black and white - 30mm x 40mm	each	\$499.00	\$515.00	Yes	Market Based Pricing
Memorial plaques - photo - True to Life/Lifetime image - colour - 30mm x 40mm	each	\$704.00	\$726.00	Yes	Market Based Pricing
Memorial plaques - photos - photos or decorative items - other materials or sizes	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
Memorial plaques - emblems	each	\$102.00	\$106.00	Yes	Market Based Pricing
Memorial plaques - perpetual flowers	each	\$168.00	\$174.00	Yes	Market Based Pricing
Memorial plaques - Upgrade plaque for Memorial Gardens A - D or supply for dedication seat - 178mm x 102mm	each	\$759.00	\$759.00	Yes	Market Based Pricing
Memorial plaques - upgrade plaque from engraved to embossed for SO Reynolds Memorial Wall	each	\$705.00	\$727.00	Yes	Market Based Pricing
Memorial plaques - additional line of text	each	\$61.00	\$63.00	Yes	Partial Cost Recovery
Memorial plaques - 1 hour meeting to design memorial plaque	each	<i>New fee</i>	\$174.00	Yes	Partial Cost Recovery
Tree Memorial - Mona Vale Cemetery - family (up to 4 positions)	each	\$10,901.00	\$11,239.00	Yes	Market Based Pricing
Tree Memorial - Mona Vale Cemetery - shared (per position on border)	each	\$2,416.00	\$2,491.00	Yes	Market Based Pricing
Purchase Granite sloper and bronze plaque for burial site - (concrete footing not included)	each	\$2,657.00	\$2,740.00	Yes	Market Based Pricing
Sculptural item - installed in cemetery grounds at discretion of trustee	each	Cost plus 50%	Cost plus 50%	Yes	Market Based Pricing
<b>Mona Vale Cemetery - Miscellaneous Fees</b>					
Application for interment order	each	\$168.00	\$174.00	No	Partial Cost Recovery
Transfer of burial or niche interment right - including issue of new certificate per site	each	\$168.00	\$174.00	No	Market Based Pricing
Late or early arrival or departure fee - Weekdays - every 30 minute interval (late departure fees after 3.30pm or for funeral bookings over 60 mins duration)	each	\$580.00	\$580.00	Yes	Market Based Pricing
Late or early arrival or departure fee - Saturdays - every 30 minute interval (late departure fees after 12.30pm or for funeral bookings over 60 mins duration)	each	\$700.00	\$700.00	Yes	Market Based Pricing
Cancellation fee - cancel reservation of interment rights (within 12mths of purchase) / General administration fee	each	\$168.00	\$174.00	No	Market Based Pricing
Small events booking - not for profit use - Mona Vale Cemetery site office courtyard area for commemorations/memorial services	per hour or part thereof	\$28.30	\$29.20	Yes	Partial Cost Recovery
Administrative fee to implement tax rulings to refund the GST component of a fee for goods and services	per amendment	\$168.00	\$174.00	No	Partial Cost Recovery
<b>Mona Vale Cemetery - Monumental Work</b>					
Permission to add inscription	per burial site	\$173.00	\$179.00	No	Market Based Pricing
Permission to repair/upgrade monument or install landscaping treatment	per burial site	\$343.00	\$354.00	No	Market Based Pricing
Permission to construct new monument - includes first inscription - per site (Manly or Mona Vale)	per burial site	\$585.00	\$604.00	No	Market Based Pricing
<b>Outdoor Dining</b>					
Initial application fee (non-refundable)	per application	\$450.00	\$450.00	No	Market Based Pricing
New owner transfer fee	each	\$285.00	\$285.00	No	Market Based Pricing
Renewal of an approval (no changes)	each	\$86.00	\$86.00	No	Partial Cost Recovery
Bonds - security and performance (to be paid for each new approval & returned at cessation of approval)	each	Three months approval fee	Three months approval fee	No	Full Cost Recovery
Administration fee - late payment	each	\$110.00	\$110.00	No	Market Based Pricing
Avalon	per square metre per year	\$375.00	\$375.00	No	Market Based Pricing
Collaroy - Pittwater Road strip	per square metre per year	\$405.00	\$405.00	No	Market Based Pricing
Collaroy - other areas	per square metre per year	\$255.00	\$255.00	No	Market Based Pricing
Curl Curl and Queenscliff	per square metre per year	\$275.00	\$275.00	No	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Dee Why Beachfront (The Strand)	per square metre per year	\$745.00	\$745.00	No	Market Based Pricing
Dee Why - other areas	per square metre per year	\$440.00	\$440.00	No	Market Based Pricing
Forestville Shopping Centre	per square metre per year	\$430.00	\$430.00	No	Market Based Pricing
Freshwater	per square metre per year	\$480.00	\$480.00	No	Market Based Pricing
Manly - CBD Central - Area 1 - The Corso (between Darley Road & North Steyne incl. cnr Sydney Road)	per square metre per year	\$900.00	\$900.00	No	Market Based Pricing
Manly - CBD Central - Area 1 - South Steyne (the Corso - Wentworth Street)	per square metre per year	\$900.00	\$900.00	No	Market Based Pricing
Manly - CBD Central - Area 2 - The Corso (between East/West Esplanade & Darley Road)	per square metre per year	\$800.00	\$800.00	No	Market Based Pricing
Manly - CBD - Area 3 - North Steyne (The Corso to Raglan Street, Market Lane, Short Street Plaza, Sydney Road Plaza and Rialto Square)	per square metre per year	\$700.00	\$700.00	No	Market Based Pricing
Manly - CBD - Area 4 - Darley Road (The Corso & Wentworth Street), North Steyne (North of Raglan Street and South of Carlton Street) and South Steyne (South of Wentworth)	per square metre per year	\$700.00	\$700.00	No	Market Based Pricing
Manly - CBD - Area 5 - Victoria Parade (including the corner with South Steyne), Wentworth Street (between South Steyne & Darley Road), Darley Road, North Steyne (North of Carlton Street), Marine Parade and Belgrave St & Whistler Street, Raglan St, Short St & Central Avenue	per square metre per year	\$630.00	\$630.00	No	Partial Cost Recovery
Manly - Non CBD - Beatrice Street, Balgowlah Heights, Sydney Road, Seaforth and Sydney Road, Fairlight, (includes Fairlight, Balgowlah, Balgowlah Heights, Seaforth & Clontarf) and all other local shopping strips	per square metre per year	\$393.00	\$393.00	No	Market Based Pricing
Manly - Non CBD - Pittwater Road	per square metre per year	\$465.00	\$465.00	No	Market Based Pricing
Mona Vale	per square metre per year	\$375.00	\$375.00	No	Market Based Pricing
Narrabeen	per square metre per year	\$415.00	\$415.00	No	Market Based Pricing
Newport	per square metre per year	\$350.00	\$350.00	No	Market Based Pricing
North Balgowlah, Brookvale, Frenchs Forest and Narrabeena	per square metre per year	\$320.00	\$320.00	No	Market Based Pricing
North Narrabeen	per square metre per year	\$295.00	\$295.00	No	Market Based Pricing
Palm Beach	per square metre per year	\$345.00	\$345.00	No	Market Based Pricing
Warriewood	per square metre per year	\$295.00	\$295.00	No	Market Based Pricing
Whale Beach	per square metre per year	\$290.00	\$290.00	No	Market Based Pricing
Unspecified other areas	per square metre per year	\$255.00	\$255.00	No	Market Based Pricing
Minimum annual usage fee for outdoor dining approvals	each	\$500.00	\$500.00	No	Market Based Pricing
<b>Pittwater Golf Centre</b>					
Driving Range - child/adult - disability - 25 balls	each	\$10.00	\$12.00	Yes	Market Based Pricing
Driving Range - child/adult - disability - 50 balls	each	\$13.00	\$15.00	Yes	Market Based Pricing
Driving Range - child/adult - disability - 100 balls	each	\$19.00	\$21.00	Yes	Market Based Pricing
Driving Range balls - adult - 25 balls	each	\$13.00	\$15.00	Yes	Market Based Pricing
Driving Range balls - adult - 50 balls	each	\$17.00	\$19.00	Yes	Market Based Pricing
Driving Range balls - adult - 100 balls	each	\$24.00	\$26.00	Yes	Market Based Pricing
Driving Range child (U18) / seniors (with card) / student (with card) - 25 balls	each	\$12.00	\$14.00	Yes	Market Based Pricing
Driving Range child (U18) / seniors (with card) / student (with card) - 50 balls	each	\$15.00	\$17.00	Yes	Market Based Pricing
Driving Range child (U18) / seniors (with card) / student (with card) - 100 balls	each	\$22.00	\$24.00	Yes	Market Based Pricing
Driving Range balls - adult - 500 balls (with 12 months expiry)	each	\$105.00	\$115.00	Yes	Market Based Pricing
Driving Range balls - adult - 1,000 balls (with 12 months expiry)	each	\$185.00	\$205.00	Yes	Market Based Pricing
Driving Range balls - adult - 5,000 balls (with 12 months expiry)	each	\$750.00	\$830.00	Yes	Market Based Pricing
Driving Range - VIP area user fee per calendar month (unlimited play per calendar month)	per month	\$15.00	\$16.00	Yes	Market Based Pricing
Mini Golf fees - adult - 18 holes	each	\$21.00	\$22.00	Yes	Market Based Pricing
Mini Golf fees - adult - 36 holes	each	\$24.00	\$25.00	Yes	Market Based Pricing
Mini Golf fees - adult - unlimited play (same day only)	each	\$27.00	\$28.00	Yes	Market Based Pricing
Mini Golf fees - birthday parties - self-catered party per child	each	\$19.90	\$20.90	Yes	Market Based Pricing
Mini Golf fees - birthday parties - special package party per child	each	\$26.90	\$29.90	Yes	Market Based Pricing
Mini Golf fees - birthday parties - super package party per child	each	\$29.90	\$32.90	Yes	Market Based Pricing
Mini Golf fees - birthday parties - supreme package party per child	each	\$32.90	\$35.90	Yes	Market Based Pricing
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - 18 holes	each	\$16.00	\$17.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - 36 holes	each	\$19.00	\$20.00	Yes	Market Based Pricing
Mini Golf fees - child (U18)/seniors (with card)/student (with card) - unlimited play (same day only)	each	\$22.00	\$23.00	Yes	Market Based Pricing
Mini Golf fees - child/adult - disability - 18 holes	each	\$12.00	\$13.00	Yes	Market Based Pricing
Mini Golf fees - child/adult - disability - 36 holes	each	\$15.00	\$16.00	Yes	Market Based Pricing
Mini Golf fees - family (2A + 2C) - 18 holes	each	\$56.00	\$56.00	Yes	Market Based Pricing
Mini Golf fees - family (2A + 2C) - 36 holes	each	\$68.00	\$68.00	Yes	Market Based Pricing
Mini Golf fees - family (2A + 2C) - unlimited play (same day only)	each	\$80.00	\$80.00	Yes	Market Based Pricing
Mini Golf fees - family upgrade (same day only)	each	\$12.00	\$12.00	Yes	Market Based Pricing
Mini Golf fees - preschool (U5) - 18 holes	each	\$12.00	\$13.00	Yes	Market Based Pricing
Mini Golf fees - preschool (U5) - 36 holes	each	\$15.00	\$16.00	Yes	Market Based Pricing
Mini Golf fees - preschool (U5) - unlimited play (same day only)	each	\$18.00	\$19.00	Yes	Market Based Pricing
Marketing and/or promotional offer at Council's discretion	each	up to 100% discount	up to 100% discount	Yes	Market Based Pricing
<b>Property - Additional Fees - for access and management of Council buildings</b>					
Standard key (single differ) issue or access pass	each	\$107.00	\$111.00	Yes	Partial Cost Recovery
Master key issue	each	\$415.00	\$428.00	Yes	Partial Cost Recovery
Loss or non-return of standard key (single differ)	each	\$689.00	\$711.00	Yes	Partial Cost Recovery
Loss or non-return of master key	each	\$13,704.00	\$14,129.00	Yes	Partial Cost Recovery
Re-keying or replacement of locks where keys have been lost. Does not include cost of replacement keys	each	Cost plus 20%	Cost plus 20%	Yes	Rate of Return Pricing (IRR)
Charge out rate for staff - Steward	per hour per staff member	\$126.00	\$130.00	Yes	Partial Cost Recovery
Charge out rate for staff - Facilities Officer	per hour per staff member	\$188.00	\$194.00	Yes	Partial Cost Recovery
Charge out rate for staff - Senior Facilities Officer	per hour per staff member	\$222.00	\$229.00	Yes	Partial Cost Recovery
Charge out rate for staff - Facilities Manager	per hour per staff member	\$318.00	\$328.00	Yes	Partial Cost Recovery
Supply of goods and services - cost recovery for goods and services supplied to third parties	each	Cost plus 15%	Cost plus 15%	Yes	Rate of Return Pricing (IRR)
<b>Property Officers Time Charge out rate</b>					
Staff charge out rate: Property Officer (minimum 1 hour)	per hour	\$188.00	\$194.00	Yes	Full Cost Recovery
Staff charge out rate: Senior Property Officer (minimum 1 hour)	per hour	\$222.00	\$229.00	Yes	Full Cost Recovery
Staff charge out rate: Property Manager/Team Leader (minimum 1 hour)	per hour	\$318.00	\$328.00	Yes	Full Cost Recovery
<b>Public notification of application required by statute</b>					
Public notification of applications required by statute, including but not limited to newspaper and internet advertisements, signage and letters.	per application	Cost plus 10%	Cost plus 10%	No	Full Cost Recovery
<b>Sydney Lakeside Holiday Park - Accommodation - Low Season</b>					
Low season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people)	per week	\$1,643.00	\$2,003.00	Yes	Market Based Pricing
Low season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$326.00	\$397.00	Yes	Market Based Pricing
Low season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$248.00	\$303.00	Yes	Market Based Pricing
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$1,524.00	\$1,859.00	Yes	Market Based Pricing
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per night	\$302.00	\$369.00	Yes	Market Based Pricing
Low season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per night	\$230.00	\$281.00	Yes	Market Based Pricing
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,060.00	\$1,293.00	Yes	Market Based Pricing
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$196.00	\$240.00	Yes	Market Based Pricing
Low season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$167.00	\$204.00	Yes	Market Based Pricing
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$2,019.00	\$2,463.00	Yes	Market Based Pricing
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$386.00	\$471.00	Yes	Market Based Pricing
Low season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$312.00	\$381.00	Yes	Market Based Pricing
Low season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,024.00	\$1,249.00	Yes	Market Based Pricing
Low season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$193.00	\$235.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Low season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$160.00	\$196.00	Yes	Market Based Pricing
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,107.00	\$1,351.00	Yes	Market Based Pricing
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$206.00	\$252.00	Yes	Market Based Pricing
Low season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$174.00	\$212.00	Yes	Market Based Pricing
Low season - Villa/Cabin Extras - adults (16 years and over)	per week	\$168.00	\$168.00	Yes	Market Based Pricing
Low season - Villa/Cabin Extras - adults (16 years and over)	per night	\$24.00	\$24.00	Yes	Market Based Pricing
Low season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$133.00	\$133.00	Yes	Market Based Pricing
Low season - Villa/Cabin Extras - children (4 - 15 years)	per night	\$19.00	\$19.00	Yes	Market Based Pricing
Low season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$499.00	\$609.00	Yes	Market Based Pricing
Low season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per night	\$83.00	\$101.00	Yes	Market Based Pricing
Low season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$376.00	\$460.00	Yes	Market Based Pricing
Low season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per night	\$63.00	\$77.00	Yes	Market Based Pricing
Low season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per night	\$49.00	\$59.00	Yes	Market Based Pricing
Low season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$294.00	\$356.00	Yes	Market Based Pricing
Low Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per night	<i>New fee</i>	\$94.00	Yes	Full Cost Recovery
Low Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per week	<i>New fee</i>	\$562.00	Yes	Full Cost Recovery
Low season - Site Extras - adults (16 years and over)	per week	\$105.00	\$105.00	Yes	Market Based Pricing
Low season - Site Extras - adults (16 years and over)	per night	\$15.00	\$15.00	Yes	Market Based Pricing
Low season - Site Extras- children (4-15 years)	per week	\$70.00	\$70.00	Yes	Market Based Pricing
Low season - Site Extras -children (4-15 years)	per night	\$10.00	\$10.00	Yes	Market Based Pricing
<b>Sydney Lakeside Holiday Park - Accommodation - Mid Season</b>					
Mid season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people)	per week	\$1,989.00	\$2,426.00	Yes	Market Based Pricing
Mid season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$382.00	\$466.00	Yes	Market Based Pricing
Mid season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$306.00	\$374.00	Yes	Market Based Pricing
Mid season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$1,840.00	\$2,244.00	Yes	Market Based Pricing
Mid season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per night	\$355.00	\$433.00	Yes	Market Based Pricing
Mid season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per night	\$282.00	\$344.00	Yes	Market Based Pricing
Mid season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,316.00	\$1,605.00	Yes	Market Based Pricing
Mid season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$239.00	\$292.00	Yes	Market Based Pricing
Mid season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$209.00	\$256.00	Yes	Market Based Pricing
Mid season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$2,295.00	\$2,798.00	Yes	Market Based Pricing
Mid season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$432.00	\$527.00	Yes	Market Based Pricing
Mid season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$358.00	\$436.00	Yes	Market Based Pricing
Mid season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,302.00	\$1,588.00	Yes	Market Based Pricing
Mid season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$239.00	\$292.00	Yes	Market Based Pricing
Mid season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$206.00	\$252.00	Yes	Market Based Pricing
Mid season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,374.00	\$1,675.00	Yes	Market Based Pricing
Mid season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$251.00	\$307.00	Yes	Market Based Pricing
Mid season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$218.00	\$265.00	Yes	Market Based Pricing
Mid season - Villa/Cabin Extras - adults (16 years and over)	per week	\$168.00	\$168.00	Yes	Market Based Pricing
Mid season - Villa/Cabin Extras - adults (16 years and over)	per night	\$24.00	\$24.00	Yes	Market Based Pricing
Mid season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$133.00	\$133.00	Yes	Market Based Pricing
Mid season - Villa/Cabin Extras - children (4 - 15 years)	per night	\$19.00	\$19.00	Yes	Market Based Pricing
Mid season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$584.00	\$713.00	Yes	Market Based Pricing
Mid season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per night	\$97.00	\$119.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Mid season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$460.00	\$562.00	Yes	Market Based Pricing
Mid season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per night	\$77.00	\$94.00	Yes	Market Based Pricing
Mid Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per night	<i>New fee</i>	\$112.00	Yes	Full Cost Recovery
Mid Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per week	<i>New fee</i>	\$673.00	Yes	Full Cost Recovery
Mid season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$364.00	\$443.00	Yes	Market Based Pricing
Mid season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per night	\$61.00	\$74.00	Yes	Market Based Pricing
Mid season - Site Extras - adults (16 years and over)	per week	\$105.00	\$105.00	Yes	Market Based Pricing
Mid season - Site Extras - adults (16 years and over)	per night	\$15.00	\$15.00	Yes	Market Based Pricing
Mid season - Site Extras- children (4-15 years)	per week	\$70.00	\$70.00	Yes	Market Based Pricing
Mid season - Site Extras- children (4-15 years)	per night	\$10.00	\$10.00	Yes	Market Based Pricing
<b>Sydney Lakeside Holiday Park - Accommodation - Peak (High) Season</b>					
High season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people)	per week	\$2,184.00	\$2,668.00	Yes	Market Based Pricing
High season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$408.00	\$499.00	Yes	Market Based Pricing
High season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$342.00	\$418.00	Yes	Market Based Pricing
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$2,017.00	\$2,464.00	Yes	Market Based Pricing
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per night	\$381.00	\$465.00	Yes	Market Based Pricing
High season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per night	\$314.00	\$383.00	Yes	Market Based Pricing
High season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$1,488.00	\$1,817.00	Yes	Market Based Pricing
High season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$265.00	\$323.00	Yes	Market Based Pricing
High season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$240.00	\$294.00	Yes	Market Based Pricing
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$2,501.00	\$3,056.00	Yes	Market Based Pricing
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$461.00	\$563.00	Yes	Market Based Pricing
High season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$395.00	\$482.00	Yes	Market Based Pricing
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,460.00	\$1,783.00	Yes	Market Based Pricing
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$261.00	\$319.00	Yes	Market Based Pricing
High season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$234.00	\$286.00	Yes	Market Based Pricing
High season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,536.00	\$1,877.00	Yes	Market Based Pricing
High season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$274.00	\$334.00	Yes	Market Based Pricing
High season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$247.00	\$301.00	Yes	Market Based Pricing
High season - Villa/Cabin Extras - adults (16 years and over)	per week	\$168.00	\$168.00	Yes	Market Based Pricing
High season - Villa/Cabin Extras - adults (16 years and over)	per night	\$24.00	\$24.00	Yes	Market Based Pricing
High season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$133.00	\$133.00	Yes	Market Based Pricing
High season - Villa/Cabin Extras - children (4 - 15 years)	per night	\$19.00	\$19.00	Yes	Market Based Pricing
High season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$638.00	\$784.00	Yes	Market Based Pricing
High season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per night	\$106.00	\$131.00	Yes	Market Based Pricing
High season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$507.00	\$619.00	Yes	Market Based Pricing
High season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per night	\$85.00	\$103.00	Yes	Market Based Pricing
High season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$391.00	\$479.00	Yes	Market Based Pricing
High season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per night	\$65.00	\$80.00	Yes	Market Based Pricing
High Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per night	<i>New fee</i>	\$122.00	Yes	Full Cost Recovery
High Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per week	<i>New fee</i>	\$735.00	Yes	Full Cost Recovery
High season - Site Extras - adults (16 years and over)	per week	\$105.00	\$105.00	Yes	Market Based Pricing
High season - Site Extras - adults (16 years and over)	per night	\$15.00	\$15.00	Yes	Market Based Pricing
High season - Site Extras- children (4-15 years)	per week	\$70.00	\$70.00	Yes	Market Based Pricing
High season - Site Extras- children (4-15 years)	per night	\$10.00	\$10.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Sydney Lakeside Holiday Park - Accommodation - Premium Season</b>					
Premium season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people)	per week	\$3,779.00	\$4,638.00	Yes	Market Based Pricing
Premium season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$540.00	\$662.00	Yes	Market Based Pricing
Premium season - Avalon Cabin / Avalon Cabin - Access Friendly / Narrabeen Cabin/ Palm Cabin / Turimetta Cabin (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$540.00	\$662.00	Yes	Market Based Pricing
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people)	per week	\$3,449.00	\$4,233.00	Yes	Market Based Pricing
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Friday - Saturday	per night	\$493.00	\$605.00	Yes	Market Based Pricing
Premium season - Bungalow / Collaroy Cabin (rates for 4 people, max occupancy 5 people) - Sunday - Thursday	per night	\$493.00	\$605.00	Yes	Market Based Pricing
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people)	per week	\$2,050.00	\$2,516.00	Yes	Market Based Pricing
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$293.00	\$359.00	Yes	Market Based Pricing
Premium season - Bunkhouse (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$293.00	\$359.00	Yes	Market Based Pricing
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people)	per week	\$4,491.00	\$5,513.00	Yes	Market Based Pricing
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Friday - Saturday	per night	\$642.00	\$788.00	Yes	Market Based Pricing
Premium season - Lakeview Villa (rates for 4 people, max occupancy 4 people) - Sunday - Thursday	per night	\$642.00	\$788.00	Yes	Market Based Pricing
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$1,978.00	\$2,428.00	Yes	Market Based Pricing
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$283.00	\$348.00	Yes	Market Based Pricing
Premium season - Standard Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$283.00	\$348.00	Yes	Market Based Pricing
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people)	per week	\$2,085.00	\$2,560.00	Yes	Market Based Pricing
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Friday - Saturday	per night	\$298.00	\$366.00	Yes	Market Based Pricing
Premium season - Studio Cabin (rates for 2 people, max occupancy 2 people) - Sunday - Thursday	per night	\$298.00	\$366.00	Yes	Market Based Pricing
Premium season - Villa/Cabin Extras - adults (16 years and over)	per week	\$168.00	\$168.00	Yes	Market Based Pricing
Premium season - Villa/Cabin Extras - adults (16 years and over)	per night	\$24.00	\$24.00	Yes	Market Based Pricing
Premium season - Villa/Cabin Extras - children (4 - 15 years)	per week	\$133.00	\$133.00	Yes	Market Based Pricing
Premium season - Villa/Cabin Extras - children (4 - 15 years)	per night	\$19.00	\$19.00	Yes	Market Based Pricing
Premium season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per week	\$982.00	\$1,213.00	Yes	Market Based Pricing
Premium season - Ensuite Site (rates for 2 people, max occupancy 6 people)	per night	\$140.00	\$174.00	Yes	Market Based Pricing
Premium season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per week	\$845.00	\$1,040.00	Yes	Market Based Pricing
Premium season - Powered Site (North, South, Tent) (rates for 2 people, max occupancy 6 people)	per night	\$121.00	\$149.00	Yes	Market Based Pricing
Premium season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per week	\$675.00	\$828.00	Yes	Market Based Pricing
Premium Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per night	<i>New fee</i>	\$168.00	Yes	Full Cost Recovery
Premium Season - Premium Powered Site (rates for 2 people, max occupancy 6 people)	per week	<i>New fee</i>	\$1,175.00	Yes	Full Cost Recovery
Premium season - Unpowered Tent Only Site (Small Sites) (rates for 2 people, max occupancy 2 people)	per night	\$96.00	\$119.00	Yes	Market Based Pricing
Premium season - Site Extras - adults (16 years and over)	per week	\$105.00	\$105.00	Yes	Market Based Pricing
Premium season - Site Extras - adults (16 years and over)	per night	\$15.00	\$15.00	Yes	Market Based Pricing
Premium season - Site Extras- children (4-15 years)	per week	\$70.00	\$70.00	Yes	Market Based Pricing
Premium season - Site Extras- children (4-15 years)	per night	\$10.00	\$10.00	Yes	Market Based Pricing
<b>Sydney Lakeside Holiday Park - Discounts Available</b>					
Discount of 10% on group bookings of 10 or more cabins/sites and discount of 15%, for group bookings of 15 or more cabins/sites may be available at Management discretion (dependent upon season and occupancy)	per booking	up to 15% discount	up to 15% discount	Yes	Partial Cost Recovery
Extenuating circumstances affecting the amenity and enjoyment of the site (at Manager's discretion)	per instance	up to 50% discount	up to 50% discount	Yes	Partial Cost Recovery
Marketing and/or promotional offer	per instance	up to 100% discount	up to 100% discount	Yes	Partial Cost Recovery
Discount depending on occupancy levels	per night	up to 50% discount	up to 50% discount	Yes	Partial Cost Recovery
<b>Sydney Lakeside Holiday Park - Permanent Residents</b>					
Application for modifications to existing dwelling or installation of new moveable home	each	\$360.00	\$372.00	No	Full Cost Recovery
Bond to cover damage costs due to installation of new dwellings or renovations to existing dwellings	per approval	5% of value of works or min \$2,500	5% of value of works or min \$2,500	No	Full Cost Recovery
<b>Telecommunications facility on Council controlled land</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Microwave or Wi-Fi antenna, small street cabinet, small cell installation or similar installation on Council's land, light pole or building etc. single user only, no co-user fee	per year	\$11,326.00	\$11,678.00	Yes	Rate of Return Pricing (IRR)
Installation of equipment on a Council building - rental to install equipment on a Council building, this rental excludes any equipment shelter	per year	\$56,785.00	\$58,546.00	Yes	Rate of Return Pricing (IRR)
Pole rental - rental for access for antennae on existing Council owned pole/small structure light pole etc., no co-user fee	per year	\$14,605.00	\$15,058.00	Yes	Rate of Return Pricing (IRR)
Typical site - co-user charge (i.e. another carrier within the existing lease area)	per year	\$28,393.00	\$29,274.00	Yes	Rate of Return Pricing (IRR)
Co-user charge (i.e. another carrier within the existing lease area)	per year	\$28,393.00	\$29,274.00	Yes	Rate of Return Pricing (IRR)
Typical site - small equipment cabinets or site for monopole	per year	\$56,785.00	\$58,546.00	Yes	Rate of Return Pricing (IRR)
High impact site - co-user charge (i.e. another carrier within the existing lease area)	per year	\$40,564.00	\$41,822.00	Yes	Rate of Return Pricing (IRR)
High impact site - additional rental for small shelter adjoining a large tower	per year	\$40,564.00	\$41,822.00	Yes	Rate of Return Pricing (IRR)
High impact site - large shelter, monopole or tower	per year	\$81,122.00	\$83,637.00	Yes	Rate of Return Pricing (IRR)
<b>Waste Management &amp; Cleansing</b>					
<b>Avalon Car Boot Sale</b>					
Stallholder fee	per stall	\$64.00	\$66.00	Yes	Partial Cost Recovery
<b>Bags to Riches Travelling Flea Market</b>					
Stallholder fee	per stall	\$18.20	\$18.80	Yes	Partial Cost Recovery
Youth Stallholder fee - refundable on attendance	per stall	\$18.20	\$18.80	Yes	Partial Cost Recovery
<b>Domestic Waste Management Service Charge</b>					
Waste availability charge	per annum	\$120.00	\$130.00	No	Full Cost Recovery
Standard Domestic Waste Service Charge	per annum	\$599.00	\$652.00	No	Full Cost Recovery
<b>Domestic Waste Management Service Charge - Additional Services</b>					
Additional 80L volume red lid rubbish service (cap of 3 additional red lid bins per household)	per annum	\$336.00	\$365.00	No	Full Cost Recovery
First additional 140L blue lid recycling service	per annum	\$37.00	\$40.00	No	Full Cost Recovery
First additional 140L yellow lid recycling service	per annum	\$37.00	\$40.00	No	Full Cost Recovery
Subsequent additional 140L blue lid recycling service	per annum	\$126.00	\$137.00	No	Full Cost Recovery
Subsequent additional 140L yellow lid recycling service	per annum	\$126.00	\$137.00	No	Full Cost Recovery
Third or Fourth green lid vegetation (cap of 4 per household)	per annum	\$37.00	\$40.00	No	Full Cost Recovery
Wheelee bin tow hitch	each	\$43.50	\$44.80	No	Full Cost Recovery
Out of Zone - 'queue jump' - bulky goods service	each	\$129.00	\$133.00	Yes	Full Cost Recovery
<b>Domestic Waste Management Service Charge - Clean Up and Contamination - Cost Recovery</b>					
Clean up contaminated or excessive booked bulky goods collection in excess of the permitted 3 cubic metres - per excess cubic metre	per cubic metre	\$88.70	\$91.40	No	Full Cost Recovery
Empty contaminated bin	per bin	\$36.50	\$37.60	No	Full Cost Recovery
Clean up excessive or incorrectly presented waste - per hour plus cost recovery on landfill disposal charges	per instance	\$230.50	\$237.60	No	Full Cost Recovery
<b>Litterbin Services</b>					
Deliver and remove bins (excludes emptying the bin) - 240 litre bin	per bin	\$12.50	\$12.90	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 660 litre bin	per bin	\$12.50	\$12.90	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 1,100 litre bin	per bin	\$12.50	\$12.90	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 1,500 litre bin	per bin	\$81.00	\$84.00	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 3,000 litre bin	per bin	\$93.00	\$96.00	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 4,000 litre bin	per bin	\$117.00	\$121.00	Yes	Full Cost Recovery
Deliver and remove bins (excludes emptying the bin) - 10,000 litre bin	per bin	\$276.00	\$285.00	Yes	Full Cost Recovery
Empty bins at functions and events - 240 litre bin - includes tipping and disposal	per bin	\$17.90	\$18.50	Yes	Full Cost Recovery
Empty bins at functions and events - 660 litre bin - includes tipping and disposal	per bin	\$95.00	\$98.00	Yes	Full Cost Recovery
Empty bins at functions and events - 1,100 litre bin (tipping and disposal costs may apply)	per bin	\$149.00	\$154.00	Yes	Full Cost Recovery
Empty bins at functions and events - 1,500 litre bin (tipping and disposal costs may apply)	per bin	\$177.00	\$183.00	Yes	Full Cost Recovery
Empty bins at functions and events - 3,000 litre bin (tipping and disposal costs may apply)	per bin	\$348.00	\$359.00	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Empty bins at functions and events - 4,000 litre bin (tipping and disposal costs may apply)	per bin	\$452.00	\$467.00	Yes	Full Cost Recovery
Empty bins at functions and events - 10,000 litre bin (tipping and disposal costs may apply)	per bin	\$1,144.00	\$1,180.00	Yes	Full Cost Recovery
Tipping and Disposal	per bin	At cost	At cost	Yes	Full Cost Recovery
<b>Vintage + Pre-Loved Night Market</b>					
Stallholder fee	per stall	<i>New fee</i>	\$66.00	Yes	Partial Cost Recovery
<b>Sports &amp; Recreation</b>					
<b>Access Over Reserves Only</b>					
Not for profit use - ultra low impact - long term access - waived for allocated sporting groups	per month	\$100.00	<i>Deleted fee</i>	Yes	Partial Cost Recovery
<b>Access, Use and Occupation of a Reserve including on site storage or compound</b>					
Not for profit use access for works on private property - low impact vehicles only	per day	\$73.00	\$50.00	Yes	Market Based Pricing
Third party access for works on private property (i.e. Contractor) - low impact vehicles only	per day	\$217.00	\$120.00	Yes	Market Based Pricing
Not for profit - access for works - per venue	per day	\$104.00	\$80.00	Yes	Market Based Pricing
Commercial - access for works - per venue	per day	\$310.00	\$240.00	Yes	Market Based Pricing
Pre or post bond inspection - per inspection required - as assessed by Council	per application	\$170.00	\$90.00	Yes	Partial Cost Recovery
Dilapidation report for major impact projects (includes pre and post bond inspections) - as assessed by Council	per application	\$500.00	\$516.00	Yes	Partial Cost Recovery
Bollards - unlocking at commercial centres and other locations - 6am to 3pm weekdays	per instance	\$104.00	\$108.00	Yes	Full Cost Recovery
Bollards - unlocking at commercial centres and other locations - 3pm to 6am weekdays and any time on weekends	per instance	\$150.00	\$155.00	Yes	Full Cost Recovery
Long term access - providing access or occupation on reserve for maximum 12 months	per year	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes	Partial Cost Recovery
Vehicle access for an event/ sporting activities - does not include parking - waived for allocated sporting groups for game/ training days only.	per application	\$170.00	\$176.00	Yes	Partial Cost Recovery
<b>Administration and Ancillary Fees</b>					
Assessment - third party commercial provider - Not for profit - smaller casual events - includes mobile food vans & caterers, amusement devices and games and animal farms	per item	\$55.00	\$57.00	Yes	Partial Cost Recovery
Assessment - third party commercial provider - Commercial and larger events - includes following item types: mobile food vans & caterers, fireworks, amusement devices & games and animals - as assessed by Council	per item	\$155.00	\$160.00	Yes	Partial Cost Recovery
Additional administration (including cancellation, alterations and additional requests for approved bookings)	per hour	\$53.00	\$55.00	Yes	Market Based Pricing
Urgent assessment - as determined by Council - with less than 5 days notice	per booking	\$150.00	\$155.00	Yes	Partial Cost Recovery
Service Provision Fee - includes facility and ground preparation before and/or after the event as determined by Council	per hour	Fee(s) based on cost of service plus 10%	Fee(s) based on cost of service plus 10%	Yes	Full Cost Recovery
Call out (weekend, public holidays, after hours)	per instance	\$473.00	\$488.00	Yes	Full Cost Recovery
Recovery of costs of utilities, additional services and cleaning related to usage of open space	per booking	Fee(s) based on cost of service plus 10%	Fee(s) based on cost of service plus 10%	Yes	Full Cost Recovery
Cancellation fee - if booking cancelled 3-10 business days prior to the booking	per booking	50% of venue hire fee	50% of venue hire fee	Yes	Partial Cost Recovery
Cancellation fee - if booking cancelled 2 days business days or less prior to the booking	per booking	100% of venue hire and service fee	100% of venue hire and service fee	Yes	Partial Cost Recovery
Cancellation fee for approved wedding booking - if cancelled between 3 months and 11 business days prior to the booking.	per booking	25% of venue hire fee	25% of venue hire fee	Yes	Partial Cost Recovery
Use of power at Council sites (unless the site is already metered) - for lower impact use including sports use per venue	per hour	\$10.50	\$5.00	Yes	Partial Cost Recovery
Site meetings &/or call outs during office hours - on day of booking - as assessed by Council	per visit	Fee(s) based on cost of service plus 10%	Fee(s) based on cost of service plus 10%	Yes	Full Cost Recovery
Fee for playing music without own Onemusic licence at small scale event - as assessed by Council	per day	\$5.00	\$7.50	Yes	Partial Cost Recovery
Fee for playing music without own Onemusic licence at medium scale event - as assessed by Council	per day	\$50.00	\$55.00	Yes	Partial Cost Recovery
Fee for playing music without own Onemusic licence at large scale event - as assessed by Council	per day	\$120.00	\$130.00	Yes	Partial Cost Recovery
Use of power at Council sites (unless the site is already metered) - for events - per venue - fee determined on assessment by Council	per application	<i>New fee</i>	<i>Deleted fee</i>	Yes	Partial Cost Recovery
Administration fee for management of seasonal/ annual bookings - groups with zero fee venue hire - as assessed by Council	per year	<i>New fee</i>	\$25 to \$150 as assessed by Council	Yes	Partial Cost Recovery
<b>Banner Hire - maximum of two weeks</b>					
Council managed sites- not for profit purpose	per site	\$62.00	\$75.00	Yes	Market Based Pricing
At selected Council managed sites - commercial purpose	per site	\$258.00	\$290.00	Yes	Market Based Pricing
<b>Bonds</b>					

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Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Key bond - temporary use of a key for selected Council venues	each	Bond for temporary use of a key for selected Council venues. Determined on application. Bond based on cost of replacing key(s) and/or lock(s).	Bond for temporary use of a key for selected Council venues. Determined on application. Bond based on cost of replacing key(s) and/or lock(s).	No	Full Cost Recovery
Bond to cover damage to venue as part of a booking	per booking	Bond to be determined upon assessment of application based on potential impact on Council assets.	Bond to be determined upon assessment of application based on potential impact on Council assets.	No	Full Cost Recovery
<b>Commercial Activities - Regular Use - includes learn to schools, hire services, fitness trainers</b>					
Ultra low impact	per month	\$62.00	\$70.00	Yes	Partial Cost Recovery
Low impact	per month	\$135.00	\$140.00	Yes	Partial Cost Recovery
Medium impact	per month	\$279.00	\$290.00	Yes	Partial Cost Recovery
High impact	per month	\$423.00	\$440.00	Yes	Partial Cost Recovery
Major impact	per month	\$671.00	\$700.00	Yes	Partial Cost Recovery
Significant impact	per month	\$815.00	\$850.00	Yes	Partial Cost Recovery
Ultra low impact - (1 August - 31 July)	per year	\$743.00	\$800.00	Yes	Partial Cost Recovery
Low impact - (1 August - 31 July)	per year	\$800 to \$1,560 as assessed	\$810 to \$1,680 as assessed	Yes	Partial Cost Recovery
Medium impact - (1 August - 31 July)	per year	\$1,570 to \$3,240 as assessed	\$1,700 to \$3,460 as assessed	Yes	Partial Cost Recovery
High impact - (1 August - 31 July)	per year	\$3,250 to \$4,920 as assessed	\$3,500 to \$5,280 as assessed	Yes	Partial Cost Recovery
Major impact (1 August - 31 July)	per year	\$4,930 to \$7,800 as assessed	\$5,300 to \$8,400 as assessed	Yes	Partial Cost Recovery
Significant impact - (1 August - 31 July)	per year	\$7,810 to \$9,500 as assessed	\$8,450 to \$10,200 as assessed	Yes	Partial Cost Recovery
<b>Commercial Activities - Regular Use - Sports Clinics - Term time only</b>					
Low impact - as assessed by Council	per quarter	\$774.00	\$798.00 For new requests or trials divide by 3 for a monthly fee	Yes	Partial Cost Recovery
Medium impact - as assessed by Council	per quarter	\$1,547.00	\$1,595.00 For new requests or trials divide by 3 for a monthly fee	Yes	Partial Cost Recovery
High impact - as assessed by Council	per quarter	\$3,093.00	\$3,189.00 For new requests or trials divide by 3 for a monthly fee	Yes	Partial Cost Recovery
<b>Commercial food trucks - Permits</b>					
Mobile vehicles - Low impact	per month	\$238.00	\$250.00	Yes	Partial Cost Recovery
Mobile vehicles - Medium impact	per month	\$346.00	\$375.00	Yes	Partial Cost Recovery
Mobile vehicles - High impact	per month	\$475.00	\$500.00	Yes	Partial Cost Recovery
Mobile vehicles - Low impact - (1 August - 31 July)	per year	\$2,836.00	\$3,000.00	Yes	Partial Cost Recovery
Mobile vehicles - Medium impact - (1 August - 31 July)	per year	\$4,124.00	\$4,500.00	Yes	Partial Cost Recovery
Mobile vehicles - High impact - (1 August - 31 July)	per year	\$5,671.00	\$6,000.00	Yes	Partial Cost Recovery
Permanent (including overnight) on site food vendor - as assessed by Council	per year	<i>New fee</i>	\$10,000.00	Yes	Partial Cost Recovery
<b>Commercial Markets</b>					
50 stalls & under	per day	\$1,143.00	\$1,179.00	Yes	Market Based Pricing
51 to 100 stalls	per day	\$1,899.00	\$1,958.00	Yes	Market Based Pricing
101+ stalls	per day	\$2,874.00	\$2,964.00	Yes	Market Based Pricing
Wet weather hold (not refundable)	per day	\$440.00	\$454.00	Yes	Market Based Pricing
<b>Commercial onsite activations and product launches, samplings and giveaways - impact determined by Council</b>					
Commercial activation - wet weather option - non refundable	per application	<i>New fee</i>	50% of assessed fee	Yes	Partial Cost Recovery
Commercial activation - Low impact	per hour	\$116.00	\$120.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
Commercial activation - Medium impact	per hour	\$231.00	\$239.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
Commercial activation - High impact	per hour	\$461.00	\$476.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
Activations and promotional activities - in a commercial/town centre - local businesses based in or within vicinity of centre	per hour	\$50.00	Deleted fee	Yes	Partial Cost Recovery
Commercial activities - for extended period (less than 12 months in any one instance) of a complex, large and significant nature	per booking	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Commercial activation - Medium impact - Manly venues - as assessed by Council	per hour	New fee	\$500.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
Commercial activation - High impact - Manly venues - as assessed by Council	per hour	New fee	\$750.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
Commercial activation - Low impact - Manly venues - as assessed by Council	per hour	New fee	\$250.00 Additional 50% per hour on weekend	Yes	Partial Cost Recovery
<b>Filming and Photography</b>					
Application Fee (non refundable) excludes ultra low filming as assessed by Council	per application	\$175.00	\$104.00	No	Partial Cost Recovery
Filming fee - No impact	per booking	Zero	Zero	No	Legislative Requirements (Regulatory)
Filming fee - Low impact	per booking	\$150.00	\$184.00	No	Legislative Requirements (Regulatory)
Filming fee - Medium impact	per booking	\$300.00	\$397.00	No	Legislative Requirements (Regulatory)
Filming fee - High impact	per booking	\$500.00	\$691.00	No	Legislative Requirements (Regulatory)
News/current affairs/educational/community service/student/Council benefit - as assessed by Council	per booking	Zero	Zero	No	Legislative Requirements (Regulatory)
Low impact filming permit - extended period (as assessed)	per week	\$258.00	\$266.00	No	Partial Cost Recovery
Large scale filming permit - extended period (as assessed)	per week	\$1,243.00	\$1,282.00	No	Partial Cost Recovery
Medium scale filming permit - extended period (as assessed)	per week	\$888.00	\$916.00	No	Partial Cost Recovery
Facility hire for filming - buildings & facilities without a specific hire fee - as assessed by Council	per application		Deleted fee	No	Partial Cost Recovery
Late application fee (5 business days before filming date) – Low impact	per application	\$155.00	\$464.00	No	Partial Cost Recovery
Late application fee (7 business days before filming date) – Medium impact	per application	\$52.00	\$993.00	No	Partial Cost Recovery
Late application fee (15 business days before filming date) – High impact	per application	New fee	\$1,727.00	Yes	Partial Cost Recovery
Annual filming permit - ongoing/ regular filming permit - as assessed by Council	per application	Fee(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	No	Partial Cost Recovery
Commercial Photography - use of venue for business purposes - (Family and group photos, artistic shots) - per venue - Low Impact - as assessed by Council	per day	\$155.00	\$160.00	No	Partial Cost Recovery
Commercial Photography - use of venue for business purposes - (Family and group photos, artistic shots) - per venue - Medium Impact - as assessed by Council	per day	\$310.00	\$320.00	No	Partial Cost Recovery
Commercial Photography - use of venue for business purposes - (Family and group photos, artistic shots) - per venue - High Impact	per day	\$516.00	\$532.00	No	Partial Cost Recovery
<b>Major Events, Special Events</b>					
ANZAC Day, Remembrance Day & related events	per booking	Zero	Zero	Yes	Zero Cost Recovery
Christmas related - venue hire for day of the event only - small scale events open to the community hosted by groups based in the LGA excludes large scale events & those with major infrastructure, third party commercial providers - includes selling Christmas trees - as assessed by Council	per day	Zero	Zero	Yes	Zero Cost Recovery
Event on Road Closure - higher impact locations - per section as assessed by Council	per hour	New fee	\$300.00	Yes	Partial Cost Recovery
Event on Road Closure - lower impact locations - per section - as assessed by Council	per hour	New fee	\$150.00	Yes	Partial Cost Recovery
Event on Road Closure - significant impact locations - per section - as assessed by Council	per hour	New fee	\$500.00	Yes	Partial Cost Recovery
<b>Manly Andrew Boy Charlton Aquatic Centre - Admission</b>					
Children under 4 years / Coaches and School Teachers accompanying group booking / DVA Card	per session	Zero	Zero	Yes	Zero Cost Recovery
Spectator	per session	\$4.50	\$4.60	Yes	Market Based Pricing
Spectator to swimmer upgrade	each	\$5.60	Deleted fee	Yes	Market Based Pricing
Swim - Child (4-17yrs) /Concession	per session	\$8.10	\$8.40	Yes	Market Based Pricing
Family weekend pass valid 3 months including public holidays (A family is a maximum of 5 members of one immediate family)	each	\$177.00	\$183.00	Yes	Market Based Pricing
Swim - Adult	per session	\$10.10	\$10.40	Yes	Market Based Pricing
Swim - Family (A family is a maximum of 5 members of one immediate family)	per session	\$30.90	\$31.90	Yes	Market Based Pricing
Additional family member entry	each	\$4.40	Deleted fee	Yes	Market Based Pricing
Swim, spa, steam, sauna combo Adult	per session	\$6.20	\$16.80 Same rate - all inclusive	Yes	Market Based Pricing
Swim, spa, steam, sauna combo Concession	per session	\$5.00	\$13.60 Same rate - all inclusive	Yes	Market Based Pricing
Marketing and/or promotional offer for Centre Events at Council's discretion	each	New fee	Zero	Yes	Zero Cost Recovery
Manly SES 125 free entries per annum	per year	New fee	Zero	Yes	Zero Cost Recovery
All access casual visit - Adult	per session	\$30.90	\$32.00	Yes	Market Based Pricing

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
All access casual visit - Concession	per session	\$26.30	\$27.50	Yes	Market Based Pricing
Crèche (1.5 hours) - non-member	per child	\$7.20	\$7.70	Yes	Market Based Pricing
Crèche (1.5 hours) - member	per child	\$3.60	\$4.00	Yes	Partial Cost Recovery
Crèche 10 visit pass - member	each	\$32.40	\$69.30 1 free visit	Yes	Market Based Pricing
Crèche 10 visit pass - non-member	each	\$64.80	\$36.00 1 free visit	Yes	Market Based Pricing
Pool inflatable - entry upgrade	each	\$2.80	\$2.90	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Carnival Packages</b>					
School Carnivals 25m outdoor pool - hourly rate whole pool (handheld) - Includes Pool entry	per hour	\$356.00	\$368.00	Yes	Partial Cost Recovery
School Carnivals 25m indoor pool - hourly rate whole pool (handheld) - Includes Pool Entry	per hour	\$475.00	\$490.00	Yes	Partial Cost Recovery
Carnivals 25m outdoor pool - hourly rate whole pool	per hour	\$419.00	\$432.00	Yes	Partial Cost Recovery
Carnivals 25m indoor pool - hourly rate whole pool	per hour	\$539.00	\$556.00	Yes	Partial Cost Recovery
School Carnivals 50m pool - hourly rate whole pool (handheld) - Includes Pool Entry	per hour	\$704.00	\$726.00	Yes	Partial Cost Recovery
Carnivals 50m pool - hourly rate whole pool	per hour	\$823.00	\$849.00	Yes	Partial Cost Recovery
Carnival participant	each	<i>New fee</i>	\$3.70	Yes	Partial Cost Recovery
Manly Swimming club additional carnivals	each	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
Manly Swimming club 1 x free carnival per annum	per year	<i>New fee</i>	Deleted fee	Yes	Zero Cost Recovery
<b>Manly Andrew Boy Charlton Aquatic Centre - Commercial Hire Filming</b>					
Staff member filming	per hour	\$73.00	Deleted fee	Yes	Full Cost Recovery
Staff member after hours	per hour	\$125.00	\$136.00	Yes	Full Cost Recovery
Filming fees - application fee	each	\$382.00	\$394.00	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Fitness Centre</b>					
Fitness Centre visit	per session	\$27.20	\$28.00	Yes	Market Based Pricing
Fitness Centre visit - Concession	per session	\$22.10	\$22.80	Yes	Market Based Pricing
Group fitness class - Adult	per session	\$27.20	\$28.00	Yes	Market Based Pricing
Group fitness class - Concession	per session	\$22.10	\$22.80	Yes	Market Based Pricing
Rehab 10 visit pass (health providers only)	each	\$107.20	\$110.50	Yes	Market Based Pricing
Health assessment fee	each	\$78.00	\$81.00	Yes	Market Based Pricing
Fitness Body Scan	each	\$23.00	\$24.00	Yes	Market Based Pricing
1 x 60 minute personal training session	each	\$109.00	\$113.00	Yes	Market Based Pricing
5 x 60 minute personal training session	each	\$491.00	\$508.50 .5 visit free	Yes	Market Based Pricing
10 x 60 minute personal training session	each	\$892.00	\$1,017.00 1 visit free	Yes	Market Based Pricing
8 Week Fitness Challenge	each	\$250.00	\$260.00	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Memberships</b>					
6 month Swim Membership Concession - renewal only	per half season	\$297.00	\$318.45	Yes	Market Based Pricing
6 month Swim Membership Adult - renewal only	per half season	\$503.00	\$530.45	Yes	Market Based Pricing
6 Month Swim Only Family Membership (a family is a maximum of 5 members of one immediate family) - renewal only	per half season	\$735.00	\$769.45	Yes	Market Based Pricing
12 month Swim Membership Concession - renewal only	per season	\$542.00	\$581.90	Yes	Market Based Pricing
12 month Swim Membership Adult - renewal only	per season	\$867.00	\$916.90	Yes	Market Based Pricing
12 Month Swim Only Family Membership (a family is a maximum of 5 members of one immediate family) - renewal only	per season	\$1,369.00	\$1,434.90	Yes	Market Based Pricing
12 month Fitness Centre Membership Adult	each	\$1,665.00	\$1,741.50	Yes	Market Based Pricing
12 month Fitness Centre Membership - Concession	each	\$1,470.00	\$1,538.90	Yes	Market Based Pricing
12 month Family Membership for 2 members with access to all aquatic centre facilities conditions apply	each	\$2,915.00	\$3,028.90	Yes	Market Based Pricing
12 month Family Membership for 3 members access to all aquatic centre facilities conditions apply	each	\$3,110.00	\$3,229.90	Yes	Market Based Pricing
12 month Family Membership for 4 members with access to all aquatic centre facilities conditions apply	each	\$3,282.00	\$3,406.90	Yes	Market Based Pricing
12 month Family Membership for 5 members with access to all aquatic centre facilities conditions apply	each	\$3,512.00	\$3,643.90	Yes	Market Based Pricing
Membership replacement card fee	each	\$12.70	\$13.10	Yes	Full Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Manly Andrew Boy Charlton Aquatic Centre - Multi Centre Swim Only Memberships - Includes unlimited access to Manly Andrew Boy Charlton Aquatic Centre and Warringah</b>					
6 month Swim Membership Concession	per half season	\$456.00	\$482.45	Yes	Market Based Pricing
6 month Swim Membership Adult	per half season	\$609.00	\$639.45	Yes	Market Based Pricing
6 Month Swim Family Membership (a family is a maximum of 5 members of one immediate family)	per half season	\$1,283.00	\$1,334.45	Yes	Market Based Pricing
12 month Swim Membership Concession	per season	\$672.00	\$715.90	Yes	Market Based Pricing
12 month Swim Membership Adult	per season	\$894.00	\$944.90	Yes	Market Based Pricing
12 Month Swim Family Membership (a family is a maximum of 5 members of one immediate family)	per season	\$1,885.00	\$1,966.90	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Multi-Visit Passes</b>					
10 visit pass Child (4-17yrs) /Concession swim only	each	\$72.90	\$75.60 1 free visit	Yes	Market Based Pricing
10 visit pass Adult swim only	each	\$90.90	\$93.60 1 free visit	Yes	Market Based Pricing
20 visit pass Child (4-17yrs) /Concession swim only	each	\$145.80	\$151.20 2 free visits	Yes	Market Based Pricing
20 visit pass Adult swim only	each	\$181.80	\$187.20 2 free visits	Yes	Market Based Pricing
50 visit pass Adult swim only	each	<i>New fee</i>	\$468.00 5 free visits	Yes	Market Based Pricing
50 visit pass Child (4-17yrs) /Concession swim only	each	<i>New fee</i>	\$378.00 5 free visits	Yes	Market Based Pricing
10 visit pass Fitness Centre - Adult	each	\$244.80	\$252.00 1 visit free	Yes	Market Based Pricing
10 visit pass Fitness Centre - Concession	each	\$198.90	\$205.20 1 visit free	Yes	Market Based Pricing
10 visit pass group fitness - Adult	each	\$244.80	\$252.00 1 visit free	Yes	Market Based Pricing
10 visit pass group fitness - Concession	each	\$198.90	\$205.20 1 visit free	Yes	Market Based Pricing
20 visit pass Fitness Centre - Adult	each	\$489.60	\$504.00 2 visits free	Yes	Market Based Pricing
20 visit pass Fitness Centre - Concession	each	\$397.80	\$410.40 2 visits free	Yes	Market Based Pricing
10 visit Concession swim, spa, steam/sauna	each	\$117.90	\$122.40 1 free visit	Yes	Market Based Pricing
10 visit pass Adult swim, spa, steam/sauna	each	\$146.70	\$151.20 1 free visit	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Other Charges</b>					
Locker hire - single use	per session	\$2.00	\$2.00	Yes	Full Cost Recovery
Outdoor locker hire - 6 months	per half year	\$50.60	\$52.20	Yes	Full Cost Recovery
Outdoor locker hire - 12 months	per year	\$103.00	\$107.00	Yes	Full Cost Recovery
Outdoor locker key replacement	each	\$20.00	\$20.00	Yes	Full Cost Recovery
Marketing and/or promotional offer for Northern Beaches LGA Primary Schools at Council's discretion	each	Up to 100% discount	Up to 100% discount	Yes	Market Based Pricing
Student program schools - 30 minute lesson	per student	\$13.20	Deleted fee	No	Partial Cost Recovery
School Learn to Swim program	per student	\$15.20	\$14.00	No	Partial Cost Recovery
Failed payment transaction attempt	each	<i>New fee</i>	\$6.00	Yes	Full Cost Recovery
Room hire crèche	per hour	\$50.70	\$52.30	Yes	Full Cost Recovery
Room hire group fitness room	per hour	\$116.00	\$120.00	Yes	Full Cost Recovery
Room hire - Demountable/Party Room (minimum 2 hours)	per hour	\$23.00	\$24.00	Yes	Full Cost Recovery
Staff Member hire	per hour	\$73.00	\$76.00	Yes	Full Cost Recovery
Cleaning fee	per hour	\$222.00	\$229.00	Yes	Full Cost Recovery
<b>Manly Andrew Boy Charlton Aquatic Centre - Pool Hire</b>					
25 metre indoor pool - Manly Diggers Swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
25 metre indoor pool - Manly Ladies & Associates Swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
25 metre indoor pool - Manly swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
25 metre outdoor pool - Manly Diggers Swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
25 metre outdoor pool - Manly Ladies & Associates Swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
50 metre pool - Manly Ladies & Associates Swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
50 metre pool - Manly swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
Department of Education special swimming scheme LGA Schools - Lane hire only	per hour per lane	<i>New fee</i>	Zero	Yes	Zero Cost Recovery
Manly SES 2 free lane hire sessions per annum	per year	<i>New fee</i>	Zero	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
25 metre indoor pool - Not for Profit and Schools	per hour per lane	\$34.30	\$35.40	Yes	Partial Cost Recovery
Indoor program pool - commercial	per hour per lane	\$37.70	\$38.90	Yes	Full Cost Recovery
25 metre indoor pool - commercial	per hour per lane	\$68.80	\$70.90	Yes	Full Cost Recovery
25 metre outdoor pool - Manly swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
25 metre outdoor pool - Not for Profit and Schools	per hour per lane	\$25.90	\$26.70	Yes	Partial Cost Recovery
25 metre outdoor pool - commercial	per hour per lane	\$52.00	\$54.00	Yes	Full Cost Recovery
25 metre outdoor pool - schools, registered sporting and swimming clubs - hourly rate whole pool	per hour	\$133.00	Deleted fee	Yes	Partial Cost Recovery
25 metre outdoor pool - corporate, commercial, private, social group - hourly rate whole pool	per hour	\$265.00	Deleted fee	Yes	Full Cost Recovery
50 metre pool - Manly Diggers swimming club	per hour per lane	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
50 metre outdoor pool water polo (8x50m) not for profit and schools	per hour per lane	\$31.00	\$32.00	Yes	Partial Cost Recovery
50 metre outdoor pool - Not for Profit and Schools	per hour per lane	\$54.10	\$55.80	Yes	Partial Cost Recovery
50 metre outdoor pool - commercial	per hour per lane	\$108.40	\$111.80	Yes	Full Cost Recovery
<b>Manly Andrew Boy Charlton Aquatic Centre - Recreation Program</b>					
Birthday party with inflatable - No food supplied	per child	\$31.00	\$32.00	Yes	Market Based Pricing
<b>Manly Andrew Boy Charlton Aquatic Centre - Swim Programs</b>					
School holiday intensive swim program - per child, per day	per day	\$24.50	\$25.70	No	Market Based Pricing
Learn To Swim child	per session	\$49.00	\$25.70	No	Market Based Pricing
Learn To Swim adult	per session	\$52.20	\$27.40	No	Market Based Pricing
Squads 1 x session	per week	\$47.90	\$25.15	Yes	Full Cost Recovery
Learn to Swim suspension fee	per week	\$5.00	\$5.00	No	Full Cost Recovery
Squads 2 x session	per week	\$73.00	\$38.45	Yes	Full Cost Recovery
Squads 3 x session	per week	\$83.00	\$43.45	Yes	Full Cost Recovery
Squads 4 x session	per week	\$99.00	\$51.95	Yes	Full Cost Recovery
Unlimited squads membership	per week	\$110.00	\$57.45	Yes	Market Based Pricing
Private Learn To Swim lesson - max 2 person - 30 minutes	per session	\$89.00	\$92.00	No	Market Based Pricing
Squads fitness membership	per week	\$48.00	\$25.45	Yes	Market Based Pricing
Adult Swim Fit Squad	each	\$24.50	\$25.30	Yes	Full Cost Recovery
Adult Swim Fit Squad 10 Visit pass	each	\$220.50	\$227.70 1 free visit	Yes	Full Cost Recovery
Adult Swim Fit Squad 10 Visit pass - Members	each	\$110.25	\$113.85 50% discount	Yes	Full Cost Recovery
Squad suspension fee	per week	<i>New fee</i>	\$5.00	Yes	Market Based Pricing
Concession Swim Fit Squad	each	<i>New fee</i>	\$21.50 85% of full price	Yes	Market Based Pricing
Concession Swim Fit Squad 10 Visit pass	each	<i>New fee</i>	\$193.50 1 Free	Yes	Market Based Pricing
<b>Manly Dam and Stony Range Botanic Garden</b>					
Manly Dam - Hire of uncovered picnic table	per day	\$55.00	\$57.00	Yes	Partial Cost Recovery
Manly Dam - Hire of covered picnic table	per day	\$83.00	\$86.00	Yes	Partial Cost Recovery
Manly Dam - Events - Not for profit user - per area - before 8am and after 5.30pm	per hour	\$46.40	\$65.00	Yes	Partial Cost Recovery
Manly Dam - Events - Commercial user - per area - before 8am and after 5.30pm	per hour	\$140.00	\$145.00	Yes	Partial Cost Recovery
Manly Dam - Events - Not for Profit user - per area - From 8am to 5.30pm	per day	<i>New fee</i>	\$300.00	Yes	Partial Cost Recovery
Manly Dam - Events - Commercial user - per area - From 8am to 5.30pm	per day	<i>New fee</i>	\$700.00	Yes	Partial Cost Recovery
Manly Dam - Camping - Not for profit only - (also covers other venues that are approved for camping)	per day	\$104.00	\$108.00	Yes	Partial Cost Recovery
Stony Range - Building hire - Not for profit user	per hour	\$29.90	\$31.00	Yes	Partial Cost Recovery
Stony Range - Building hire - Commercial user	per hour	\$84.00	\$92.00	Yes	Partial Cost Recovery
<b>Netball / Basketball/ Hard Court hire - per court</b>					
School or Local Sports Club	per hour	\$8.30	\$8.60	Yes	Partial Cost Recovery
Not for profit user	per hour	\$10.80	\$11.10	Yes	Partial Cost Recovery
Commercial user	per hour	\$18.60	\$19.20	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
<b>Open spaces - Community use of - including parks, reserves, beaches, rock pools, sportsgrounds</b>					
Local Club and District Surf Life saving group events only - (excludes major events, special club fundraising & events operated by third parties & other not for profit groups). Does not cover any service provision costs & bonds	per booking	Zero	Zero	Yes	Zero Cost Recovery
Local surfing/boardrider group events only - (excludes major events, special club fundraising & events operated by third parties & other not for profit groups). Does not cover any service provision costs & bonds	per booking	Zero	Zero	Yes	Zero Cost Recovery
Swimming Clubs based in LGA (excludes major events - rockpool hire only)	per booking	Zero	Zero	Yes	Zero Cost Recovery
Emergency, medical and defence force training and exercises only	per booking	Zero	Zero	Yes	Zero Cost Recovery
Beach clean ups & other services directly benefiting the Northern Beaches environment - as determined by Council	per booking	Zero	Zero	Yes	Zero Cost Recovery
Meet you neighbour program as endorsed by Council - venue hire only	per booking	Zero	Zero	Yes	Zero Cost Recovery
Pool & beach wheel chair	per booking	Zero	Zero	Yes	Partial Cost Recovery
<b>Open spaces - hire of - including parks, reserves, beaches, rock pools, sportsgrounds</b>					
Casual hire - Not for profit user - per venue/ field - (excludes major and significant events and promotional activations)	per hour	\$30.00	\$31.00	Yes	Partial Cost Recovery
Casual hire - Commercial user - per facility/ field - (excludes major and significant events and promotional activations)	per hour	\$89.00	\$92.00	Yes	Partial Cost Recovery
Casual hire - High Impact Event - Not for profit user - per venue/ field - as assessed by Council	per hour	<i>New fee</i>	\$55.00 Excludes all Manly Beach venues	Yes	Partial Cost Recovery
Casual hire - High Impact Event - Commercial user - per venue/ field - as assessed by Council	per hour	<i>New fee</i>	\$150.00 Excludes all Manly Beach venues	Yes	Partial Cost Recovery
Casual Hire - High Impact Events - Manly Beach venues - Commercial - as assessed by Council	per hour	<i>New fee</i>	\$210.00	Yes	Partial Cost Recovery
Casual Hire - High Impact Events - Manly Beach venues - Not for profit - as assessed by Council	per hour	<i>New fee</i>	\$85.00	Yes	Partial Cost Recovery
Circus and carnivals - large scale	per week	\$6,295.00	\$6,491.00	Yes	Full Cost Recovery
Event bump in/bump out per venue - as assessed by Council	per hour	50% of applicable rate	50% of applicable rate	Yes	Partial Cost Recovery
Stalls - Not for Profit - ultra low impact - as assessed by Council	per hour	\$10.50	\$11.00	Yes	Partial Cost Recovery
Stalls - Commercial - ultra low impact - as assessed by Council	per hour	<i>New fee</i>	\$40.00	Yes	Partial Cost Recovery
Synthetic sportsfields - Casual hire - Community based (not for profit) - per field	per hour	\$57.00	\$65.00	Yes	Partial Cost Recovery
Casual hire - School use - cross country and other events using more than one venue/ area - includes one backup/ wet weather day only	per booking	\$150.00	\$155.00	Yes	Partial Cost Recovery
Synthetic sportsfields - Casual hire - Commercial user - per field	per hour	\$197.00	\$204.00	Yes	Full Cost Recovery
Synthetic sportsfields - Casual hire - mini synthetic sportsfields - Commercial user	per hour	\$99.00	\$103.00	Yes	Partial Cost Recovery
Synthetic sportsfields - Casual hire - mini synthetic sportsfields - Community based (not for profit)	per hour	\$28.40	\$35.00	Yes	Partial Cost Recovery
School use - per term - per sports field (including mini fields) & per one beach location, one rockpool - per day of week - (minimum 4 dates on same day to be eligible)	per item	\$78.00	\$50.00	Yes	Partial Cost Recovery
School Use - per term - synthetic sportsfield - per field (includes mini fields) - per day of the week - (minimum 4 dates on same day to be eligible)	per item	\$155.00	\$90.00	Yes	Partial Cost Recovery
Synthetic sportsfields - Casual hire - mini synthetic sportsfields - Not for Profit Provider	per hour	<i>New fee</i>	\$50.00	Yes	Partial Cost Recovery
Annual/ seasonal - Not for profit user - up to 12 months - more than one location/ venue - ultra low impact (as assessed by Council)	per year	\$310.00	\$500.00	Yes	Partial Cost Recovery
Synthetic sportsfields - Casual hire - Not for Profit Provider - per field	per hour	<i>New fee</i>	\$100.00	Yes	Partial Cost Recovery
Annual/ seasonal - Not for profit user - up to 12 months - per non premier venue - per day of the week	per year	\$203.00	\$350.00	Yes	Partial Cost Recovery
Annual/ seasonal - Not for profit user - up to 12 months - per premier venue - per day of the week	per item	<i>New fee</i>	\$500.00	Yes	Partial Cost Recovery
<b>Regional Facilities and Sportsground hire</b>					
Brookvale Park - Entire facility booking (incl bump in/out) - Commercial User - significant sporting competitions (where tickets are sold for the event). Costs such as cleaning, rubbish collection, on-call plumber & electrician will be at the hirer's expense. Hirer will receive all income derived from event!	per booking	Booking Fee \$45,000 + GST. A \$2,000 charge per Booking Period will apply for cost of utilities (including power, floodlighting, water, gas as required) where applicable.	Booking Fee \$45,000 + GST. A \$2,000 charge per Booking Period will apply for cost of utilities (including power, floodlighting, water, gas as required) where applicable.	Yes	Partial Cost Recovery
Brookvale Park - Entire or partial facility booking (incl bump in/out) - Not for profit user - significant sporting competitions (where tickets are sold for the event). Costs such as - cleaning, waste collection, on-call plumber & electrician at the hirer's expense. Hirer will receive all income derived from event	per booking	A Booking Fee is to be determined by Council, based on the user's apportioned usage of the Entire Facility. A \$2,000 charge per Booking Period will apply for cost of utilities (power, floodlighting, water, gas etc.) where applicable.	A Booking Fee is to be determined by Council, based on the user's apportioned usage of the Entire Facility. A \$2,000 charge per Booking Period will apply for cost of utilities (power, floodlighting, water, gas etc.) where applicable.	Yes	Partial Cost Recovery
Brookvale Park, Manly Oval & Pittwater Rugby Park - Hire of premium sportsfield - Not for profit user	per hour	\$88.00	\$91.00	Yes	Partial Cost Recovery
Brookvale Park, Manly Oval & Pittwater Rugby Park - Hire of premium sportsfield - Commercial user	per hour	\$347.00	\$358.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Fee	Units	2025 - 2026 Fee \$	2026 - 2027 Fee \$	GST Applicable	Pricing Methodology
Brookvale Park, Manly Oval & Pittwater Rugby Park - Hire of community spaces such as function rooms, grandstands, BBQ areas, change rooms and amenities - per facility - commercial user	per hour	\$102.00	\$106.00	Yes	Partial Cost Recovery
Brookvale Park, Manly Oval & Pittwater Rugby Park - Hire of community spaces such as function rooms, grandstands, BBQ areas & change rooms/ amenities- per facility - not for profit user	per hour	\$34.50	\$35.60	Yes	Partial Cost Recovery
Manly Oval - Hire of premium sportsfield - Not for profit user	per hour	\$58.00	Deleted fee	Yes	Partial Cost Recovery
Manly Oval - Hire of premium sportsfield - Commercial user	per hour	\$174.00	Deleted fee	Yes	Partial Cost Recovery
Brookvale Park, Manly Oval & Pittwater Rugby Park - Lighting fees (for use outside of any Council agreements)	per hour	See fees for sportsground lighting	See fees for sportsground lighting	Yes	Partial Cost Recovery
Manly Oval & Pittwater Rugby Park - Entire complex - Significant scale event - Fee determined upon assessment of application	per booking	Fees(s) to be determined upon assessment of application	Fee(s) to be determined upon assessment of application	Yes	Partial Cost Recovery
Pittwater Rugby Park - BBQ area only (no entry to function room) - Includes use of the BBQ, with gas provided.	per day	\$104.00	Deleted fee	Yes	Partial Cost Recovery
Pittwater Rugby Park - Equipment storage space - per location	per month	\$60.00	\$62.00	Yes	Partial Cost Recovery
Regional sportsground - Seasonal major users as per agreement	per month	\$3,237.00	\$3,338.00	Yes	Partial Cost Recovery
Manly Oval - Entire complex - Sporting purpose - Not for profit	per day	New fee	\$2,100.00	Yes	Partial Cost Recovery
Manly Oval - Entire complex - Sporting Purpose - Commercial	per day	New fee	\$6,250.00	Yes	Partial Cost Recovery
Pittwater Rugby Park - Entire complex - Sporting Purpose - Commercial	per day	New fee	\$8,700.00	Yes	Partial Cost Recovery
Pittwater Rugby Park - Entire complex - Sporting Purpose - Not for profit	per day	New fee	\$2,800.00	Yes	Partial Cost Recovery
Turf Wicket - Hire - Commercial user	per booking	\$1,529.00	\$1,577.00	Yes	Full Cost Recovery
Turf Wicket - Hire - Not for profit user	per booking	\$768.00	\$792.00	Yes	Partial Cost Recovery
Turf Wicket - Preparation	per booking	Cost plus 10%	Cost plus 10%	Yes	Full Cost Recovery
Bare Creek Bike Park - Hire fee for each section of the facility for a major event or commercial use - as assessed by Council	per booking	Range \$1,000 to \$9,500 maximum as assessed	Range \$1,000 to \$9,500 maximum as assessed	Yes	Partial Cost Recovery
Forest High School - Use of change rooms and sports hall	per hour	New fee	\$55.00	Yes	Full Cost Recovery
<b>Seasonal Sportsground User Fees - Summer 2025/ 26 and Winter 2026</b>					
Junior Players - Fee for seasonal use of a sportsground by a sports group (including schools) - long season (more than 12 weeks)	per player	\$16.10	\$18.00	Yes	Partial Cost Recovery
Junior Players - Fee for seasonal use of a sportsground by a sports group (including schools) - short season (for an allocation for up to a maximum of 12 weeks)	per player	\$9.70	\$11.00	Yes	Partial Cost Recovery
Senior Players - Fee for seasonal use of a sportsground by a sports group - (including schools) - long season (more than 12 weeks)	per player	\$21.80	\$24.00	Yes	Partial Cost Recovery
Senior Players - Fee for seasonal use of a sportsground by a sports group - (including schools) - short season (up to a maximum of 12 weeks)	per player	\$13.10	\$15.00	Yes	Partial Cost Recovery
<b>Sportsground Lighting Fees</b>					
Allambie Heights Oval - Field 1 - F1	per hour or part thereof	\$10.90	\$11.30	Yes	Partial Cost Recovery
Aquatic Reserve No.1 Baseball - Infield - F1	per hour or part thereof	\$12.90	\$13.30	Yes	Partial Cost Recovery
Aquatic Reserve No.1 Baseball - Batting Pen - F2	per hour or part thereof	\$3.90	\$4.10	Yes	Partial Cost Recovery
Aquatic Reserve No.1 Baseball - Outfield - F3	per hour or part thereof	\$6.30	\$6.50	Yes	Partial Cost Recovery
Ararat Reserve - Field 1 Pole 1 - F1	per hour or part thereof	\$3.50	\$3.70	Yes	Partial Cost Recovery
Ararat Reserve - Field 1 Pole 2 - F2	per hour or part thereof	\$3.30	\$3.50	Yes	Partial Cost Recovery
Ararat Reserve - Field 1 Pole 3 - F3	per hour or part thereof	\$3.30	\$3.50	Yes	Partial Cost Recovery
Ararat Reserve - Field 1 Pole 4 - F4	per hour or part thereof	\$3.30	\$3.50	Yes	Partial Cost Recovery
Avalon Beach Netball - Netball Court South - C1	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Avalon Beach Netball - Shared Court North - C2	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Avalon Beach Netball - Grass netball court - C3	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Avalon Beach Netball - Half Court Basketball - C4	per hour or part thereof	\$1.10	\$1.20	Yes	Partial Cost Recovery
Balgowlah Oval - Balgowlah - F1 Low	per hour or part thereof	\$8.40	\$8.90	Yes	Partial Cost Recovery
Balgowlah Oval - Balgowlah - F1 High	per hour or part thereof	\$12.50	\$12.90	Yes	Partial Cost Recovery
Bantry Reserve - Field 1 Low - F1	per hour or part thereof	\$5.00	\$5.20	Yes	Partial Cost Recovery
Bantry Reserve - Field 1 High - F2	per hour or part thereof	\$7.30	\$7.60	Yes	Partial Cost Recovery
Beacon Hill Reserve - Field 1 Low - F4	per hour or part thereof	\$3.80	\$4.00	Yes	Partial Cost Recovery
Beacon Hill Reserve - Field 1 High - F5	per hour or part thereof	\$5.00	\$5.20	Yes	Partial Cost Recovery
Beacon Hill Reserve - Field 2 Low - F1	per hour or part thereof	\$8.60	\$8.90	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<u>Fee</u>	<u>Units</u>	<u>2025 - 2026 Fee \$</u>	<u>2026 - 2027 Fee \$</u>	<u>GST Applicable</u>	<u>Pricing Methodology</u>
Beacon Hill Reserve - Field 2 High - F2	per hour or part thereof	\$15.60	\$16.10	Yes	Partial Cost Recovery
Belrose Oval (Bambara Oval) - Field 1 - F1	per hour or part thereof	\$5.40	\$5.60	Yes	Partial Cost Recovery
Beverley Job Park - Field 1 - F1	per hour or part thereof	\$5.90	\$6.10	Yes	Partial Cost Recovery
Beverley Job Park - Field 1 - F1Hi	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
Boondah multi courts - Courts 3 & 4 North - C1	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Boondah multi courts - Courts 1 & 2 South - C2	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Boondah multi courts - Basketball Half Court - C3	per hour or part thereof	\$2.10	\$2.20	Yes	Partial Cost Recovery
Boondah Reserve - Field 1 - F1	per hour or part thereof	\$13.50	\$14.00	Yes	Partial Cost Recovery
Boondah Reserve 2,3 & 4 lighting - Zone 1	per hour or part thereof	\$2.50	\$2.60	Yes	Partial Cost Recovery
Boondah Reserve 5 Netball lighting - Zone 1	per hour or part thereof	\$9.90	\$10.30	Yes	Partial Cost Recovery
Boondah Reserve - Fields 6 & 7 - F67	per hour or part thereof	\$2.50	\$2.60	Yes	Partial Cost Recovery
Brookvale Park - Competition East	per hour or part thereof	\$41.10	\$42.40	Yes	Partial Cost Recovery
Brookvale Park - Competition West	per hour or part thereof	\$40.20	\$41.50	Yes	Partial Cost Recovery
Brookvale Park - Grandstand	per hour or part thereof	\$17.90	\$18.50	Yes	Partial Cost Recovery
Brookvale Park - Training East	per hour or part thereof	\$16.10	\$16.60	Yes	Partial Cost Recovery
Brookvale Park - Training West	per hour or part thereof	\$14.30	\$14.80	Yes	Partial Cost Recovery
Brookvale Park - TV East	per hour or part thereof	\$84.00	\$86.70	Yes	Partial Cost Recovery
Brookvale Park - TV West	per hour or part thereof	\$84.00	\$86.70	Yes	Partial Cost Recovery
Careel Bay - Field 1 - F1	per hour or part thereof	\$10.10	\$10.50	Yes	Partial Cost Recovery
Careel Bay - Field 2 - F2	per hour or part thereof	\$10.10	\$10.50	Yes	Partial Cost Recovery
Careel Bay - Field 3 mini - F3	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
Collaroy Plateau Park - Field 1 - F1	per hour or part thereof	\$5.50	\$5.70	Yes	Partial Cost Recovery
Collaroy Plateau Park - Field 1 - F1Hi	per hour or part thereof	\$10.90	\$11.30	Yes	Partial Cost Recovery
Collaroy Plateau Park - Cricket Nets - CN	per hour or part thereof	\$5.00	\$5.20	Yes	Partial Cost Recovery
Cromer High - Low	per hour or part thereof	\$3.20	\$3.30	Yes	Partial Cost Recovery
Cromer High - Hi	per hour or part thereof	\$5.40	\$5.60	Yes	Partial Cost Recovery
Cromer Park - Cromer 2 synthetic - F2	per hour or part thereof	\$8.30	\$8.60	Yes	Partial Cost Recovery
Cromer Park - Cromer 2 synthetic - F2Hi	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
Cromer Park - Cromer 345 - F3	per hour or part thereof	\$16.30	\$16.90	Yes	Partial Cost Recovery
Cromer Park - Cromer 345 - F3Hi	per hour or part thereof	\$26.30	\$27.20	Yes	Partial Cost Recovery
David Thomas Reserve - Field 1 - F1	per hour or part thereof	\$4.50	\$4.70	Yes	Partial Cost Recovery
David Thomas Reserve - Field 2 - F2	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
David Thomas Reserve - Field 3 - F3	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
David Thomas Reserve - Mini Field - F4	per hour or part thereof	\$5.50	\$5.70	Yes	Partial Cost Recovery
Dee Why Park - Field 1 - F1	per hour or part thereof	\$8.40	\$8.70	Yes	Partial Cost Recovery
Dee Why Park - Field 1 - F1Hi	per hour or part thereof	\$12.50	\$12.90	Yes	Partial Cost Recovery
Dee Why Park - Field 2 - F2	per hour or part thereof	\$4.10	\$4.30	Yes	Partial Cost Recovery
Forestville Park - Field 1 Low - F1	per hour or part thereof	\$8.40	\$8.70	Yes	Partial Cost Recovery
Forestville Park - Field 1 High - F2	per hour or part thereof	\$12.50	\$12.90	Yes	Partial Cost Recovery
Forestville Park - Field 1 Training area - F3	per hour or part thereof	\$4.20	\$4.40	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Margaret Cliff Courts 123 - F2	per hour or part thereof	\$2.40	\$2.50	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Margaret Cliff Courts 456 - F1	per hour or part thereof	\$2.40	\$2.50	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Synthetic 1 & 2 Low - F3	per hour or part thereof	\$15.40	\$15.90	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Synthetic 1 & 2 High - F4	per hour or part thereof	\$29.80	\$30.80	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Field 3 - F5	per hour or part thereof	\$4.30	\$4.40	Yes	Partial Cost Recovery
Forestville War Memorial Playing Fields - Rugby Field - F6	per hour or part thereof	\$12.90	\$13.30	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<u>Fee</u>	<u>Units</u>	<u>2025 - 2026 Fee \$</u>	<u>2026 - 2027 Fee \$</u>	<u>GST Applicable</u>	<u>Pricing Methodology</u>
Griffith Park - Field 1 - F1	per hour or part thereof	\$8.60	\$8.90	Yes	Partial Cost Recovery
Harbord Park - Field 1 - F1	per hour or part thereof	\$7.20	\$7.50	Yes	Partial Cost Recovery
Harbord Park - Field 1 - F1Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Harbord Park - Field 2 - F2	per hour or part thereof	\$7.20	\$7.50	Yes	Partial Cost Recovery
Harbord Park - Field 2 - F2Hi	per hour or part thereof	\$10.80	\$11.10	Yes	Partial Cost Recovery
Hews Reserve - Field 1 - F1	per hour or part thereof	\$7.20	\$7.50	Yes	Partial Cost Recovery
Hitchcock Park - Training field - F2	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Hitchcock Park - Field 1 - F1	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
J.J. Melbourne Hills Memorial Reserve - BMX race track - F1	per hour or part thereof	\$4.70	\$4.90	Yes	Partial Cost Recovery
J.J. Melbourne Hills Memorial Reserve - BMX race track - F1Hi	per hour or part thereof	\$7.20	\$7.50	Yes	Partial Cost Recovery
J.J. Melbourne Hills Memorial Reserve - BMX pump track - F2	per hour or part thereof	\$1.80	\$1.90	Yes	Partial Cost Recovery
J.J. Melbourne Hills Memorial Reserve - BMX pump track - F2Hi	per hour or part thereof	\$3.00	\$3.10	Yes	Partial Cost Recovery
J.J. Melbourne Hills Memorial Reserve - Equestrian - F3	per hour or part thereof	\$5.50	\$5.70	Yes	Partial Cost Recovery
James Morgan Reserve - Field 1 - F1	per hour or part thereof	\$12.90	\$13.30	Yes	Partial Cost Recovery
John Fisher Park Abbott Road Softball - Diamond 2 Pole 1 - F1	per hour or part thereof	\$1.60	\$1.70	Yes	Partial Cost Recovery
John Fisher Park Abbott Road Softball - Diamond 2 Pole 2 - F2	per hour or part thereof	\$1.60	\$1.70	Yes	Partial Cost Recovery
John Fisher Park Abbott Road Softball - Diamond 1 Pole 3 - F3	per hour or part thereof	\$1.60	\$1.70	Yes	Partial Cost Recovery
John Fisher Park Abbott Road Softball - Diamond 1 Pole 4 - F4	per hour or part thereof	\$1.60	\$1.70	Yes	Partial Cost Recovery
John Fisher Park Abbott Road - Field 3 - F3	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
John Fisher Park Abbott Road - Field 4 - F4	per hour or part thereof	\$12.80	\$13.30	Yes	Partial Cost Recovery
John Fisher Park Abbott Road - Field 5 - F5	per hour or part thereof	\$14.00	\$14.50	Yes	Partial Cost Recovery
John Fisher Park Adam Street Ground - Field 1 - F1	per hour or part thereof	\$1.70	\$1.80	Yes	Partial Cost Recovery
John Fisher Park Denzil Joyce Oval - Field - F3	per hour or part thereof	\$4.40	\$4.60	Yes	Partial Cost Recovery
John Fisher Park Denzil Joyce Oval - Field - F3Hi	per hour or part thereof	\$8.00	\$8.30	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 2-7 - F1	per hour or part thereof	\$8.80	\$9.10	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 8-10 - F2	per hour or part thereof	\$5.40	\$5.60	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 11-16 - F3	per hour or part thereof	\$8.30	\$8.60	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 17-20 - F4	per hour or part thereof	\$8.30	\$8.60	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 21-25 - F5	per hour or part thereof	\$7.10	\$7.40	Yes	Partial Cost Recovery
John Fisher Park Netball - Courts 27-28 - F6	per hour or part thereof	\$3.70	\$3.90	Yes	Partial Cost Recovery
John Fisher Park Old Reub Hudson Oval - Old Reub - F1	per hour or part thereof	\$3.70	\$3.90	Yes	Partial Cost Recovery
John Fisher Park Old Reub Hudson Oval - Old Reub - F1Hi	per hour or part thereof	\$6.00	\$6.20	Yes	Partial Cost Recovery
John Fisher Park Reub Hudson Oval - Reub - F2	per hour or part thereof	\$4.40	\$4.60	Yes	Partial Cost Recovery
John Fisher Park Reub Hudson Oval - Reub - F2Hi	per hour or part thereof	\$8.00	\$8.30	Yes	Partial Cost Recovery
John Fisher Park Weldon Oval - Low - F1	per hour or part thereof	\$19.20	\$19.80	Yes	Partial Cost Recovery
John Fisher Park Weldon Oval - High - F2	per hour or part thereof	\$39.00	\$40.30	Yes	Partial Cost Recovery
Keirle Park - Keirle North - F1	per hour or part thereof	\$10.90	\$11.30	Yes	Partial Cost Recovery
Keirle Park - Keirle South - F2	per hour or part thereof	\$8.60	\$8.90	Yes	Partial Cost Recovery
Killarney Heights Oval - Killarney - F1	per hour or part thereof	\$7.90	\$8.20	Yes	Partial Cost Recovery
Killarney Heights Oval - Killarney - F1Hi	per hour or part thereof	\$11.70	\$12.10	Yes	Partial Cost Recovery
Kitchener Park - Field 1 - F1	per hour or part thereof	\$4.70	\$4.80	Yes	Partial Cost Recovery
Kitchener Park - Field 1 - F1Hi	per hour or part thereof	\$8.00	\$8.20	Yes	Partial Cost Recovery
Kitchener Park - Field 2 - F2	per hour or part thereof	\$4.70	\$4.90	Yes	Partial Cost Recovery
Kitchener Park - Field 2 - F2Hi	per hour or part thereof	\$7.90	\$8.20	Yes	Partial Cost Recovery
L M Grahams Reserve - Low 50 Lux - F1	per hour or part thereof	\$13.70	\$14.20	Yes	Partial Cost Recovery
L M Grahams Reserve - High 100 lux - F2	per hour or part thereof	\$26.10	\$27.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
L M Grahams Reserve - High 200 lux - F3	per hour or part thereof	\$35.60	\$36.80	Yes	Partial Cost Recovery
Lake Park Oval - Field 1 - F1	per hour or part thereof	\$10.10	\$10.50	Yes	Partial Cost Recovery
Lionel Watts Reserve - Field 1 - F1	per hour or part thereof	\$8.00	\$8.30	Yes	Partial Cost Recovery
Lionel Watts Reserve - Field 1 - F1Hi	per hour or part thereof	\$12.00	\$12.40	Yes	Partial Cost Recovery
Lionel Watts Reserve - Field 2 - F2	per hour or part thereof	\$8.00	\$8.30	Yes	Partial Cost Recovery
Lionel Watts Reserve - Field 2 - F2Hi	per hour or part thereof	\$10.10	\$10.50	Yes	Partial Cost Recovery
Lionel Watts Reserve - Synthetic - AFL	per hour or part thereof	\$14.00	\$14.50	Yes	Partial Cost Recovery
Lionel Watts Reserve - Synthetic - AFLHi	per hour or part thereof	\$23.80	\$24.60	Yes	Partial Cost Recovery
Lionel Watts Reserve - Hard Courts West - N1	per hour or part thereof	\$3.20	\$3.30	Yes	Partial Cost Recovery
Lionel Watts Reserve - Hard Courts East - N2	per hour or part thereof	\$3.20	\$3.30	Yes	Partial Cost Recovery
Macfarlane Reserve - Field - F1	per hour or part thereof	\$3.00	\$3.10	Yes	Partial Cost Recovery
Manly Oval - Low - F1	per hour or part thereof	\$9.60	\$9.90	Yes	Partial Cost Recovery
Manly Oval - Lux Level 2 - F2	per hour or part thereof	\$12.80	\$13.20	Yes	Partial Cost Recovery
Manly Oval - Lux Level 3 - F3	per hour or part thereof	\$21.30	\$22.00	Yes	Partial Cost Recovery
Manly Oval - Hi - F4	per hour or part thereof	\$44.60	\$46.00	Yes	Partial Cost Recovery
Manly West Park - Manly - F1	per hour or part thereof	\$5.60	\$5.80	Yes	Partial Cost Recovery
Miller Reserve - Field 1 - F1	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Miller Reserve - Field 1 - F1Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Miller Reserve - Field 2 - F2	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Miller Reserve - Field 2 - F2Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Miller Reserve - Field 3 - F3	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Miller Reserve - Field 3 - F3Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Miller Reserve - Mini Field - F4	per hour or part thereof	\$8.60	\$8.90	Yes	Partial Cost Recovery
Narrabeen Sports High School - Field 2 - F1	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Narrabeen Sports High School - Field 2 - F1Hi	per hour or part thereof	\$10.00	\$10.30	Yes	Partial Cost Recovery
Narrabeen Sports High School - Synthetic Field 1 - F1	per hour or part thereof	\$10.00	\$10.40	Yes	Partial Cost Recovery
Newport Oval - Field 1 - F1	per hour or part thereof	\$4.20	\$4.40	Yes	Partial Cost Recovery
Newport Oval - Field 1 - F1Hi	per hour or part thereof	\$8.40	\$8.70	Yes	Partial Cost Recovery
Nolan Reserve - Nolans 7 - F1	per hour or part thereof	\$11.90	\$12.30	Yes	Partial Cost Recovery
Nolan Reserve - Field 1 - F3	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Nolan Reserve - Field 1 - F3Hi	per hour or part thereof	\$11.20	\$11.60	Yes	Partial Cost Recovery
Nolan Reserve - Field 2 - F4	per hour or part thereof	\$7.60	\$7.90	Yes	Partial Cost Recovery
Nolan Reserve - Junior Field - F5	per hour or part thereof	\$4.30	\$4.50	Yes	Partial Cost Recovery
Nolan Reserve - Riverside 2 = Nolans 6 - F7	per hour or part thereof	\$8.60	\$8.90	Yes	Partial Cost Recovery
Nolan Reserve - Riverside 3 = Nolans 3 4 5 - F8	per hour or part thereof	\$20.50	\$21.20	Yes	Partial Cost Recovery
North Narrabeen Reserve - Field 3 - F1	per hour or part thereof	\$5.40	\$5.60	Yes	Partial Cost Recovery
North Narrabeen Reserve - Field 3 - F1Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
North Narrabeen Reserve - Field 4 - F2	per hour or part thereof	\$5.40	\$5.60	Yes	Partial Cost Recovery
North Narrabeen Reserve - Field 4 - F2Hi	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
North Narrabeen Reserve - Fields 3,4 & touch - F3	per hour or part thereof	\$8.90	\$9.20	Yes	Partial Cost Recovery
North Narrabeen Reserve - Fields 3,4 & touch - F3Hi	per hour or part thereof	\$17.70	\$18.30	Yes	Partial Cost Recovery
North Narrabeen Reserve - AFL - AFL	per hour or part thereof	\$19.80	\$20.50	Yes	Partial Cost Recovery
Passmore Reserve - Field 1 - F1	per hour or part thereof	\$3.70	\$3.90	Yes	Partial Cost Recovery
Passmore Reserve - Field1 - F1Hi	per hour or part thereof	\$4.70	\$4.90	Yes	Partial Cost Recovery
Passmore Reserve - Field 2 - F2	per hour or part thereof	\$3.70	\$3.90	Yes	Partial Cost Recovery
Passmore Reserve - Field 2 - F2Hi	per hour or part thereof	\$7.70	\$8.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Passmore Reserve - Field 3 - F3	per hour or part thereof	\$3.00	\$3.10	Yes	Partial Cost Recovery
Passmore Reserve - Field 3 - F3Hi	per hour or part thereof	\$4.70	\$4.90	Yes	Partial Cost Recovery
Pittwater Rugby Park - Training Field 2 east - T1	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Pittwater Rugby Park - Training Field 2 west - T2	per hour or part thereof	\$6.40	\$6.60	Yes	Partial Cost Recovery
Pittwater Rugby Park - Field 1 Pole NE - F1	per hour or part thereof	\$18.60	\$19.20	Yes	Partial Cost Recovery
Pittwater Rugby Park - Field 1 Pole NW - F2	per hour or part thereof	\$18.60	\$19.20	Yes	Partial Cost Recovery
Pittwater Rugby Park - Field 1 Pole SE - F3	per hour or part thereof	\$18.60	\$19.20	Yes	Partial Cost Recovery
Pittwater Rugby Park - Field 1 Pole SW - F4	per hour or part thereof	\$18.60	\$19.20	Yes	Partial Cost Recovery
Pittwater Rugby Park - Field 1 - Hi	per hour or part thereof	\$75.00	\$77.40	Yes	Partial Cost Recovery
Porter Reserve - Low - F1	per hour or part thereof	\$3.70	\$3.90	Yes	Partial Cost Recovery
Porter Reserve - High - F2	per hour or part thereof	\$7.30	\$7.60	Yes	Partial Cost Recovery
Porter Reserve - Training field - F3	per hour or part thereof	\$1.30	\$1.40	Yes	Partial Cost Recovery
Seaforth Oval - South - F1	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Seaforth Oval - East - F2	per hour or part thereof	\$5.00	\$5.20	Yes	Partial Cost Recovery
Seaforth Oval - North - F3	per hour or part thereof	\$10.80	\$11.20	Yes	Partial Cost Recovery
Seaforth Oval - West - F4	per hour or part thereof	\$4.00	\$4.20	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Field 1 League - F1	per hour or part thereof	\$2.60	\$2.70	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Field 1 League - F1Hi	per hour or part thereof	\$6.10	\$6.30	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Fields 2 & 3 - F23	per hour or part thereof	\$7.60	\$7.90	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Fields 2 & 3 - F23Hi	per hour or part thereof	\$12.70	\$13.10	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Field 4 - F4	per hour or part thereof	\$3.80	\$3.90	Yes	Partial Cost Recovery
St. Matthews Farm Reserve - Field 4 - F4Hi	per hour or part thereof	\$7.10	\$7.40	Yes	Partial Cost Recovery
Terrey Hills Oval - Field 1 East - F1	per hour or part thereof	\$5.90	\$6.10	Yes	Partial Cost Recovery
Terrey Hills Oval - Field 1 East - F1Hi	per hour or part thereof	\$8.90	\$9.20	Yes	Partial Cost Recovery
Terrey Hills Oval - Field 2 West - F2	per hour or part thereof	\$5.90	\$6.10	Yes	Partial Cost Recovery
Terrey Hills Oval - Field 2 West - F2Hi	per hour or part thereof	\$8.90	\$9.20	Yes	Partial Cost Recovery
Warriewood Valley Sportsground - Field 1 - F1	per hour or part thereof	\$8.40	\$8.70	Yes	Partial Cost Recovery
Warriewood Valley Sportsground - Field 2 - F2	per hour or part thereof	\$8.40	\$8.70	Yes	Partial Cost Recovery
Warriewood Valley Sportsground - Mini field - F3	per hour or part thereof	\$3.50	\$3.70	Yes	Partial Cost Recovery
Wyatt Reserve - Wyatt - F1	per hour or part thereof	\$7.30	\$7.60	Yes	Partial Cost Recovery
Wyatt Reserve - Wyatt - F1Hi	per hour or part thereof	\$10.90	\$11.30	Yes	Partial Cost Recovery
<b>Warringah Aquatic Centre - Admission</b>					
Pool inflatable - entry upgrade	each	<i>New fee</i>	\$2.90	Yes	Market Based Pricing
Children under 4 years / Coaches and School Teachers accompanying group booking / DVA card	per visit	<i>New fee</i>	Zero	No	Zero Cost Recovery
Spectator	per entry	\$4.50	\$4.60	Yes	Market Based Pricing
Swim - Child (4-17yrs) /Concession	per session	\$8.10	\$8.40	Yes	Market Based Pricing
Swim - Adult	per session	\$10.10	\$10.40	Yes	Market Based Pricing
Family (a family is a maximum of 5 members of one immediate family) - Concession	per session	\$24.70	Deleted fee	Yes	Market Based Pricing
Swim - Family (A family is a maximum of 5 members of one immediate family)	per session	\$30.90	\$32.00 85% of 2 adults and 2 children	Yes	Market Based Pricing
Family weekend pass valid 3 months including public holidays (A family is a maximum of 5 members of one immediate family)	each	\$177.00	\$183.00	Yes	Market Based Pricing
Water polo competition entry (applicable to Monday & Friday night comp only)	per entry	\$8.00	Deleted fee	Yes	Market Based Pricing
Marketing and/or promotional offer for Centre Events at Council's discretion	each	<i>New fee</i>	Zero	Yes	Zero Cost Recovery
Warringah Pittwater SES 120 free entries per annum	per year	<i>New fee</i>	Zero	Yes	Zero Cost Recovery
<b>Warringah Aquatic Centre - Carnival Packages</b>					
Carnival Participant	per entry	\$3.60	\$3.70	Yes	Partial Cost Recovery
Carnivals 25m indoor pool - hourly rate (handheld)	per hour	\$648.00	\$669.00	Yes	Partial Cost Recovery

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<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Carnivals 50m pool - hourly rate whole pool (handheld)	per hour	\$801.00	\$826.00	Yes	Partial Cost Recovery
Carnivals 50m pool - hourly rate whole pool -double ended timing (handheld)	per hour	\$879.00	\$907.00	Yes	Partial Cost Recovery
Carnivals 25m pool - hourly rate (touchpad)	per hour	\$801.00	\$826.00	Yes	Partial Cost Recovery
Carnivals 50m pool - hourly rate whole pool (touchpad)	per hour	\$957.00	\$987.00	Yes	Partial Cost Recovery
Meeting room (carnivals on weekends) not for profit rate	per hour	\$36.70	\$37.80	Yes	Partial Cost Recovery
Scoreboard Operator	per hour	\$72.00	\$75.00	Yes	Partial Cost Recovery
Warringah Amateur Swimming Association and Warringah Aquatic Swim Club additional carnival discount	each	<i>New fee</i>	25% discount	Yes	Partial Cost Recovery
Warringah Masters carnival discount	each	<i>New fee</i>	10% discount	Yes	Partial Cost Recovery
Warringah Amateur Swimming Association and Warringah Aquatic Swim Club 1 x free carnival per annum	per year	<i>New fee</i>	Zero	No	Zero Cost Recovery
<b>Warringah Aquatic Centre - Commercial Hire Filming</b>					
25m lane in addition to filming fee	per hour	\$204.00	\$211.00	No	Full Cost Recovery
50m lane in addition to filming fee	per hour	\$298.00	\$308.00	No	Full Cost Recovery
Diving Pool in addition to filming fee	per hour	\$359.00	\$371.00	No	Full Cost Recovery
Filming fee	each	\$381.00	\$393.00	No	Market Based Pricing
<b>Warringah Aquatic Centre - Memberships - Includes unlimited entries during standard operating hours for swimming and all classes</b>					
6 months Membership Concession	each	\$598.00	\$628.45	Yes	Market Based Pricing
6 months Membership Adult	each	\$808.00	\$845.45	Yes	Market Based Pricing
12 months Membership Concession	each	\$892.00	\$942.90	Yes	Market Based Pricing
12 months Membership Adult	each	\$1,153.00	\$1,211.90	Yes	Market Based Pricing
<b>Warringah Aquatic Centre - Multi Centre Swim Only Memberships - Includes unlimited access to Warringah Aquatic Centre and Manly Andrew Boy Charlton Aquatic Centre</b>					
6 month Swim Membership Concession	each	\$456.00	\$482.45	Yes	Market Based Pricing
6 month Swim Membership Adult	each	\$609.00	\$639.45	Yes	Market Based Pricing
6 Month Swim Family Membership (a family is a maximum of 5 members of one immediate family)	each	\$1,283.00	\$1,334.45	Yes	Market Based Pricing
12 month Swim Membership Concession	each	\$672.00	\$715.90	Yes	Market Based Pricing
12 month Swim Membership Adult	each	\$894.00	\$944.90	Yes	Market Based Pricing
12 Month Swim Family Membership (a family is a maximum of 5 members of one immediate family)	each	\$1,885.00	\$1,966.90	Yes	Market Based Pricing
<b>Warringah Aquatic Centre - Multi-Visit Passes</b>					
Spectator 10 visit	each	\$40.50	\$41.40	Yes	Market Based Pricing
Monthly Swim Only Child pass	each	\$77.00	\$80.00	Yes	Market Based Pricing
Child Swim Only 20 visit	each	\$145.80	Deleted fee	Yes	Market Based Pricing
Child Swim Only 50 visit	each	\$344.25	Deleted fee	Yes	Market Based Pricing
20 visit pass child (4-17yrs) / concession swim only	each	\$145.80	\$151.20 2 free	Yes	Market Based Pricing
20 visit adult swim only	each	\$181.80	\$187.20 2 free	Yes	Market Based Pricing
50 visit adult swim only	each	\$429.25	\$442.00 85% of full price	Yes	Market Based Pricing
50 visit pass child (4-17yrs) / concession swim only	each	\$344.25	\$357.00 85% of full price	Yes	Market Based Pricing
10 visit pass adult swim only	each	<i>New fee</i>	\$93.60 1 free	Yes	Market Based Pricing
10 visit pass child (4-17yrs) / concession swim only	each	<i>New fee</i>	\$75.60 1 free	Yes	Market Based Pricing
<b>Warringah Aquatic Centre - Other</b>					
Failed payment transaction attempt	each	<i>New fee</i>	\$6.00	Yes	Full Cost Recovery
<b>Warringah Aquatic Centre - Other Charges</b>					
Lockers	per locker per session	\$1.30	\$2.00	Yes	Full Cost Recovery
Staff member hire - normal hours	per hour	\$73.00	\$76.00	Yes	Full Cost Recovery
Staff member hire - after hours	per hour	\$131.00	\$136.00	Yes	Full Cost Recovery
Cleaning fee	per hour or part thereof	\$222.00	\$229.00	Yes	Full Cost Recovery
Marketing and/or promotional offer for Northern Beaches LGA Primary Schools at Council's discretion	each	Up to 100% discount	Up to 100% discount	Yes	Zero Cost Recovery
<b>Warringah Aquatic Centre - Pool Hire</b>					

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Schools water polo comp (8x25m) per lane + dive pool	per hour	\$25.80	Deleted fee	Yes	Partial Cost Recovery
25m lane - not for profit and schools	per hour or part thereof	\$31.00	\$32.00	Yes	Partial Cost Recovery
Diving pool - not for profit and schools	per hour or part thereof	\$41.70	\$43.00	Yes	Partial Cost Recovery
50m lane - not for profit and schools	per hour or part thereof	\$63.00	\$65.00	Yes	Partial Cost Recovery
Water Polo (8 x 25m lanes) not for profit and schools	per hour per lane	\$31.00	\$32.00	Yes	Partial Cost Recovery
25m lane - commercial	per hour or part thereof	\$63.00	\$65.00	Yes	Full Cost Recovery
Diving pool - commercial	per hour or part thereof	\$78.00	\$81.00	Yes	Full Cost Recovery
50m lane - commercial	per hour or part thereof	\$125.00	\$129.00	Yes	Full Cost Recovery
Studio/meeting room not for profit normal hours	per hour or part thereof	\$36.70	\$37.80	Yes	Partial Cost Recovery
Studio/meeting room commercial normal hours	per hour or part thereof	\$76.00	\$79.00	Yes	Full Cost Recovery
Department of Education special swimming scheme LGA Schools - Lane hire only	per hour per lane	New fee	Zero	Yes	Zero Cost Recovery
Warringah Pittwater SES 2 free lane hire sessions per annum	per year	New fee	Zero	Yes	Zero Cost Recovery
Special Olympics 4 x 25m lanes x 1 hour - 1 lane free	per hour per lane	New fee	Zero	Yes	Zero Cost Recovery
Warringah Masters and Warringah Aquatic Swim Club not for profit lane hire discount	per hour per lane	New fee	25% discount	Yes	Partial Cost Recovery
Rainbow Sunday 4 x 25m lanes x 3.5 hours plus entries and carers	per hour per lane	New fee	Zero	Yes	Zero Cost Recovery
<b>Warringah Aquatic Centre - Recreation Program</b>					
Group fitness class concession	per person	\$22.10	\$22.80	Yes	Market Based Pricing
Group fitness class adult	per person	\$27.20	\$28.00	Yes	Market Based Pricing
10 visit pass group fitness concession	each	\$198.90	\$205.20	Yes	Market Based Pricing
10 visit pass group fitness adult	each	\$244.80	\$252.00	Yes	Market Based Pricing
Active Seniors Gentle Exercise	per person	\$12.40	\$12.80	Yes	Partial Cost Recovery
Active Seniors Gentle Exercise - 10 visit pass	each	\$111.60	\$115.20	Yes	Partial Cost Recovery
Birthday party with inflatable - no food supplied	per person	\$31.00	\$32.00	Yes	Market Based Pricing
<b>Warringah Aquatic Centre - Swim Program</b>					
Learn to Swim suspension fee	each	New fee	\$5.00	Yes	Market Based Pricing
Swim assessment	each	\$8.10	Deleted fee	Yes	Partial Cost Recovery
School learn to swim program	per student	\$13.20	\$14.00	No	Market Based Pricing
Learn to swim child	per person	\$24.50	\$25.70	No	Market Based Pricing
Learn to Swim refund fee	each	\$30.40	\$31.30	Yes	Full Cost Recovery
Learn to swim adult	per session	\$26.10	\$27.40	No	Market Based Pricing
Adult stroke development - 30 minute session	per session	\$26.10	Deleted fee	Yes	Market Based Pricing
School holiday intensive swim program - per child, per day	per person	\$24.50	\$25.70	No	Market Based Pricing
School holiday intensive dive program - per child, per day	per person	\$25.10	\$26.35	Yes	Market Based Pricing
Holiday swim clinics - 1 hour	per person	\$34.90	\$36.00	Yes	Market Based Pricing
Holiday swim clinics - package of 5 classes	each	\$157.05	\$162.00	Yes	Market Based Pricing
Holiday activity program - 1 hour	per person	\$13.10	\$13.50	Yes	Market Based Pricing
Concession Swim Fit Squad	per session	\$20.80	\$21.50	Yes	Market Based Pricing
Concession Swim Fit Squad 10 visit pass	each	\$187.20	\$193.50	Yes	Market Based Pricing
Adult Swim Fit Squad	per session	\$24.50	\$25.30	Yes	Market Based Pricing
Adult Swim Fit Squad 10 visit pass	each	\$220.50	\$227.70	Yes	Market Based Pricing
Learn to dive child	per person	\$25.10	\$26.35	Yes	Market Based Pricing
Private learn to swim lessons - max 2 person - 30 minutes	per session	\$89.00	\$92.00	No	Market Based Pricing
Card replacement fee	per card	\$12.50	\$12.90	Yes	Full Cost Recovery
<b>Water Transport Operator</b>					
Ferry - capacity up to 60 persons - per vessel - annual permit	per year	\$1,535.00	\$1,583.00	Yes	Partial Cost Recovery

**ATTACHMENT 2 : DRAFT FEES AND CHARGES AND PRICING METHODOLOGY 2026/27 - ITEM 9.1 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

<b>Fee</b>	<b>Units</b>	<b>2025 - 2026 Fee \$</b>	<b>2026 - 2027 Fee \$</b>	<b>GST Applicable</b>	<b>Pricing Methodology</b>
Ferry - capacity 61 to 80 persons - per vessel - annual permit	per year	\$3,067.00	\$3,163.00	Yes	Partial Cost Recovery
Ferry - capacity 81 to 150 persons - per vessel - annual permit	per year	\$6,137.00	\$6,328.00	Yes	Partial Cost Recovery
Ferry - capacity over 150 persons - per vessel - annual permit	per year	\$7,621.00	\$7,858.00	Yes	Partial Cost Recovery
Water taxi - full year - annual permit - per vessel	per year	\$783.00	\$300.00	Yes	Partial Cost Recovery
Commercial private charter operators - daily rate per wharf or ramp	per day	\$78.00	\$81.00	Yes	Partial Cost Recovery
<b>Watercraft - Wharf usage and watercraft storage</b>					
Late payment of annual permit fees - as determined by Council	per item	<i>New fee</i>	\$60.00	Yes	Partial Cost Recovery
Wharf boat tie-up facilities - Full year - March to February	per year	\$330.00	\$341.00	Yes	Partial Cost Recovery
Wharf boat tie-up facilities - Full year - March to February – Identified shallow sites Bell and Carols Wharves only	per year	\$165.00	\$171.00	Yes	Partial Cost Recovery
Wharf boat tie-up facilities - Half year - September to February	per half year	\$165.00	\$171.00	Yes	Partial Cost Recovery
Wharf boat tie-up facilities - Half year - September to February - Identified shallow sites Bell and Carols Wharves only	per half year	\$83.00	\$86.00	Yes	Partial Cost Recovery
Wharf boat tie-up facilities - Second permit for Scotland Island and Western Foreshores residents (must have a mainland permit to be eligible for this fee) - March to February	per year	\$124.00	\$128.00	Yes	Partial Cost Recovery
Waitlist fee - Watercraft storage and wharf tie-up - per location - non refundable	per vessel	\$61.00	\$63.00	Yes	Partial Cost Recovery
Storage within a specifically zoned area at selected locations - per vessel - as determined by Council	per year	\$150.00	\$155.00	Yes	Partial Cost Recovery
Access to wharf/boat ramp - commercial user - per wharf - up to 30 days	per month	\$155.00	\$160.00	Yes	Partial Cost Recovery
Access to wharf or ramp - commercial operator/user - annual permit per wharf	per year	\$1,539.00	\$1,587.00	Yes	Partial Cost Recovery
Access to wharf - commercial operator - maximum bond - to be determined upon assessment of application and potential impact	per application	\$6,064.00	\$6,000.00	Yes	Full Cost Recovery
Rowland Reserve closure of ramp - per day - maximum 7 hours	per day	\$399.00	\$412.00	Yes	Partial Cost Recovery
Rowland Reserve Waterways Facility - commercial hire of space - small compound (6m x 3m)	per week	\$88.00	\$91.00	Yes	Partial Cost Recovery
Rowland Reserve Waterways Facility - commercial hire of space (per month) - small compound (6m x 3m)	per month	\$255.00	\$263.00	Yes	Partial Cost Recovery
Pump out facility use	per year	\$726.00	\$749.00	Yes	Partial Cost Recovery
<b>Watercraft storage at non - harbour locations</b>					
Ratepayer/ resident fee - per vessel - October to September	per year	\$258.00	\$266.00	Yes	Partial Cost Recovery
Ratepayer/ resident fee - per vessel - April to September	per half year	\$129.00	\$133.00	Yes	Partial Cost Recovery
Non ratepayer/ non resident fee - per vessel - October to September	per year	\$392.00	\$405.00	Yes	Partial Cost Recovery
Non ratepayer/ non resident fee - per vessel - April to September	per half year	\$196.00	\$203.00	Yes	Partial Cost Recovery
Second craft in same bay (upon assessment only) - October to September	per year	\$119.00	\$123.00	Yes	Partial Cost Recovery
Large boat facilities (Outrigger Canoes, Surf Boats & Dragon Boats) - per vessel - October to September	per year	\$258.00	\$266.00	Yes	Partial Cost Recovery
<b>Watercraft storage at Sydney Harbour Locations</b>					
Ratepayer/resident fee - October to September	per year	\$377.00	\$389.00	Yes	Partial Cost Recovery
Ratepayer/resident fee - April to September	per half year	\$190.00	\$196.00	Yes	Partial Cost Recovery
Non-resident fee - October to September	per year	\$626.00	\$646.00	Yes	Partial Cost Recovery
Non-resident fee - April to September	per half year	\$315.00	\$325.00	Yes	Partial Cost Recovery
<b>Weddings</b>					
Wedding ceremony - up to 3 hours	per booking	\$483.00	\$498.00	Yes	Partial Cost Recovery
Wedding ceremony - after first 3 hours	per hour	\$149.00	\$154.00	Yes	Partial Cost Recovery
Wedding related events and activities - including receptions, photo sessions and proposals	per hour	\$149.00	\$154.00	Yes	Partial Cost Recovery
Wedding ceremony - up to 10 people ceremony under one hour	per hour	\$149.00	\$154.00	Yes	Partial Cost Recovery
Wedding wet weather back up venue - non refundable	per location	<i>New fee</i>	\$154.00	Yes	Partial Cost Recovery
<b>Planning and Place</b>					
<b>Busking Permits</b>					
Junior permit - under 16 years (other than Manly CBD)	per permit	Zero	Zero	No	Zero Cost Recovery
Daily permit Manly CBD (Junior - 18 years and under)	per permit	\$19.50	\$20.10	No	Market Based Pricing
Daily permit Manly CBD (Adult)	per permit	\$37.50	\$38.70	No	Market Based Pricing

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Monthly permit Manly CBD (7 days per week for 1 month)	per permit	\$66.00	\$69.00	No	Market Based Pricing
Quarterly Permit Manly CBD (7 days per week for 3 months)	per permit	\$149.00	\$154.00	No	Market Based Pricing
Annual permit - over 16 years (other than Manly CBD)	per permit	\$34.00	\$35.10	No	Market Based Pricing
Group busking fee – Manly per quarter (10 people maximum)	per permit	\$149.00	\$154.00	No	Market Based Pricing
Group busking fee – LGA (excluding Manly) per annum (10 people maximum)	per permit	\$34.00	\$35.10	No	Market Based Pricing
<b>Manly Markets</b>					
Manly Arts & Crafts Market	per charge	Plus Stall Fee (25% of participating stall rental fees)	Plus Stall Fee (25% of participating stall rental fees)	Yes	Market Based Pricing
Manly Arts & Crafts Market	per month	Fixed Fee (per month as per contract)	Fixed Fee (per month as per contract)	Yes	Market Based Pricing
Manly Fresh Produce Market	per charge	Plus Stall Fee (20% of participating stall rental fees)	Plus Stall Fee (20% of participating stall rental fees)	Yes	Market Based Pricing
Manly Fresh Produce Market	per month	Fixed Fee (per month as per contract)	Fixed Fee (per month as per contract)	Yes	Market Based Pricing

**Transport & Civil Infrastructure cont'd**

**Shared Mobility Area Authorisation**

Shared Mobility Operator Authorisation Application Fee	per operational zone		\$1,423.28	No	Partial Cost Recovery
Shared Mobility Operator Authorisation Annual Zone (Category A)	per operational zone		\$5,000.00	No	Partial Cost Recovery
Shared Mobility Operator Authorisation Annual Zone (Category B)	per operational zone		\$3,500.00	No	Partial Cost Recovery
Shared Mobility Operator Authorisation Annual Zone (Category C)	per operational zone		\$2,100.00	No	Partial Cost Recovery



**Draft Long-Term Financial Plan**  
2026-2036

2026/190153 - April 2026



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## Executive summary

This Long-term Financial Plan sets out a sustainable financial pathway for Northern Beaches Council, addressing long-standing infrastructure underfunding due to income constraints while managing heightened cost pressures through an IPART-approved special variation to increase rates.

Northern Beaches Council, like many NSW councils, has faced increasing financial pressure as rate income growth under the NSW Government's rate peg has not kept pace with rising costs driven by inflation, severe weather events, COVID-19 impacts and sharp increases in expenses such as construction, insurance and the Emergency Services Levy. Despite sustained efficiency measures, a persistent funding gap emerged, with inflation over 4 years outstripping rates income by 12.6% (\$24 million), permanently reducing Council's financial capacity without intervention.

In response, the Independent Pricing and Regulatory Tribunal (IPART) approved a two-year Special Variation to rates. A 12.1% increase in 2025/26 (\$16 million) and a further 11.7% increase in 2026/27, which generates a further \$17 million above the 4.1% rate peg. Together, this delivers a sustained uplift of \$35 million per annum, materially improving capacity to address asset renewal and maintenance shortfalls, restore working capital following multiple years of shocks and manage natural hazards.

While the Special Variation significantly strengthens Council's financial position, cost volatility remains a key risk, particularly from fuel prices affecting waste services, transport, civil works and contracts. These pressures reinforce the need for ongoing efficiency improvements, prudent capital phasing, careful management of working capital and close monitoring of market conditions.

The Council's Long-Term Financial Plan (LTFP) is reviewed and updated each year as a rolling 10-year projection of income and expenditure, assets and liabilities and cashflow. This update incorporates revised assumptions and indexation through to 2036 along with financial modelling for 2 scenarios:

- **Scenario 1 'Delivery Program Model – IPART approved special variation'** – this is the primary and recommended scenario. It reflects a material strengthening of Council's financial capacity, driven primarily by the IPART-approved Special Variation. This is timely in light of cost pressures from escalating fuel prices. Consistent with the IPART-endorsed two-year pathway, rates income will increase by 11.7% in 2026/27 - equivalent to \$17 million above the 4.1% rate peg - bringing the total Special Variation fund to \$35 million. The model directly addresses the infrastructure funding gap identified in the Asset Management Plans and enables an expansion of environmental programs.
- **Scenario 2 'Alternative Model – rate peg only'** – rates only increase by the rate peg, meaning the funding gap created when rate increases were only half the inflation rate, will remain unresolved. Under this scenario, income levels are insufficient - even with the additional \$16 million generated from the first year of the Special Variation in 2025/26 - to cover operating costs, maintain infrastructure assets, and provide adequate working capital to respond to unforeseen events. This situation is not sustainable and, without intervention, will inevitably lead to further reductions in community services.

## 1. Introduction

The Long-Term Financial Plan forms part of our ten-year Resourcing Strategy, supporting Council's achievement of long-term goals in the Community Strategic Plan 2040. It ensures that we can sustainably deliver our related programs in our Delivery Program and Operational Plan.

### What is the Long-Term Financial Plan?

The Long-Term Financial Plan (LTFP) explains how we will deliver services and assets now and in the future.

In forecasting ahead, we consider a range of economic factors likely to affect our performance and finances and also make assumptions about how levels of service delivery to the community may change over time.

The Long-Term Financial Plan is important because it:

- assesses the financial sustainability of delivering service levels defined in the Delivery Program
- allows the costs of long-term strategic decisions to be quantified and debated
- determines the risk of future strategic directions
- allows scenario testing of different policies and service levels
- enables testing of sensitivity and robustness of key assumptions

The LTFP seeks to fully fund the infrastructure renewal program, as well as additional maintenance costs and depreciation that result from major facilities upgrades.

### A key element of the Resourcing Strategy

The LTFP is a key part of our 10-year Resourcing Strategy within our integrated planning and reporting framework. The Community Strategic Plan 2040 (CSP) captures our community's long term needs and aspirations. The Resourcing Strategy supports the CSP, by setting out how we will resource what Council provides in a sustainable way.

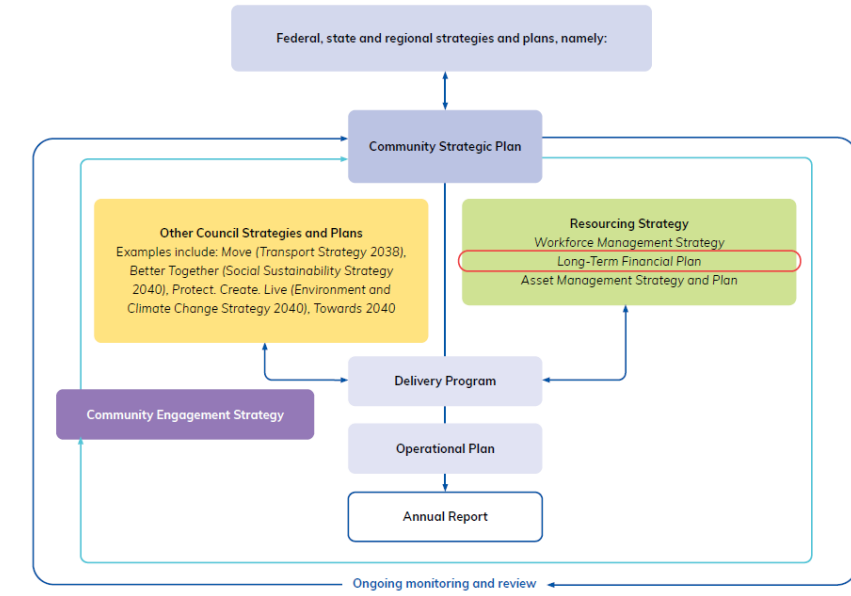
It is comprised of three interrelated elements:

- The LTFP enables us to understand the funding required to deliver services and build financial resilience to be able to withstand future shocks. It sets out how we will fund commitments such as infrastructure renewal, maintaining services, paying down debt and funding capital projects.
- The Workforce Management Strategy shapes the capacity and capability of our workforce to deliver quality services and outcomes for you. It sets out priorities for developing and enabling staff.
- Our Asset Management Strategy sets out how we will maintain our facilities and other assets, and create new ones. It covers assets such as infrastructure for stormwater, transport, parks and recreation, buildings and is supported by Asset Management Plans.

The Resourcing Strategy plans ahead, anticipating the changing demographics and needs of our community, along with other trends and challenges that may impact the services we deliver. Together all elements of the Resourcing Strategy ensure that our commitments for services and capital works are achievable in our four year Delivery Program and annual Operational Plan.

While other elements of the Resourcing Strategy are reviewed every 4 years with a new Council, the LTFP and Asset Management Plans are reviewed annually to ensure financial planning for the annual Operational Plan and Budget are sound.

Figure 1. Integrated Planning and Reporting Framework



## 2. Strategic alignment

The community is at the centre of what drives us, starting with the long-term community vision captured in the Community Strategic Plan 2040: *Northern Beaches - a safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.*

This is supported by Council’s purpose: ***Partnering with the community to protect, improve and create our future.***

Figure 2 – Strategic line of sight



The Community Strategic Plan captures our community’s goals across environmental, social, economic and civic leadership outcomes. The Long-Term Financial Plan addresses the outcome of Good Governance, and its Goal 19: *‘Our Council is transparent and trusted to make decisions that reflect the values of the community’*, including our financial planning and accountability.

Our lead strategies and plans set out what Council will do to meet our community’s needs and priorities.

They address our functions such as urban planning, environment, transport, community services, arts and events, childcare, libraries, sportsfields, open space and the local economy. These have implications for our service levels as well as resourcing through our finances, facilities and other assets.

The Resourcing Strategy considers these priorities as well as service levels, constraints, external pressures and risks over the coming 10 years. These are factored into the planning for our workforce, assets and finances so associated costs are considered. The LTFP then sets out how we will fund commitments such as delivering our services, renewing our infrastructure, paying down debt, and funding new capital projects.

The LTFP provides the financial horizon for the Delivery Program, paired with capital works planned in the Asset Management Plans. These are then devolved into the annual Operational Plan and its budget across all services. The LTFP is renewed each year to ensure the four-year and annual plans are based on current and robust financial planning.

### 3. Principles and objectives

Financial management principles and objectives provide the framework for the development of Council's Long-Term Financial Plan and support consistent and informed decision-making by Council.

Under the *Local Government Act 1993* (the Act), councils must apply sound financial management principles that require responsible and sustainable spending and investment and ensure that future decisions consider intergenerational effects and equity.

These principles are applied in the Council's financial and asset management funding decisions and risk management practices.

#### Principles of sound financial management

The following principles of sound financial management apply to councils and are prescribed under the Act (section 8B):

- a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.

- c) Councils should have effective financial and asset management, including sound policies and processes for the following:
  - a. performance management and reporting,
  - b. asset maintenance and enhancement,
  - c. funding decisions,
  - d. risk management practices.
- d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
  - a. policy decisions are made after considering their financial effects on future generations,
  - b. the current generation funds the cost of its services.

These financial principles are consistent with and support Council's Asset Management Policy.

## Financial objectives

Financial objectives provide the framework for the development of Council's Long-Term Financial Plan and annual budget. The objectives enable consistent and informed decision-making by Council including funding options for infrastructure projects such as

borrowings which impact our present and future financial position. These financial objectives are also consistent with our Asset Management Policy.

### 1. Financial sustainability:

Generate sufficient income to fund ongoing services, renew and replace assets, meet future commitments, and maintain sufficient cash levels to support liquidity needs and unplanned events.

To do this we will:

- integrate asset management, long-term financial and strategic resource planning
- continually seek time, cost and quality service improvements and efficiencies and opportunities to increase income
- consider lifecycle costs in decisions relating to new and upgraded services and assets
- maintain sufficient cash and investments to ensure short-term working capital requirements are met
- limit the use of loan funds in the main to income producing assets and new infrastructure projects where intergenerational equity considerations justify spreading the cost between generations of ratepayers who benefit from the expenditure
- maintain a sound financial position, reflected in Council's performance ratios.

### 2. Safeguard financial legacy:

Create and safeguard our financial legacy by making prudent and responsible decisions that consider the financial impact on future generations.

To do this we will:

- ensure the current generation covers the cost of its services through a fully funded operating budget
- aim to achieve equity between generations of ratepayers where the mechanisms to fund specific capital expenditure and operations consider the ratepayers who benefit from the expenditure.

### 3. Deliver a balanced budget:

Council must achieve a fully funded operating position reflecting that Council collects enough revenue to fund operational expenditure, the repayment of debt and depreciation.

To do this we will:

- have a fully funded capital program, where the source of funding is identified and secured for both capital renewal and new capital works
- manage the immediate and ongoing financial impacts of shocks like a pandemic and weather events, to safeguard long-term financial sustainability
- maintain an unrestricted current ratio of greater than 1.5 to ensure the required level of cash is maintained to meet operational requirements as well as build cash reserves for contingencies that may arise. Strengthening this position over the years of the LTFP is a priority.

**4. Fund current service levels:**

The operating budget is designed to deliver current services and service levels.

To do this we will:

- maintain existing service levels to the community
- continuously review our services to assess the efficiency, effectiveness, and relevance of the services provided, ensuring they meet community needs, align with strategic goals, manage resources responsibly, and adapt to evolving circumstances while fostering transparency and accountability.

**5. Fund infrastructure renewal:**

A disciplined approach is undertaken in fully using depreciation for the renewal of assets, informed by asset management plans and the prioritisation of assets in poor condition.

To do this we will:

- fully use depreciation for the renewal of assets and provide the appropriate level of funding for their scheduled and reactive maintenance – i.e. prioritise asset renewal needs over new assets
- continually monitor asset conditions to minimise the likelihood of infrastructure backlogs
- link the Asset Management Plans to the LTFP
- when funding is available:
  - provide well-maintained community assets that are fit for purpose and provide best possible community benefit
  - focus adaptation and mitigation investment on critical assets and infrastructure to ensure they are resilient to natural disasters and climate change impacts.

**6. Responsible funding of new community assets:**

Surplus funds and other funding sources are sought to meet additional infrastructure needs of the community in a prudent, ethical and responsible manner.

To do this we will:

- achieve operating surpluses (excluding grants and contributions provided for capital purposes) which can be used to provide new assets when there are insufficient development contributions or grant funding
- fund capital expenditure in a prudent, ethical and responsible manner. Council will seek and accept external funding contributions to a project where the acceptance of the funding will not compromise Council's principles or objectives
- when funding is available, ensure the community has access to the required infrastructure to meet community needs within a framework of LGA-wide priorities
- ensure asset management decisions consider sustainability and adaptability, based on full life cycle costs through acquisition, operation, maintenance, renewal, adaptation and disposal.

### Borrowing policy

Borrowings, where appropriate and financially responsible, can be an important funding source for income-generating projects and the delivery of significant new infrastructure to support intergenerational equity. The following is to be considered before entering a new loan arrangement.

- Borrowings should only be used as the last resort to finance projects of the highest priority to Council which are unable to be funded from income.
- The use of loan funds will, in the main, be limited to income producing assets and new infrastructure projects where intergenerational equity considerations justify spreading the cost between generations of ratepayers who benefit from the expenditure.

- Loans are not a funding source for operating expenditure.
- The total amount of loan borrowings must be sustainable in terms of ability to meet future repayments and budgetary obligations. The funding source to meet repayments must be identified before entering any new loan arrangement.
- The term of any loan is not to exceed the expected economic life of the asset being funded.

Council also maintains an overdraft facility of \$5 million as an integral and prudent part of cash management in responding to unexpected events without the need for the early redemption of term deposits.

Restricted and allocated cash and investments

Restricted and allocated cash and investments, otherwise known as 'Reserves', are allocations set aside for specific purposes in later years. Reserves form an important source of funding for the Long-term Financial Plan. There are 2 types of reserves:

**External restrictions:** Funds received where Council is bound by legislation or a third-party contractual agreement that restricts the use of funds held. These funds must be fully expended for the specific purpose defined and cannot be used by Council for its general operations.

**Internal allocations:** Funds Council has allocated by resolution or policy to identified programs of works and any forward plans identified by Council, including the management of long-term liabilities. The Council may, at its discretion, resolve to change the purpose of these reserves.

Information on the balance of reserves is available in the annual financial statements and 10-year projections of balances is available in this Plan.

Externally restricted reserves

Reserve	Purpose
Development contributions	Cash from development contributions along with interest earned on these funds is held as restricted cash in accordance with legislation until the funds are expended on works in accordance with contribution plans.
Specific purpose unexpended grants	Grants already recognised as revenue which are not yet expended for the purposes for which the grants were obtained.
Domestic Waste	Any cash surplus from the Domestic Waste Management Charge, after funding the service, is held as a restricted asset in accordance with legislation to fund future capital expenditure including bin replacements, unexpected shocks and to progress multi-year projects to improve the domestic waste service.
Stormwater Management	Funds received through the Stormwater Management Service Charge is held, in accordance with legislation, as restricted cash to fund future stormwater improvements.
Balgowlah Area Improvements – Special Rate	This special rate is for providing ongoing and proposed capital and maintenance works, within the Balgowlah town centre around Sydney Rd and Condamine St including the off-street carparks in Condamine Street. Funds are restricted in accordance with legislation until they are utilised.
Manly Business Centre Improvements - Special Rate	This special rate is for providing ongoing and proposed capital and maintenance works, including the Manly Business Centre, The Corso and ocean beachfront. Any surplus funds from the Special Rate are set aside to be used on future works in the Manly Business Centre, in accordance with legislation.

**Internally allocated reserves**

Reserve	Purpose
Bible Gardens Reserve	Any cash surplus from the Bible Garden Public Reserve is restricted to fund future maintenance at the site, in accordance with the <a href="#">Plan of Management for the Bible Garden</a> .
Carry over works	To ensure uninterrupted progress on multi-year projects by reallocating committed funds across financial years.
Cemetery Reserve - Mona Vale	Any cash surplus from Mona Vale Cemetery operations is held as a restricted asset to fund perpetual maintenance once new burial sites have been exhausted. Interest is earned on the balance of the reserve each year.
Deposits, Retentions & Bonds	Deposits, retentions and bonds received from customers are held as restricted funds to return to the customer.
Employee Leave Entitlements	20% of the employee leave entitlements provision is set aside to fund extraordinary movements of staff.
Environmental Levy - Former Manly	Unexpended funds received through the environmental component of the former Manly Council's rates have been set aside to be used to fund various environmental programs around the Manly area.
Grants Tied - Capital	Tied grants relate to any funds received where revenue recognition is deferred until obligations are satisfied. Interest is required to be restricted under funding agreements for some grants.
Information and digital technology	To fund periodic major upgrades and renewal of information and digital systems and hardware.
Kimbriki Landfill Remediation	Funds set aside to remediate the Kimbriki landfill site, in accordance with the remediation plan. Interest is earned on the funds.
Manly Art Gallery - Theo Batten	Bequest funds and interest earned on these funds from Mr Theodore Batten to fund youth art award programs and other items in consultation with the Liaison Committee.
Manly Art Gallery and Museum (MAGM) Gift Fund	Donations received through the Deductible Gift Recipient status of MAGM. The funds are utilised to improve the collection including purchasing art works.

Reserve	Purpose
Merger Savings Fund	Amalgamation savings reserved to fund various capital and operational projects.
Plant and fleet replacement	Funds set aside for future plant and fleet replacement, in accordance with the 10-year replacement plan.
Property Improvement	Established alongside the <a href="#">Property Management Framework</a> , the financial benefits of the framework are to be restricted, including ongoing income from commercial developments or one-off land sales. The funds can be utilised to support the delivery of community infrastructure, environmental land acquisitions and commercial development.
Resilience fund	To support emergency response efforts and invest in adaptation and mitigation initiatives that strengthen long-term resilience.
Road Reserve	The Roads Act (s43) states that money received by a Council from the proceeds of a sale of public road is not to be used by the Council except for acquiring land for public roads or for carrying out road work on public roads. Funds are restricted and commonly used to fund road renewal works.
Scotland Island Emergency Water Trust	Cash set aside as a contribution towards the future replacement of pipeline and ongoing maintenance to the Scotland Island non-potable emergency water supply.
Special Rates Variation - Northern Beaches	IPART approved a 2-year Special Rate Variation commencing in 2025/26 to raise an additional 8.3% of rates income in both 2025/26 and 2026/27, generating a sustained increase of \$35 million per year from 2026/27 onward. These funds will be directed toward infrastructure maintenance and renewal, environmental initiatives, and strengthening long-term financial sustainability. All Special Variation funds are restricted to ensure transparent tracking of income and expenditure across the 10-year Special Variation program.
Unexpended Loans	Any borrowings received by Council are restricted to enable transparency in reporting and tracking of the utilisation of these funds.

## 4. Northern Beaches context

When preparing the Long-Term Financial Plan, many factors are taken into consideration and a vast array of research and statistics are analysed to forecast the likely revenue that will be available to meet the community's long-term objectives.

The Northern Beaches local government area (LGA) covers 254km<sup>2</sup> of urban and natural environment and is located to the north of the Sydney CBD. There is 80 km of coastline and several national parks in the area, as well as four coastal lagoons, Manly Dam and many other Council reserves. Apart from housing there are also large areas for commercial and retail, light industry and rural land uses.

### 4.1 Community<sup>1</sup>

The population is 270,772 people (Estimated Resident Population 2024) living across 105,016 dwellings.

Other characteristics include:

- the largest age group is 45-49 years old, with over 20,500 people and comprising 8% of our population
- an ageing population: those aged 60+ years will grow by 21% by 2031, another 13,000 people
- living arrangements include 37% of the population as couples with children, 26% couples, 22% single, 9% single

parents and 3% in group living situations such as nursing homes

- 4% of residents have a disability that needs daily assistance, and 11% provide unpaid assistance to a person with disability, long term illness or elderly.

### 4.2 Economy<sup>2</sup>

Our local economy features over 33,400 local businesses and:

- 58% of our working population work full time, 41% part time
- 54% of working residents work locally
- 113,934 local jobs with 15% in healthcare and social assistance, 10% in construction and 9% in retail
- healthcare and social assistance is our fastest growing industry
- Gross Regional Product was estimated at over \$22 billion in 2024.

<sup>1</sup> Community data obtained from ID Planning  
- Northern Beaches Community Profile  
<https://profile.id.com.au/northern-beaches>

<sup>2</sup> Economy data obtained from ID Economy  
- Northern Beaches Economic Profile  
<https://economy.id.com.au/northern-beaches>

### 4.3 Council's role and partners

Council provides a range of services and facilities to the community and local businesses across social services, arts, culture and events, a theatre and museum, libraries, early learning services, environment and waste management, parks and recreation, beaches and pools, planning and place management, local transport networks, economic development, cemeteries, holiday

facilities, customer service and community engagement. We work together with the NSW Government on some of these functions to ensure our community's needs are recognised – such as in planning and development, social and affordable housing, community safety, public transport and major roads, natural hazards and emergency management.

Some of key agencies and other bodies we work with include:

#### NSW Government:

- Department of Planning and Environment
- Infrastructure NSW
- Department of Primary Industries
- Office of Local Government
- Office of Sport
- Destination NSW
- Transport for NSW
- Department of Education
- Department of Communities and Justice
- Rural Fire Service and Fire and Rescue
- Police and State Emergency Service

#### Not for Profits:

- Aboriginal Heritage Office
- Surf Life Saving Northern Beaches
- Community housing providers
- LocalKind Northern Beaches
- Disability advocates
- Charities, churches and shelters
- Easylink Community Transport
- Cycling NSW
- Pedestrian Council of Australia
- Green Building Council of Australia
- Floodplain Management Australia

#### Other:

- Local resident associations
- Cultural and sporting groups
- Local businesses
- Chambers of Commerce
- Kimbriki Environmental Enterprises
- Utility providers
- TAFE and universities
- Sydney Coastal Councils
- Cities Power Partnership
- Resilient Cities Network

We also partner with our community, community groups and others to deliver the best outcomes. This includes the use of our facilities by community groups, schools and not for profit organisations such as community centres and hubs, creative art spaces, sportsfields, surf club and sports club buildings, aquatic centres and the Coastal Environment Centre. This may involve the charging of a fee, or a subsidised lease for exclusive use. Various open spaces are hired for filming, sporting or major events as the Northern Beaches provides many stunning locations.

Council manages \$2.7 billion of land assets, \$4.1 billion of infrastructure assets and \$0.2 billion of others such as IT equipment, plant and fleet, Kimbriki assets and work-in-progress. Our infrastructure assets include the stormwater network, transport network (local roads, paths, cycleways, bus shelters, wharves, bridges, retaining walls), sportsfields and other parks and recreation

assets, some foreshore and coastal protection structures and a wide range of buildings and public amenities. Each year Council plans ahead to understand investment levels required to ensure our assets meet the needs of our changing community, are well maintained, accessible, safe and operational, and upgraded when needed.

While around 60% of Council's income is sourced from rates and annual charges from property ratepayers, our services and infrastructure works are also funded from grants, statutory contributions, interest on investments, dividends from the Kimbriki waste facility and fees and charges. At times new major assets are provided by Council, often with the assistance of Government grants. We also work together with bodies such as sports clubs, Surf Life Saving and the Rural Fire Service to fund upgrades to related buildings where needed.

#### 4.4 Financial issues and risks

An analysis of financial issues and risks that impact Council's ability to meet its objectives has been undertaken.

##### Risks

- Regulatory financial management restrictions placed on Council and its ability to raise revenue limit Council's ability to forward plan with certainty, when the largest funding source is reliant on the annual rate peg announcement
- Ongoing economic instability results in further uncertainty in estimating costs and setting prices.
- Pressures from climate change, population growth and increased property values will drive increased exposure to our entire community, from a safety, wellbeing, and financial perspective unless we take active steps to manage these risks. The Northern Beaches area is particularly vulnerable to natural hazards including bush fire, flooding, landslip, coastal erosion and storms. As the climate changes, exposure to natural hazards such as heatwaves, heavy rainfall, severe bush fire conditions, storm surges, sea-level rise and flooding will increase. Efforts to increase resilience in the community and natural and built environments are needed along with measures to reduce carbon emissions and increase efficiencies in managing energy, water and waste. Increased investment in infrastructure renewal and resilience is a key deliverable through the Special Variation Program.
- Many projects are funded through grants. It is often not possible to submit grant applications several years in advance, and a

subsequent failure to receive grant funding may severely affect the ability of the Council to deliver a project. Grants that are not recurring in nature or secured are not included in the LTFP for this reason.

- Political decisions at the State and Commonwealth level that change policy and legislation that Council operates under could negatively impact on our revenue generating capability, transfer greater service delivery responsibility to Council or result in population growth with insufficient planning and funding.

At the same time, the economic environment has shifted dramatically during the finalisation of this LTFP. Fuel-related costs have risen sharply, driven by geopolitical disruptions and higher global oil prices. These increases are now flowing through to Council's operating costs, particularly in:

- Waste collection and processing
- Road and civil works
- Fleet operations and transport-dependent services
- Contracted services with fuel escalation clauses

We will continue to monitor this situation, which may result in unfavourable adjustments to the financial performance and position forecast in this LTFP.

**Issues**

- The key financial issue in recent years has been the growing disparity between rates income and costs, largely due to flaws in the calculation of the rate peg during the recent period of high inflation. To address this, IPART introduced a revised rate peg methodology in 2024/25 and recommended that councils resolve the issues stemming from the previous approach through the Special Variation process.
- Other recent issues that placed pressure on Council's budget include the COVID-19 pandemic, storms and increases in the Emergency Services Levy. This resulted in the re-prioritisation of many programs and capital expenditure projects to ensure Council had the capacity to respond to these issues. Rebuilding working capital and focusing on reducing the infrastructure renewal backlog are a priority.
- The Asset Management Plans published in 2025 identified infrastructure challenges that will require an additional investment of \$15.1 million per year to renew and maintain

existing assets along with an additional \$10.4 million per year to invest in service uplifts and new assets.

Category	10 yr gap (\$m)*
Renewal Gap	\$117
Maintenance Gap	\$34
Uplift in Service Gap	\$67
New Asset Gap	\$37
<b>Total unfunded Asset Management Plans</b>	<b>\$255m</b>

\* 10 year gap is expressed in present values (as at 30 June 2023)

- To address these issues and meet growing expectations, Council explored options with the community and resolved in January 2025 to apply to IPART for a Special Variation to rates. IPART has approved the first 2 years of the 3-year application, with the second and final year of the increase occurring in the 2026/27 year.

## 5. Risk management

Council has a cautious risk appetite for financial risks and will manage risks that have the potential to adversely impact on its long-term sustainable future.

This section outlines Council's overall risk appetite and financial risk controls. Council's activities expose it to a variety of risks which are considered in preparing the LTFP. Council recognises the importance of a risk framework to strengthen its capacity to effectively identify, understand and capitalise on challenges and pursue opportunities. Council has different levels of risk that it is prepared to accept before mitigation action is deemed to be necessary.

Council has a cautious risk appetite for financial risks and its preference is for safe options that are very low risk, tightly controlled, and which only pursue a potential for reward when it safely outweighs the risk/s taken. Council manages its budgets and financial commitments prudently to remain within its approved annual and long-term plans. Budgets are considered through effective short, medium and long-term financial planning and

investment strategies and long-term asset management plans to maintain a disciplined approach to financial sustainability.

The risk of Council's financial position becoming unsustainable has been identified as a Strategic Risk Area for the organisation. There are likely causes, both external and internal, that could lead to this situation without the presence of risk controls. Controls are in place to mitigate this risk including the preparation of this LTFP informed by Council's Asset Management Plans.

However, long term planning in a dynamic environment has some level of uncertainty. Structural and event-based risks outlined in the previous section could materially change the outcome and projected results of this plan. The Sensitivity Analysis within this LTFP tests the impact of inherent economic risks.

## 6. Current financial position

Council's financial results in recent years largely reflect the impact of COVID-19 pandemic restrictions on operations, the support measures in place for the community and the recovery process. The net cost to Council of the COVID-19 pandemic was \$41 million.

Other significant events placing pressure on Council include storms, flooding and bushfire threats. In the past 7 years the Northern Beaches experienced 10 natural disasters at a cost of \$17 million, of which \$11 million has been recovered to date from the Federal Government Disaster Recovery Funding Arrangements.

In 2023/24 the Emergency Services Levy increased by \$3 million to \$9 million, equivalent to a \$30 increase per ratepayer. The Council was required to reduce infrastructure spending by \$3 million per year to fund this cost increase.

As stated in the Executive Summary, high inflation and price volatility, combined with the historical lag in the rate peg, resulted in a growing divergence between costs and rates income. Over the 4 years to 30 June 2024 the difference between the increase in the cost of infrastructure indicated by the Producer Price Index for Roads and Bridge Construction compared to rates income was equivalent to a cumulative gap of \$24 million (12.6%) in rates income.<sup>3</sup> This gap is now built into Council's ongoing rates income, meaning the rate base would be permanently lower without

intervention. This reduces Council's capacity to address unfunded elements of its Asset Management Plan.

These issues resulted in key financial and asset management performance ratios weakening. Income levels were no longer sufficient to fund operating expenses, invest in the ongoing renewal of infrastructure assets required by the Asset Management Plans and provide the necessary working capital to manage unexpected events. Council is well on the way to addressing this situation, with an approval from IPART for a Special Variation to increase rates over 2 years from 1 July 2025.

It is important to note Kimbriki Environmental Enterprises Pty Limited's financial performance and position are consolidated with Council's position, as Council is the majority shareholder (96.16%) of the company. This includes cash and investments which are held for operational purposes, future capital expenditure and the future remediation of the landfill site. These funds are held for the management of the facility and are governed by an independent Board. If Kimbriki's financial position were excluded Council's performance against most benchmarks would be weaker.

Council's Financial Statements provide a summary of our financial performance and are available on our website.

<sup>3</sup> 4 year period from July 2020 to 30 June 2024 – Sydney CPI 21.3%, NSW Producer Price Index Roads and Bridges 23.7%, rates increase 11.1%

## 7. Forecasting future budgets

In planning for the financial year 2026/27, and beyond, we have made assumptions on factors outside of our control such as inflation, wage increases and the rate peg.

In other words, our current budget and long-term outlook is based on the most likely scenarios.

To illustrate how further negative movements in these factors could affect our budgets in coming years, we have included a separate sensitivity analysis.

### 7.1. Revenue forecasts

In determining the likely revenue that will be available to meet the community's long-term objectives, we have considered the following items.

#### 7.1.1 Capacity for rating

Income from rates is a major component of Council's revenue base. The community's capacity and willingness to pay rates and whether there is potential for changes to the rate path are an important consideration when determining a rating structure.

In making that judgement, Council considers information related to:

- the potential to reduce the reliance on rates through increased revenues from other sources
- the projected impact of the rate cap
- changes in rating revenues from changing demographics and industry makeup
- opportunities for a special variation to general income
- any need to increase the reliance on rating due to a reduction of revenues from other sources such as a decline in grants and subsidies

No change in the rating categories and sub-categories is proposed for the 2026/27 year, nor the method of rating. Scenario 1 is consistent with Council's IPART approved Special Variation to rates to address unfunded requirements of the Asset Management Plan and improve environmental and natural risk reduction programs.

## Socio-economic analysis and rates affordability

The following analysis assists in undertaking this assessment of the community's capacity and willingness to pay rates.

### Residential properties

In the 2025/26 financial year, there are 96,606 properties across Northern Beaches Council rated as 'Residential'. These properties include single dwellings, social housing and multi-unit dwellings.

### Housing tenure

In the Northern Beaches Council area, 68.0% of households were purchasing or fully owned their home, 24.5% were renting privately, and 1.6% were in social housing in 2021 (ABS).

The median monthly mortgage repayment across the Northern Beaches was \$3,124 and the median weekly rent was \$650<sup>4</sup>.

### Household income and employment status

According to the 2021 Census the median weekly income of households across the Northern Beaches was \$2,592 which was \$515 more than the Greater Sydney area.

In September 2024 Northern Beaches had an unemployment rate of 3.8% (5,929 people), lower than the Greater Sydney rate of 4.2%<sup>5</sup>.

<sup>4</sup> Australian Bureau of Statistics, Census of Population and Housing 2021 <https://www.abs.gov.au/census/find-census-data/quickstats/2021/LGA15990>

<sup>5</sup> Jobs and Skills Australia, Small Area Labour Markets, June quarter 2024 <https://www.jobsandskills.gov.au/data/small-area-labour-markets>

### Wellbeing Index

The annual SGS Cities and Regions Wellbeing Index measures the economic wellbeing of local government areas based on a range of criteria. In 2024 Northern Beaches was ranked as the highest in the nation for overall wellbeing. The Northern Beaches was one of the highest performing regions in terms of income and wealth with the report stating, "The relationships between a region's economic resources and labour market trends is no doubt related to key measures of financial security, such as individual and household income and wealth."<sup>6</sup>

### Index of Relative Socio-Economic Disadvantage (IRSED)

The Index of Relative Socio-Economic Disadvantage (IRSED) is based on the 2021 Census and is useful in identifying geographic areas that are relatively disadvantaged. The index is derived from attributes that reflect disadvantage such as low income, low educational attainment, high unemployment and jobs in relatively unskilled occupations.

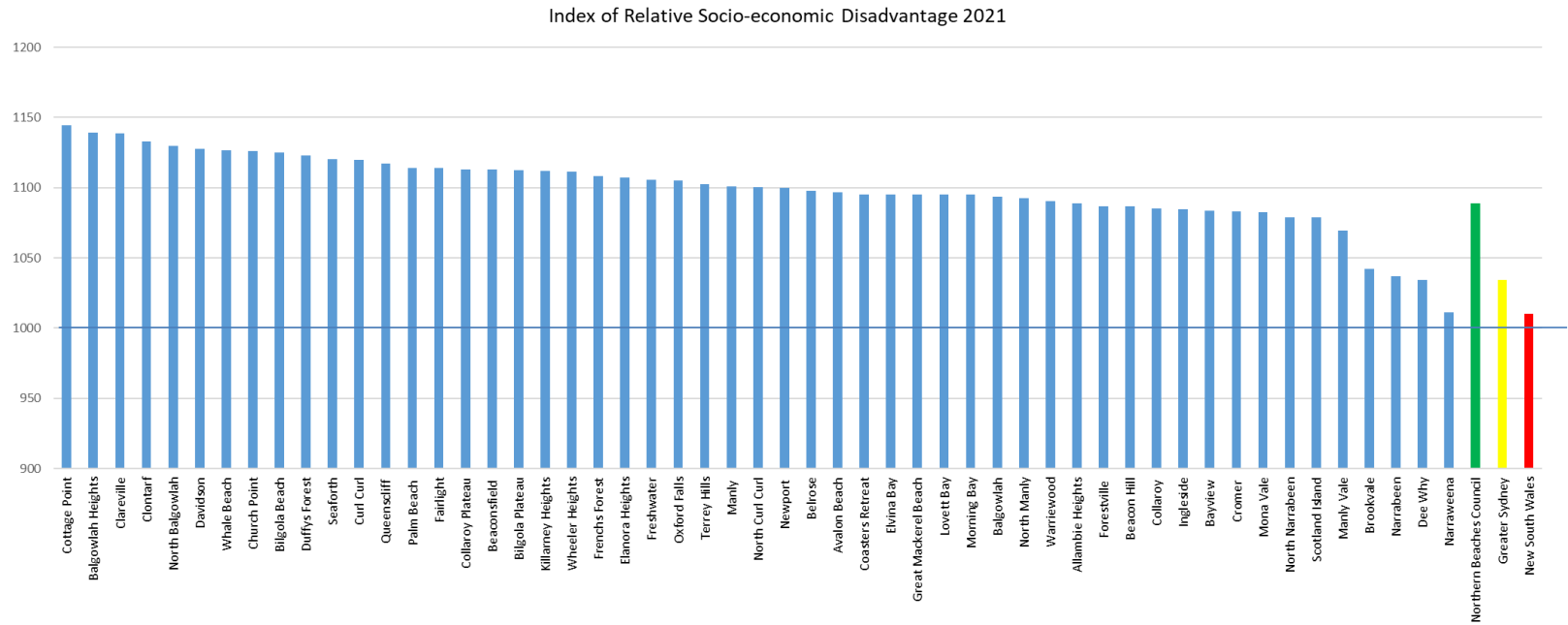
An area with an IRSED of 1,000 is considered average while a lower score indicates that the area is experiencing more disadvantage.

<sup>6</sup> SGS Cities and Regions Wellbeing Index, May 2024

[https://sgsep.com.au/assets/main/SGS-Economics-and-Planning\\_SGS-Cities-and-Regions-Wellbeing-Index\\_2024\\_Website.pdf](https://sgsep.com.au/assets/main/SGS-Economics-and-Planning_SGS-Cities-and-Regions-Wellbeing-Index_2024_Website.pdf)

The IRSED for the Northern Beaches is higher than the average at 1,089. This indicates relatively lower levels of socio-economic disadvantage as compared to other LGAs. An analysis undertaken by Morrison Low<sup>7</sup> shows 93% of Local Government Areas in Australia are more disadvantaged compared to the Northern Beaches.

The IRSED index by suburb is illustrated below. Whilst there is some variation across the LGA, no area falls below 1,000.



Source: Australian Bureau of Statistics, Socio-Economic Indexes for Areas (SEIFA), Australia 2021

<sup>7</sup> Morrison Low, 'Capacity to Pay Report Northern Beaches', Dec 2024, p14

### **Capacity to pay report**

To assess the affordability of a rate increase within the Northern Beaches, Council engaged an independent analysis by Morrison Low in 2024. The analysis considered a wide range of socio-economic factors and other data and evaluated the general financial capacity of ratepayers to pay the proposed rate changes. It also considers the financial vulnerability and exposure of different community groups within the local government area.

Overall, the report found that there is capacity to absorb the additional rates payable proposed under the Special Variation proposed under Scenario 1 in this LTFP, particularly if this is supported by an appropriate hardship policy.

Morrison Low's '*Capacity to Pay Report - Northern Beaches Council December 2024*' was presented to Council at an Extraordinary Meeting on 28 January 2025 and is available on Council's website.

### **Outstanding rates and annual charges**

On 30 June 2025, 3.54% of rates and annual charges levied remained outstanding which remains well under the industry benchmark of 5%. This is an important consideration in setting options for funding within this plan and is one of the indicators of our ratepayers' capacity and willingness to pay for the services of Council.

### **Financial hardship and rebates**

Council understands that individual ratepayers may experience financial hardship and has options available to provide support through the Rates and Annual Charges Hardship Policy.

Concessions are also available to eligible pensioners.

### **Rate peg and Special Variations**

The maximum amount councils can collect in income from rates is determined each year by the Independent Pricing and Regulatory Tribunal (IPART) through their rate peg methodology.

A council can apply to IPART for a Special Variation (SV) to the rate peg – which enables a Council to establish an increase in rates income above the rate peg. Scenario 1 in this LTFP is consistent with Council's approved Special Variation to address financial sustainability issues and provide capacity to respond to shocks. More information on Council's Special Variation application is available on our website <https://yoursay.northernbeaches.nsw.gov.au/funding-our-future>.

### **Willingness to pay**

In August 2024 Council conducted a random telephone survey of residents living in the Northern Beaches to identify community priorities, overall level of satisfaction with Council performance, residents' satisfaction with the services and facilities, their experience of contact with Council as well as the support for paying more to improve the level of services, facilities and infrastructure.

The survey found the top 5 priority areas for Council to focus on are roads, development and planning, environment and sustainability, traffic management/road safety and improve/maintain services and facilities.

Council also surveyed the community as to its support to pay more for improvements in the environment, facilities, infrastructure, user services and maintenance. Over 60% of residents surveyed indicated that they are at least somewhat supportive of paying more for such improvements demonstrating that a level of willingness exists in the community to fund improvements moving forward.

### 7.1.2 Fees and charges

A number of the services Council provides are offered on a user pays basis. In preparing the LTFP, possible future income from fees and charges, including opportunities to reduce reliance on other forms of income, has been considered.

### 7.1.3 Grants and subsidies

Council receives an annual Financial Assistance Grant allocation from the Commonwealth as well as grants for specific programs. We have assumed we will continue to receive grants of this nature that are recurring. Should these grants and subsidies be reduced, our ability to provide the same level of service will be impacted.

The Financial Assistance Grant has been paid partially in advance for a number of years, with the advance payment for the following year generally occurring in the last quarter. We have assumed this will continue.

### 7.2. Borrowings

No new external borrowing is proposed.

### 7.3. Cash reserves

Detailed modelling has been undertaken to manage Council's restricted cash reserves including development contributions, domestic waste and the Kimbriki landfill remediation reserves.

Working capital needs to be maintained at sufficient levels to provide against unforeseen and unbudgeted expenditures. This includes storm events, the need to undertake works unbudgeted in the current financial year which may impact the safety of the community, service delivery and the protection of community assets. The events of the last few years now mean Council needs to rebuild working capital. Future operating surpluses are required to reinstate working capital levels.

### 7.4. Expenditure forecasts

In developing expenditure forecasts, new expenditure items and ongoing commitments have been considered. This has included costs for capital and recurrent expenditures such as maintenance costs and capital renewals for infrastructure assets. Consideration has also been given to appropriate phasing of when the costs are

expected to be incurred including expenditure for planning, construction, implementation and ongoing maintenance.

Increased maintenance expenditure has been included within the plan for new assets.

Expenditure forecasts also include uplifts in line with the Special Variation program. More information on the expenditure program and IPART-endorsed special variation is available within the Delivery Program.

### 7.5. Financial modelling

The development process for the LTFP has included financial modelling taking account of different scenarios. This has been presented in the sensitivity analysis.

## 8. Financial planning assumptions

In preparing the budget, consideration was given to a range of economic and political factors that affect our finances. This impacts our capability to maintain existing levels of service and long-term financial sustainability.

Council has made assumptions in putting together this year's budget and long-term financial outlook. The assumptions are detailed below:

### 8.1 Market driven planning assumptions

As part of undertaking financial modelling, key assumptions that underpin the estimates must be made. The following assumptions have been used in the modelling contained in the Long-Term Financial Plan.

#### Growth

Demographic trends and projections influence planning for housing, jobs, infrastructure, facilities and other services.

The Northern Beaches population is projected to increase to over 290,000 people in 2036, at an average of 0.6% per annum, or approximately 1,600 extra persons per year.<sup>8</sup>

#### Inflation (Consumer Price Index (CPI))

Inflation has been assumed as follows:

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Consumer Price Index (CPI)	2.50%	2.51%	2.43%	2.30%	2.30%	2.41%	2.49%	2.50%	2.50%	2.50%

Source: Deloitte Access Economics Business Outlook – Underlying CPI – June 2025 quarter update.

Fuel costs have increased materially since the draft assumptions were prepared, reflecting global oil price volatility and supply disruptions.

While the LTFP models materials and services increasing broadly in line with CPI over the long term, actual outcomes may vary in the short term if fuel prices remain elevated.

The potential impact is being monitored and will be addressed as required through budget reviews.

<sup>8</sup> Source: .id – March 2026 <https://forecast.id.com.au/northern-beaches>

## 8.2 Income assumptions

### Rates

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Scenario 1 'Delivery Program Model – IPART approved 2-year special variation'	11.7%	4.00%	3.10%	2.80%	2.70%	2.70%	2.80%	2.80%	2.80%	2.80%
Scenario 2 'Alternative Model – rate peg only'	4.1%									
Rates and annual charges growth	0.08%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%

2026/27 is based on IPART's endorsed special variation of 11.7% for Northern Beaches and the alternative rate peg of 4.1%.

Subsequent years are an estimation of the Rate Peg, based on IPART's methodology. Specifically, 39% of costs being Employee Costs, 18% being the Producer Price Index (Roads and Bridges) and 43% being CPI with an estimate for the Emergency Services Levy adjustment factor.

Scenario 1 is the second year of an IPART endorsed 2-year Special Variation to rates (following a 12.1% increase in 2025/26) to close the asset renewal and maintenance gap, strengthen working capital and improve environmental services.

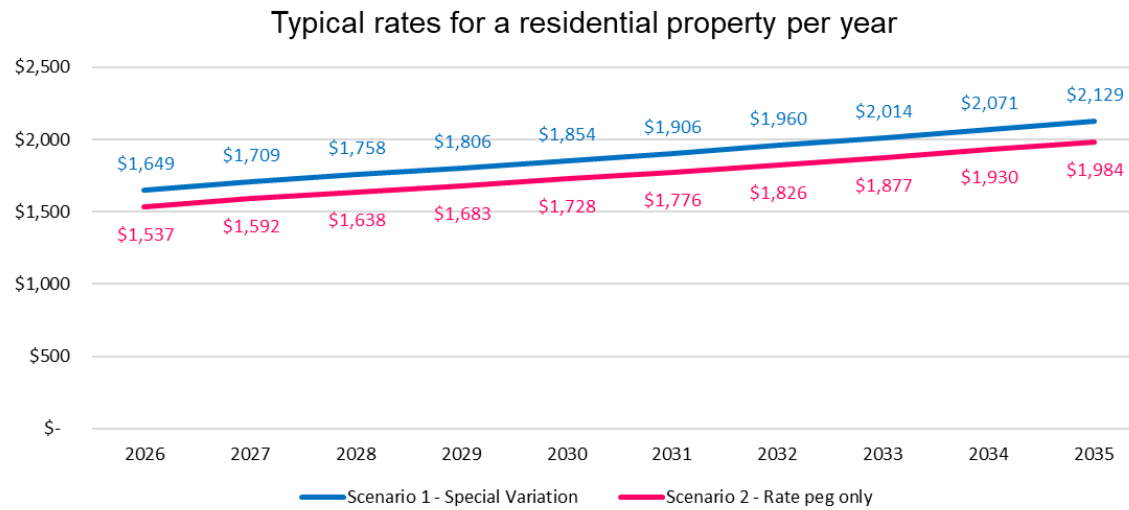
Rates growth represents the average annual growth in income (measured over five years) due to supplementary valuations and anticipated population growth. This is also applied to annual charges for domestic waste and stormwater.

Scenario 1 is the primary model and is the basis upon which the Delivery Program and budget was prepared. It assumes that rates income will increase by the rate peg each year, except for a higher increase in 2026/27 through an IPART-endorsed Special Variation to fund asset maintenance gaps, enhance environmental programs and improve working capital levels.

More information on the Council's Special Variation to Rates is available on the 'Funding our Future' engagement page: <https://yoursay.northernbeaches.nsw.gov.au/funding-our-future>

**Typical rates**

The below table outlines the impact on a typical (median) ratepayer, by major rating categories, as a consequence of the proposed rates increases.



The typical rate is based on the median (midpoint) 2025 residential land value of \$1.37 million.

**Annual charges - domestic waste management charge**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Waste charge	2.2%*	3.1%	3.2%	3.1%	3.1%	3.0%	3.1%	3.1%	3.0%	3.1%

\* A reforecast of income from the waste charge is anticipated in line with the revised increase in the 2026/27 charge of 8.8% due to the impact of the conflict in the Middle East on fuel costs.

We calculate the domestic waste management charges (DWMC) to ensure the income generated can fund the costs associated with providing the service including provisions for the future replacement of bins.

This also includes planning for future improvements to the service and capacity to respond to unplanned events such as a storm.

It has been assumed that costs and therefore the DWMC will primarily increase in line with underlying inflation, with adjustments

for items such as known contract 'rise and fall' factors including fuel and changes to the Waste Levy.

The NSW Government passed legislation in February 2025 to mandate food and garden organics collection and processing by 2030. This will lead to changes in the cost structure in the future. Council is considering options and undertaking pilot models which will help inform the service design and the extent of additional costs in a future iteration of the LTFP.

**Annual charges – stormwater management services charge**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Stormwater charge	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

We have assumed there is no change in the Stormwater Management Services Charge, as the charge is capped by legislation and has not changed since it was introduced in 2006/07.

**User fees and charges**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Fees and charges – statutory	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI
Fees and charges – Kimbriki & community centres	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI
Fees and charges – Parking Areas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Fees and charges – non-statutory	3.10%	5.10%	3.30%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%

User fees and charges that are controlled by other levels of government under legislation are assumed to increase by CPI. We have also assumed Kimbriki and community centre hire income will increase by CPI. No growth in income from pay and display beach parking and car parks is forecast due to the high elasticity of demand and volatility in this income stream.

Non-statutory charges such as childcare and aquatic centre fees, are determined by applying our Pricing Methodology which incorporates the Local Government Competitive Neutrality Guidelines. Projected income growth is based on 75% of related costs being employee costs and 25% being other expenses (CPI).

**Other revenues**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Fines	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Other revenues	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI

Other Revenue principally comprises income from fines, sale of recycled materials and licences. CPI has been used to project future income from Other Revenues except for fines. Fines are set by the NSW Government and are not forecast to increase.

**Grants and contributions - operating purposes**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Grants and Contributions - Operating (recurring)	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI

Council receives a number of operational grants from various Government agencies. The largest of these being the Financial Assistance Grant and we have assumed that this will continue (and be paid partially paid in advance).

We have also assumed we will continue to receive other operating grants in relation to ongoing operations e.g., salary grants and that these will increase annually in line with CPI. Other operating grants received for specific project related purposes have been included in the year we anticipate they will be received.

**Grants and contributions - capital purposes**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Development contributions	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI
Other grants and contributions - capital	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

Local infrastructure contributions are a significant source of capital revenue. Predicting the amount of revenues received from this source is extremely difficult as it is essentially market driven and depends on the timing of developments. We have assumed \$8.5 million in contributions in the 2026/27 financial year and these will increase annually in line with CPI with some adjustments for the expected timing of Warriewood Valley s7.11 payments.

We have also assumed we will continue to receive other capital grants in relation to ongoing programs for road resheeting however we have not assumed any further growth in this income outside of the 5-year Roads to Recovery funding agreement which ends 30 June 2029 and anticipated grants for coastal management. Other capital grants received for specific project related purposes have been included in the year we anticipate they will be received only where the grant funding has been confirmed.

**Interest and investment revenues**

<b>Year</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>	<b>2035/36</b>
Return on investment portfolio	<b>4.00%</b>	3.20%	3.20%	3.20%	3.20%	3.10%	3.10%	3.20%	3.20%	3.20%

We have used information provided by our Investment Advisor and Deloitte Access Economics to determine forecast projections for interest on investments based on forecast cash balances over the 10-year period.

**Other income**

<b>Year</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>	<b>2035/36</b>
Other income	<b>CPI</b>	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI

Other Income comprises rental income from leased properties. CPI has been used to project future income.

**Gain / (loss) on disposal of assets**

Gains or losses on the disposal of assets are predominantly received from the sale of plant and fleet. Future years are based on the plant and fleet replacement program. Infrastructure-related disposals are based on the Asset Management Plans for the renewal program.

### 8.3 Expenditure assumptions

#### Employee benefits and on costs

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Industry Award base increase	<b>4.50%</b>	3.50%	3.0%	2.75%	2.72%	2.76%	2.70%	2.66%	2.66%	2.66%
Industry Award step increase	<b>0.63%</b>	0.63%	0.63%	0.63%	0.63%	0.63%	0.63%	0.63%	0.63%	0.63%
Super guarantee levy	<b>12.00%</b>	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

The Local Government State Award provides for an annual increase as well as salary band step increases. The current Award expires on 30 June 2026.

We have assumed increases will be consistent with the current award for the next 3 year period. A Wage Price Index forecast informs the remainder of the LTFP.

Other assumptions include:

- A stable vacancy rate in establishment permanent positions in each financial year.
- The average increase as a result of award-based salary band step increases will be 0.63% per annum.
- Superannuation expenditure based on the statutory contribution rate of 12%.

**Borrowing costs**

<b>Year</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>	<b>2035/36</b>
Interest rate on loans	6.60%	6.40%	5.90%	5.70%	5.70%	5.70%	5.70%	5.70%	5.70%	5.70%

Council's borrowing costs over the ten-year period comprise a number of components:

- Interest on loans - Where borrowings have already been undertaken the interest rate identified in the Loan Agreement has been used. For variable loans or new borrowings the proposed interest rate has been calculated based on the forecast 10 year swap rate along with a 2% loan margin based on advice from Council's Investment Advisor.
- Lease interest charges - rates are forecast in accordance with the lease documents.
- Tip remediation discount - this relates to the remediation of the waste landfill site at Kimbriki. A discount rate is utilised to adjust the landfill remediation provision each year so that it reflects the present value of the estimated future expenditure to remediate the site.

**Materials and services**

<b>Year</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>	<b>2034/35</b>	<b>2035/36</b>
Materials and services	<b>CPI</b>	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI

Materials and services, including Domestic Waste Management costs and other expenses which represent the principal costs used to deliver services to the community, are forecast to increase in line

with the CPI. While the rate of growth projected is uneven it is forecast to average 2.5% per annum.

**Depreciation and amortisation**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Depreciation – Producer Price Index (Roads and Bridges)	<b>CPI + 0.3%</b>	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%	CPI + 0.3%

Depreciation is forecast to increase by the Producer Price Index (Roads and Bridges). The index is estimated as CPI + 0.3%, being the 10 year average of the difference between the CPI and the PPI.

The depreciation methodology can be found in the Notes to the Financial Statements. The depreciation expense assumed in the LTFP has been calculated in accordance with this methodology. Estimates have also been included for the projected depreciation cost of new assets which have been identified within the proposed Capital Works Program along with the impact of revaluations.

**Other expenses**

Year	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
Other expenses	<b>CPI</b>	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI	CPI

Other Expenses primarily relate to statutory charges (including the Emergency Services Levy and Waste Disposal Levy) and grants and donations provided by Council. These are generally forecast to increase in line with CPI. However, the Emergency Services Levy is forecast to increase by 8% per year, which is informed by increases

in recent years (the average annual increase in the levy over the past 5 years is 10%).

#### 8.4 Future and ongoing financial challenges, opportunities and efficiency savings

Through the first year of the Special Variation program, Council has taken important steps to strengthen its financial position and improve long-term sustainability. The SV has begun to address the structural gap that had emerged between constrained rate revenue growth under the NSW rate peg and the sustained increase in underlying cost pressures. This has placed Council in a more resilient position compared to recent years, however, cost escalation remains a key risk.

Infrastructure investment priorities continue to be guided by Council's Asset Management Plans. Despite the improved revenue position, a funding gap remains between available resources and the cost of maintaining assets and service levels. The Plans identify a requirement for an additional \$15.1 million per annum for asset maintenance and renewal, and \$10.4 million per annum to improve service levels and deliver high-priority new assets. Addressing this gap will rely on a combination of increased revenue capacity, efficiency improvements, staged delivery and ongoing service reviews.

While the SV represents a critical step in restoring financial sustainability, Council will continue to face ongoing pressures from

inflation, asset renewal demands and community expectations, requiring prudent management and continuous improvement.

Council remains focused on achieving ongoing efficiency savings and reinvesting those savings to support financial sustainability and community outcomes. Efficiencies continue to be delivered through system and process improvements, optimisation of plant and fleet, and improved asset and resource management, building on savings achieved since the establishment of Northern Beaches Council.

Further efficiencies are anticipated through service rationalisation, workforce management, property and fleet optimisation and energy efficiency initiatives. These initiatives are captured in the Productivity Journey and Improvement Plan 2024 which is available on the Council's website at <https://yoursay.northernbeaches.nsw.gov.au/funding-our-future>.

Savings achieved through these initiatives will be could be used in a number of ways including supporting the rebuilding of working capital, improvements in services, accelerating the renewal of aging infrastructure or reducing rates. The Long-Term Financial Plan will be updated as outcomes are realised.

## 9. Sensitivity analysis

Although the assumptions listed in the previous section are our current informed estimate based on a range of reliable sources, Long-Term Financial Plans are inherently uncertain.

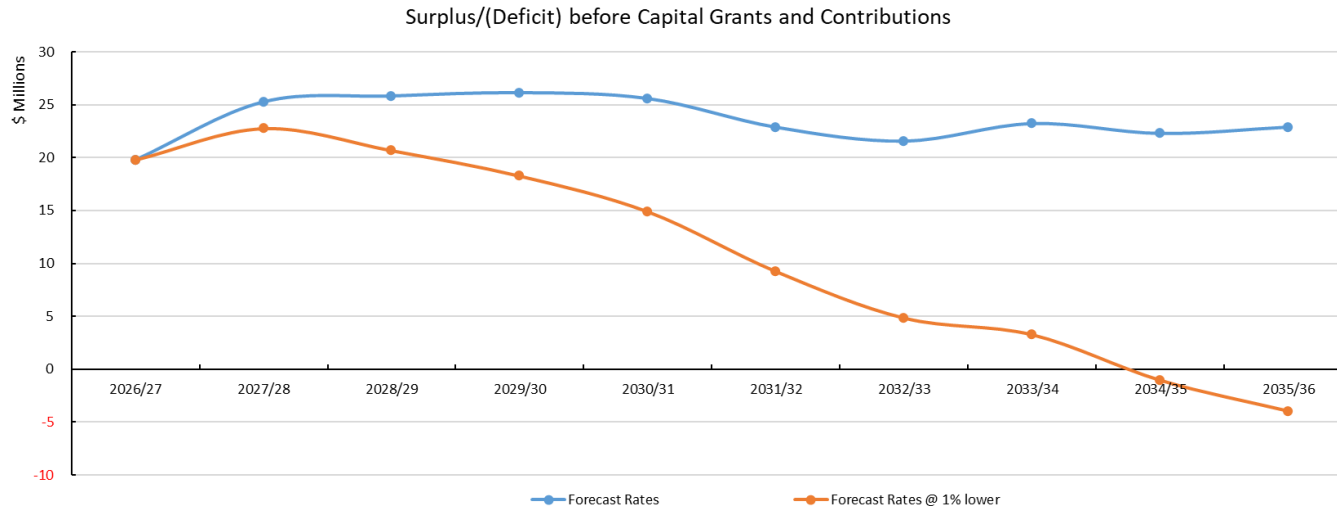
They contain a wide range of assumptions about interest rates and the potential effect of inflation on revenues and expenditures which are largely outside our control. Developing our LTFP includes

financial modelling to demonstrate the impact on our finances if trends worsen. Modelling analyses 'Scenario 1 – Delivery Program Model', as this is the base case for the Council's 2026/27 budget.

### 9.1 Rates

Rates comprise 49% of our total income (2026/27 Budget). Rates are capped by the NSW Government and we can only increase rates if we apply for a Special Variation through IPART.

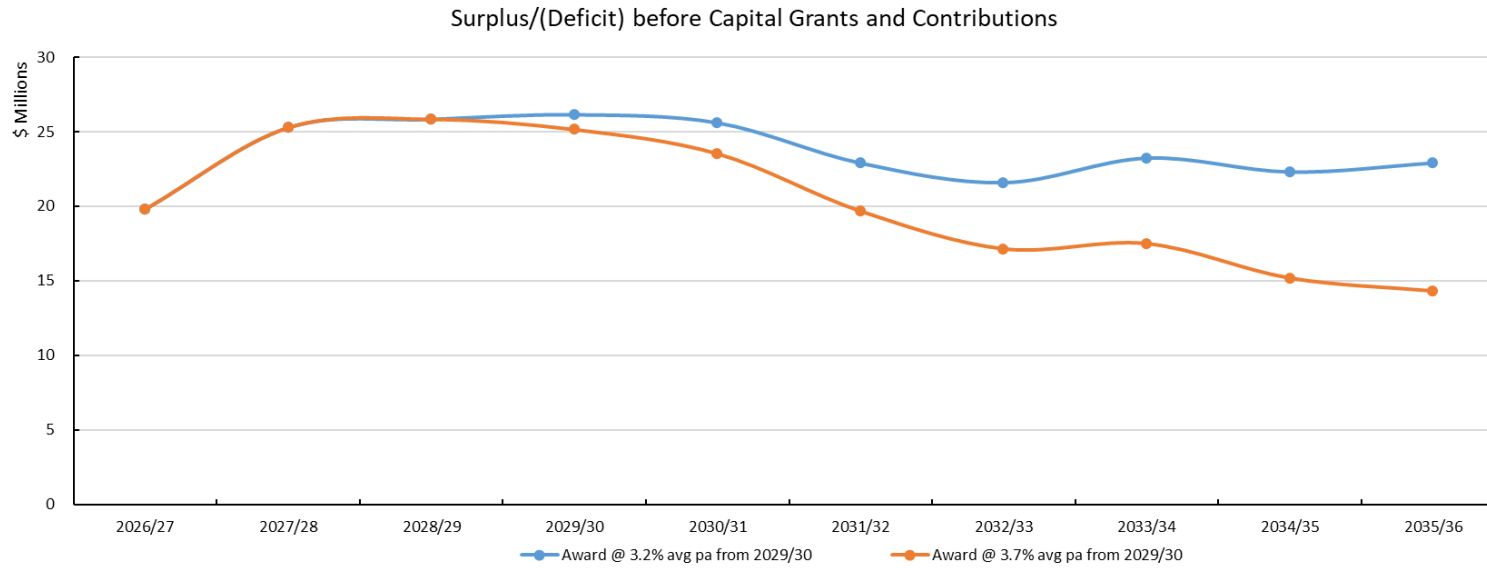
If, after the Special Variation in 2026/27, the rate peg is 1.0% pa lower than forecast from year 2 the budget would quickly track towards a future deficit position.



### 9.2 Employee costs

Salary growth is largely subject to the NSW Local Government Award. The current Award expires on 30 June 2026 and we have assumed an annual Award increases for each year of the LTFP.

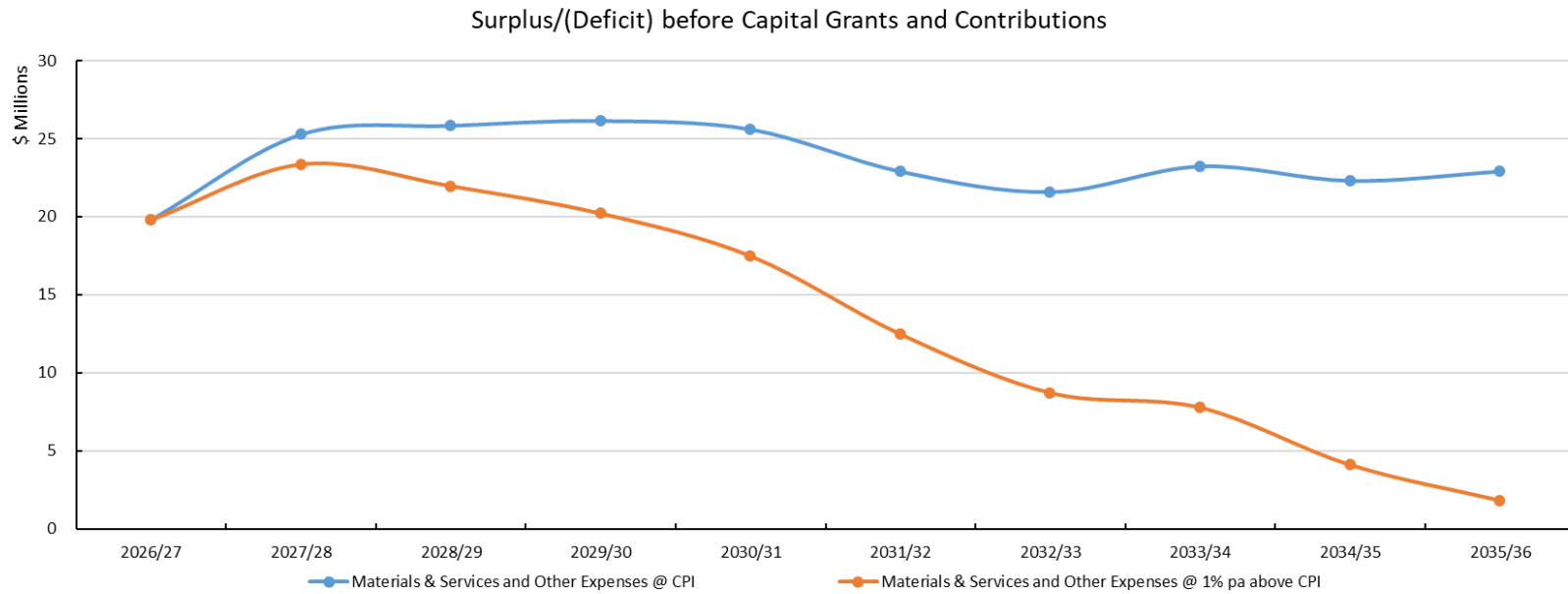
If the future Award increase beyond 2029/30 was an additional 0.5% higher each year the budget would remain in surplus for each year of the Long-Term Financial Plan, but the result would be weaker, growing to a \$8.6 million difference in the result by 2035/36.



9.3 Materials, services and other expenses

Fluctuating market conditions could affect the price of certain materials and services. The chart shows the impact of a 1.0% per annum increase in materials, services and other expenses above the CPI. The budget remains in surplus each year, but the position

quickly weakens if no corresponding change in income or expenditure is made.



## 10. Scenario modelling

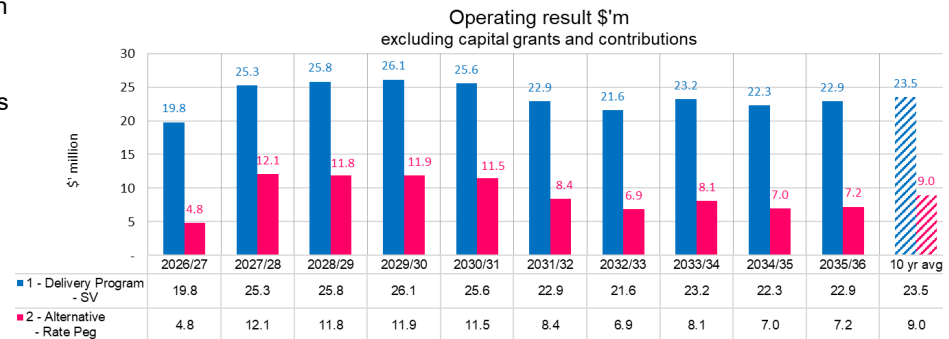
The Long-Term Financial Plan is a rolling 10-year projection of Council’s income and expenditure, assets and liabilities and cashflow. Updates have been made alongside the revision of Council’s Delivery Program, Operational Plan and Asset Management Plan. This includes revised assumptions, indexation and financial modelling for scenarios.

### Scenario 1: Delivery Program model – IPART approved special variation

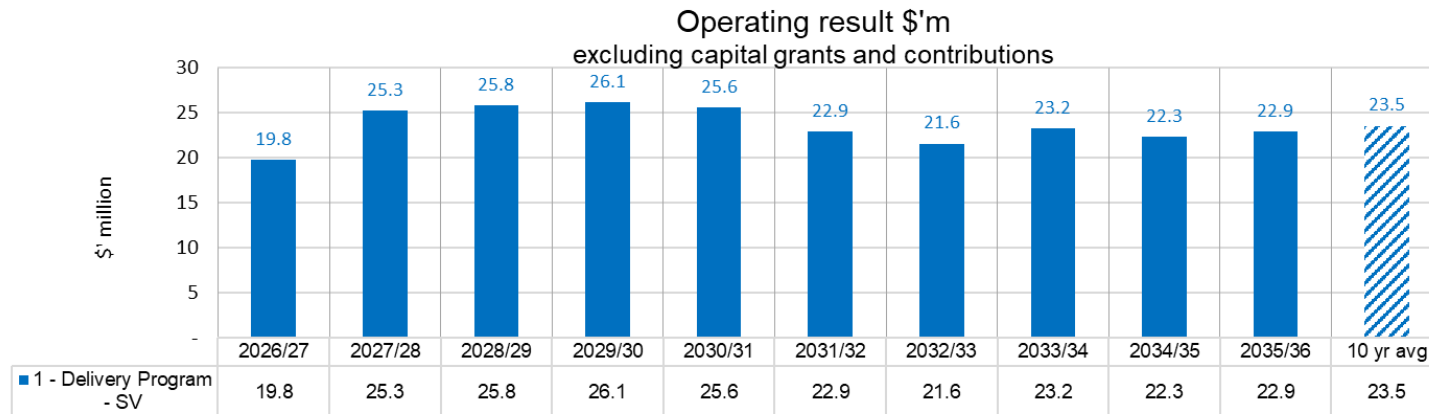
- This is the primary model and is consistent with the Delivery Program 2026-2030. This is the recommended approach.
- The model addresses the maintenance and renewal funding gap for existing assets outlined in the Asset Management Plans and provides funding to support environmental and natural risk reduction programs.
- Infrastructure expenditure is increased and working capital is strengthened to provide the capacity to respond to unexpected events. This produces a stronger operating result and asset management ratios.
- To provide funding for this model, rates income increases by 11.7% in 2026/27 (rather than the 4.1% rate peg), providing an additional \$17 million in income per year (which is retained in future years).
- This model primarily offsets the impact of higher inflation levels in recent years and the increase in the Emergency Services Levy.

### Scenario 2: Alternative model – rate peg only

- Under this model, rates increase by the rate peg in each year, which is intended to be a CPI for local government. As a result, the funding gap created over the 4-year period during which rate increases were only half the inflation rate, remains unresolved.
- Income levels are not sufficient to fund operating expenses, invest in the ongoing renewal of infrastructure and provide the necessary working capital to manage unexpected events. Performance benchmarks are weakening or not met, especially regarding asset management and operating performance.
- This is not sustainable and will continue to reduce services to the community. This model demonstrates the consequences of inaction and is not a recommended approach.



# 10.1 Scenario 1: Delivery Program model - IPART approved special variation



**Scenario 1: Delivery Program model – IPART approved special variation  
Income statement**

Financial year:	Result 2023/24 \$ '000	Result 2024/25 \$ '000	Forecast 2025/26 \$ '000	Budget 2026/27 \$ '000	Year 2 2027/28 \$ '000	Year 3 2028/29 \$ '000	Year 4 2029/30 \$ '000	Year 5 2030/31 \$ '000	Year 6 2031/32 \$ '000	Year 7 2032/33 \$ '000	Year 8 2033/34 \$ '000	Year 9 2034/35 \$ '000	Year 10 2035/36 \$ '000
<b>Income from continuing operations</b>													
Rates and annual charges	246,432	259,800	285,355	313,021	325,403	336,014	346,015	356,092	366,475	377,482	388,858	400,501	412,471
User charges and fees	99,931	104,477	105,028	106,445	109,968	112,715	115,250	117,985	120,850	123,836	126,873	130,035	133,288
Other revenues	21,620	25,015	22,037	22,818	23,169	23,518	23,855	24,201	24,571	24,963	25,366	25,779	26,203
Grants and contributions provided for operating purposes	26,529	24,526	22,429	23,127	23,398	22,709	24,297	23,791	25,429	24,997	26,687	26,289	28,011
Grants and contributions provided for capital purposes	29,218	44,330	34,609	23,189	19,443	16,757	11,951	12,148	12,360	12,584	12,815	13,051	13,051
Interest and investment revenue	11,083	11,739	10,410	9,956	6,498	7,015	7,307	6,863	6,952	7,149	7,757	7,861	8,647
Other Income	6,915	7,664	6,778	7,181	7,361	7,540	7,713	7,891	8,081	8,282	8,489	8,701	8,919
Net gain from the disposal of assets	-	-	484	592	738	870	324	1,760	446	1,358	1,464	574	1,607
<b>Total income from continuing operations</b>	<b>441,728</b>	<b>477,551</b>	<b>487,131</b>	<b>506,329</b>	<b>515,979</b>	<b>527,138</b>	<b>536,712</b>	<b>550,729</b>	<b>565,164</b>	<b>580,651</b>	<b>598,309</b>	<b>612,792</b>	<b>632,197</b>
<b>Expenses from continuing operations</b>													
Employee benefits and on-costs	159,331	166,906	177,828	189,890	195,540	202,322	209,143	215,263	221,870	228,823	235,993	243,387	250,841
Materials and services	163,471	172,188	185,727	191,580	190,855	195,078	199,961	205,065	211,833	218,201	223,860	228,829	235,840
Borrowing costs	2,689	2,565	2,998	2,900	2,447	2,362	2,300	2,277	2,252	2,224	2,195	2,167	2,169
Depreciation, amortisation and impairment for non-financial assets	48,975	53,471	55,392	56,973	59,457	60,661	61,852	63,707	65,870	67,617	68,960	70,064	72,533
Other expenses	22,569	20,397	22,015	22,010	22,973	24,145	25,379	26,696	28,115	29,641	31,273	33,017	34,881
Net loss from the disposal of assets	545	532	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenses from continuing operations</b>	<b>397,580</b>	<b>416,059</b>	<b>443,960</b>	<b>463,353</b>	<b>471,272</b>	<b>484,569</b>	<b>498,635</b>	<b>513,008</b>	<b>529,940</b>	<b>546,507</b>	<b>562,281</b>	<b>577,463</b>	<b>596,264</b>
<b>Operating result - Surplus / (Deficit)</b>	<b>44,148</b>	<b>61,492</b>	<b>43,171</b>	<b>42,976</b>	<b>44,707</b>	<b>42,569</b>	<b>38,077</b>	<b>37,722</b>	<b>35,223</b>	<b>34,144</b>	<b>36,028</b>	<b>35,329</b>	<b>35,933</b>
<b>Operating result before grants and contributions provided for capital purposes</b>	<b>14,930</b>	<b>17,162</b>	<b>8,561</b>	<b>19,787</b>	<b>25,264</b>	<b>25,812</b>	<b>26,127</b>	<b>25,574</b>	<b>22,863</b>	<b>21,560</b>	<b>23,213</b>	<b>22,278</b>	<b>22,882</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Balance sheet**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>ASSETS</b>													
<b>Current assets</b>													
Cash and cash equivalents	17,541	13,973	6,202	11,615	11,085	11,749	12,404	12,961	13,560	13,888	14,338	14,520	14,037
Investments	182,096	216,000	206,393	182,748	179,540	194,944	203,402	188,856	197,086	202,679	214,592	217,087	240,834
Receivables	25,958	22,531	25,051	25,669	23,255	24,101	24,788	25,046	25,748	26,430	27,248	27,906	28,980
Inventories	392	381	391	400	410	420	430	440	450	462	473	485	497
Prepayments	4,984	3,036	3,112	3,190	3,270	3,349	3,426	3,505	3,590	3,679	3,771	3,865	3,962
<b>Total current assets</b>	<b>230,971</b>	<b>255,921</b>	<b>241,148</b>	<b>223,621</b>	<b>217,560</b>	<b>234,564</b>	<b>244,450</b>	<b>230,808</b>	<b>240,435</b>	<b>247,138</b>	<b>260,422</b>	<b>263,863</b>	<b>288,309</b>
<b>Non-Current Assets</b>													
Investments	577	503	403	283	163	43	-	-	-	-	-	-	-
Receivables	952	857	938	1,048	1,090	1,124	1,155	1,186	1,218	1,253	1,288	1,324	1,361
Infrastructure, property, plant and equipment	5,643,257	5,958,228	6,145,022	6,336,681	6,510,948	6,670,385	6,830,337	7,013,681	7,188,319	7,370,565	7,560,831	7,765,674	7,961,067
Investment property	6,565	7,140	7,715	8,290	8,865	9,440	10,015	10,590	11,165	11,740	12,315	12,890	13,465
Right of use assets	6,544	5,277	3,947	2,686	1,424	163	108	54	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>5,657,895</b>	<b>5,972,005</b>	<b>6,158,025</b>	<b>6,348,987</b>	<b>6,522,490</b>	<b>6,681,155</b>	<b>6,841,616</b>	<b>7,025,511</b>	<b>7,200,703</b>	<b>7,383,557</b>	<b>7,574,434</b>	<b>7,779,887</b>	<b>7,975,893</b>
<b>Total assets</b>	<b>5,888,866</b>	<b>6,227,926</b>	<b>6,399,174</b>	<b>6,572,609</b>	<b>6,740,050</b>	<b>6,915,718</b>	<b>7,086,065</b>	<b>7,256,319</b>	<b>7,441,137</b>	<b>7,630,695</b>	<b>7,834,855</b>	<b>8,043,750</b>	<b>8,264,202</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Balance sheet (continued)**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>LIABILITIES</b>													
<b>Current liabilities</b>													
Payables	55,607	57,676	57,602	58,924	59,985	60,984	61,946	62,905	63,915	64,976	66,068	67,190	68,342
Contract Liabilities	20,102	17,511	8,439	6,159	6,337	6,543	6,743	6,949	7,162	7,381	7,607	7,840	8,170
Lease Liabilities	1,279	1,318	1,347	1,388	1,430	63	66	70	-	-	-	-	-
Borrowings	2,178	2,579	1,584	1,640	1,772	1,500	1,576	1,655	1,738	1,825	1,585	(0)	-
Employee benefit provisions	35,901	37,132	37,138	39,032	40,633	42,100	43,511	44,865	46,262	47,702	49,187	50,718	52,297
Provisions	1,193	1,705	1,705	8,890	1,916	1,985	7,178	2,153	7,382	2,341	5,808	2,489	2,560
<b>Total current liabilities</b>	<b>116,260</b>	<b>117,921</b>	<b>107,815</b>	<b>116,034</b>	<b>112,074</b>	<b>113,176</b>	<b>121,021</b>	<b>118,598</b>	<b>126,458</b>	<b>124,224</b>	<b>130,254</b>	<b>128,236</b>	<b>131,370</b>
<b>Non-current liabilities</b>													
Payables	50	-	-	-	-	-	-	-	-	-	-	-	-
Contract Liabilities	10,053	6,144	6,353	6,133	6,037	5,941	5,846	5,750	5,654	5,558	5,462	5,367	5,367
Lease Liabilities	5,717	4,399	3,018	1,630	200	137	70	-	-	-	-	-	-
Borrowings	6,984	14,869	13,289	11,650	9,878	8,377	6,802	5,147	3,410	1,585	-	-	-
Employee benefit provisions	2,001	2,361	2,361	2,482	2,584	2,678	2,768	2,855	2,944	3,036	3,131	3,229	3,330
Provisions	45,433	45,648	48,112	43,100	45,273	47,300	44,283	46,385	43,238	45,247	40,432	45,656	47,572
<b>Total non-current liabilities</b>	<b>70,238</b>	<b>73,421</b>	<b>73,134</b>	<b>64,995</b>	<b>63,972</b>	<b>64,434</b>	<b>59,769</b>	<b>60,137</b>	<b>55,246</b>	<b>55,427</b>	<b>49,025</b>	<b>54,251</b>	<b>56,268</b>
<b>Total liabilities</b>	<b>186,498</b>	<b>191,342</b>	<b>180,949</b>	<b>181,028</b>	<b>176,046</b>	<b>177,609</b>	<b>180,791</b>	<b>178,734</b>	<b>181,704</b>	<b>179,651</b>	<b>179,279</b>	<b>182,487</b>	<b>187,637</b>
<b>Net assets</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,391,581</b>	<b>6,564,004</b>	<b>6,738,109</b>	<b>6,905,275</b>	<b>7,077,584</b>	<b>7,259,433</b>	<b>7,451,045</b>	<b>7,655,576</b>	<b>7,861,263</b>	<b>8,076,564</b>
<b>EQUITY</b>													
Accumulated Surplus	5,024,590	5,085,928	5,128,984	5,171,844	5,216,433	5,258,881	5,296,835	5,334,430	5,369,523	5,403,535	5,439,426	5,474,616	5,510,405
IPP&E Revaluation Surplus	677,778	950,656	1,089,241	1,219,736	1,347,571	1,479,227	1,608,440	1,743,155	1,889,910	2,047,510	2,216,150	2,386,647	2,566,159
<b>Total equity</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,391,581</b>	<b>6,564,004</b>	<b>6,738,109</b>	<b>6,905,275</b>	<b>7,077,584</b>	<b>7,259,433</b>	<b>7,451,045</b>	<b>7,655,576</b>	<b>7,861,263</b>	<b>8,076,564</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Cashflow statement**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Cash flows from operating activities</b>													
<b>Receipts:</b>													
Rates and annual charges	245,463	260,600	284,939	311,828	325,001	335,689	345,714	355,792	366,168	377,155	388,522	400,155	412,115
User charges and fees	104,315	109,404	111,532	112,675	116,299	119,297	121,989	124,883	127,914	131,074	134,286	137,633	141,074
Interest received	9,052	12,223	6,691	10,235	6,496	6,675	7,101	7,089	6,749	6,993	7,481	7,761	8,146
Grants and contributions	48,521	50,936	48,573	43,693	46,050	39,766	36,514	36,202	38,071	37,861	39,801	39,638	41,564
Bonds, deposits and retentions received	8,143	8,319	6,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742
Other	44,656	50,099	48,312	51,170	50,028	48,657	49,780	53,082	51,867	53,259	53,993	56,135	55,616
<b>Payments:</b>													
Payments to employees	(156,343)	(163,771)	(177,591)	(187,410)	(193,445)	(200,403)	(207,295)	(213,491)	(220,043)	(226,938)	(234,050)	(241,382)	(248,774)
Payments for materials and services	(182,311)	(192,323)	(210,828)	(212,664)	(225,773)	(219,202)	(225,522)	(237,544)	(237,376)	(248,398)	(247,818)	(255,617)	(257,912)
Borrowing costs	(924)	(667)	(1,039)	(848)	(718)	(584)	(471)	(395)	(315)	(232)	(145)	(58)	-
Bonds, deposits and retentions refunded	(5,867)	(6,945)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)
Other	(21,914)	(22,314)	(21,228)	(21,529)	(22,520)	(23,718)	(24,977)	(26,300)	(27,696)	(29,202)	(30,825)	(32,561)	(34,418)
<b>Net Cash flows from operating activities</b>	<b>92,791</b>	<b>105,561</b>	<b>88,361</b>	<b>107,151</b>	<b>101,418</b>	<b>106,177</b>	<b>102,833</b>	<b>99,320</b>	<b>105,339</b>	<b>101,570</b>	<b>111,245</b>	<b>111,703</b>	<b>117,412</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Cashflow statement (continued)**

Financial year:	Result 2023/24 \$ '000	Result 2024/25 \$ '000	Forecast 2025/26 \$ '000	Budget 2026/27 \$ '000	Year 2 2027/28 \$ '000	Year 3 2028/29 \$ '000	Year 4 2029/30 \$ '000	Year 5 2030/31 \$ '000	Year 6 2031/32 \$ '000	Year 7 2032/33 \$ '000	Year 8 2033/34 \$ '000	Year 9 2034/35 \$ '000	Year 10 2035/36 \$ '000
<b>Cash flows from investing activities</b>													
<b>Receipts:</b>													
Sale of investments	269,831	328,693	307,533	319,500	311,900	309,300	309,700	312,500	311,100	316,200	274,800	280,500	283,500
Proceeds from sale of IPPE	2,513	2,006	2,292	2,180	2,413	2,605	2,228	3,733	2,216	3,371	3,252	2,986	3,971
<b>Payments:</b>													
Purchase of investment securities	(276,178)	(362,505)	(297,826)	(295,735)	(308,572)	(324,584)	(318,115)	(297,954)	(319,330)	(321,793)	(286,713)	(282,995)	(307,247)
Payments for IPPE	(73,302)	(84,177)	(104,208)	(124,712)	(104,619)	(89,591)	(92,974)	(113,905)	(96,873)	(97,079)	(100,098)	(110,282)	(97,972)
<b>Net Cash flows from investing activities</b>	<b>(77,136)</b>	<b>(115,983)</b>	<b>(92,210)</b>	<b>(98,767)</b>	<b>(98,878)</b>	<b>(102,270)</b>	<b>(99,161)</b>	<b>(95,626)</b>	<b>(102,888)</b>	<b>(99,301)</b>	<b>(108,760)</b>	<b>(109,791)</b>	<b>(117,748)</b>
<b>Cash flows from financing activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings	2,500	12,850	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings	(5,863)	(4,564)	(2,575)	(1,584)	(1,640)	(1,772)	(1,500)	(1,576)	(1,655)	(1,738)	(1,825)	(1,585)	0
Lease liabilities (principal repayments)	(1,241)	(1,278)	(1,231)	(1,269)	(1,307)	(1,347)	(1,388)	(1,430)	(63)	(66)	(70)	-	-
Dividends paid to minority interest	(115)	(154)	(115)	(119)	(122)	(125)	(128)	(131)	(134)	(138)	(141)	(145)	(148)
<b>Net Cash flows from financing activities</b>	<b>(4,719)</b>	<b>6,854</b>	<b>(3,922)</b>	<b>(2,971)</b>	<b>(3,069)</b>	<b>(3,244)</b>	<b>(3,017)</b>	<b>(3,137)</b>	<b>(1,852)</b>	<b>(1,942)</b>	<b>(2,036)</b>	<b>(1,730)</b>	<b>(148)</b>
<b>Net change in cash and cash equivalents</b>	<b>10,936</b>	<b>(3,568)</b>	<b>(7,771)</b>	<b>5,412</b>	<b>(529)</b>	<b>663</b>	<b>655</b>	<b>557</b>	<b>600</b>	<b>328</b>	<b>450</b>	<b>182</b>	<b>(483)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>6,605</b>	<b>17,541</b>	<b>13,973</b>	<b>6,202</b>	<b>11,615</b>	<b>11,085</b>	<b>11,749</b>	<b>12,404</b>	<b>12,961</b>	<b>13,560</b>	<b>13,888</b>	<b>14,338</b>	<b>14,520</b>
<b>Cash and cash equivalents at end of year</b>	<b>17,541</b>	<b>13,973</b>	<b>6,202</b>	<b>11,615</b>	<b>11,085</b>	<b>11,749</b>	<b>12,404</b>	<b>12,961</b>	<b>13,560</b>	<b>13,888</b>	<b>14,338</b>	<b>14,520</b>	<b>14,037</b>
<b>Investments at year end</b>	<b>182,673</b>	<b>216,503</b>	<b>206,796</b>	<b>183,031</b>	<b>179,703</b>	<b>194,987</b>	<b>203,402</b>	<b>188,856</b>	<b>197,086</b>	<b>202,679</b>	<b>214,592</b>	<b>217,087</b>	<b>240,834</b>
<b>Cash, cash equivalents and investments at end of year</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>194,646</b>	<b>190,788</b>	<b>206,736</b>	<b>215,806</b>	<b>201,817</b>	<b>210,646</b>	<b>216,567</b>	<b>228,930</b>	<b>231,607</b>	<b>254,871</b>
<b>Net change in cash, cash equivalents and investments</b>		<b>30,262</b>	<b>(17,477)</b>	<b>(18,353)</b>	<b>(3,857)</b>	<b>15,947</b>	<b>9,070</b>	<b>(13,989)</b>	<b>8,830</b>	<b>5,921</b>	<b>12,363</b>	<b>2,677</b>	<b>23,264</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Cash and investments statement**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>Total Cash and Investments</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>194,646</b>	<b>190,788</b>	<b>206,736</b>	<b>215,806</b>	<b>201,817</b>	<b>210,646</b>	<b>216,567</b>	<b>228,930</b>	<b>231,607</b>	<b>254,871</b>
<b>Represented by:</b>													
<b>Externally Restricted</b>													
Developer Contributions	47,386	43,944	44,730	28,577	27,236	29,984	28,481	29,151	31,382	31,162	28,664	30,957	33,848
Unexpended Grants - not tied to liability	573	895	-	-	-	-	-	-	-	-	-	-	-
Domestic Waste Management	13,176	17,170	20,124	21,661	26,547	29,460	30,372	17,680	19,417	21,601	24,257	27,329	30,885
Other externally restricted reserves	1,130	1,618	1,316	346	581	822	949	1,084	625	773	930	1,040	1,206
<b>Total Externally Restricted</b>	<b>62,264</b>	<b>63,627</b>	<b>66,170</b>	<b>50,585</b>	<b>54,364</b>	<b>60,265</b>	<b>59,803</b>	<b>47,915</b>	<b>51,424</b>	<b>53,537</b>	<b>53,851</b>	<b>59,327</b>	<b>65,938</b>
<b>Internally Restricted</b>													
Deposits, Retentions & Bonds	19,527	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783
Employee Leave Entitlement	7,580	7,899	7,899	7,899	8,242	8,593	8,954	9,323	9,702	10,090	10,487	10,895	11,313
Kimbriki Landfill Remediation	18,207	20,747	23,525	25,995	21,372	23,811	26,379	23,873	26,487	23,993	26,692	26,084	28,963
Unexpended Grants - tied to liability	26,118	18,900	9,946	7,441	7,366	7,420	7,479	7,543	7,607	7,675	7,755	7,839	7,930
Special Variation - future works	227	202	90	2,895	1,723	4,585	4,038	1,831	3,379	6,855	11,121	2,845	7,761
Mona Vale Cemetery	5,964	6,155	6,133	6,236	6,670	6,973	7,286	7,608	7,933	7,919	7,717	7,475	7,214
Resilience funds	-	2,534	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090
Carry over works	-	28,350	13,754	5,585	156	-	-	-	-	-	-	-	-
Other	10,961	11,527	9,377	7,430	9,178	11,221	13,998	14,146	13,610	13,137	13,170	13,226	14,884
<b>Total Internally Restricted</b>	<b>88,585</b>	<b>122,097</b>	<b>99,597</b>	<b>92,354</b>	<b>83,579</b>	<b>91,476</b>	<b>97,006</b>	<b>93,197</b>	<b>97,590</b>	<b>98,542</b>	<b>105,814</b>	<b>97,238</b>	<b>106,937</b>
<b>Total Restricted Cash</b>	<b>150,849</b>	<b>185,724</b>	<b>165,766</b>	<b>142,939</b>	<b>137,942</b>	<b>151,741</b>	<b>156,809</b>	<b>141,112</b>	<b>149,014</b>	<b>152,079</b>	<b>159,665</b>	<b>156,564</b>	<b>172,875</b>
<b>Total Unrestricted Cash</b>	<b>49,365</b>	<b>44,752</b>	<b>47,232</b>	<b>51,707</b>	<b>52,846</b>	<b>54,995</b>	<b>58,997</b>	<b>60,705</b>	<b>61,632</b>	<b>64,488</b>	<b>69,265</b>	<b>75,043</b>	<b>81,995</b>
<b>Unrestricted cash breakdown:</b>													
<b>Unrestricted - Northern Beaches</b>	<b>42,971</b>	<b>35,299</b>	<b>38,493</b>	<b>43,456</b>	<b>44,916</b>	<b>45,073</b>	<b>46,945</b>	<b>49,575</b>	<b>51,544</b>	<b>52,382</b>	<b>54,945</b>	<b>58,663</b>	<b>63,291</b>
<b>Unrestricted - Kimbriki</b>	<b>6,394</b>	<b>9,520</b>	<b>8,739</b>	<b>8,250</b>	<b>7,929</b>	<b>9,922</b>	<b>12,052</b>	<b>11,129</b>	<b>10,088</b>	<b>12,106</b>	<b>14,320</b>	<b>16,380</b>	<b>18,704</b>

**Scenario 1: Delivery Program model – IPART approved special variation**  
**Capital budget statement**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Capital Funding</b>													
Working Capital	5,645	3,492	3,764	5,689	4,152	1,560	1,567	4,575	4,583	1,591	1,600	1,609	1,512
Depreciation	31,876	27,131	37,271	45,366	43,470	45,053	46,075	46,376	47,831	49,217	50,479	52,150	53,261
<b>Capital grants and contributions</b>													
Grants and contributions	12,791	31,737	24,350	14,709	11,243	8,357	3,357	3,357	3,357	3,357	3,357	3,357	3,357
<b>Externally restricted reserves</b>													
- Developer contributions	14,527	17,787	9,372	25,624	10,401	6,529	10,997	9,006	7,672	10,379	12,878	8,313	8,040
- Domestic Waste	-	-	-	-	-	-	-	14,048	-	-	-	-	-
- Other	1,757	1,715	2,447	3,126	1,917	1,904	2,012	2,000	2,588	1,976	1,964	2,006	1,950
<b>Internally restricted reserves</b>													
- Special rate variation	2	24	9,397	21,474	22,136	20,194	24,127	25,453	22,461	20,952	20,703	33,877	21,351
- Borrowings	-	9,935	515	-	-	-	-	-	-	-	-	-	-
- Other	4,357	4,566	14,783	6,544	8,888	3,387	2,610	5,357	6,166	6,235	5,866	5,984	4,530
<b>Income from sale of assets</b>													
- Plant and equipment	2,513	1,886	2,292	2,180	2,413	2,605	2,228	3,733	2,216	3,371	3,252	2,986	3,971
<b>Total funding</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>124,712</b>	<b>104,619</b>	<b>89,591</b>	<b>92,974</b>	<b>113,905</b>	<b>96,873</b>	<b>97,079</b>	<b>100,098</b>	<b>110,282</b>	<b>97,972</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Capital budget statement (continued)**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Capital Expenditure</b>													
Buildings	9,681	22,721	16,392	23,243	21,161	18,667	16,751	15,214	14,045	13,167	13,430	13,179	14,533
Community Land	160	4,360	-	-	-	-	-	-	-	-	-	-	-
Furniture & Fittings	65	75	133	36	36	36	36	36	36	36	36	36	36
Library Books	707	805	752	771	790	810	829	849	870	892	914	937	961
Office Equipment	2,569	3,208	2,513	2,650	2,563	2,625	2,688	2,753	4,022	2,892	2,964	3,038	3,114
Open Space / Recreational	14,008	14,961	13,455	20,841	10,814	8,453	13,834	14,852	10,960	10,149	12,025	10,709	10,031
Other Assets	357	30	43	395	395	-	-	-	-	-	-	-	-
Other Structures	1,606	3,965	6,192	8,552	7,431	3,270	2,344	2,386	2,429	2,473	2,517	2,561	2,634
Plant & Equipment	6,673	6,166	8,966	8,393	5,609	6,332	5,268	23,178	7,403	9,860	9,225	9,299	8,451
Road, Bridges & Footpaths	23,385	19,599	41,118	43,500	29,937	30,580	31,799	32,777	33,992	37,013	34,026	31,348	32,157
Stormwater Drainage	8,686	17,562	8,864	10,086	17,915	14,436	14,599	14,611	14,990	15,357	19,597	33,688	20,543
Swimming Pools	620	1,485	1,057	1,698	3,395	2,385	2,805	1,686	2,519	2,590	2,664	2,742	2,821
Other Kimbriki Assets	4,951	3,336	4,704	4,548	4,573	1,997	2,022	5,563	5,607	2,652	2,699	2,747	2,690
<b>Total expenditure</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>124,712</b>	<b>104,619</b>	<b>89,591</b>	<b>92,974</b>	<b>113,905</b>	<b>96,873</b>	<b>97,079</b>	<b>100,098</b>	<b>110,282</b>	<b>97,972</b>

**Scenario 1: Delivery Program model – IPART approved special variation  
Statement of borrowings**

The Long-Term Financial Plan recognises debt can be an important source of funds for large capital projects. Spreading these costs over a number of years facilitates inter-generational equity and smooths out long term expenditure peaks and troughs, where financially sustainable.

When Council seeks a loan, these are sourced from authorised financial institutions licensed by the Australian Prudential Regulatory Authority (APRA) to carry on banking business (Authorised Deposit Taking Institutions or NSW Treasury Corporation) and secured over rates income.

No new borrowings are anticipated over the 10-year period of the Long-Term Financial Plan.

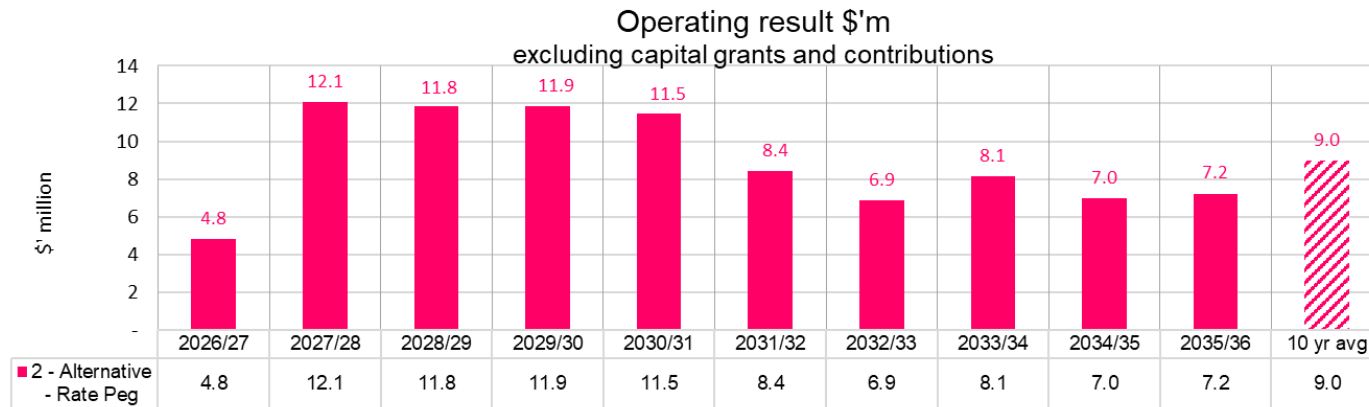
**Scenario 1: Delivery Program model – IPART approved special variation**  
**Statement of performance measures**

OLG	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	
Benchmark	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	
<b>Budget Performance</b>														
<b>Operating Performance Ratio</b>	> 0%	3.7%	4.0%	1.8%	4.0%	5.0%	4.9%	4.9%	4.5%	4.1%	3.6%	3.7%	3.6%	3.5%
<i>measures the extent to which a council has succeeded in containing operating expenditure within operating revenue.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Own Source Operating Revenue Ratio</b>	> 60%	87.4%	85.6%	88.3%	90.8%	91.7%	92.5%	93.2%	93.5%	93.3%	93.5%	93.4%	93.6%	93.5%
<i>measures fiscal flexibility. It is the degree of reliance on external funding sources.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Operational Liquidity</b>														
<b>Unrestricted Current Ratio</b>	> 1.5x	2.18x	2.53x	2.53x	2.27x	2.29x	2.44x	2.35x	2.43x	2.29x	2.44x	2.44x	2.51x	2.65x
<i>represents a council's ability to meet short-term obligations as they fall due.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b>	< 5%	3.8%	3.5%	3.4%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
<i>expressed as a percentage of total rates and charges available for collection in the financial year.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Cash Expense Cover Ratio</b>	> 3mths	6.4mths	7.0mths	6.1mths	5.4mths	5.1mths	5.5mths	5.5mths	5.0mths	5.1mths	5.1mths	5.3mths	5.2mths	5.6mths
<i>liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Liability and Debt Management</b>														
<b>Debt Service Cover Ratio</b>	> 2x	6.9x	8.7x	12.0x	17.8x	21.3x	21.5x	23.8x	23.8x	23.3x	23.1x	23.5x	25.2x	45.0x
<i>measures the availability of operating cash to service loan repayments.</i>		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

Scenario 1: Delivery Program model – IPART approved special variation  
Statement of performance measures (continued)

OLG Benchmark	Result 2023/24	Result 2024/25	Forecast 2025/26	Budget 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Year 6 2031/32	Year 7 2032/33	Year 8 2033/34	Year 9 2034/35	Year 10 2035/36	
<b>Asset Management</b>														
<b>Building and Infrastructure Renewals Ratio</b> <i>assesses the rate at which these assets are being renewed against the rate at which they are depreciating.</i>	> 100%	94.6%	87.9%	127.9%	153.6%	124.2%	121.5%	123.1%	117.6%	112.1%	111.1%	116.8%	137.5%	112.9%
		✘	✘	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔
<b>Infrastructure Backlog Ratio</b> <i>ratio shows what proportion the infrastructure backlog is against the total net carrying amount of a council's infrastructure.</i>	< 2%	1.52%	1.56%	1.54%	1.52%	1.52%	1.52%	1.53%	1.53%	1.53%	1.53%	1.52%	1.52%	
		✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	
<b>Asset Maintenance Ratio</b> <i>ratio compares actual versus required annual asset maintenance. A ratio of above 100% indicates that the council is investing enough funds that year to halt the infrastructure backlog from growing.</i>	> 100%	98.1%	91.4%	100.4%	100.5%	100.9%	100.5%	100.6%	100.8%	100.7%	100.8%	100.8%	100.9%	101.0%
		✘	✘	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔
<b>Cost to bring assets to agreed service level</b> <i>ratio shows what proportion the infrastructure backlog is against the total gross replacement cost of a council's infrastructure.</i>		1.17%	1.19%	1.19%	1.19%	1.20%	1.21%	1.22%	1.23%	1.24%	1.25%	1.25%	1.26%	1.26%
		✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔

## 10.2 Scenario 2: Alternative model - Rate peg only



**Scenario 2: Alternative model – Rate peg only  
Income statement**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24 \$ '000	2024/25 \$ '000	2025/26 \$ '000	2026/27 \$ '000	2027/28 \$ '000	2028/29 \$ '000	2029/30 \$ '000	2030/31 \$ '000	2031/32 \$ '000	2032/33 \$ '000	2033/34 \$ '000	2034/35 \$ '000	2035/36 \$ '000
<b>Income from continuing operations</b>													
Rates and annual charges	246,432	259,800	285,355	294,674	306,322	316,341	325,792	335,322	345,145	355,554	366,317	377,328	388,649
User charges and fees	99,931	104,477	105,028	106,445	109,968	112,715	115,250	117,985	120,850	123,836	126,873	130,035	133,288
Other revenues	21,620	25,015	22,037	22,818	23,169	23,518	23,855	24,201	24,571	24,963	25,366	25,779	26,203
Grants and contributions provided for operating purposes	26,529	24,526	22,429	23,127	23,398	22,709	24,297	23,791	25,429	24,997	26,687	26,289	28,011
Grants and contributions provided for capital purposes	29,218	44,330	34,609	23,189	19,443	16,757	11,951	12,148	12,360	12,584	12,815	13,051	13,051
Interest and investment revenue	11,083	11,739	10,410	9,956	6,407	6,855	7,131	6,701	6,734	6,830	7,303	7,533	8,181
Other Income	6,915	7,664	6,778	7,181	7,361	7,540	7,713	7,891	8,081	8,282	8,489	8,701	8,919
Net gain from the disposal of assets	-	-	484	592	738	870	324	1,760	446	1,358	1,464	574	1,607
<b>Total income from continuing operations</b>	<b>441,728</b>	<b>477,551</b>	<b>487,131</b>	<b>487,981</b>	<b>496,806</b>	<b>507,305</b>	<b>516,313</b>	<b>529,797</b>	<b>543,616</b>	<b>558,405</b>	<b>575,313</b>	<b>589,291</b>	<b>607,909</b>
<b>Expenses from continuing operations</b>													
Employee benefits and on-costs	159,331	166,906	177,828	189,890	194,726	201,531	208,317	214,615	221,258	228,179	235,316	242,675	250,130
Materials and services	163,471	172,188	185,727	188,207	186,282	190,853	195,527	199,849	206,416	212,508	217,897	222,644	229,344
Borrowing costs	2,689	2,565	2,998	2,900	2,447	2,362	2,300	2,277	2,252	2,224	2,195	2,167	2,169
Depreciation, amortisation and impairment for non-financial assets	48,975	53,471	55,392	56,973	58,877	59,823	60,966	62,725	64,791	66,392	67,702	68,777	71,108
Other expenses	22,569	20,397	22,015	22,010	22,973	24,145	25,379	26,696	28,115	29,641	31,273	33,017	34,881
Net loss from the disposal of assets	545	532	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenses from continuing operations</b>	<b>397,580</b>	<b>416,059</b>	<b>443,960</b>	<b>459,980</b>	<b>465,305</b>	<b>478,714</b>	<b>492,489</b>	<b>506,161</b>	<b>522,831</b>	<b>538,944</b>	<b>554,382</b>	<b>569,280</b>	<b>587,632</b>
<b>Operating result - Surplus / (Deficit)</b>	<b>44,148</b>	<b>61,492</b>	<b>43,171</b>	<b>28,002</b>	<b>31,501</b>	<b>28,591</b>	<b>23,823</b>	<b>23,636</b>	<b>20,785</b>	<b>19,461</b>	<b>20,931</b>	<b>20,011</b>	<b>20,277</b>
<b>Operating result before grants and contributions provided for capital purposes</b>	<b>14,930</b>	<b>17,162</b>	<b>8,561</b>	<b>4,812</b>	<b>12,058</b>	<b>11,834</b>	<b>11,873</b>	<b>11,488</b>	<b>8,425</b>	<b>6,877</b>	<b>8,116</b>	<b>6,959</b>	<b>7,226</b>

**Scenario 2: Alternative model – Rate peg only**  
**Balance sheet**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>ASSETS</b>													
<b>Current assets</b>													
Cash and cash equivalents	17,541	13,973	6,202	11,758	11,118	10,950	11,279	11,493	11,877	12,081	12,524	12,624	12,077
Investments	182,096	216,000	206,393	180,492	176,674	189,956	197,915	183,790	190,079	192,406	200,419	206,823	226,270
Receivables	25,958	22,531	25,051	24,927	22,507	23,314	23,991	24,257	24,923	25,544	26,288	27,019	28,012
Inventories	392	381	391	400	410	420	430	440	450	462	473	485	497
Prepayments	4,984	3,036	3,112	3,190	3,270	3,349	3,426	3,505	3,590	3,679	3,771	3,865	3,962
<b>Total current assets</b>	<b>230,971</b>	<b>255,921</b>	<b>241,148</b>	<b>220,767</b>	<b>213,980</b>	<b>227,990</b>	<b>237,042</b>	<b>223,484</b>	<b>230,919</b>	<b>234,171</b>	<b>243,475</b>	<b>250,816</b>	<b>270,818</b>
<b>Non-Current Assets</b>													
Investments	577	503	403	283	163	43	-	-	-	-	-	-	-
Receivables	952	857	938	1,048	1,090	1,124	1,155	1,186	1,218	1,253	1,288	1,324	1,361
Infrastructure, property, plant and equipment	5,643,257	5,958,228	6,145,022	6,322,922	6,483,525	6,630,550	6,775,464	6,942,811	7,103,151	7,271,882	7,448,512	7,631,050	7,812,099
Investment property	6,565	7,140	7,715	8,290	8,865	9,440	10,015	10,590	11,165	11,740	12,315	12,890	13,465
Right of use assets	6,544	5,277	3,947	2,686	1,424	163	108	54	0	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total non-current assets</b>	<b>5,657,895</b>	<b>5,972,005</b>	<b>6,158,025</b>	<b>6,335,229</b>	<b>6,495,067</b>	<b>6,641,319</b>	<b>6,786,743</b>	<b>6,954,641</b>	<b>7,115,535</b>	<b>7,284,874</b>	<b>7,462,115</b>	<b>7,645,263</b>	<b>7,826,925</b>
<b>Total assets</b>	<b>5,888,866</b>	<b>6,227,926</b>	<b>6,399,174</b>	<b>6,555,996</b>	<b>6,709,047</b>	<b>6,869,309</b>	<b>7,023,784</b>	<b>7,178,126</b>	<b>7,346,454</b>	<b>7,519,046</b>	<b>7,705,590</b>	<b>7,896,079</b>	<b>8,097,743</b>

**Scenario 2: Alternative model – Rate peg only**  
**Balance sheet (continued)**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>LIABILITIES</b>													
<b>Current liabilities</b>													
Payables	55,607	57,676	57,602	58,924	59,985	60,984	61,946	62,905	63,915	64,976	66,068	67,190	68,342
Contract Liabilities	20,102	17,511	8,439	6,159	6,337	6,543	6,743	6,949	7,162	7,381	7,607	7,840	8,170
Lease Liabilities	1,279	1,318	1,347	1,388	1,430	63	66	70	-	-	-	-	-
Borrowings	2,178	2,579	1,584	1,640	1,772	1,500	1,576	1,655	1,738	1,825	1,585	(0)	-
Employee benefit provisions	35,901	37,132	37,138	39,032	40,633	42,100	43,511	44,865	46,262	47,702	49,187	50,718	52,297
Provisions	1,193	1,705	1,705	8,890	1,916	1,985	7,178	2,153	7,382	2,341	5,808	2,489	2,560
<b>Total current liabilities</b>	<b>116,260</b>	<b>117,921</b>	<b>107,815</b>	<b>116,034</b>	<b>112,074</b>	<b>113,176</b>	<b>121,021</b>	<b>118,598</b>	<b>126,458</b>	<b>124,224</b>	<b>130,254</b>	<b>128,236</b>	<b>131,370</b>
<b>Non-current liabilities</b>													
Payables	50	-	-	-	-	-	-	-	-	-	-	-	-
Contract Liabilities	10,053	6,144	6,353	6,133	6,037	5,941	5,846	5,750	5,654	5,558	5,462	5,367	5,367
Lease Liabilities	5,717	4,399	3,018	1,630	200	137	70	-	-	-	-	-	-
Borrowings	6,984	14,869	13,289	11,650	9,878	8,377	6,802	5,147	3,410	1,585	-	-	-
Employee benefit provisions	2,001	2,361	2,361	2,482	2,584	2,678	2,768	2,855	2,944	3,036	3,131	3,229	3,330
Provisions	45,433	45,648	48,112	43,100	45,273	47,300	44,283	46,385	43,238	45,247	40,432	45,656	47,572
<b>Total non-current liabilities</b>	<b>70,238</b>	<b>73,421</b>	<b>73,134</b>	<b>64,995</b>	<b>63,972</b>	<b>64,434</b>	<b>59,769</b>	<b>60,137</b>	<b>55,246</b>	<b>55,427</b>	<b>49,025</b>	<b>54,251</b>	<b>56,268</b>
<b>Total liabilities</b>	<b>186,498</b>	<b>191,342</b>	<b>180,949</b>	<b>181,028</b>	<b>176,046</b>	<b>177,609</b>	<b>180,791</b>	<b>178,734</b>	<b>181,704</b>	<b>179,651</b>	<b>179,279</b>	<b>182,487</b>	<b>187,637</b>
<b>Net assets</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,374,968</b>	<b>6,533,001</b>	<b>6,691,700</b>	<b>6,842,994</b>	<b>6,999,391</b>	<b>7,164,749</b>	<b>7,339,395</b>	<b>7,526,310</b>	<b>7,713,592</b>	<b>7,910,105</b>
<b>EQUITY</b>													
Accumulated Surplus	5,024,590	5,085,928	5,128,984	5,156,870	5,188,253	5,216,722	5,240,422	5,263,931	5,284,586	5,303,914	5,324,709	5,344,580	5,364,714
IPP&E Revaluation Surplus	677,778	950,656	1,089,241	1,218,098	1,344,749	1,474,977	1,602,572	1,735,460	1,880,163	2,035,481	2,201,602	2,369,012	2,545,392
<b>Total equity</b>	<b>5,702,368</b>	<b>6,036,584</b>	<b>6,218,225</b>	<b>6,374,968</b>	<b>6,533,001</b>	<b>6,691,700</b>	<b>6,842,994</b>	<b>6,999,391</b>	<b>7,164,749</b>	<b>7,339,395</b>	<b>7,526,310</b>	<b>7,713,592</b>	<b>7,910,105</b>

**Scenario 2: Alternative model – Rate peg only**  
**Cashflow statement**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Cash flows from operating activities</b>													
<b>Receipts:</b>													
Rates and annual charges	245,463	260,600	284,939	293,480	305,919	316,016	325,490	335,022	344,837	355,227	365,980	376,982	388,293
User charges and fees	104,315	109,404	111,532	112,675	116,299	119,297	121,989	124,883	127,914	131,074	134,286	137,633	141,074
Interest received	9,052	12,223	6,691	10,278	6,416	6,555	6,935	6,919	6,569	6,735	7,100	7,359	7,761
Grants and contributions	48,521	50,936	48,573	43,693	46,050	39,766	36,514	36,202	38,071	37,861	39,801	39,638	41,564
Bonds, deposits and retentions received	8,143	8,319	6,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742	7,742
Other	44,656	50,099	48,312	49,548	48,257	47,039	47,898	51,050	50,004	51,468	52,198	53,505	53,736
<b>Payments:</b>													
Payments to employees	(156,343)	(163,771)	(177,591)	(187,410)	(192,631)	(199,611)	(206,469)	(212,843)	(219,431)	(226,294)	(233,372)	(240,671)	(248,063)
Payments for materials and services	(182,311)	(192,323)	(210,828)	(208,201)	(220,195)	(214,124)	(219,947)	(231,031)	(230,798)	(241,527)	(240,564)	(247,344)	(250,178)
Borrowing costs	(924)	(667)	(1,039)	(848)	(718)	(584)	(471)	(395)	(315)	(232)	(145)	(58)	-
Bonds, deposits and retentions refunded	(5,867)	(6,945)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)	(7,742)
Other	(21,914)	(22,314)	(21,228)	(21,529)	(22,520)	(23,718)	(24,977)	(26,300)	(27,696)	(29,202)	(30,825)	(32,561)	(34,418)
<b>Net Cash flows from operating activities</b>	<b>92,791</b>	<b>105,561</b>	<b>88,361</b>	<b>91,687</b>	<b>86,877</b>	<b>90,635</b>	<b>86,962</b>	<b>83,509</b>	<b>89,155</b>	<b>85,110</b>	<b>94,460</b>	<b>94,482</b>	<b>99,770</b>

**Scenario 2: Alternative model – Rate peg only  
Cashflow statement (continued)**

Financial year:	Result 2023/24 \$ '000	Result 2024/25 \$ '000	Forecast 2025/26 \$ '000	Budget 2026/27 \$ '000	Year 2 2027/28 \$ '000	Year 3 2028/29 \$ '000	Year 4 2029/30 \$ '000	Year 5 2030/31 \$ '000	Year 6 2031/32 \$ '000	Year 7 2032/33 \$ '000	Year 8 2033/34 \$ '000	Year 9 2034/35 \$ '000	Year 10 2035/36 \$ '000
<b>Cash flows from investing activities</b>													
<b>Receipts:</b>													
Sale of investments	269,831	328,693	307,533	321,756	312,510	311,423	310,198	312,080	313,040	319,466	278,700	276,591	287,800
Proceeds from sale of IPPE	2,513	2,006	2,292	2,180	2,413	2,605	2,228	3,733	2,216	3,371	3,252	2,986	3,971
<b>Payments:</b>													
Purchase of investment securities	(276,178)	(362,505)	(297,826)	(295,735)	(308,572)	(324,584)	(318,115)	(297,954)	(319,330)	(321,793)	(286,713)	(282,995)	(307,247)
Payments for IPPE	(73,302)	(84,177)	(104,208)	(111,361)	(90,799)	(77,002)	(77,928)	(98,017)	(82,845)	(84,008)	(87,220)	(89,234)	(84,693)
<b>Net Cash flows from investing activities</b>	<b>(77,136)</b>	<b>(115,983)</b>	<b>(92,210)</b>	<b>(83,160)</b>	<b>(84,448)</b>	<b>(87,558)</b>	<b>(83,617)</b>	<b>(80,158)</b>	<b>(86,919)</b>	<b>(82,964)</b>	<b>(91,981)</b>	<b>(92,652)</b>	<b>(100,169)</b>
<b>Cash flows from financing activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings	2,500	12,850	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings	(5,863)	(4,564)	(2,575)	(1,584)	(1,640)	(1,772)	(1,500)	(1,576)	(1,655)	(1,738)	(1,825)	(1,585)	-
Lease liabilities (principal repayments)	(1,241)	(1,278)	(1,231)	(1,269)	(1,307)	(1,347)	(1,388)	(1,430)	(63)	(66)	(70)	-	-
Dividends paid to minority interest	(115)	(154)	(115)	(119)	(122)	(125)	(128)	(131)	(134)	(138)	(141)	(145)	(148)
<b>Net Cash flows from financing activities</b>	<b>(4,719)</b>	<b>6,854</b>	<b>(3,922)</b>	<b>(2,971)</b>	<b>(3,069)</b>	<b>(3,244)</b>	<b>(3,017)</b>	<b>(3,137)</b>	<b>(1,852)</b>	<b>(1,942)</b>	<b>(2,036)</b>	<b>(1,730)</b>	<b>(148)</b>
<b>Net change in cash and cash equivalents</b>	<b>10,936</b>	<b>(3,568)</b>	<b>(7,771)</b>	<b>5,556</b>	<b>(640)</b>	<b>(168)</b>	<b>329</b>	<b>214</b>	<b>384</b>	<b>204</b>	<b>443</b>	<b>100</b>	<b>(547)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>6,605</b>	<b>17,541</b>	<b>13,973</b>	<b>6,202</b>	<b>11,758</b>	<b>11,118</b>	<b>10,950</b>	<b>11,279</b>	<b>11,493</b>	<b>11,877</b>	<b>12,081</b>	<b>12,524</b>	<b>12,624</b>
<b>Cash and cash equivalents at end of year</b>	<b>17,541</b>	<b>13,973</b>	<b>6,202</b>	<b>11,758</b>	<b>11,118</b>	<b>10,950</b>	<b>11,279</b>	<b>11,493</b>	<b>11,877</b>	<b>12,081</b>	<b>12,524</b>	<b>12,624</b>	<b>12,077</b>
<b>Investments at year end</b>	<b>182,673</b>	<b>216,503</b>	<b>206,796</b>	<b>180,775</b>	<b>176,837</b>	<b>189,999</b>	<b>197,915</b>	<b>183,790</b>	<b>190,079</b>	<b>192,406</b>	<b>200,419</b>	<b>206,823</b>	<b>226,270</b>
<b>Cash, cash equivalents and investments at end of year</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>192,534</b>	<b>187,955</b>	<b>200,949</b>	<b>209,195</b>	<b>195,282</b>	<b>201,956</b>	<b>204,487</b>	<b>212,943</b>	<b>219,447</b>	<b>238,347</b>
<b>Net change in cash, cash equivalents and investments</b>		<b>30,262</b>	<b>(17,477)</b>	<b>(20,465)</b>	<b>(4,578)</b>	<b>12,994</b>	<b>8,245</b>	<b>(13,912)</b>	<b>6,673</b>	<b>2,531</b>	<b>8,456</b>	<b>6,504</b>	<b>18,900</b>

**Scenario 2: Alternative model – Rate peg only**  
**Cash and investments statement**

As at 30 June:	Result 2024 \$ '000	Result 2025 \$ '000	Forecast 2026 \$ '000	Budget 2027 \$ '000	Year 2 2028 \$ '000	Year 3 2029 \$ '000	Year 4 2030 \$ '000	Year 5 2031 \$ '000	Year 6 2032 \$ '000	Year 7 2033 \$ '000	Year 8 2034 \$ '000	Year 9 2035 \$ '000	Year 10 2036 \$ '000
<b>Total Cash and Investments</b>	<b>200,214</b>	<b>230,476</b>	<b>212,999</b>	<b>192,534</b>	<b>187,955</b>	<b>200,949</b>	<b>209,195</b>	<b>195,282</b>	<b>201,956</b>	<b>204,487</b>	<b>212,943</b>	<b>219,447</b>	<b>238,347</b>
<b>Represented by:</b>													
<b>Externally Restricted</b>													
Developer Contributions	47,386	43,944	44,730	28,577	27,236	29,984	28,481	29,151	31,382	31,162	28,664	30,957	33,848
Unexpended Grants - not tied to liability	573	895	-	-	-	-	-	-	-	-	-	-	-
Domestic Waste Management	13,176	17,170	20,124	21,661	26,547	29,460	30,372	17,680	19,417	21,601	24,257	27,329	30,885
Other externally restricted reserves	1,130	1,618	1,316	346	581	822	949	1,084	625	773	930	1,040	1,206
<b>Total Externally Restricted</b>	<b>62,264</b>	<b>63,627</b>	<b>66,170</b>	<b>50,585</b>	<b>54,364</b>	<b>60,265</b>	<b>59,803</b>	<b>47,915</b>	<b>51,424</b>	<b>53,537</b>	<b>53,851</b>	<b>59,327</b>	<b>65,938</b>
<b>Internally Restricted</b>													
Deposits, Retentions & Bonds	19,527	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783	25,783
Employee Leave Entitlement	7,580	7,899	7,899	7,899	8,242	8,593	8,954	9,323	9,702	10,090	10,487	10,895	11,313
Kimbriki Landfill Remediation	18,207	20,747	23,525	25,995	21,372	23,811	26,379	23,873	26,487	23,993	26,692	26,084	28,963
Unexpended Grants - tied to liability	26,118	18,900	9,946	7,441	7,366	7,420	7,479	7,543	7,607	7,675	7,755	7,839	7,930
Special Variation - future works	227	202	90	1,457	602	1,576	1,296	289	835	2,107	3,685	489	2,273
Mona Vale Cemetery	5,964	6,155	6,133	6,236	6,670	6,973	7,286	7,608	7,933	7,919	7,717	7,475	7,214
Resilience funds	-	2,534	3,090	2,416	1,378	313	-	-	-	-	-	-	-
Carry over works	-	28,350	13,754	5,585	156	-	-	-	-	-	-	-	-
Other	10,961	11,527	9,377	7,430	9,178	11,221	13,998	14,146	13,610	13,137	13,170	13,226	14,884
<b>Total Internally Restricted</b>	<b>88,585</b>	<b>122,097</b>	<b>99,597</b>	<b>90,242</b>	<b>80,746</b>	<b>85,689</b>	<b>91,175</b>	<b>88,565</b>	<b>91,956</b>	<b>90,704</b>	<b>95,289</b>	<b>91,792</b>	<b>98,360</b>
<b>Total Restricted Cash</b>	<b>150,849</b>	<b>185,724</b>	<b>165,766</b>	<b>140,827</b>	<b>135,109</b>	<b>145,955</b>	<b>150,978</b>	<b>136,481</b>	<b>143,380</b>	<b>144,241</b>	<b>149,140</b>	<b>151,119</b>	<b>164,298</b>
<b>Total Unrestricted Cash</b>	<b>49,365</b>	<b>44,752</b>	<b>47,232</b>	<b>51,707</b>	<b>52,846</b>	<b>54,995</b>	<b>58,217</b>	<b>58,802</b>	<b>58,576</b>	<b>60,246</b>	<b>63,803</b>	<b>68,328</b>	<b>74,049</b>
<b>Unrestricted cash breakdown:</b>													
Unrestricted - Northern Beaches	42,971	35,299	38,493	43,456	44,916	45,073	46,165	47,672	48,488	48,140	49,483	51,948	55,344
Unrestricted - Kimbriki	6,394	9,520	8,739	8,250	7,929	9,922	12,052	11,129	10,088	12,106	14,320	16,380	18,704

**Scenario 2: Alternative model – Rate peg only**  
**Capital budget statement**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Capital Funding</b>													
Working Capital	5,645	3,492	3,764	5,689	4,152	1,560	1,567	4,575	4,583	1,591	1,600	1,609	1,512
Depreciation	31,876	27,131	37,271	45,366	43,470	45,053	46,075	46,376	47,831	49,217	50,479	52,150	53,261
<b>Capital grants and contributions</b>													
Grants and contributions	12,791	31,737	24,350	14,709	11,243	8,357	3,357	3,357	3,357	3,357	3,357	3,357	3,357
<b>Externally restricted reserves</b>													
- Developer contributions	14,527	17,787	9,372	25,624	10,401	6,529	10,997	9,006	7,672	10,379	12,878	8,313	8,040
- Domestic Waste	-	-	-	-	-	-	-	14,048	-	-	-	-	-
- Other	1,757	1,715	2,447	3,126	1,917	1,904	2,012	2,000	2,588	1,976	1,964	2,006	1,950
<b>Internally restricted reserves</b>													
- Special rate variation	2	24	9,397	8,122	8,316	7,605	9,081	9,564	8,433	7,881	7,824	12,829	8,072
- Borrowings	-	9,935	515	-	-	-	-	-	-	-	-	-	-
- Other	4,357	4,566	14,783	6,544	8,888	3,387	2,610	5,357	6,166	6,235	5,866	5,984	4,530
<b>Income from sale of assets</b>													
- Plant and equipment	2,513	1,886	2,292	2,180	2,413	2,605	2,228	3,733	2,216	3,371	3,252	2,986	3,971
<b>Total funding</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>111,361</b>	<b>90,799</b>	<b>77,002</b>	<b>77,928</b>	<b>98,017</b>	<b>82,845</b>	<b>84,008</b>	<b>87,220</b>	<b>89,234</b>	<b>84,693</b>

**Scenario 2: Alternative model – Rate peg only  
Capital budget statement (continued)**

Financial year:	Result	Result	Forecast	Budget	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Capital Expenditure</b>													
Buildings	9,681	22,721	16,392	20,429	16,414	16,537	14,166	12,228	11,992	11,864	12,163	12,272	12,998
Community Land	160	4,360	-	-	-	-	-	-	-	-	-	-	-
Furniture & Fittings	65	75	133	36	36	36	36	36	36	36	36	36	36
Library Books	707	805	752	771	790	810	829	849	870	892	914	937	961
Office Equipment	2,569	3,208	2,513	2,650	2,563	2,625	2,688	2,753	4,022	2,892	2,964	3,038	3,114
Open Space / Recreational	14,008	14,961	13,455	20,265	10,258	7,883	11,254	11,960	9,479	9,321	11,173	9,833	9,427
Other Assets	357	30	43	395	395	-	-	-	-	-	-	-	-
Other Structures	1,606	3,965	6,192	7,375	5,794	1,749	1,443	1,472	1,503	1,535	1,568	1,602	1,647
Plant & Equipment	6,673	6,166	8,966	8,393	5,609	6,332	5,268	23,178	7,403	9,860	9,225	9,299	8,451
Road, Bridges & Footpaths	23,385	19,599	41,118	37,948	27,012	25,537	26,359	26,701	27,546	30,221	29,912	27,293	27,985
Stormwater Drainage	8,686	17,562	8,864	7,594	15,117	11,540	11,731	12,041	12,332	12,623	14,391	19,938	15,082
Swimming Pools	620	1,485	1,057	956	2,239	1,957	2,132	1,236	2,056	2,114	2,175	2,239	2,304
Other Kimbriki Assets	4,951	3,336	4,704	4,548	4,573	1,997	2,022	5,563	5,607	2,652	2,699	2,747	2,690
<b>Total expenditure</b>	<b>73,468</b>	<b>98,274</b>	<b>104,189</b>	<b>111,361</b>	<b>90,799</b>	<b>77,002</b>	<b>77,928</b>	<b>98,017</b>	<b>82,845</b>	<b>84,008</b>	<b>87,220</b>	<b>89,234</b>	<b>84,693</b>

**Scenario 2: Alternative model – Rate peg only**  
**Statement of borrowings**

The Long-Term Financial Plan recognises debt can be an important source of funds for large capital projects. Spreading these costs over a number of years facilitates inter-generational equity and smooths out long term expenditure peaks and troughs, where financially sustainable.

When Council seeks a loan, these are sourced from authorised financial institutions licensed by the Australian Prudential Regulatory Authority (APRA) to carry on banking business (Authorised Deposit Taking Institutions or NSW Treasury Corporation) and secured over rates income.

No new borrowings are anticipated over the 10-year period of the Long-Term Financial Plan.

**Scenario 2: Alternative model – Rate peg only**  
**Statement of performance measures**

OLG Benchmark	Result 2023/24	Result 2024/25	Forecast 2025/26	Budget 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Year 6 2031/32	Year 7 2032/33	Year 8 2033/34	Year 9 2034/35	Year 10 2035/36	
<b>Budget Performance</b>														
<b>Operating Performance Ratio</b> <i>measures the extent to which a council has succeeded in containing operating expenditure within operating revenue.</i>	> 0%	3.7%	4.0%	1.8%	0.9%	2.4%	2.3%	2.3%	1.9%	1.5%	1.1%	1.2%	1.1%	0.9%
		✓	✓	✓	⚠	✓	✓	✓	✓	✓	⚠	⚠	⚠	⚠
<b>Own Source Operating Revenue Ratio</b> <i>measures fiscal flexibility. It is the degree of reliance on external funding sources.</i>	> 60%	87.4%	85.6%	88.3%	90.5%	91.4%	92.2%	93.0%	93.2%	93.0%	93.3%	93.1%	93.3%	93.2%
		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Operational Liquidity</b>														
<b>Unrestricted Current Ratio</b> <i>represents a council's ability to meet short-term obligations as they fall due.</i>	> 1.5x	2.18x	2.53x	2.53x	2.23x	2.24x	2.34x	2.25x	2.33x	2.18x	2.27x	2.24x	2.34x	2.44x
		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding Percentage</b> <i>expressed as a percentage of total rates and charges available for collection in the financial year.</i>	< 5%	3.8%	3.5%	3.4%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Cash Expense Cover Ratio</b> <i>liquidity ratio indicates the number of months a council can continue paying for its immediate expenses without additional cash inflow.</i>	> 3mths	6.4mths	7.0mths	6.1mths	5.4mths	5.1mths	5.4mths	5.4mths	4.9mths	5.0mths	4.8mths	5.0mths	5.0mths	5.3mths
		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>Liability and Debt Management</b>														
<b>Debt Service Cover Ratio</b> <i>measures the availability of operating cash to service loan repayments.</i>	> 2x	6.9x	8.7x	12.0x	14.4x	18.0x	17.9x	19.8x	19.9x	19.3x	19.1x	19.4x	20.7x	37.1x
		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

**Scenario 2: Alternative model – Rate peg only**  
**Statement of performance measures (continued)**

	OLG Benchmark	Result 2023/24	Result 2024/25	Forecast 2025/26	Budget 2026/27	Year 2 2027/28	Year 3 2028/29	Year 4 2029/30	Year 5 2030/31	Year 6 2031/32	Year 7 2032/33	Year 8 2033/34	Year 9 2034/35	Year 10 2035/36
<b>Asset Management</b>														
<b>Building and Infrastructure Renewals Ratio</b>	> 100%	94.6%	87.9%	127.9%	127.4%	108.4%	105.8%	105.4%	101.6%	99.71%	98.5%	100.7%	108.2%	97.5%
<i>assesses the rate at which these assets are being renewed against the rate at which they are depreciating.</i>		✘	✘	✔	✔	✔	✔	✔	⚠	✘	✘	⚠	✔	✘
<b>Infrastructure Backlog Ratio</b>	< 2%	1.52%	1.56%	1.54%	1.53%	1.53%	1.54%	1.55%	1.56%	1.57%	1.57%	1.58%	1.58%	1.58%
<i>ratio shows what proportion the infrastructure backlog is against the total net carrying amount of a council's infrastructure.</i>		✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔
<b>Asset Maintenance Ratio</b>	> 100%	98.1%	91.4%	100.4%	100.5%	100.9%	100.5%	100.6%	100.8%	100.7%	100.8%	100.8%	100.9%	101.0%
<i>ratio compares actual versus required annual asset maintenance. A ratio of above 100% indicates that the council is investing enough funds that year to halt the infrastructure backlog from growing.</i>		✘	✘	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔
<b>Cost to bring assets to agreed service level</b>		1.17%	1.19%	1.19%	1.19%	1.20%	1.22%	1.23%	1.25%	1.26%	1.27%	1.28%	1.28%	1.29%
<i>ratio shows what proportion the infrastructure backlog is against the total gross replacement cost of a council's infrastructure.</i>		✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔	✔

### 10.3 Performance monitoring

Council monitors its performance against financial health check performance indicators. The statement of performance measures is in accordance with Local Government Code of Accounting Practice and Financial Reporting and the benchmarks set by the NSW Office of Local Government.

Indicator	Measure	Definition	Benchmarks
Operating Performance Ratio	Measures a council's ability to contain operating expenditure within operating revenue.	Operating revenue (excluding capital grants and contributions less operating expenses)/Operating revenue (excluding capital grants and contributions)	> 0% <sup>9</sup>
Own Source Operating Revenue Ratio	Measures the level of a council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.	Total operating revenue (inclusive of capital grants and contributions) / Total operating revenue	> 60%
Unrestricted Current Ratio	This ratio is specific to local government and is designed to assess the adequacy of working capital and the ability to satisfy obligations in the short term for unrestricted activities of council.	Current assets less all external restrictions/current liabilities less specific purpose liabilities	> 1.5x
Rates and Annual Charges Outstanding Percentage	To assess the impact of uncollected rates and annual charges on liquidity and the adequacy of recovery efforts.	Rates, Annual and Extra Charges Outstanding / Rates, Annual and Extra Charges Collectible	< 5.0%

<sup>9</sup> While the OLG's benchmark for the Operating Performance Ratio is 0%, Northern Beaches Council requires a stronger ratio within a range of 4% to 6% to ensure adequate funds are available to respond to natural disasters, unexpected shocks, failure of infrastructure, unexpected cost shifting from other levels of government, and to set aside funding for future needs including the remediation of the Kimbriki landfill site. The Northern Beaches area is particularly vulnerable to natural hazards including bush fire, flooding, landslip, coastal erosion and storms. Additional funding above this level provides the capacity to invest in improvements to community infrastructure.

Indicator	Measure	Definition	Benchmarks
Cash Expense Cover Ratio	This liquidity ratio indicates the number of months a council can continue to pay for its immediate expenses without additional cash inflow.	Current year's cash and cash equivalents/Payments from cashflow of operating and financing activities multiplied by 12	> 3 months
Debt Service Cover Ratio	The availability of operating cash to service debt including interest, principal and lease payments.	Operating Result before capital grants excluding interest and depreciation / Principal Repayments (from the Statement of Cash Flows + Borrowing Interest Costs (from the Income Statement)	> 2x
Building and Infrastructure Renewals Ratio	Compares the proportion spent on infrastructure asset renewals and the assets deterioration.	Asset renewals/Depreciation of building and infrastructure assets	> 100%
Infrastructure Backlog Ratio	This ratio shows what proportion the backlog is against total value of a council's infrastructure.	Estimated cost to bring assets to a satisfactory condition/total infrastructure assets (carrying value)	< 2%
Asset Maintenance Ratio	Compares actual versus required annual asset maintenance.	Actual maintenance / Required asset maintenance	> 100%
Cost to Bring Assets to Agreed Service Level	This ratio shows what proportion the backlog is against total replacement value of a council's infrastructure.	Estimated cost to bring assets to a satisfactory condition/total infrastructure assets (replacement cost)	N/A



# **Information Pack – Draft Operational Plan 2026/27**

**2026/186954 - April 2026**



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Northern Beaches Council

## Budget Overview

### Financial objectives for budget and long term financial plan

- 1 Financial sustainability
- 2 Safeguard financial legacy
- 3 Deliver a balanced budget
- 4 Fund current service levels
- 5 Fund infrastructure renewal
- 6 Responsible funding of new community assets

### Key messages - 2026/27

- **Continuation of Special Variation program:** This budget has been prepared based on year 2 of the IPART endorsed Special Variation income and associated expenditure program. Funding provided through the Special Variation provides Council the opportunity to maintain financial sustainability, preserve community infrastructure, and continue delivering high-quality services.

- **Asset renewal prioritisation:** special variation funding targets an identified asset maintenance and renewal gap outlined in the Asset Management Plans while also supporting environmental and natural risk reduction programs.

- **Core operating systems replacement:** Council's project to replace its core operating systems is due for completion during 2026/27, with \$12.8m expenditure budgeted.

- **Key budgetary pressures:** utilities and insurance expenses are projected to increase above CPI inflationary levels. The Emergency Services Levy from the NSW Government is also anticipated to increase by 8%, well above inflation. The potential impacts of current global fuel supply uncertainty are also being monitored.

### Financial snapshot

#### Operating budget

<b>\$506.3m</b> Income	Less	<b>(\$463.4m)</b> Operating expenses	Less	<b>(\$23.2m)</b> Grants for capital projects	=	<b>\$19.8m</b> Operating surplus
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#### Capital expenditure

<b>(\$48.0m)</b> New works	Plus	<b>(\$76.7m)</b> Renewal works	=	<b>(\$124.7m)</b> Total works
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#### Loans repaid

<b>(\$1.6m)</b> Principal	Plus	<b>(\$0.7m)</b> Interest	=	<b>(\$2.3m)</b> Total loan costs
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#### New loans

<b>-</b> Loan drawdown
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Northern Beaches Council  
Income Statement

	2025/26 Original Budget \$'000	2026/27 Draft Budget \$'000	% Change
Rates and annual charges	285,258	313,021	9.7%
User charges and fees	104,424	106,445	1.9%
Other revenue	21,313	22,818	7.1%
Grants and contributions - Operating purposes	20,679	23,127	11.8%
Grants and contributions - Capital purposes	31,218	23,189	(25.7%)
Interest and investment income	8,231	9,956	21.0%
Other income	7,069	7,181	1.6%
Gain / (loss) on disposal of assets	503	592	17.8%
<b>Total Income</b>	<b>478,694</b>	<b>506,329</b>	<b>5.8%</b>
Employee benefits and oncosts	(178,274)	(189,890)	(6.5%)
Materials and services	(187,083)	(191,580)	(2.4%)
Borrowing costs	(3,037)	(2,900)	4.5%
Other expenses	(22,344)	(22,010)	1.5%
Depreciation and amortisation	(54,594)	(56,973)	(4.4%)
<b>Total Operating Expenditure</b>	<b>(445,333)</b>	<b>(463,353)</b>	<b>(4.0%)</b>
<b>Net operating result – Surplus/(Deficit)</b>	<b>33,362</b>	<b>42,976</b>	<b>28.8%</b>

## Northern Beaches Council

### Income Statement - excluding capital grants & contributions

	2025/26 Original Budget \$'000	2026/27 Draft Budget \$'000	% Change
Rates and annual charges	285,258	313,021	9.7%
User charges and fees	104,424	106,445	1.9%
Other revenue	21,313	22,818	7.1%
Grants and contributions - Operating purposes	20,679	23,127	11.8%
Interest and investment income	8,231	9,956	21.0%
Other income	7,069	7,181	1.6%
Gain / (loss) on disposal of assets	503	592	17.8%
<b>Total Income</b>	<b>447,476</b>	<b>483,139</b>	<b>8.0%</b>
Employee benefits and oncosts	(178,274)	(189,890)	(6.5%)
Materials and services	(187,083)	(191,580)	(2.4%)
Borrowing costs	(3,037)	(2,900)	4.5%
Other expenses	(22,344)	(22,010)	1.5%
Depreciation and amortisation	(54,594)	(56,973)	(4.4%)
<b>Total Operating Expenditure</b>	<b>(445,333)</b>	<b>(463,353)</b>	<b>(4.0%)</b>
<b>Net operating result – Surplus/(Deficit) excluding capital grants &amp; contributions</b>	<b>2,143</b>	<b>19,787</b>	<b>823.3%</b>

## Northern Beaches Council

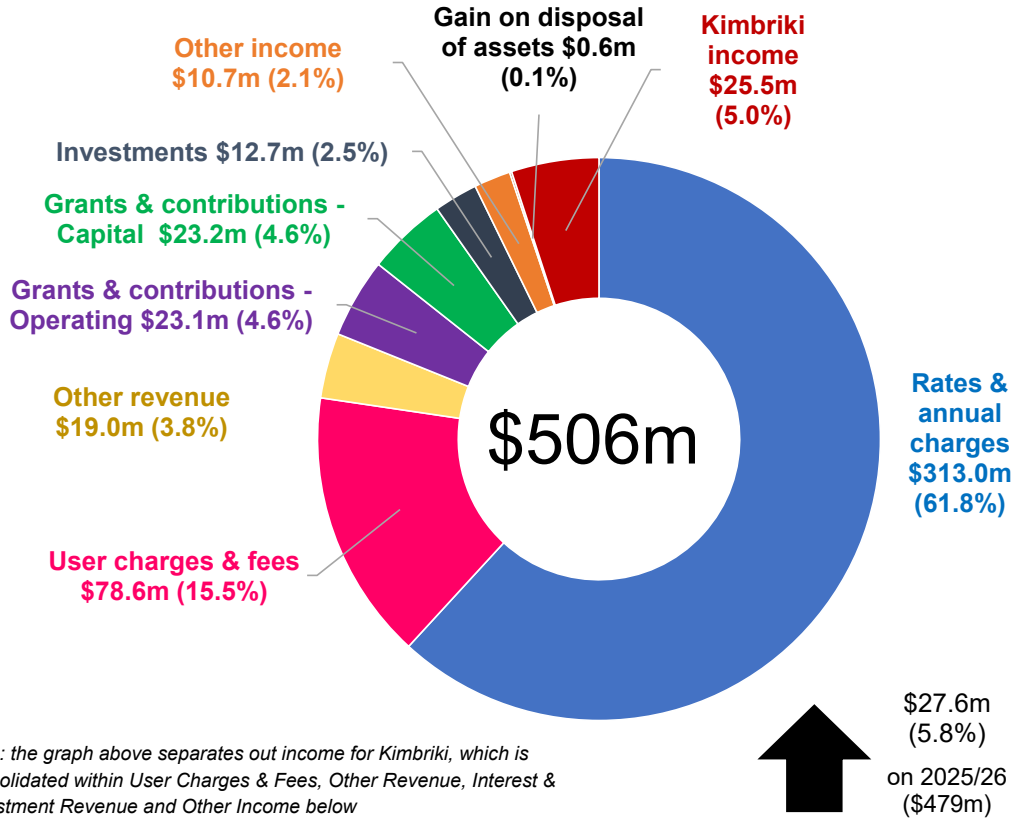
### Performance indicators

Financial performance indicators*	2024/25 Actual Result	2025/26 Original Budget	2026/27 Draft Budget
Operating performance <i>OLG Benchmark: &gt; 0%</i>	4.0% ✓	0.4% ✓	4.0% ✓
Own source operating revenue <i>OLG Benchmark: &gt; 60%</i>	85.6% ✓	89.1% ✓	90.8% ✓
Unrestricted current ratio <i>OLG Benchmark: &gt; 1.5x</i>	2.53x ✓	2.33x ✓	2.4x ✓
Debt service cover ratio <i>OLG Benchmark: &gt; 2x</i>	6.9x ✓	10.9x ✓	17.8x ✓
Rates and annual charges outstanding percentage <i>OLG Benchmark: &lt; 5%</i>	3.5% ✓	3.9% ✓	3.3% ✓
Cash expense cover ratio <i>OLG Benchmark: &gt; 3mths</i>	7.0mths ✓	4.6mths ✓	5.4mths ✓
<b>Asset performance indicators*</b>	<b>2024/25 Actual Result</b>	<b>2025/26 Original Budget</b>	<b>2026/27 Draft Budget</b>
Building and infrastructure renewals <i>OLG Benchmark: &gt; 100%</i>	87.9% ✗	128.6% ✓	153.6% ✓
Infrastructure backlog ratio <i>OLG Benchmark: &lt; 2%</i>	1.56% ✓	1.53% ✓	1.52% ✓
Asset maintenance ratio <i>OLG Benchmark: &gt; 100%</i>	91.4% ✗	100.2% ✓	100.5% ✓
Cost to bring assets to agreed service level	1.19% ✓	1.20% ✓	1.19% ✓

The OLG set benchmarks for all indicators, apart from the 'Cost to bring assets to agreed service level'.

Northern Beaches Council

**Income from continuing operations**



Income Items	1 July 2026 - 30 June 2027 (\$'000)
Rates and annual charges	313,021
User charges and fees	106,445
Other revenue	22,818
Grants and contributions - operating	23,127
Grants and contributions - capital	23,189
Interest and investment income	9,956
Other income	7,181
Net gain from the disposal of assets	592
<b>Total Income</b>	<b>506,329</b>

Northern Beaches Council

**Income from continuing operations analysis**

Details	2025/26 Original Budget \$'000	2026/27 Draft Budget \$'000	Increase/(Decrease)	
			\$'000	%
<b>Rates and annual charges</b>	<b>285,258</b>	<b>313,021</b>	<b>27,763</b>	<b>9.7%</b>
<b>Rates:</b> \$246.4m		<b>Domestic Waste Charge:</b> \$64.3m		
- \$25.9m increase 11.7%		- \$1.8m increase 3%		- A reforecast of income is anticipated in line with the increase in the charge due to the impact of the conflict in the Middle East on fuel costs.
- Rate peg 4.1%		- Fee increase: \$599 to \$652 (8.8% increase)		
- Special Variation (year 2): 7.6%				
<i>/less pensioner rebates: (\$1.8m)</i>				
<b>User charges and fees</b>	<b>104,424</b>	<b>106,445</b>	<b>2,021</b>	<b>1.9%</b>
- Aquatic Centres: \$0.8m ↑7%		- Sportsfields and Reserves: \$0.2m ↑13%		
- Caravan Park: \$0.6m ↑7%		- Community Centres: (\$0.2m) ↓8%		
- Planning and Building Regulation: \$0.5m ↑5%				
<b>Other revenue</b>	<b>21,313</b>	<b>22,818</b>	<b>1,505</b>	<b>7.1%</b>
<b>Other income</b>	<b>7,069</b>	<b>7,181</b>	<b>112</b>	<b>1.6%</b>
<b>Other revenue:</b>		<b>Other income:</b>		
- Kimbriki: ↑\$0.8m		- Property (lease & licence income): ↑\$0.1m		
- Advertising income: ↑\$0.5m				
<b>Grants and contributions - operating</b>	<b>20,679</b>	<b>23,127</b>	<b>2,448</b>	<b>11.8%</b>
<b>Grants income increased or added for 2026/27:</b>		<b>One-off projects in prior years (decreased or removed for 2026/27):</b>		
- Early Learning - salaries: ↑\$0.8m		- Narrabeen Lagoon entrance clearance ↓\$1.1m		
- Early Learning - Start Strong program: ↑0.8m		- Pittwater Environmental Foundation (Currawong project): ↓\$0.3m		
- South Creek Rehabilitation: ↑\$0.6m		- Adolescent & family counselling service: ↓\$0.3m		
- Wakehurst Parkway flood investigations: ↑\$0.5m				
- Financial Assistance Grant: ↑0.8m				
<b>Interest and investment income</b>	<b>8,231</b>	<b>9,956</b>	<b>1,725</b>	<b>21.0%</b>
<b>Increase of 21% = \$1.7m</b>				
Higher budgeted cash & investment balance compared to 2025/26 (due to works carry overs)				
Anticipated average interest return of 4.0%				
Interest on Northern Beaches cash & investments balance (excl Kimbriki and interest on overdue rates): <b>\$9.0m</b> (of which \$2.9m is restricted)				

Northern Beaches Council

**Fees and charges - summary & analysis**

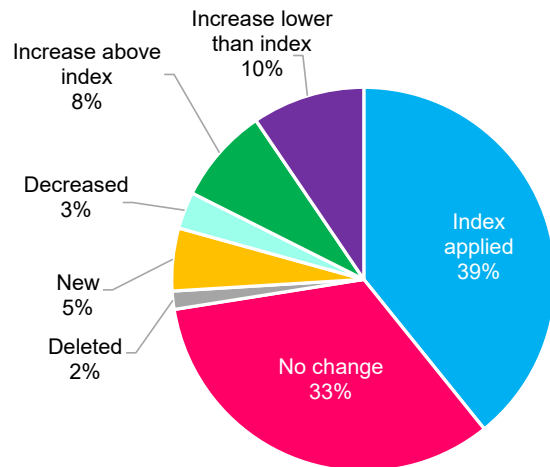
Fees and charges are set in accordance with the Council's Pricing Policy.

Prices are adjusted each year in accordance with the pricing basis for the service. Many services fees are indexed based on a combination of CPI (25% weighting) and changes in employee costs (75% weighting). For 2026/27 this index is 3.10%.

The Fees and Charges book contains 2,803 fees. The proposed 2026/27 changes include:

- 1,099 increased as per index
- 933 fees have not changed (including legislated, % or cost driven fees and free services)
- 43 fees deleted and 148 new fees
- 87 fees decreased
- 266 fees increased less than the index and 227 increased more than the index

Key changes to fees by service area are summarised below.



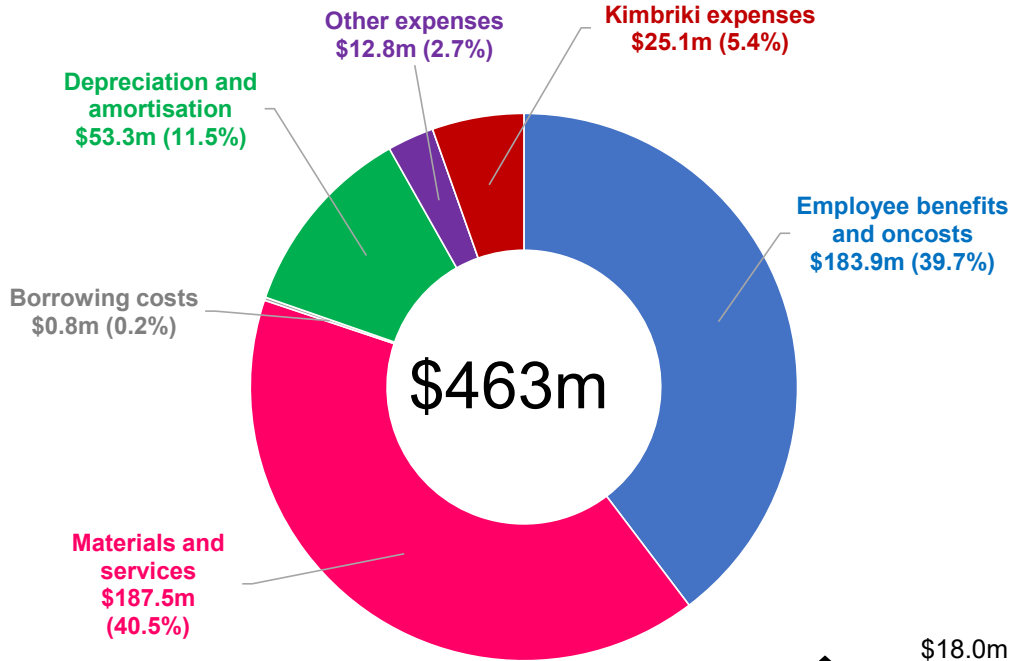
**Key changes**

**Fee Type      Key proposed pricing changes**

<b>Environmental Compliance</b>	Food premises annual administration fees have been increased in line with the legislative Food Regulation fees set out under the Food Act.
<b>Early Learning</b>	Cost recovery on long day care fees have seen an average increase slightly above the 3.1% index. Preschool fees have increased to align with Start Strong funding.
<b>Cemeteries</b>	A market review has been undertaken and some fees for both Manly and Mona Vale cemeteries have seen either a fee increase above the 3.1% index or a fee decrease in line with current market pricing.
<b>Parking</b>	Manly parking stations casual rates primarily increased by an average of 3.1%. No increase to Pay and Display parking fees (except for Rowland Reserve) as pricing currently reflects the market. No increase to beach parking permits. Manly parking permits increased by an average of 3.1%.
<b>Community centres</b>	Fees for function rooms have primarily stayed the same to encourage usage with the remainder of fees being adjusted by the fees index (3.1%) or benchmarked.
<b>Glen Street Theatre</b>	Generally no increase in fees with the exception of venue hire increasing by fees index (3.1%). A calendar cycle is in place to match program scheduling (fee changes start January each year).
<b>Outdoor dining and display on footpath</b>	No increase to outdoor dining and merchandise display fees is proposed.
<b>Lakeside Holiday Park</b>	Applying Market Pricing in line with the industry fee structure has seen accommodation fees increase on average 22%.
<b>Currawong State Park</b>	Fees index (3.1%) increase primarily applied on a cost recovery basis.
<b>Libraries</b>	Generally no increase in standard fees with slight increases to meeting room hire.
<b>Domestic Waste Service</b>	Increase to the Standard Domestic Waste Service Charge from \$599 to \$652 p.a (8.8%)
<b>Sportsground users</b>	Seasonal sportsground user fees are proposed to increase by around \$2 (11%) for junior players and around \$1.60 (14%) for senior players to help fund maintenance.

Northern Beaches Council

**Expenses from continuing operations**



Note: the graph above separates out expenses for Kimbriki, which is consolidated within Employee benefits & on-costs, Materials & services, Borrowing costs, Depreciation & Amortisation and Other expenses below

↑ \$18.0m (4.0%) on 2025/26 (\$445m)

Expense Items	1 July 2026 - 30 June 2027 (\$'000)
Employee benefits and on-costs	(189,890)
Materials and services	(191,580)
Borrowing costs	(2,900)
Depreciation, amortisation and impairment	(56,973)
Other expenses	(22,010)
<b>Total Expenses</b>	<b>(463,353)</b>

Northern Beaches Council

**Expenses from continuing operations analysis**

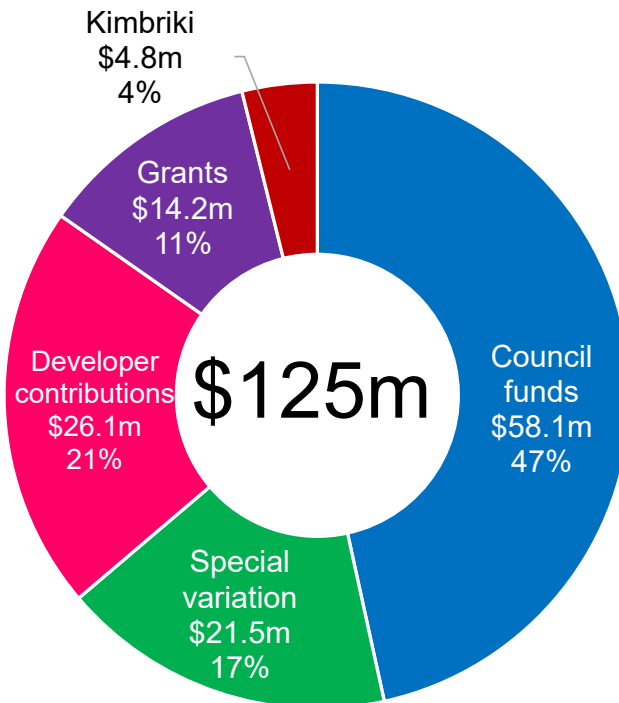
Details	2025/26	2026/27	(Increase)/Decrease	
	Original Budget \$'000	Draft Budget \$'000	\$'000	%
<b>Employee benefits and on-costs</b>	<b>(178,274)</b>	<b>(189,890)</b>	<b>(11,615)</b>	<b>(6.5%)</b>
- Local Government Award: ↑\$8.6m				
- Increased staff resourcing - Compliance and Lifeguards (Special Variation funded): ↑\$0.7m				
- Project staff costs moved from Agency (Materials and Services) to Employee benefits and on-costs: ↑\$1.7m				
			Full-time equivalent staff (excl casuals): 1,344 - additional 20 positions - incl Children's Services (5), SV funded (5) and temporary COSMO (core systems replacement) project roles (10)	
<b>Materials and services</b>	<b>(187,083)</b>	<b>(191,580)</b>	<b>(4,497)</b>	<b>(2.4%)</b>
<b>Other expenses</b>	<b>(22,344)</b>	<b>(22,010)</b>	<b>334</b>	<b>1.5%</b>
<b>Materials and Services</b>			<b>Other Expenses</b>	
- Service increases - Special Variation: ↑\$2.7m			- Waste Levy: ↓\$1.3m	
- Waste disposal & processing: ↑\$1.8m			- Emergency Services Levy: ↑\$0.8m	
- Utilities: ↑\$1.0m			- Donations, Contributions and Assistance to Organisations: ↑\$0.2m	
- ERP project (carry over): ↑\$1.2m				
- Agency staff: ↓\$2.6m				
<b>Borrowing costs</b>	<b>(3,037)</b>	<b>(2,900)</b>	<b>138</b>	<b>4.5%</b>
<b>Borrowing costs</b> comprise:				
- interest on loans (\$0.7m) ↓\$0.2m compared to 2025/26 (due to repayment of loan balances)				
- interest expense related to leases (\$0.1m) and				
- \$2.1m for the unwinding of the discounted asset remediation liability for the Kimbriki waste landfill				
<b>Depreciation, amortisation and impairment</b>	<b>(54,594)</b>	<b>(56,973)</b>	<b>(2,379)</b>	<b>(4.4%)</b>
Depreciation expense is projected to increase in line with anticipated asset revaluations and completion of capital works projects delivering new and upgraded assets.				

Northern Beaches Council

**Capital expenditure summary**

	2025/26 Original Budget \$'000	2026/27 Draft Budget \$'000	(Increase)/Decrease	
			\$'000	%
New capital works	(43,692)	(48,010)	(4,318)	(9.9%)
Capital renewal works	(61,306)	(76,702)	(15,397)	(25.1%)
<b>Total capital expenditure</b>	<b>(104,998)</b>	<b>(124,712)</b>	<b>(19,714)</b>	<b>(18.8%)</b>

**Capital expenditure funding**



## Draft Capital Works Program 2026/27 - Detail

2026/191092

			2026/27 (YEAR 1)	
Project	Description of Work*	New / Renewal	Total Budget \$'000	Special Variation funding included in total \$'000
<b>Digital and Information Technology</b>				
IT infrastructure and devices replacements	• Replacement of IT hardware	Renewal	2,650	
<b>Subtotal Digital and Information Technology</b>			<b>2,650</b>	<b>-</b>
<b>Library Services</b>				
Library books - replacement	• Replacement of library resources	Renewal	771	
Library local priority grant purchases	• Installation and trial of 24/7 infrastructure at Mona Vale Library	New	36	
<b>Subtotal - Library Services</b>			<b>807</b>	<b>-</b>
<b>Community, Arts &amp; Culture</b>				
Coast walk - art trail	• Planning and delivery of permanent public art projects at Newport, Collaroy and Long Reef	Renewal	395	
Glen Street Theatre equipment purchases	• Renewal of assets (eg. audio equipment, sound equipment) at Glen Street Theatre	Renewal	234	184
<b>Subtotal - Community, Arts &amp; Culture</b>			<b>629</b>	<b>184</b>
<b>Transport &amp; Civil Infrastructure</b>				
Bus stop renewal works	Includes: • 98 Hilma Street, Collaroy Plateau - bus stop slab • 117 Darley Road, Manly - 2 bus stop slabs • Beatrice Street, before Gordon Street, Balgowlah Heights - bus stop slab and seat • German International School, Terrey Hills - bus stop slab and seat • Additional bus stop slab, tactiles and seats at various locations on a needs basis	Renewal	276	164

\* This program is subject to reprioritisation to manage emerging risks and changes in asset conditions.

<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Car park renewal works	<ul style="list-style-type: none"> <li>• Repair and resurface Church Point Reserve Car park with drainage improvement at Pittwater Road, Church Point</li> </ul>	Renewal	<b>1,235</b>	400
Footpath renewal works	<ul style="list-style-type: none"> <li>• See detailed program for list of streets</li> </ul>	Renewal	<b>1,465</b>	
Kerb and gutter renewal works	<ul style="list-style-type: none"> <li>• See detailed program for list of streets</li> </ul>	Renewal	<b>2,147</b>	884
Retaining wall renewal works	<ul style="list-style-type: none"> <li>• Park Avenue, Avalon Beach - slope stabilisation</li> <li>• Kangaroo Street, Manly - slope stabilisation</li> <li>• McCarrs Creek Road - landslide remediation works</li> <li>• Additional slope stabilisation works at various locations will also be programmed and completed.</li> </ul>	Renewal	<b>2,420</b>	1,309
Road renewal program	<ul style="list-style-type: none"> <li>• See detailed program for list of streets</li> </ul>	Renewal	<b>12,763</b>	4,360
Bridge renewal works	<ul style="list-style-type: none"> <li>• Minor bridge renewal various locations</li> </ul>	Renewal	<b>80</b>	
Wharves works program	<ul style="list-style-type: none"> <li>• Mackerel Wharf, Great Mackerel Beach</li> <li>• Bayview Wharf, Bayview</li> <li>• Currawong Wharf, Currawong – design only</li> <li>• Localised structural renewals (e.g piles) across various wharves</li> </ul>	Renewal	<b>4,300</b>	1,898
Major plant renewal	<ul style="list-style-type: none"> <li>• Renewal of major plant.</li> </ul>	Renewal	<b>5,271</b>	
Light fleet renewal	<ul style="list-style-type: none"> <li>• Renewal of light fleet.</li> </ul>	Renewal	<b>2,843</b>	
Tidal pools refurbishment	<ul style="list-style-type: none"> <li>• Bayview Tidal Pool - full renewal including seawall repairs and new access ramp.</li> <li>• Additional minor renewals at various locations.</li> </ul>	Renewal	<b>502</b>	
New footpaths	<ul style="list-style-type: none"> <li>• See detailed program for list of new footpaths</li> </ul>	New	<b>1,864</b>	364
New traffic facilities	<ul style="list-style-type: none"> <li>• Safer Neighbourhoods Narrabeen</li> <li>• Kentwell Road, North Manly - shared user crossing</li> </ul>	New	<b>1,764</b>	364

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Scotland Island roads and drainage improvements	• Thompson Street, Scotland Island - pavement construction with drainage improvement	New	<b>165</b>	
Warriewood Valley - traffic and transport infrastructure	• Upgrades on Boondah Road, Warriewood including road upgrade, cycle and pedestrian paths, culvert upgrade, roundabout construction, new pedestrian crossings and lighting, improved drainage and planting and landscaping.	New	<b>10,032</b>	
Church Point - New infrastructure	• Completion of upgrades to Pittwater Road and McCarrs Creek, including speed reduction measures, a pedestrian refuge and upgrades to kerb and gutter.	New	<b>1,296</b>	
Kerb and gutter new works	• 226-230 McCarrs Creek Road, Church Point • Allen Avenue, Bilgola Plateau • Bilgola Avenue, Bilgola Plateau	New	<b>212</b>	12
Bus stop infrastructure – new works	• Warringah Road, Narraweena (opposite Alfred Street) - new bus stop infrastructure	New	<b>29</b>	29
Traffic facility delivery - accelerated	• Commonwealth Parade, Manly - raised pedestrian crossing	New	<b>109</b>	
Safer schools infrastructure	• Oliver Street, Freshwater - cycleway • Oliver Way, Mona Vale - pedestrian refuge upgrade • South Creek Road, Cromer - pedestrian crossing upgrade • Park Street, Mona Vale - pedestrian crossing upgrade • Carawa Road, Cromer - new footpath and upgrade of 2 existing pedestrian crossings • Melwood Avenue, Killarney Heights - pedestrian crossing upgrade • Headland Road, North Curl Curl - new pedestrian crossing • Quirk Road, Manly Vale - new raised pedestrian crossing	New	<b>3,141</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
The Strand Dee Why Beach upgrade	Design and community engagement for the upgrades of The Strand, Dee Why Beach, project.	New	<b>500</b>	
<b>Subtotal - Transport &amp; Civil Infrastructure</b>			<b>52,412</b>	<b>9,782</b>

**Parks & Open Space**

Sportsfield renewal program	<ul style="list-style-type: none"> <li>• Melwood Oval, Forestville War Memorial Playing Fields - renewal of synthetic sportsfield surface and cricket nets) - stage 1 planning</li> <li>• Drainage renewal at Dee Why sportsfields, Weldon Oval (John Fisher Park, Curl Curl) and Griffith Park sportsfield (Collaroy).</li> </ul>	Renewal	<b>1,391</b>	
Reserves renewal program	<ul style="list-style-type: none"> <li>• East and West Esplanade, Manly - renewal of lights</li> <li>• Ivanhoe Park, Raglan St, Manly - renewal of path and paving</li> </ul>	Renewal	<b>665</b>	
Foreshores renewal program	<ul style="list-style-type: none"> <li>• Manly Beach - repoint and replace eroded top course stones of seawall</li> <li>• West Esplanade, Manly - renewal of timber stairs and boardwalk ramp</li> <li>• Normanhurst Street, Elvina Bay - renewal of timber seawall</li> <li>• Wellings Reserve, Balgowlah - renewal of uneven stone stairs at New Street East</li> <li>• Ellery's Punt Reserve, Seaforth - Seawall Renewal at Manly Road (design only)</li> <li>• Park Road, North Narrabeen - repoint and address subsidence behind wall</li> <li>• East and West Esplanade, Manly - repoint and address localised areas of subsidence behind wall</li> </ul>	Renewal	<b>2,138</b>	
Recreational trails renewal program	<ul style="list-style-type: none"> <li>• Trail renewal on sections of Narrabeen Lagoon Trail, Manly Dam, Manly to Spit Walk, Coast Walk (Dee Why to Curl Curl) and Warriewood Wetlands</li> </ul>	Renewal	<b>776</b>	354

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Playground renewal program	<p>Renewal of the following playgrounds:</p> <ul style="list-style-type: none"> <li>• Palmgrove Park, Avalon</li> <li>• Briony Reserve, Mona Vale</li> <li>• Truman Reserve, Cromer</li> <li>• Brown Street Reserve, Forestville</li> <li>• Stirgess Reserve, Curl Curl</li> <li>• Makim Reserve, North Curl Curl</li> <li>• JAF Fenwick Reserve, Seaforth</li> <li>• Manly Lagoon Reserve, Manly</li> <li>• Crown Road Reserve, Queenscliff</li> <li>• Avalon Beach Reserve, Avalon</li> <li>• Wheeler Park, Narrabeen (planning)</li> <li>• Goroka Reserve, Beacon Hill (design)</li> <li>• Patanga Reserve, Frenchs Forest (planning)</li> <li>• John Fisher Park, North Curl Curl (design)</li> </ul> <p>The following additional works will also be completed:</p> <ul style="list-style-type: none"> <li>• Softfall reactive renewals, various locations</li> <li>• Childcare &amp; community renewals, various locations</li> <li>• Play equipment reactive renewals, various locations</li> </ul>	Renewal	<b>1,446</b>	409
Rockpool renewal program	<ul style="list-style-type: none"> <li>• Avalon and Bilgola Rockpools - detailed design and major renewal</li> <li>• Palm Beach Rockpool - detailed design</li> <li>• Fairy Bower Rockpool, Manly - renewal of lower section of staircase</li> <li>• Dee Why Rockpool - Renewal of pump well, railing and grates</li> <li>• Planning for future renewal works including for the North Narrabeen, Fairlight and Newport Rockpools</li> </ul>	Renewal	<b>1,196</b>	1,196
Commercial centre renewal	<ul style="list-style-type: none"> <li>• Forestville Shops, Forestville - renewal of sections of paving and streetscape infrastructure</li> <li>• Pittwater Road, Narrabeen - renewal of streetscape infrastructure (design)</li> </ul>	Renewal	<b>822</b>	
Balgowlah commercial centre renewal	<ul style="list-style-type: none"> <li>• Renewal of paving at Balgowlah commercial</li> </ul>	Renewal	<b>580</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Dinghy storage	• Taylors Point, Clareville - renewal of dinghy racks	Renewal	<b>40</b>	
Foreshores - new and upgrades	• Detailed design for reinstatement of Flat Rock Track, Killarney Heights	New	<b>164</b>	164
Sports club capital assistance program	• Community grants program to support infrastructure at local sporting clubs	New	<b>100</b>	
Warriewood Valley - public space and recreation	• Upgrades of Fields 2 and 5 at Boondah Reserve, including surface upgrades, irrigation and lighting. • Detailed design for proposed hard court installation on Fields 6/7	New	<b>1,500</b>	
Commercial centre upgrade program	• North Narrabeen Shops, Narrabeen - streetscape improvements • Seaforth Centre, Manly (design only)	New	<b>1,000</b>	-
Reserve - new pathway and lighting program	• LM Graham Reserve, Manly - pathway lighting • Kangaroo Reserve, Manly - design for lighting • Village Park, Mona Vale - design for lighting	New	<b>300</b>	-
Clontarf masterplan implementation	• Improving the flow of the carpark at the entry to the reserve • Installation of gym equipment and three point basketball hardcourt	New	<b>1,370</b>	
Frenchs Forest precinct park upgrades	• Akora Reserve, Frenchs Forest	New	<b>450</b>	
Ivanhoe Park masterplan implementation	• Landscape associated with upgraded Gross Pollutant Trap and drainage improvements • New paved entry treatments • Renewed sensory garden • New heritage style suite of signs	New	<b>300</b>	
Condover Reserve remediation design	• Condover Reserve, North Balgowlah - design and planning for engineered water management controls and minor retaining works at the slip face	New	<b>242</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Avalon Place Plan implementation	<ul style="list-style-type: none"> <li>Formalisation of Streets as Shared Spaces in Old Barrenjoey Road, including paving, lighting, shade, seating and landscaping</li> <li>Provision of a bike park</li> </ul>	New	<b>1,492</b>	1,042
Manly Dam upgrade	<ul style="list-style-type: none"> <li>Picnic Areas 3 and 4 - finalisation of the draft concept design and undertake community engagement</li> </ul>	New	<b>83</b>	
Parkes Reserve, Collaroy Plateau playground	<ul style="list-style-type: none"> <li>New playground at Parkes Reserve, Collaroy Plateau</li> </ul>	New	<b>188</b>	
Governor Phillip Reserve masterplan implementation	<ul style="list-style-type: none"> <li>New path network to improve movement at Governor Phillip Reserve, Palm Beach</li> </ul>	New	<b>750</b>	
North Narrabeen Reserve masterplan implementation	<ul style="list-style-type: none"> <li>North Narrabeen Reserve - Planning for a new sportsfield (Field 7) and car parking</li> </ul>	New	<b>110</b>	
Catherine Park, Scotland Island	<ul style="list-style-type: none"> <li>Upgraded foreshore area, path networks, stormwater management, environmental approvals</li> </ul>	New	<b>250</b>	
Manly Place Plan implementation	<ul style="list-style-type: none"> <li>Design for the activation of Market Place</li> </ul>	New	<b>300</b>	
Seaforth Bike Park	<ul style="list-style-type: none"> <li>Install a new intermediate/advanced level bike park at Seaforth Oval Reserve, near the overflow car park.</li> </ul>	New	<b>440</b>	
Shelly Beach Foreshore Upgrade	<ul style="list-style-type: none"> <li>Design and engagement on proposed design for Shelly Beach, Manly</li> </ul>	New	<b>150</b>	
<b>Subtotal - Parks &amp; Open Space</b>			<b>18,240</b>	<b>3,165</b>

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
<b>Environment &amp; Resilience</b>				
Planned stormwater renewal works	<ul style="list-style-type: none"> <li>• The Strand, Whale Beach - investigation of solution for failed outlet</li> <li>• Winbourne Road Creek, Brookvale - remediation works</li> <li>• Darley Road, Manly - drainage renewal works</li> <li>• Burringbar Street, North Balgowlah - headwall renewal and bank stabilisation works</li> </ul> <p>The following work will also be undertaken LGA-wide</p> <ul style="list-style-type: none"> <li>• investigation of stormwater high risk inlets</li> <li>• reconstruction of poor condition pipes</li> <li>• reconstruction poor condition pits</li> <li>• low-medium risk stormwater works</li> <li>• relining works on poor condition pipes</li> </ul>	Renewal	<b>4,960</b>	2,468
Reactive stormwater renewal works	• Requests, emergency and high risk minor construction works - LGA-wide	Renewal	<b>781</b>	25
Gross pollutant trap renewal works	<p>• Stormwater gross pollutant trap design and specification inputs to enable construction requirements.</p> <p>Renewal of gross pollutant traps and water quality devices at:</p> <ul style="list-style-type: none"> <li>• East Manly Cove Beach, Manly</li> <li>• Ashburner Street, Manly</li> <li>• Endeavour Drive, Frenchs Forest</li> <li>• Karoola Street, Narraweena</li> <li>• Martin Luther Place, Allambie Heights</li> </ul>	Renewal	<b>107</b>	
South Collaroy foreshore renewal	• Renewal of stormwater assets, including stormwater pipes, culverts, pits, outlets, and a gross pollutant trap	Renewal	<b>3,900</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Tristram Road Beacon Hill pipe augmentation	<ul style="list-style-type: none"> <li>• Excavation and installation of new stormwater pipes, culverts and inlet pits</li> <li>• Construction of swales or detention basins (if required)</li> <li>• Integration with existing residential systems (where feasible)</li> </ul>	Renewal	<b>280</b>	280
Ocean outfall renewal works	Planning for renewal of high-risk ocean outfalls, including: <ul style="list-style-type: none"> <li>• Raglan Steet, Manly</li> <li>• Pine Street, Manly</li> <li>• Dee Why Beach</li> </ul>	Renewal	<b>136</b>	136
Manly Aquatic Centre heat pump	• Design and installation of heat pump and substation, and associated building works	Renewal	<b>4,988</b>	102
Water saving and re-use initiatives	• Stony Range Regional Botanic Garden, Dee Why - reduce potable water use by approximately 2.1ML per annum	Renewal	<b>17</b>	
Collaroy- Narrabeen coastal protection works	<ul style="list-style-type: none"> <li>• Frazer Street and Frazer Reserve, Narrabeen - coastal protection works and beach access stairs</li> <li>• Clarke Street to Mactier Street, Narrabeen - planning for works</li> </ul>	New	<b>2,865</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Planned stormwater new works	<ul style="list-style-type: none"> <li>• Melwood Ave, Forestville - investigation of inlet capacity</li> <li>• Cormack St, Balgowlah - assessment of drainage capacity, overland flow paths and flood mitigation measures</li> <li>• Ivanhoe Park, Manly - drainage improvements</li> <li>• Manly stormwater study</li> <li>• Battle Boulevard, Seaforth - drainage improvements (design)</li> <li>• Bilbette Place, Frenchs Forest - drainage improvements (design)</li> <li>• Prince Alfred Parade, Newport -catchment analysis</li> <li>• King St to Bishop St, Newport - flooding and stormwater improvements (design)</li> <li>• Bilgola Ave, Bilgola Beach - drainage improvements</li> <li>• Kerb and gutter drainage improvements - various locations</li> </ul>	New	<b>1,929</b>	
Warriewood Valley creekline works	<ul style="list-style-type: none"> <li>• Rehabilitation of Narrabeen Creek upstream of the Jubilee Avenue Bridge (planning and design)</li> </ul>	New	<b>100</b>	
New stormwater quality improvement devices	<ul style="list-style-type: none"> <li>• Bert Payne Park, Newport - stormwater design works</li> </ul>	New	<b>37</b>	37
Flood mitigation infrastructure program	<ul style="list-style-type: none"> <li>• Mooramba and Redman Roads Dee Why - feasibility study into storage basin options</li> <li>• Clontarf Reserve and Holmes Ave, Clontarf - drainage improvement works (design)</li> <li>• Balgowlah Rd and Alexander St, Manly - drainage upgrades (design)</li> <li>• Balgowlah catchment study and concept design</li> <li>• Alkira Circuit, Narraweena - culvert upgrades</li> </ul>	New	<b>1,055</b>	1,055

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
1 Geelong Road Cromer culvert upgrade	• Pre-Construction works as part of new pipe construction	New	<b>200</b>	
Oxford Falls Road west flood mitigation	• Construction of bridge over causeway at Oxford Falls Road West	New	<b>500</b>	
<b>Subtotal - Environment &amp; Resilience</b>			<b>21,856</b>	<b>4,102</b>

**Property, Buildings & Beach Services**

Public amenities works program	Renewal and refresh works to: • Collaroy Surf Life Saving Club • Manly Dam (Picnic Area 4) • Lawrence St, Freshwater • Dee Why Swim Club • Little Manly Kiosk public amenities refresh • Lagoon Park, Queenscliff • Cromer Community Centre	Renewal	<b>1,074</b>	
Community Buildings Works Program	Renewal and upgrades to: • Cromer Community Centre • Glen Street Theatre • Ted Blackwood Centre, Warriewood • Allambie Heights Public Hall • North Narrabeen Community Centre • Curl Curl Youth and Community Centre  Continued implementation of keyless entry systems to Community Centres - various locations	Renewal	<b>1,552</b>	
Community centres minor works program	• Replacement of end-of-life air conditioning units at various locations • Facility improvements, including new floor finished, joinery, kitchen and fittings, paint finish to walls and light fittings	Renewal	<b>173</b>	

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Operational buildings works program	<ul style="list-style-type: none"> <li>• Ongoing replacement of end of life electrical equipment, plant and structural elements</li> <li>• Replacement of end of life security system across Council buildings (planning)</li> </ul>	Renewal	<b>988</b>	436
Sport buildings works program	<ul style="list-style-type: none"> <li>• Manly Oval Pavilion - upgrades to change rooms, female friendly designs and top level of pavilion</li> <li>• Kitchener Park, Mona Vale - facilities upgrade and female friendly design</li> <li>• Abbott Road and Spring Street, Curl Curl - sports amenities refresh</li> <li>• Dee Why Park sports amenities refresh</li> <li>• Killarney Heights Oval - sports amenities renewal</li> </ul>	Renewal	<b>1,395</b>	
Beach buildings works program	<ul style="list-style-type: none"> <li>• Pantry Building, Manly Beach - remedial works</li> <li>• Freshwater Beach - renewal of lifeguard hut</li> </ul>	Renewal	<b>385</b>	
Disability access compliance works (DDA)	<ul style="list-style-type: none"> <li>• Newport SLSC - replacement lift</li> <li>• Freshwater SLSC - accessible amenities upgrade</li> </ul>	Renewal	<b>415</b>	164
Building Code of Australia compliance works (BCA)	<ul style="list-style-type: none"> <li>• Roof anchor systems - LGA-wide</li> <li>• Newport Scout Hall - removal and replacement of asbestos</li> <li>• Replacement of asbestos electrical boards across approximately 10 Council buildings</li> <li>• Bungan Lane Car Park - remedial works to meet fire compliance related to access stairs</li> <li>• Manly Dam - accessibility upgrade to amenities Picnic Area 4</li> </ul>	Renewal	<b>743</b>	487

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<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Emergency buildings works program	<ul style="list-style-type: none"> <li>• Replacement of air conditioning units at various sites across the LGA</li> </ul>	Renewal	<b>151</b>	
Glen Street Theatre renewal works	<ul style="list-style-type: none"> <li>• Roof sheeting/design replacement and alterations</li> <li>• Equipment and heating, ventilation and air conditioning improvements</li> <li>• Electrical upgrades</li> <li>• Replacement of flooring finishes, furniture and paint finishes</li> </ul>	Renewal	<b>1,473</b>	872
Mona Vale Cemetery works program	<ul style="list-style-type: none"> <li>• New Memorial Garden</li> </ul>	Renewal	<b>50</b>	
Sydney Lakeside Holiday Park	<ul style="list-style-type: none"> <li>• Synthetic grass for campsites (planning and design)</li> <li>• Cladding replacement</li> <li>• External painting of cabins</li> <li>• CCTV</li> <li>• Air conditioning replacement in cabins</li> <li>• Ensuite blocks upgrade</li> </ul>	Renewal	<b>501</b>	
Multi storey car park renewal works	<ul style="list-style-type: none"> <li>• Bungan Lane Car Park, Mona Vale - fencing of the top level</li> <li>• Whistler Street Car Park, Manly - upgrades including lift repairs, concrete spalling works and fencing of the top level</li> <li>• Peninsula Car Park, Manly - lift replacement</li> </ul>	Renewal	<b>591</b>	491
Cromer Depot improvement plan works	Execution of rectification and renewal works at Cromer Depot	Renewal	<b>151</b>	
Children's centres works program	<ul style="list-style-type: none"> <li>• Structural repairs to Roundhouse Childcare</li> <li>• Reactive works will also be completed as required</li> </ul>	Renewal	<b>171</b>	

\* This program is subject to reprioritisation to manage emerging risks and changes in asset conditions.

<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Library buildings works program	<ul style="list-style-type: none"> <li>• Glen Street Library, Belrose - replacement of carpets on ground floor (planning and design), slab repairs and blind replacements</li> <li>• Dee Why Library - carpet replacement top floor, repainting and refinishing ceiling (planning)</li> <li>• Mona Vale Library - improvements to further facilitate 24/7 access</li> </ul>	Renewal	<b>170</b>	
Surf Life Saving Club minor renewal works	<ul style="list-style-type: none"> <li>• Minor renewal works at North Narrabeen SLSC, North Steyne SLSC and South Curl Curl SLSC.</li> <li>• Continuation towards construction certificate at Newport SLSC.</li> <li>• Bungan Beach SLSC - repairs</li> <li>• Dee Why SLSC - roof renewal, bathroom, first aid room and nippers canteen refurbishment</li> <li>• Collaroy SLSC - replacement of external door with roller door</li> </ul>	Renewal	<b>1,804</b>	
Boondah Road Amenities	<ul style="list-style-type: none"> <li>• Renewal of Boondah Road amenities</li> </ul>	Renewal	<b>1,200</b>	
Technical building plant renewal	<ul style="list-style-type: none"> <li>• Manly Art Gallery - Stage 2 HVAC (planning)</li> <li>• Switchboard renewals (various)</li> </ul>	Renewal	<b>654</b>	654
Grandstands renewal	<ul style="list-style-type: none"> <li>• Brookvale Oval - remediated concrete surfaces and roofing structures, new metalwork to balustrades</li> </ul>	Renewal	<b>55</b>	55
Warringah Aquatic Centre renewal works	<ul style="list-style-type: none"> <li>• Plant replacement as required</li> <li>• Grandstand amenities refurbishment</li> <li>• Roof repair investigations (planning and design)</li> <li>• Yoga room refresh including flooring, painting and cabinetry</li> </ul>	Renewal	<b>503</b>	327

\* This program is subject to reprioritisation to manage emerging risks and changes in asset conditions.

<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
Manly Aquatic Centre renewal works	<ul style="list-style-type: none"> <li>• Centre improvements</li> <li>• Plant equipment and replacement including back up pumps</li> <li>• Minor and emergency works</li> </ul>	Renewal	<b>222</b>	
West Esplanade Accessible Amenity	<ul style="list-style-type: none"> <li>• New unisex public accessible toilet facility</li> <li>• Removal of existing smaller attached accessible amenity</li> </ul>	New	<b>213</b>	55
Freshwater Beach amenities	<ul style="list-style-type: none"> <li>• Delivery of new amenities block at Freshwater Beach</li> </ul>	New	<b>1,542</b>	
Newport Oval sports amenities upgrade	<ul style="list-style-type: none"> <li>• Continue design work for expansion</li> </ul>	New	<b>50</b>	
Jamieson Park Sailing and Recreation Facility	<ul style="list-style-type: none"> <li>• Progress detailed design for new fit for purpose facility following DA determination.</li> </ul>	New	<b>500</b>	500
Manly Life Saving Club	<ul style="list-style-type: none"> <li>• Progress detailed design for new fit for purpose facility following DA determination.</li> </ul>	New	<b>1,000</b>	
Female friendly sports facilities program	<ul style="list-style-type: none"> <li>• Cromer 1 and Careel Bay (design and planning)</li> </ul>	New	<b>200</b>	200
Income generating assets program	<ul style="list-style-type: none"> <li>• Reactive renewals of income-generating assets and pre-emptive maintenance where funding allows</li> </ul>	Renewal	<b>50</b>	
Killarney Heights Amenities	<ul style="list-style-type: none"> <li>• New ambulant and disabled amenities - construction and delivery</li> <li>• Baby changing facilities - construction and delivery</li> </ul>	New	<b>80</b>	-
<b>Subtotal - Property, Buildings &amp; Beach Services</b>			<b>18,053</b>	<b>4,241</b>
<b>Waste Management &amp; Cleansing</b>				
Public place bin enclosures	<ul style="list-style-type: none"> <li>• Replacement of public bin enclosures</li> </ul>	Renewal	<b>107</b>	
<b>Subtotal - Waste Management &amp; Cleansing</b>			<b>107</b>	-

\* This program is subject to reprioritisation to manage emerging risks and changes in asset conditions.

<b>Project</b>	<b>Description of Work*</b>	<b>New / Renewal</b>	<b>Total Budget \$'000</b>	<b>Special Variation funding included in total \$'000</b>
<b>Capital Projects</b>				
Connecting Communities - cycleways program	• Bilgola Beach - foreshore access improvement to Allen Ave, including bridge across drainage reserve	New	<b>1,000</b>	
Warringah Recreation Centre, North Manly upgrades	• Construction of a new fit for purpose facility, including new tennis and squash facilities and new car park to service the golf clubhouse • Localised adjustments to drainage and other infrastructure	New	<b>4,131</b>	
<b>Subtotal - Capital Projects</b>			<b>5,131</b>	<b>-</b>
<b>Kimbriki</b>				
Kimbriki vehicles	• Scheduled replacement of vehicles	Renewal	<b>200</b>	
Kimbriki renewal program	• Enhance essential site infrastructure including the road network, surface and leachate water management system, and electrical infrastructure	Renewal	<b>668</b>	
Kimbriki other	• Replacement of office equipment including IT assets	Renewal	<b>79</b>	
Kimbriki gas capture system	• Design and install landfill gas collection systems to capture and destroy methane produced by decomposing waste to reduce greenhouse gas emissions and control odour.	New	<b>80</b>	
Kimbriki future cell development	• Design and develop fully engineered landfill cells for safe containment of waste which involves earthworks and the installation of lining and leachate collection systems.	New	<b>2,200</b>	
Kimbriki stage 2 landfill resource recovery facility	• Design and construct a Landfill Resource Recovery Facility to increase resource recovery from mixed waste destined for landfill.	New	<b>1,600</b>	
<b>Subtotal - Kimbriki</b>			<b>4,828</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS PROGRAM 2026/27</b>			<b>124,712</b>	<b>21,474</b>

\* This program is subject to reprioritisation to manage emerging risks and changes in asset conditions.

**Kerb and Gutter renewal projects**

Short description of work	Suburb(s)	Street(s)	Length (m)
Repair kerb and gutter	Curl Curl	Griffin Road	654
Repair kerb and gutter	Balgowlah	Maretimo St / New St	352
Repair kerb and gutter	Bilgola Plateau	Allen Ave	50
Repair kerb and gutter	Brookvale	Wattle Road	956
Repair kerb and gutter	Clontarf	Moore St	568
Repair kerb and gutter	Clontarf	Peronne Avenue	492
Repair kerb and gutter	Belrose	Glen Street	688
Repair kerb and gutter	Freshwater	Carrington Parade	352
Repair kerb and gutter	Forestville	Ryrie Avenue	724
Repair kerb and gutter	Beacon Hill	Willandra Road	400
Repair kerb and gutter	Seaforth	Macmilan Street	484
Repair kerb and gutter	Wheeler Heights	Rose Ave	672
Repair kerb and gutter	Dee Why	May Road	278
Repair kerb and gutter	Freshwater	Robert Street	280
<b>Special Variation Funding</b>			
Repair kerb and gutter	Newport	Ismona Avenue	92
Repair kerb and gutter	Fairlight	Griffiths St	156
Repair kerb and gutter	Belrose	Calool Crescent	653
Repair kerb and gutter	North Curl Curl	Playfair Road	216
Repair kerb and gutter	Curl Curl	Carrington Parade	284
Repair kerb and gutter	Belrose	Karalta Crescent	325
Repair kerb and gutter	Wheeler Heights	Penrith Avenue	601
Repair kerb and gutter	Freshwater	Surfers Parade	415
Repair kerb and gutter	Belrose	Bundaleer Road	309
Repair kerb and gutter	Wheeler Heights	Ettalong Street	294

**Footpath Renewal Projects**

<b>Short description of work</b>	<b>Street(s)</b>	<b>Suburb(s)</b>
Willandra Villages Retirement Community	From Little Willandra Road to Alkira Circuit	Narraweena
West Street	Pittwater Road to Carter Road	Brookvale
Whale Beach Road	Burrawong Road to Alexander Road	Whale Beach
Barrenjoey Road Footpath at Newport Oval	Gladstone Road to Bardo Road	Newport
Waterloo Street at St Josephs Church	Lagoon Street to Ocean Street	Narrabeen
Condamine Street Crn Kentwell Road	No.387-391	Allambie Heights
Upper Gilbert Street	Rowe Street to James	Manly
Wattle Road Footpath & New Pram Ramps	Hardbord Road to Ethel Street	Brookvale
Warringah Road Frenchs Forest	16 Rodborough Rd - 2 Courtley Rd	Frenchs Forest
Wickham Lane	25 Old Barrenjoey Road	Avalon Beach
Quirk Road	Lovett Street to Campell Parade	Manly Vale
Footpath Renewal (various locations TBC as per forward works program)		
Handrail (various locations)		
Pram Ramps (various locations)		
Accessways & Stairs (various locations)		
Footpath Grinding (Various Locations)		

**Road Renewal Projects**

Short description of work	Street(s)	Suburb(s)	Length (m)
Repair and resurfacing	Griffin Road	Curl Curl	370
Repair and resurfacing	Maretimo St / New St	Balgowlah	200
Repair and resurfacing	Allen Ave	Bilgola Plateau	184
Repair and resurfacing	Bilgola Avenue	Bilgola Plateau	148
Repair and resurfacing	Wattle Road	Brookvale	540
Repair and resurfacing	Moore St	Clontarf	320
Repair and resurfacing	Peronne Avenue	Clontarf	280
Repair and resurfacing	May Road	Dee Why	372
Repair and resurfacing	Glen Street	Belrose	390
Repair and resurfacing	Carrington Parade	Freshwater	200
Repair and resurfacing	Ryrie Avenue	Forestville	410
Repair and resurfacing	Willandra Road	Beacon Hill	400
Repair and resurfacing	Rose Ave	Wheeler Heights	380
Repair and resurfacing	Macmillan Street	Seaforth	340
Repair and resurfacing	Robert Street	Freshwater	280
Repair and resealing	Various roads	Northern Beaches LGA	
Repair and resealing	Larool Road	Terrey Hills	360
Crack Sealing	Various roads	Northern Beaches LGA	

**Approved SV Funding**

**4,921**

**Special Variation Funding**

Repair and resurfacing	Ismona Avenue	Newport	125
Repair and resurfacing	Carrington Parade	Curl Curl	160
Repair and resurfacing	Griffiths St	Fairlight	209
Repair and resealing	Thuddungra Road	Duffys Forest	130
Repair and resealing	McLean Street	Ingleside	440
Repair and microsurfacing	Various roads		
Repair and microsurfacing	Playfair Road	North Curl Curl	290
Repair and microsurfacing	Karalta Crescent	Belrose	325
Repair and microsurfacing	Penrith Avenue	Wheeler Heights	601
Repair and microsurfacing	Surfers Parade	Freshwater	415
Repair and microsurfacing	Bundaleer Road	Belrose	309
Repair and microsurfacing	Ettalong Street	Wheeler Heights	294
Repair and rejuvenation	Cooyong Road	Terrey Hills	273
Repair and rejuvenation	Currong Circuit	Terrey Hills	326
Repair and rejuvenation	Mary Street	Beacon Hill	214
Repair and rejuvenation	May Gibbs Way	Frenchs Forest	313
Repair and rejuvenation	Jamieson Avenue	North Curl Curl	166
Repair and rejuvenation	Jamieson Parade	Collaroy	135
Repair and rejuvenation	Bilberry Avenue	Bilgola Plateau	321
Repair and rejuvenation	Calool Crescent	Belrose	653

### New Footpaths Program

Locations	Short description of work
Merelyn Road, Belrose	Provide a 1.5m footpath in Merelyn Road on the eastern side between Glen Street and Blackbutts Road
Maretimo Street, Balgowlah	Provide a 1.5m footpath in Maretimo Street on the eastern side between Violet Street and Upper Beach Street (including to the bus shelter)
Pound Avenue, Frenchs Forest	Provide a 1.5m footpath in Pound Avenue on the southern side between Mimosa Street and Yindela Street
Anzac Avenue, Collaroy	Provide a 1.5m footpath in Anzac Avenue on the southern side between Pittwater Road and Seaview Parade
Rodborough Road, Frenchs Forest	Provide a 1.5m footpath in Rodborough Road on the northern side between 12 Rodborough Road and 14 Rodborough Road
Tralee Avenue, Killarney Heights	Provide a 1.5m footpath in Tralee Avenue on the southern side between Bangar Close and Glengariff Avenue
Madison Way, Frenchs Forest	Provide a 1.5m footpath in Maddison Way on the western side between informal ROW from Aquatic Centre Car Park and Aquatic Drive
Elaine Avenue, North Avalon	Provide a 1.5m footpath along unformed path between Elaine Avenue and Yellow Brick Road
Coramba Street, North Balgowlah	Provide a 1.5m footpath along southern side of Coramba Street between Taree Avenue and Eileen Street
Waldon Road, Belrose	Provide a 1.5 m footpath along the northern side of Waldon road between Forest Way and Dell Street
Miles Street, Brookvale	Provide a 1.5m footpath in Miles Street on the northern side, part way between Ada Avenue and Ethel Avenue
<b>Special Variation Funding</b>	
Undercliff Road, Freshwater	Provide 1.5m footpath along northern side of Undercliff Road.
Athol Street, Frenchs Forest	Provide a 1.5m footpath along eastern side of Athol Street.
Abbott and Lewis Streets, Balgowlah Heights	Provide a 1.5m footpath in Abbott Street and Lewis Street on the northern side and eastern side between the raised pedestrian crossing and Balgowlah Heights Public School



# Northern Beaches Council Committee Framework



Category	Summary Definition and Principles	Council resolution required?
Reference Groups	<ul style="list-style-type: none"> <li>Formal committees (advisory only, not decision making) organised and run by Council</li> <li>Members involve community and stakeholder representatives and councillors</li> <li>Members to be appointed in line with the Appointment of Community and Stakeholder Representatives Policy</li> <li>Terms of reference to identify membership requirements</li> <li>Supported by staff</li> </ul>	Yes
Statutory Committees	<ul style="list-style-type: none"> <li>Organised and run by Council in accordance with statutory requirements</li> <li>Terms of reference to identify membership requirements</li> <li>Members may involve Mayor, councillors, stakeholders, staff, independent members or community members as required</li> <li>Supported by staff</li> </ul>	Yes
Joint Stakeholder Committees (External)	<ul style="list-style-type: none"> <li>Organised and run by external agency</li> <li>Terms of reference determined by agency or in consultation with Council</li> <li>Members may involve Mayor, councillors, stakeholders, staff, independent members or community members as required</li> <li>Supported by staff</li> </ul>	Yes
Joint Stakeholder Committees (Council)	<ul style="list-style-type: none"> <li>Organised and run by Council</li> <li>Terms of reference determined by Council</li> <li>Members may involve Mayor, councillors, stakeholders, staff, independent members or community members as required</li> </ul>	Yes
Memberships	<ul style="list-style-type: none"> <li>External associations that offer membership to Council</li> <li>Terms of membership determined by agency</li> <li>Members may include Mayor, councillors or staff</li> </ul>	Yes
Project Working / Project Advisory Groups	<ul style="list-style-type: none"> <li>Project based advisory groups aligned to approved projects for the term of the engagement process.</li> </ul>	No

	<ul style="list-style-type: none"> <li>• Implemented as required by staff as part of the engagement approach for projects.</li> <li>• Supported by staff.</li> <li>• Community and stakeholder members only. Mayor and ward councillors may be invited to participate as established by Terms of Reference and approved by CEO.</li> </ul>	
Community Groups	<ul style="list-style-type: none"> <li>• Self-appointed and managed.</li> <li>• Includes resident groups, sports groups, environment groups (200+) etc.</li> <li>• Invited to be included in all project engagement activities.</li> </ul>	No

**Responsible Officer**

Executive Manager Governance & Risk

[governance@northernbeaches.nsw.gov.au](mailto:governance@northernbeaches.nsw.gov.au)

**Revision History**

Revision	Date adopted	Change	TRIM
1	22 Feb 2022	Adopted by Council	2022/165351



northern  
beaches  
council

# MINUTES

## AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING

held in the Flannel Flower Room, Civic Centre, Dee Why on

**TUESDAY 9 DECEMBER 2025**

MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

**Minutes of the Audit, Risk and Improvement Committee meeting  
held on Tuesday 9 December 2025  
in the Flannel Flower Room, Civic Centre, Dee Why  
Commencing at 2:00pm**

**ATTENDANCE:**

**Members of the Committee**

Chair Stephen Horne  
Member Robert Lagaida  
Member Tiffany Roxburgh  
Member Peter Sheville - *remote*  
Member Nicholas Beaugeard

**Council Officers (attendees)**

Scott Phillips	Chief Executive Officer
Kelly Loveridge	Chief Operating Officer
Sally Hall	Internal Ombudsman
Sarah Dunstan	Executive Manager Governance & Risk
Aline Fernandes	Internal Auditor
Lesley Milbourne	Principal Governance Officer

**Council Auditors (attendee)**

Ms Susan Prichard	Director of Financial Audit Services, Audit Office of NSW
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**Guest Attendees**

Cr Sue Heins	Mayor ( <i>left at 3.59pm</i> )
Cr Jody Williams	Councillor
Andrew Anderson	Director - Performance Audit, Audit Office of NSW
Ben Ellem	Associate Director - Performance Audit, Audit Office of NSW

**Visiting Staff**

Todd Dickinson	Director Environment & Open Space
Caroline Foley	Chief Financial Officer
Jodie Crawford	Acting Executive Manager Environment & Resilience
Mark Jones	Executive Manager Strategy, Performance & Records
Catherine Macfarlane	Team Leader – Organisational Performance
David Griffiths	Chief Information Security Officer
Terry Burrell	Deputy CFO Transactional Accounting
Eva Robinson	Senior Treasury & Projects Accountant

MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 1.0 APOLOGIES

No apologies were received.

The Audit, Risk and Improvement Committee (ARIC) welcomed new independent member, Peter Sheville, and new Council representative, Councillor Nick Beauguard.

## 2.0 DISCLOSURES OF INTEREST

Robert Lagaida advised he is no longer the Chair of Blacktown City Council's ARIC and has joined Willoughby Council's ARIC.

Tiffany Roxburgh advised she has been appointed as the Garvan Institute of Medical Research's body corporate representative for the institute's membership of the Australian Genomic Cancer Medicine Centre.

## 3.0 CONFIRMATION OF MINUTES

### 3.1 MINUTES OF THE AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 9 SEPTEMBER 2025

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#### OUTCOME

That the minutes of the Audit, Risk and Improvement Committee Meeting held on 9 September 2025, copies of which were previously circulated to all members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

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### 3.2 MINUTES OF THE EXTRAORDINARY AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING HELD ON 9 SEPTEMBER 2025

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#### OUTCOME

That the minutes of the Extraordinary Audit, Risk and Improvement Committee Meeting held on 9 September 2025, copies of which were previously circulated to all members, are hereby confirmed as a true and correct record of the proceedings of that meeting.

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## 4.0 ITEMS RESOLVED BY EXCEPTION

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#### OUTCOME

Item 6.2 was dealt with by exception.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

**6.2 FINANCE UPDATE**

**PURPOSE**

The purpose of this report is to provide an update on the financial performance of the Council as at 30 September 2025.

---

**OUTCOME**

That the Audit, Risk and Improvement Committee note the finance update for the quarter end 30 September 2025.

---

**5.0 ACTION ITEMS FROM MINUTES**

**5.1 ACTION ITEMS UPDATE**

**PURPOSE**

The purpose of this report is to provide the Audit, Risk and Improvement Committee (ARIC) with a progress update on the actions arising from the minutes of previous meetings of the ARIC and those actions completed since the previous meeting.

**DISCUSSION**

Confirmed all actions have been completed.

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**OUTCOME**

That the Audit, Risk and Improvement Committee note the progress on actions arising from the minutes of previous meetings.

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**6.0 STANDING ITEMS**

**6.1 VERBAL UPDATE BY THE CHIEF EXECUTIVE OFFICER**

**PURPOSE**

The purpose of this report is to provide the Audit, Risk and Improvement Committee with a brief update on current issues, particularly those relating to areas of potential risk for Council.

**DISCUSSION**

The CEO advised there were no updates beyond those provided in camera and in the agenda reports and invited ARIC members to raise any questions. The ARIC discussed the use of jet skis.

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**OUTCOME**

That the Audit, Risk and Improvement Committee note the Chief Executive Officer's verbal update.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

*NOTE: The order of business was changed after Item 6.1 to the following order: Item 12.1, 8.1, 8.2, 11.1, 11.2, 7.1, 9.1, 10.1, 10.2, 13.1 and other business.*

## **12.0 FEATURE TOPIC**

### **12.1 BRIEFING FROM KIMBRIKI BOARD ON ANNUAL PERFORMANCE**

#### **PURPOSE**

The purpose of this report is for the independent board of Kimbriki Environmental Enterprises (KEE) to provide a briefing to ARIC members on the annual performance of the company.

#### **DISCUSSION**

KEE reported strong financial results this year, high recycling (82% of waste diverted from landfill), and effective governance. Collaboration with Council and strategic planning for long-term site management were highlighted.

The ARIC noted KEE's unique governance model ensures the Board focuses on strategic issues and plans for the future. As a separate entity there is agility and opportunity to trial and innovate. The Kimbriki Eco House and Garden is an example of this. So too is the HUB, a collaboration between Kimbriki and 3 resident not-for-profit organisations, including Peninsula Senior Citizens Toy Repair Group that work together to support each other and KEE to reduce waste to landfill.

KEE's partnership with Hornsby Council was discussed, as was a strategic focus on innovations to remove problem waste from landfill such as VENM, engineered timber, and free drop-off for embedded batteries and polystyrene.

The Board advised that with waste recovery at 82% capital expenditure will be required to further sustainable waste management.

The ARIC asked questions about KEE's revenue results, risk assessment framework, insurance, FOGO, organisational culture and succession planning for the Board and organisation.

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#### **OUTCOME**

That the Audit, Risk and Improvement Committee note the report.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 8.0 IMPROVEMENT

### 8.1 ARTS & CULTURE - SERVICE REVIEW

#### PURPOSE

The purpose of this report is to present the findings and recommendations from the service review of the Arts & Culture Service to the Audit, Risk and Improvement Committee (ARIC).

#### DISCUSSION

The review recommended operational improvements and service level changes. Methodology and councillor engagement were discussed.

The ARIC was advised that to address the identified operational challenges a number of operational improvements have been made, focusing on enhancing service delivery and creating efficiencies.

The ARIC discussed the reporting and methodology undertaken including how Councillor feedback is taken, asset management and financial reporting.

#### ACTIONS

- Council's service review framework to be sent to Peter Sheville.

---

#### OUTCOME

That the Audit, Risk and Improvement Committee note the findings and recommendations of the service review for the Arts and Culture Service.

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### 8.2 COMMUNICATION AND GRAPHIC DESIGN SERVICE REVIEW

#### PURPOSE

The purpose of this report is to present the findings and recommendations of the service review for Communication and Graphic Design Services to the Audit, Risk and Improvement Committee (ARIC).

#### DISCUSSION

The review identified operational improvements across key areas, aimed at improving service efficiency including strengthening project tracking, project prioritisation, use of templates, applying a risk-based approach to reduce delays, financial management, business partnerships, service alignment and establishing greater executive oversight to guide strategic directions.

The ARIC discussed the options presented in the review. In response to a question from the committee, the COO confirmed that significant data is available to identify which communication channels receive the least community feedback to enable a prioritisation process.

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#### OUTCOME

That the Audit, Risk and Improvement Committee note the findings and recommendations of the Service Review for the Communication and Graphic Design Service.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 11.0 EXTERNAL AUDIT

### 11.1 PERFORMANCE AUDIT – COASTAL MANAGEMENT

#### PURPOSE

The purpose of this report is to provide an update to the Audit, Risk, and Improvement Committee (ARIC) on recent findings of the NSW Audit Office Coastal Management Performance Audit.

The Audit Office's Ben Ellem and Andrew Anderson presented.

#### DISCUSSION

The coastal management framework under the *Coastal Management Act 2016* (the Act), aims to deliver strategic and integrated management, use and development of the coast by state and local government for the social, cultural and economic wellbeing of the people of NSW.

The Audit Office examined whether the Department of Climate Change, Energy, the Environment and Water (DCCEEW), Department of Planning, Housing and Infrastructure (DPHI) and 3 local councils (City of Coffs Harbour, Shoalhaven City and Northern Beaches Councils) are effectively implementing the framework to manage the NSW coast.

The Audit Office staff thanked Council staff for their responsiveness and noted they had a good experience working with the Northern Beaches Council team.

The audit found DCCEEW is not effectively overseeing and facilitating implementation of the framework and as a result, the Act's objectives are not being achieved.

All audited councils are developing Coastal Management Plans (CMPs) to support coastal management and strategic land use planning, but the process is taking longer than anticipated.

The Performance Audit Report makes 8 recommendations to be implemented by September 2026 with 6 assigned for NSW Government and 2 for local councils, with no specific recommendations for Northern Beaches Council. The Audit Office also provided each council with a Detailed Findings report. Council is implementing improvements on the basis of the 2 audit reports.

The committee noted the long-term sustainability risks, particularly financial, to Council in implementing coastal management plans

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#### OUTCOME

That the Audit, Risk and Improvement Committee note the outcome of the NSW Audit Office Coastal Management Performance Audit.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

**11.2 AUDIT OFFICE CLOSING REPORT AND MANAGEMENT LETTER FOR THE 2024/25  
FINANCIAL YEAR**

**PURPOSE**

The purpose of this report is to provide the Audit, Risk and Improvement Committee with the Audit Office of NSW Engagement Closing Report and Management Letter on the final phase of the audit for the year ended 30 June 2025 for their review.

**DISCUSSION**

The Engagement Closing Report informs the Chief Executive Officer, the Mayor and the ARIC of audit findings relevant to their responsibilities and oversight of Council's financial statements.

Following the completion of the final phase of the audit of Northern Beaches Council's 2025 financial statements, the Audit Office of NSW provided its Management Letter, in which 3 low risk issues were raised.

The Audit Office advised that it was a clean audit. The committee acknowledged this and that the COSMO system transition was underway during this time and was well managed.

Caroline Foley thanked the ARIC for its assistance reviewing the draft response to the Management Letter.

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**OUTCOME**

That the Audit, Risk and Improvement Committee note the Audit Office of New South Wales Management Letter on the final phase of the audit for the year ended 30 June 2025 and the 2025 Engagement Closing Report.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 7.0 INTERNAL AUDIT

### 7.1 INTERNAL AUDIT UPDATE REPORT

#### PURPOSE

The purpose of this report is to provide an update to the Audit, Risk and Improvement Committee (ARIC) on all aspects of Internal Audit work since the last ARIC meeting.

#### DISCUSSION

The report provided updates on audit activity since the June ARIC meeting, including: status of the 2024-25 and 2025-26 internal audit plans; a summary of outcomes of completed audits and reviews since the September ARIC meeting; and an update on the status of audit recommendations and opportunities, generated in previous internal audits.

Staff advised that the internal audit plan is progressing and complying fully with new guidelines for internal audit.

Committee members provided feedback, suggesting auditing WH&S for outdoor staff (the CEO advised that SafeWork will be auditing self-insurers such as Northern Beaches Council next year), and cyber security more frequently given the breadth of this topic

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#### OUTCOME

That the Audit, Risk and Improvement Committee note:

1. The status of the 2024-25 and 2025-26 internal audit plans.
  2. The outcomes of the internal audit reports and reviews completed since September 2025 ARIC.
  3. The status of audit recommendations and opportunities generated in previous internal audits.
  4. The 6 month extension to an Information and Digital Technology (IDT) audit action.
-

MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## **9.0 FRAUD AND RISK MANAGEMENT**

### **9.1 INFORMATION AND CYBER SECURITY UPDATE**

#### **PURPOSE**

The purpose of this report is to present the Audit, Risk and Improvement Committee with an overview of Council's information and cyber security progress and achievements.

#### **DISCUSSION**

Progress was reported on the cyber strategy and roadmap initiatives, maturing of operational security risk management, staff training, artificial intelligence (AI) governance and contributing to the security of the local government sector.

Council participated in the Australian Signals Directorate's sector-wide incident response exercise in December which was valuable for local government, including regional councils.

The committee discussed the above issues in detail, including the impact of COSMO, potential for benchmarking Council's cyber preparedness, AI risk tools being developed at the federal level, and the value of Council's Information Security Steering Committee, the format of which has and will continue to be responsive to feedback from the ARIC.

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#### **OUTCOME**

That the Audit, Risk and Improvement Committee note:

1. The progress made to date on previously reported initiatives.
  2. The increasing maturity of Council's security governance and risk processes.
  3. The ongoing work to align security governance and management processes to global industry standards.
-

MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 10.0 SPECIAL AGENDA ITEMS

### 10.1 ANNUAL INVESTMENT POLICY REVIEW

#### PURPOSE

The purpose of this report is to provide the Investment Policy (Policy) to the Audit, Risk and Improvement Committee (ARIC) for review.

#### DISCUSSION

Council's Investment Policy, adopted on 26 July 2022, is due for annual review by the ARIC.

Council's investment advisors have reviewed the policy, noting that there have been no changes to the Ministerial Investment Orders over the last 12 months, and confirmed the policy's alignment with the Orders and guidelines issued by the Office of Local Government.

No changes were recommended to the list of approved investments or credit limit frameworks in the current policy. No changes are proposed to the policy at this time.

Staff clarified that the review provides advice on Council's investment strategy and mix of investments as well as confirming the policy complies with the Ministerial Orders. The Chair noted ARIC has looked at the investment advisors' review of the policy in depth over time and challenged any apparent assumptions to ensure the advice was tailored to the specific needs of this council.

The COO will ensure future reports explicitly reference the scope of work undertaken in the review, not only the compliance with Ministerial Order and guidelines.

#### ACTIONS

Future reports will explicitly highlight the scope of work undertaken in the review, not only the compliance with Ministerial Order and guidelines.

---

#### OUTCOME

That the Audit, Risk and Improvement Committee note the review of the Investment Policy and that no changes to the Investment Policy are proposed.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

**10.2 ATO GUIDANCE ON PAYMENTS TO COMMITTEE MEMBERS**

**PURPOSE**

The purpose of this report is to inform ARIC members on the Australian Taxation Office (ATO) response to a request by Local Government NSW for class rulings on whether superannuation, PAYG withholding tax and other obligations apply to payments made to members of Audit, Risk and Improvement Committees (ARIC), Planning Panels and other ad hoc committees ("the Committees").

**DISCUSSION**

New guidance from the Australian Taxation Office (ATO) requires ARIC members to be treated as employees for superannuation and tax purposes, prompting administrative changes.

Council is updating payment processes to ensure superannuation, PAYG and GST treatment align with the ATO's guidance, including paying members directly and ceasing to pay or claim GST.

Letters will be sent to all members to confirm arrangements.

The CEO will continue to discuss the issue with LGNSW and ARIC members will keep the CEO/COO informed of administrative approaches taken by other councils..

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**OUTCOME**

That the Audit, Risk and Improvement Committee note the report.

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**13.0 GENERAL BUSINESS**

**13.1 AGENDA ITEMS FOR NEXT MEETING**

**PURPOSE**

The purpose of this report is to present to the Audit, Risk and Improvement Committee (ARIC) the proposed agenda items for the ordinary March 2026 meeting.

**DISCUSSION**

The March agenda was agreed, noting that the ARIC's workplan can be reviewed and amended as and when needed and upcoming agendas adjusted to reflect any changes.

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**OUTCOME**

That the ARIC discussed the proposed March 2026 agenda.

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MINUTES OF AUDIT, RISK AND IMPROVEMENT COMMITTEE MEETING - 9 DECEMBER 2025

## 13.2 ITEMS FOR NOTATION TO GOVERNING BODY

### DISCUSSION

The CEO thanked the committee for inviting Councillors to attend ARIC meetings on a rotational basis.

The committee discussed further mechanisms which could improve communication and advice on key issues to the governing body, including notable discussions and observations.

Items for notation to the governing body from this ARIC meeting are as follows:

**Kimbriki Environmental Enterprises** - KEE provided its annual briefing to the ARIC, reporting strong financial results over the year

**Service reviews** – highlighted the importance of Councillor input

**Project COSMO** - the transition was identified as well managed according to the Audit Office

**Audit Office of NSW's Engagement Closing Report and Management Letter** – provided a clean audit for Northern Beaches Council

**Investment policy** – an independent review demonstrated it is fit for purpose; when the policy is submitted to Council for approval it will be accompanied by ARIC's advice to assist Council's decision-making

**Cyber security risk management** – potential benchmarking was discussed

**Audit Office's Coastal Management Audit** - demonstrated challenges with the NSW Government's oversight and facilitation of the framework and funding.

Items for notation will be captured at each future ARIC meeting and will be included in the reporting of the minutes to the Council.

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### OUTCOME

The ARIC agreed to provide additional commentary 'items for notation' contained within the ARIC minutes and tabled to the governing body.

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## 14.0 NEXT MEETING

**Monday 2 March 2026**

*The meeting closed at 4:49pm*

*This is the final page of the Minutes comprising 14 pages of the Audit, Risk and Improvement Committee held on Tuesday 10 December 2025*



## Early Learning Strategy 2026-2035



We acknowledge the Traditional Custodians of these lands  
and show respect to Elders, past, present and emerging.

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## Executive summary

Early Learning Services are valued as an essential part of Council's commitment to a healthy and engaged community.

Our integrated early learning services and play-based approach sets the benchmark for early childhood learning across the Northern Beaches.

Council's early learning services are accessible, equitable and flexible. They enable community connections and support community values.

International and Australian research over many years has demonstrated the positive social and economic impacts of early education and care.

There are current and emerging local factors which effect the delivery of early learning services including:

- changing populations
- the need for accessible services
- changes in the early childhood education and care sector as well as the workforce
- potential impacts of the low and mid-rise housing policy.

This updated Early Learning Strategy (the Strategy) is designed to ensure Council's services best meet the needs of the community over the coming 10 years and beyond by addressing improvement opportunities across four outcomes:

1. Integrated services
2. Accessible services
3. Workforce planning
4. Voices of children.



## Why quality is everything in Early Childhood Education and Care

Northern Beaches Council is based on Sydney's Northern Beaches and administers a 254 square kilometre region for over 270,000 residents.

The Community Strategic Plan 2040 captures the Northern Beaches community's vision for -

*A safe, diverse, inclusive and connected community that lives in balance with our extraordinary coastal and bushland environment.*

One of the practical ways Council contributes to this vision is through the provision of high quality and affordable early learning services. In particular, Council seeks to support children with inclusion support needs, as well as families on low income or living with disadvantage.

Northern Beaches Council provides early learning services for several interconnected reasons:

- Supporting the area's diverse communities and families and helping to meet their needs.
- Helping to address gaps in the services supplied by the market.
- Setting a quality benchmark for early learning.

In this Strategy, the term 'early learning services' refers to a wide range of childhood education and care services. These include:

- Long day care: a service that provides an early childhood education program delivered by a qualified teacher or educator, which provides all-day care for children from birth to school age, usually operating 10-11 hours per day.

- Pre-school: a service that provides an early childhood education program for children aged 3-5 years, delivered by a qualified teacher during NSW school terms, usually operating 7.5 hours per day.
- Family day care: a service that provides home based early childhood education programs delivered by a qualified teacher or educator, which provides all-day care for children from birth to age 12 in homes or approved venues catering for small groups of up to 7 children, with a maximum of 4 under preschool age.
- Occasional care: casual care offered from one hour to a whole day for children birth to school age.

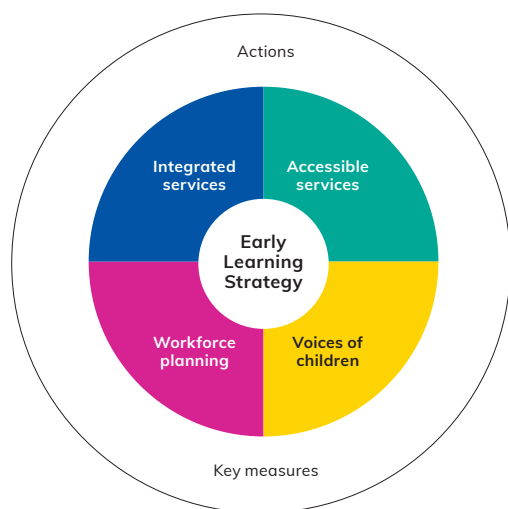
Research into the economic costs of high-intensity and crisis services has identified a range of positive economic impacts of early education and care.

Often, children, young people and their families can avoid crisis if they have earlier access to appropriate or targeted support.

High-quality early childhood education is known to be an effective early intervention approach which can significantly reduce the demand for later intervention services over time.

This Strategy will ensure that Council continues to deliver early learning services that are recognised in the sector, locally valued and support the effective early growth and development of our next generation.

Strategy on a page



Outcome	1. Integrated services	2. Accessible services	3. Workforce planning	4. Voices of children
Objective	Council manages a portfolio of integrated and multi modal services that provide flexibility for families	Council provides early learning services to give families choices that cater to their diverse needs, are conveniently located and are affordable	Council is engaged and committed to fostering children's wellbeing and education by providing consistent and quality care through the provision of a stable workforce	Council will actively listen to and include children's perspectives, ideas and feelings about their education and care, recognising children as active participants in their own learning and as individuals with unique thoughts and experiences
Actions	<p>Further establishing an innovative 'multi modal model' across existing centres which see multiple service types provided from one location</p> <p>Explore more ways in which Early Learning can collaborate with other services such as schools, care and residential services for older people and allied health to provide community connections</p>	<p>Review operational opportunities to increase flexibility for families while maintaining affordability and support service cost neutrality</p> <p>Seek funding opportunities which arise to develop additional Council-run centres in the upper Northern Beaches and/or Frenchs Forest area or align to impacts of the low and mid-rise housing</p>	<p>Engage with and plan for staff to develop appropriate skill sets required to deliver high quality early learning</p> <p>Continue to support the professional development and continuous learning for early childhood educators</p> <p>Continue to advocate along with other councils for better remuneration of educators</p>	<p>Implement structured programs for children's voices to be heard and actioned at all services</p> <p>Empower and support educators to feel confident including children's voices in the program and wider community initiatives</p>
Key measures	<p>Number of families with children enrolled across different service types</p> <p>Number of children participating in the Brighter Beginnings Health and Development Check Program</p>	<p>Number of children enrolled with higher inclusion support needs, from 'at risk' or vulnerable families, families with Aboriginal or Torres Strait Islander background and families where languages other than English spoken at home</p>	<p>Number of trainees employed across the services</p> <p>Number of Educators accessing study support</p> <p>Staff retention rates</p> <p>Staff satisfaction survey results</p>	<p>Children's voices regularly included in Educator reflections and program</p>

## Strategic line of sight

The Community Strategic Plan 2040 and Better Together 2040 set the strategic directions and goals for a safe, diverse, inclusive and connected community.

The Early Learning Strategy sets a path for the Early Learning service at Council to deliver on the following strategic directions from those leading strategies.

### Northern Beaches Community Strategic Plan 2040

Goal 8 – Our community feels safe and supported

- Improve health and wellbeing through fair access to information, health and support services.
- Work collaboratively to ensure everyone is safe from harm and danger in public and at home.

Goal 9 – Our community is connected and inclusive

- Build an inclusive and resilient community and breakdown institutional and social barriers to enable all people, irrespective of age, gender and identity to participate in community life.
- Celebrate diversity in all forms as essential to an inclusive and engaged community.
- Enhance community access to education and lifelong learning.



### Better Together 2040 Social Sustainability Strategy

Strategic direction 1 - A Safe Community

- Safe Places

Strategic direction 2 - An Inclusive Community

- Value of all people is recognised, respected and embraced
- Ensuring equity and inclusion

Strategic Direction 3 - A Connected Community

- Services programs, programs and facilities are affordable and accessible to all
- Sense of belonging to life on the Northern Beaches.





## Developing the strategy

### **Our first Children's Services Strategy**

The Children's Services Strategy was developed to guide the delivery of education and care services for children and families in our communities. Community engagement was undertaken as part of the development of the strategy including focus groups, intercept surveys, telephone interviews and customer satisfaction surveys. The Children's Services Strategy was adopted by Council on 21 May 2021.

### **What we achieved**

Since adoption in 2021 the following strategic actions from the Children's Services Strategy have been achieved:

- North Harbour Preschool opened, offering community preschool from a new location in North Balgowlah.
- Dee Why Preschool opened within Dee Why Children's Centre, offering long day care and community preschool within one location.
- Multiple connections have been established between the services and their local aged care facilities.
- The George Institute in collaboration with the University of New South Wales completed a research based Intergenerational Program at Dee Why Children's Centre.
- Manly, North Harbour and Dee Why Pre-schools successfully took part in the National Applied Trial of the Preschool Outcomes Measure, led by the Australian Council for Educational Research (ACER).
- The services successfully transitioned to a cost neutral budget in 2022.
- A significant improvement in staff retention rates.
- Received and distributed the Federal Government's Worker Retention Payment, further incentivising worker retention.
- Educational approach materials developed and distributed.
- Recipient of a NSW government Office of Local Government grant to fund two Early Childhood Diploma traineeships.
- Recipient of a Professional Development Grant from the Federal Government Department of Education to fund educator wages to attend the Northern Beaches Council Bi-annual Early Learning Conference.
- Belrose Children's Centre received the 'Excellent' rating from ACECQA for the second time.

**Our current service levels**

There are 11 Council-owned early learning services in the Northern Beaches LGA, providing 691 approved places across:

- seven long day care services
- three pre-school services
- one occasional care service
- family day care (Council recruits and supports 40 family day care educators to provide small group care and education to 246 children using this service).

These services support:

- 236 children from an English as a second language background
- 67 children from low-income families
- 59 children with high support needs.

**Table 1**

List of current Early Learning Services delivered by Council

Suburb	Name	Centre type	Places per day
Balgowlah	North Harbour Preschool	Preschool	40
Belrose	Belrose Community and Children's Centre	Long day care	78
Brookvale	Brookvale Children's Centre	Long day care	45
Brookvale	Brookvale Preschool	Occasional care & Long day care	29
Dee Why	Dee Why Children's Centre	Long day care	52
Dee Why	Dee Why Preschool	Preschool	40
Fairlight	The Roundhouse Children's Centre	Long day care	79
Manly	Manly Community Pre-school	Preschool	60
Narrabeen	Narrabeen Children's Centre	Long day care	56
Seaforth	Harbour View Children's Centre	Long day care	52
	Northern Beaches Council Family Day Care	Long day care	160
<b>Total</b>			<b>691</b>

All statistics on this page collected January 2026.

#### **Feedback from children and families**

Customer satisfaction surveys are carried out annually, with the services achieving an average satisfaction rating of 94% over the last 5 years. Families indicate that they most appreciate the safe environment provided for the children, along with the provision of creative expression and physical active play experiences, that Educators show genuine interest in the children, the organisation of the services and the approachable and supportive service Directors.

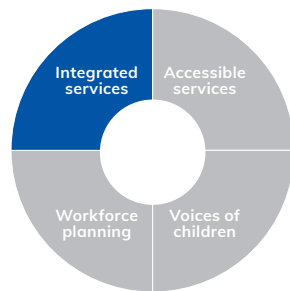
#### **Identifying opportunities for improvement**

Learning from implementation of the strategy over the last 5 years and the ongoing feedback from children and families, the following opportunities for improvement have been identified and will drive action in this strategy across the four outcomes:

- Explore further intergenerational program opportunities.
- Apply for funding opportunities to support quality as they become available.
- Continue to advocate along with other councils for permanently better remuneration for Early Learning staff.
- Apply for any available Start Strong Preschool Funding to introduce the Dee Why multi modal model across multiple services.



## Outcome 1 - Integrated services



### Objective

Council manages a portfolio of integrated and multi modal services that provide flexibility for families.

### Why focus here

This outcome responds to feedback that families are seeking greater flexibility in accessing early learning.

### What we do

Our services are always looking for ways to better integrate to support flexibility. Current practice which allows that flexibility includes:

- Dee Why Children's Centre, which offers a multi modal option for families with the co-location of long day care and preschool.
- Brookvale Children's Centre which offers a multi modal option for families with the availability of occasional care places.
- All services in partnership with NSW Health offer the Brighter Beginnings Health and Development Check program.
- Family Day Care which offers a multi modal option for families with the availability of Outside School Hours Care (OHSC) places for school age children.
- Maintaining an average cost-neutral operating model for service delivery which provides flexibility for families and increases service efficiency.

### Actions

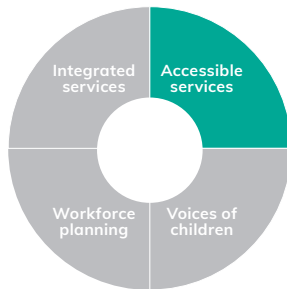
- Further establishing an innovative 'multi modal model' across existing centres which operates multiple service types provided from one location.
- Explore more ways in which Early Learning can collaborate with other services, such as schools, care and residential services for older people and allied health to provide community connections.

### Key measures

We will measure success in this outcome through:

- The number of families with children enrolled across different service types.
- The number of children participating in the Brighter Beginnings Health and Development Check Program.

## Outcome 2 - Accessible services



### Objective

Council provides early learning services to give families choices that cater to their diverse needs, are conveniently located and are affordable.

### Why focus here

Accessibility means different things to different families. For some families it is the ability to afford services at all. For others it means services located close to home, school or work.

Some families seek services which meet the specific support or programming needs of their child.

### What we do

Accessible is a foundational element of Council's early learning services, demonstrated in many ways including:

- Providing quality, inclusive and equitable practices for all children enrolled with a particular support focus for children with higher inclusion support needs.
- Prioritising enrolment referrals from family support agencies for our communities' most vulnerable families.

### Actions

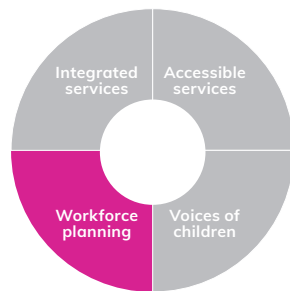
- Review operational opportunities to increase flexibility for families while maintaining affordability and support service cost neutrality.
- Seek funding opportunities which arise to develop additional Council-run centres in the upper Northern Beaches and/or Frenchs Forest or align to impacts of low and mid-rise housing.

### Key measures

We will measure success in this outcome through:

- Number of children enrolled with higher inclusion support needs, from 'at risk' or vulnerable families, from families with Aboriginal or Torres Strait Islander background and from families' where languages other than English are spoken at home.

### Outcome 3 - Workforce planning



**Objective**

Council is engaged and committed to fostering Children’s wellbeing and education by providing consistent and quality care.

**Why focus here**

Highly trained, engaged and committed staff are essential to realising positive long term social and economic outcomes from early childhood education and care.

**What we do**

The programming of activities and establishing nurturing relationships with families and children are important aspects of Council achieving and maintaining its high-quality ratings.

- We follow Child Safeguarding principles as a critical part of keeping Educators and children safe.
- Educators are required to demonstrate ongoing understanding and competence in applying service policies.
- We provide traineeships for Educators completing their Cert 111 and Diploma qualifications.
- We offer study support including paid study leave and an Education Bonus on successful completion for Educators studying for a higher qualification.
- We support student work experience and placements and promote employment opportunities at school expos.

**Actions**

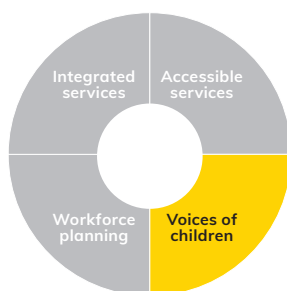
- Engage with and plan for staff to develop appropriate skill sets required to deliver high quality early learning.
- Continue to support the professional development and continuous learning for early childhood educators.
- Continue to advocate along with other councils for better remuneration of educators.

**Key measures**

We will measure success in this outcome through:

- The number of trainees employed across the services.
- The number of Educators accessing study support.
- Staff retention rates.
- Staff satisfaction survey results.

## Outcome 4 – Voices of children



### Objective

To actively listen to and include children's perspectives, ideas and feelings about their education and care, recognising children as active participants in their own learning and as individuals with unique thoughts and experiences.

### Why focus here

Children have the right to be heard in decisions affecting their lives, this is a core principle of the UN Convention on the Rights of the Child. Listening to children's voices empowers them by giving them agency and fostering critical thinking, whilst also providing Educators with insights for better decision-making for their education, care and safeguarding to ensure programs and support genuinely meets their needs and uphold their rights.

### What we do

Council has been recognised as an industry leader in educational approach and inclusion of children's voices for many years. This practice is demonstrated through:

- The Meeting of the Mind's Café at Belrose Children's Centre, a weekly meeting between children and Educators.
- Participation in the Front Project's Future Visioning Conversations with children.

### Actions

- Implement structured programs for children's voices to be heard and actioned at all services.
- Empower and support educators to feel confident in including children's voices in the program and wider community initiatives.

### Key measures

We will measure success in this outcome through:

- Children's voices are included in educator reflections and programs each week.

## Actions

The actions listed in this Strategy are presented against the four outcomes and will be implemented through the life of the plan and monitored annually.

Council will monitor and report on the following key measures through the Strategies and Plans Action List Register.

Where applicable, more detailed actions will be documented each year in Northern Beaches Council Operational Plan and the Early Learning Annual Business Plan.

Outcome	Key measure	Baseline	Reporting timeframe
<b>1. Integrated services</b>	Number of families with children enrolled across different service types	40	Annual
	Number of children participating in the Brighter Beginnings Health and Development Check Program	150	Annual
<b>2. Accessible services</b>	Number of children enrolled with higher inclusion support needs	40	Annual
	Number of children enrolled from 'at risk' families	10	Annual
	Number of children enrolled from families with Aboriginal or Torres Strait Islander background	10	Annual
	Number of children enrolled from families where languages other than English are spoken at home	150	Annual
<b>3. Workforce planning</b>	Number of trainees employed across the services	8	Annual
	Number of Educators accessing study support	4	Annual
	Average years of staff tenure	5	Annual
	Staff satisfaction survey results	75%	Annual
<b>4. Voices of children</b>	Children's voices are included in educator reflections and programs each week	Weekly	Annual





[northernbeaches.nsw.gov.au](http://northernbeaches.nsw.gov.au)

# Early Learning Strategy 2026-2035

Evidence Paper



# Service Standards – ACECQA Ratings



## National Law & Regulations

Regulations 57–62, 172(d)  
Section 153

The rating levels under the National Law and Regulations are:

- Excellent rating (the criteria for this rating level is determined by ACECQA)
- Exceeding National Quality Standard
- Meeting National Quality Standard
- Working Towards National Quality Standard
- Significant Improvement Required.

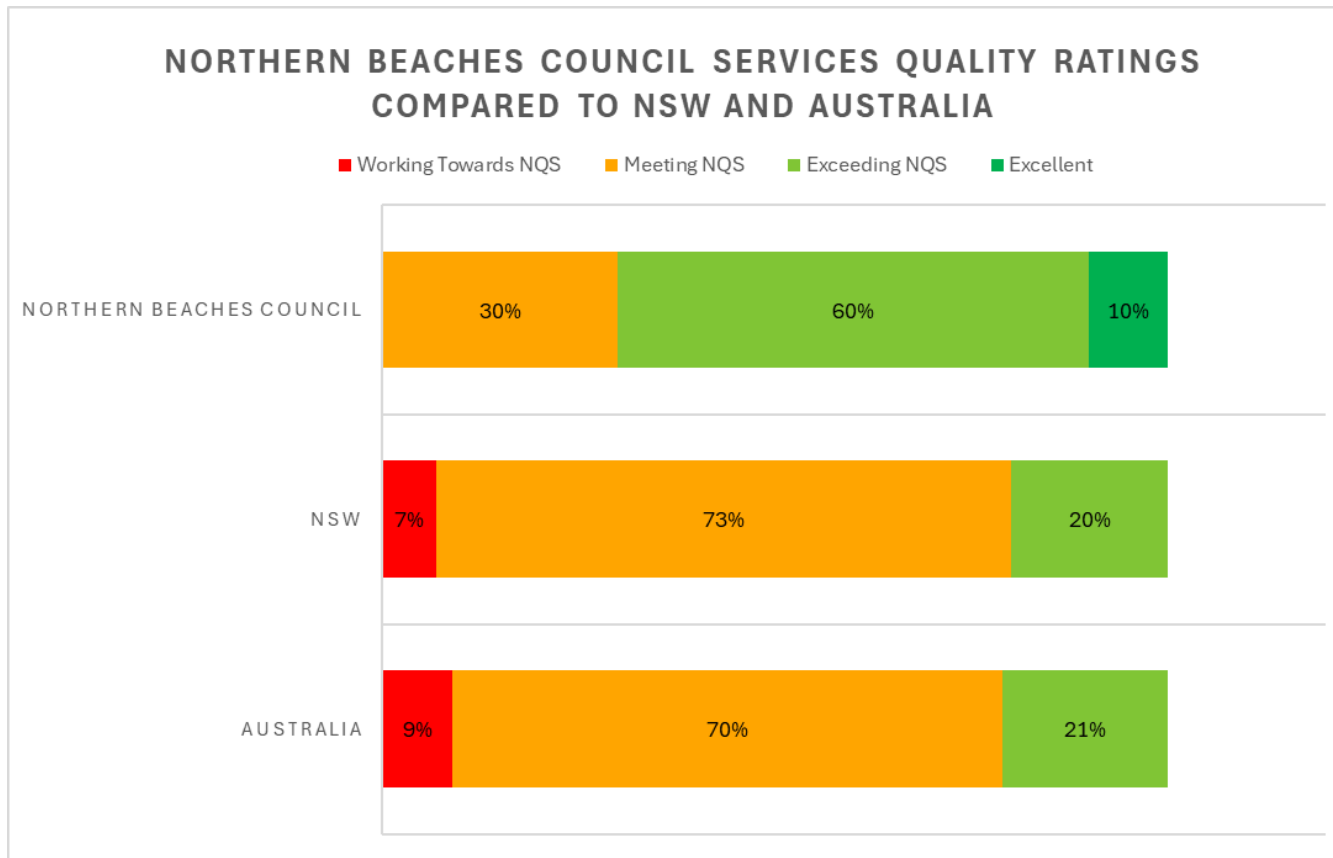
Services that have not been assessed and rated hold the provisional rating of 'Provisional – Not Yet Assessed'.

The rating certificate must be displayed at the service at all times.

### What do the ratings mean



# Service Standards – ACECQA Ratings

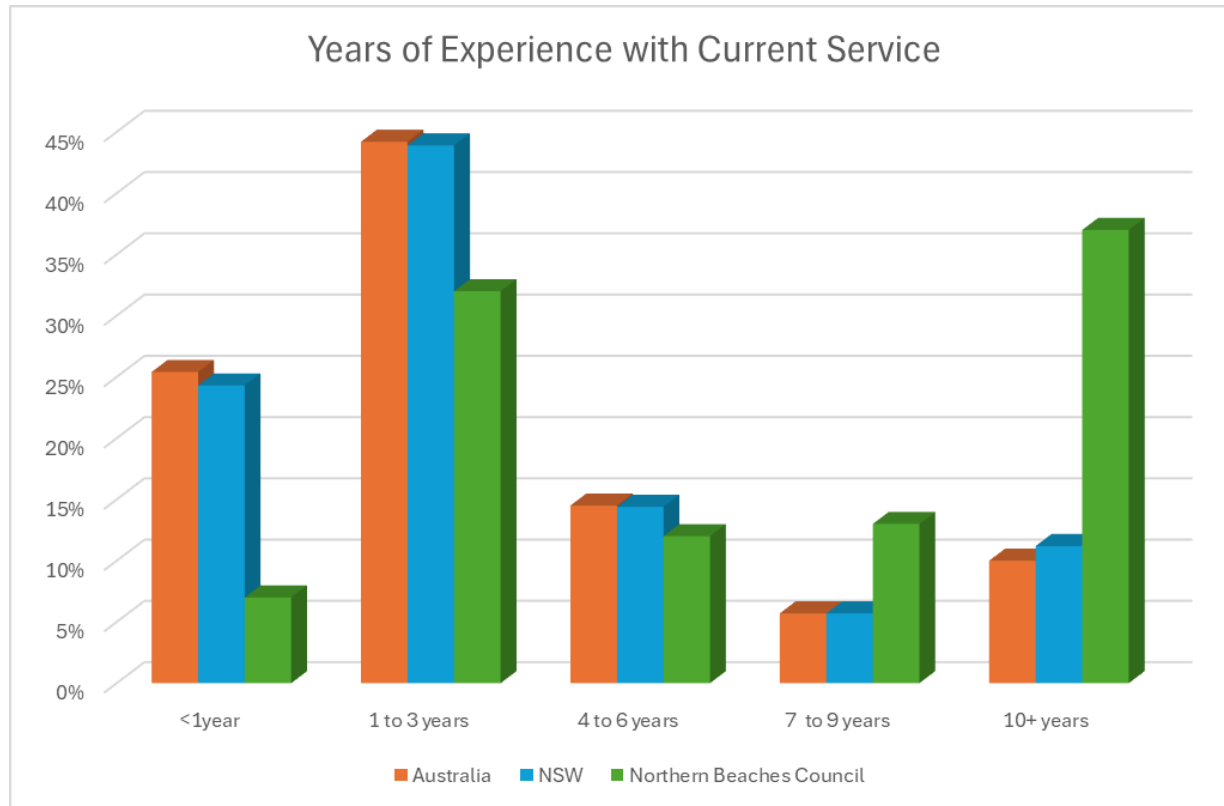


\* As only 0.2% of services in NSW and Australia are rated as “Excellent” they don’t appear on this graph.



# Workforce Retention

Northern Beaches Council Early Learning – Staff tenure



**Northern Beaches Council**  
**9.0**  
 Average Years of Tenure at Current Service

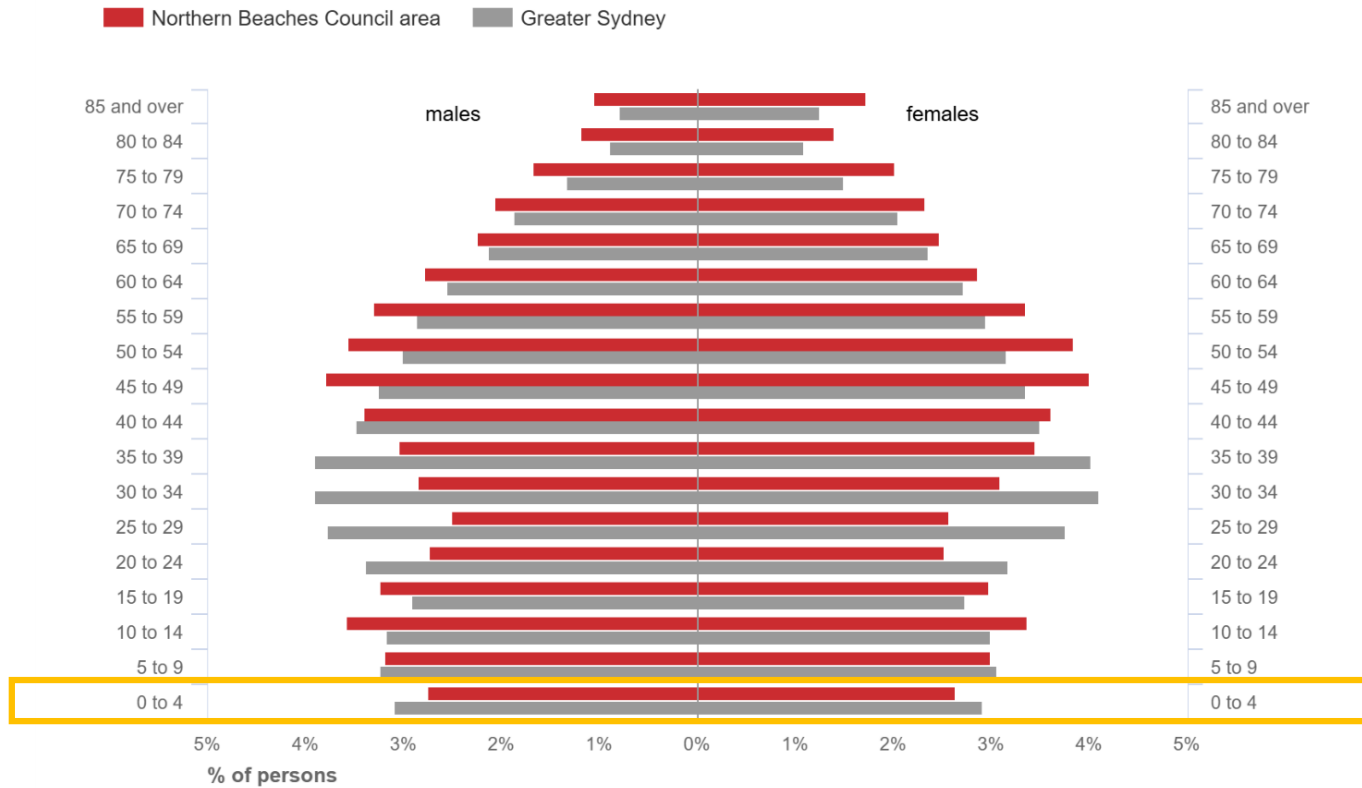
**NSW**  
**3.7**  
 Average Years of Tenure at Current Service

**Australia**  
**3.5**  
 Average Years of Tenure at Current Service



# Demographics – Population by 5-year age groups

Age-sex pyramid, 2021



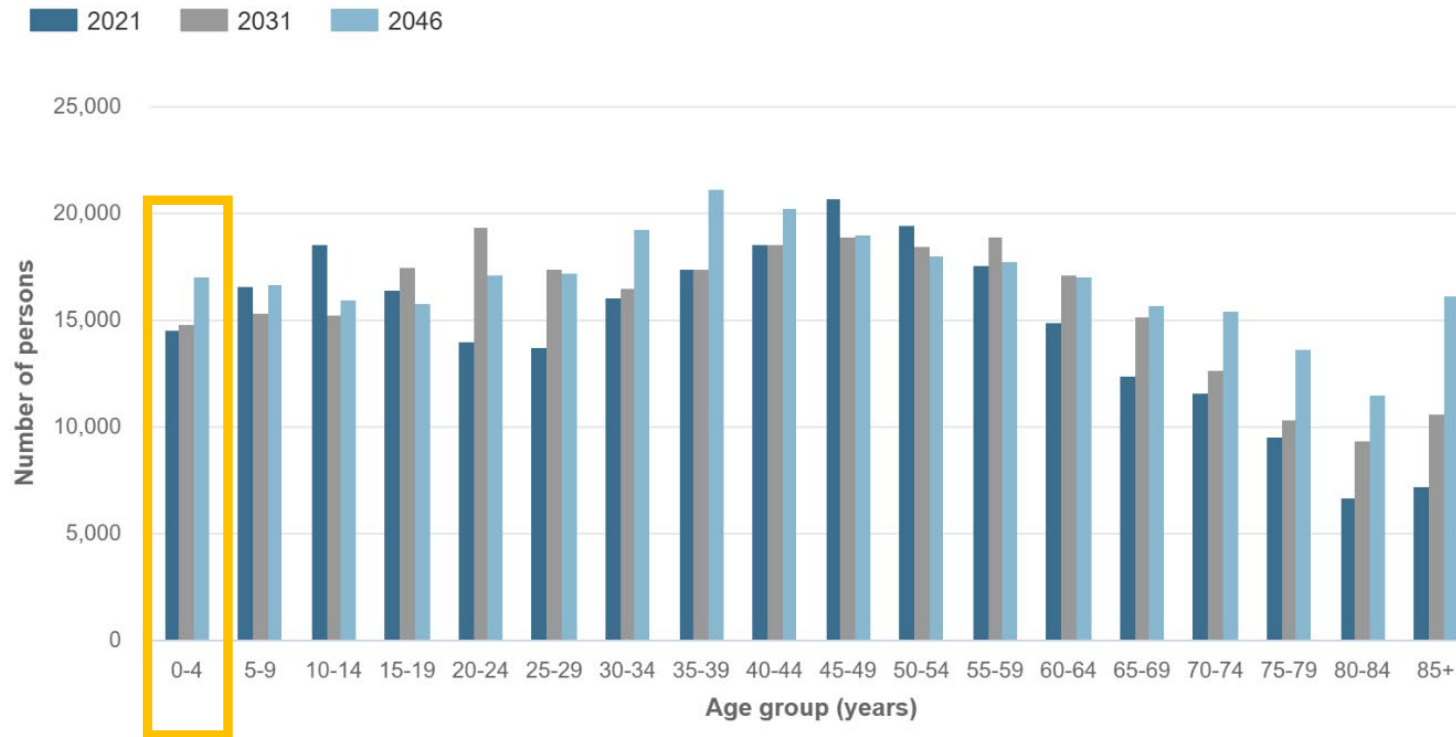
Source: Australian Bureau of Statistics, Census of Population and Housing, selected years between 1991-2021 (Enumerated data).  
Compiled and presented in profile.id by .id (informed decisions).



# Demographics – Population forecast to 2046

## Forecast age structure - 5 year age groups

Northern Beaches Council - Total persons

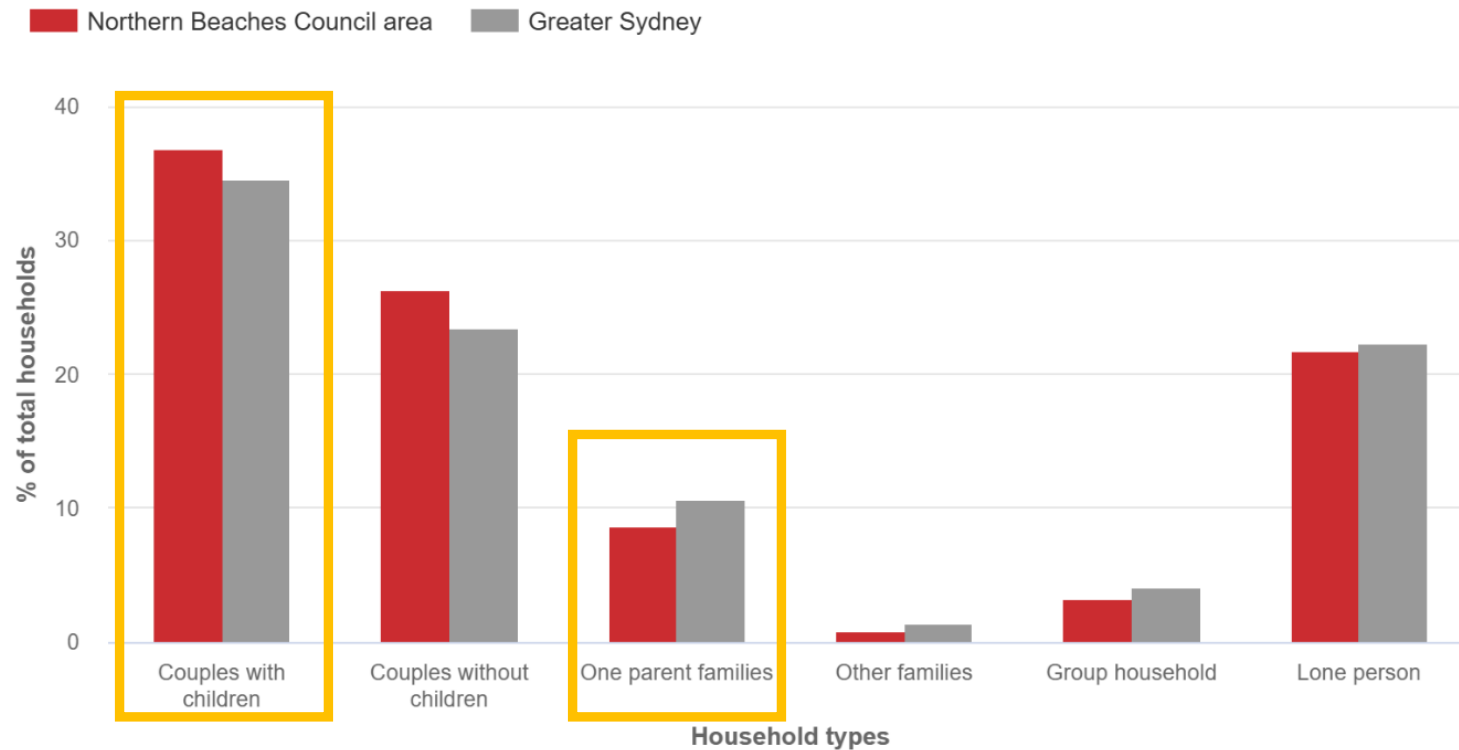


Source: Population and household forecasts, 2021 to 2046, prepared by .id([opens a new window](#)) (informed decisions), August 2024.



# Demographics – Household type

Household type, 2021



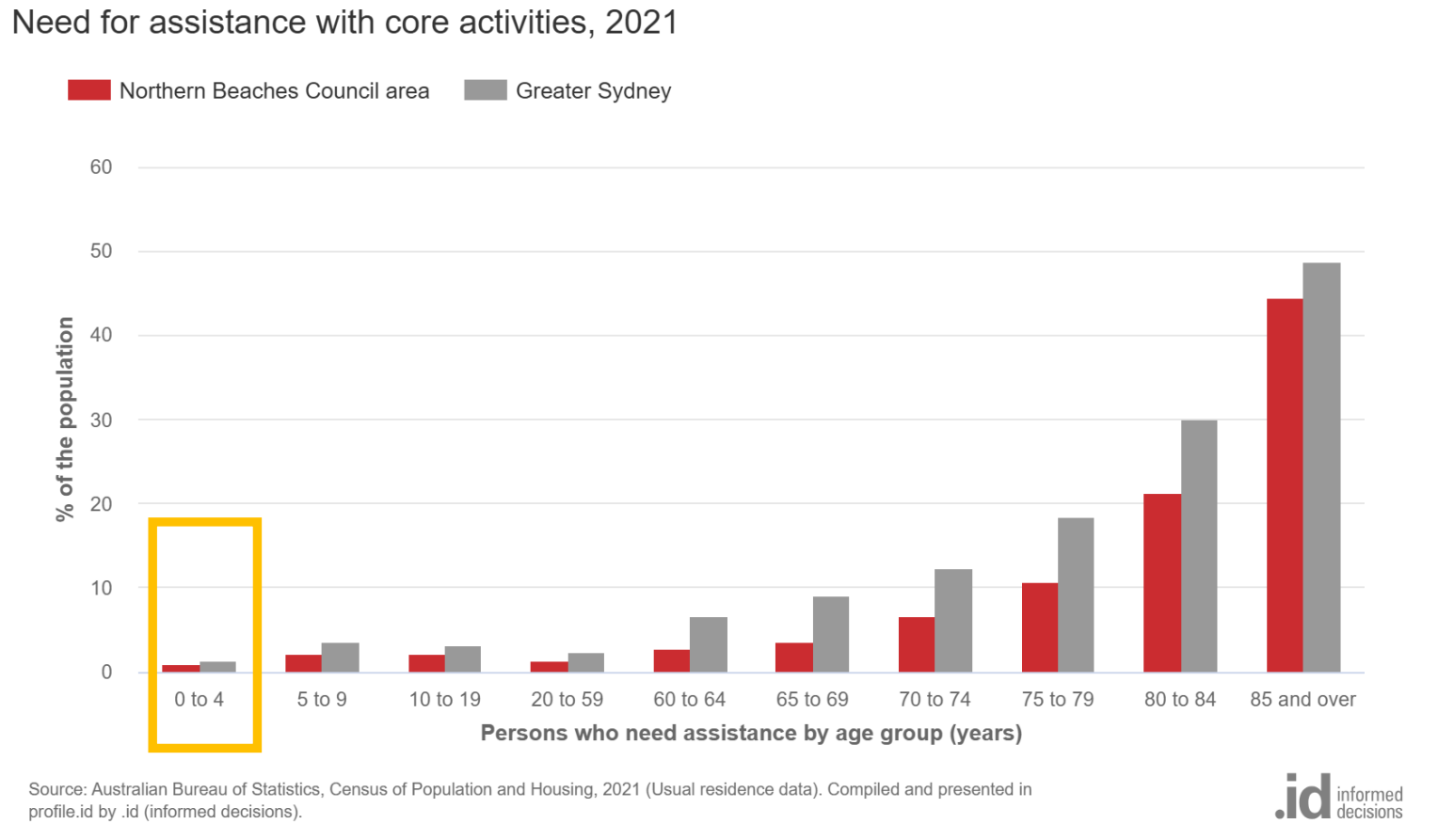
Source: Australian Bureau of Statistics, Census of Population and Housing, 2021 (Enumerated data). Compiled and presented in profile.id by .id (informed decisions).

.id informed decisions



# Children with Disability on the Northern Beaches

Approx. 450 children aged 0-9 on the Northern Beaches identified needing assistance with core activities (2021 Census)



# Cultural Diversity on the Northern Beaches

Northern Beaches - Country of birth



Northern Beaches - Key Facts3

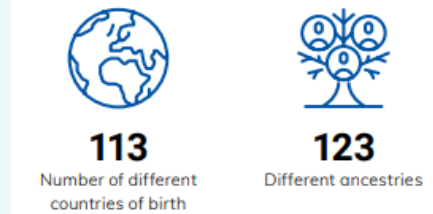
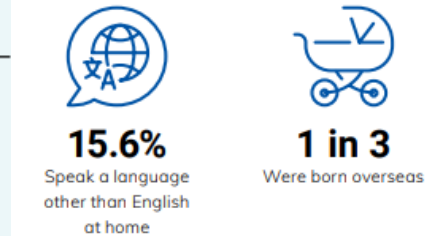


Figure 07  
Northern Beaches - Languages

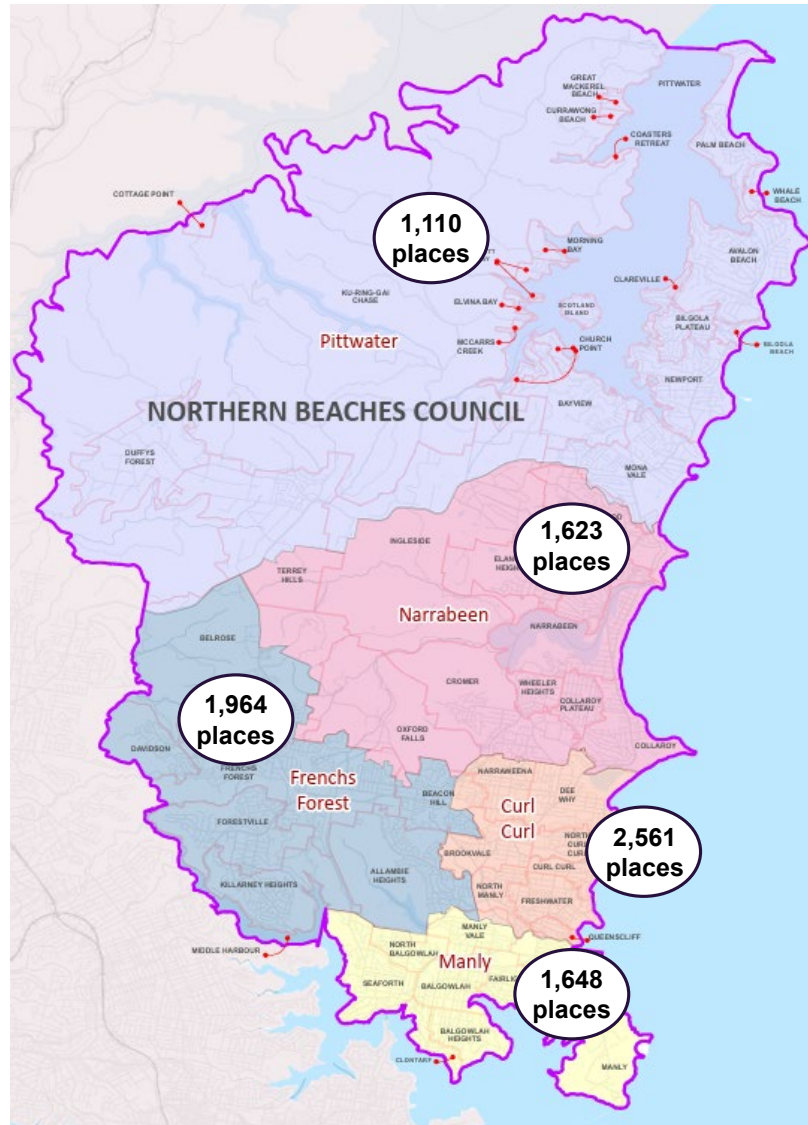


Figure 08.1  
Northern Beaches - New arrivals



# Service Location

Overall number of long day care and preschool early learning places available in each ward.



## Bush Fire Management

### Council Policy **NB-P-48**

### Bush Fire Management

#### Purpose

This Policy sets out Council's approach to effective bush fire risk management ~~and location based bush fire management~~ throughout the Northern Beaches Local Government Area (LGA) ~~in order~~ to protect life and reduce the negative impact of bush fire on property, infrastructure, ~~cultural heritage~~ and the environment.

This Policy is to be read in conjunction with the Council's Bushland and Biodiversity Policy.

#### Policy Principles

~~Council is committed to:~~

- ~~Undertaking~~ **To undertake** pro-active measures to protect life and property from bush fires.
- ~~Partnering and engaging~~ **To partner and engage** with the community to support them in understanding ~~and bush fire risk~~, appropriately managing bush fire risk on their property, and increasing their resilience to future risk.
- ~~Supporting~~ **To support** emergency services in bush fire prevention, preparation, response and recovery.
- ~~Complying~~ **To comply** with all relevant legislation, standards, codes and plans including delivering Council's obligations under any applicable Bush Fire Risk Management Plan (Risk Plan), and the Northern Beaches Bush Fire Management Committee (BFMC).
- ~~Ensuring~~ **To ensure** that future development appropriately incorporates bush fire protection and risk management requirements that are appropriate to their location.
- ~~Planning~~ **To plan** for climate change impacts on bush fire ~~risk~~ using best available information in conjunction with the BFMC.
- ~~Ensuring~~ **To ensure** environmental impacts associated with bush fire management activities are appropriately considered and avoided where it is safe to do so.
- ~~Managing~~ **To manage** fire ~~so as~~ to protect Aboriginal cultural heritage ~~and support appropriate use of Aboriginal cultural fire management practices~~.

#### Scope and Application

This Policy applies to all employees, agents, officers, councillors, committee members, residents, workers and visitors of the ~~Northern Beaches~~ Council.

This Policy applies to all land owned by ~~Northern Beaches~~ Council or for which Council has responsibility as land manager, and to all private land within Council's boundaries. The Policy does not apply to National Parks, or Crown, State and Federal lands over which Council has no jurisdiction.

NB-P-48

Bush Fire Management  
Policy

TRIM: 2025/774771

Adopted:

## Bush Fire Management

This Policy prioritises effective and integrated bush fire management to protect life and reduce the negative impact of bush fire on at-risk assets. The intended application of the Policy includes the following key focus areas:

### **Risk Management**

As defined in the *Rural Fires Act 1997*, all land managers have a responsibility to take practicable steps to prevent the occurrence of bush fires on, and to minimise the danger of the spread of bush fires on or from, their land. ~~manage bush fire risk and provide an integrated and best practice approach to minimising the impact of bush fires on the community and the local environment.~~ On the Northern Beaches, bush fire risk can arise from smoke, radiant heat, flame contact and/or ember attack (noting that ember attack is the risk that affects most properties in this area).

Council will apply the following approaches:

- Implement actions within any current Risk Plan applicable to the Northern Beaches.
- Employ risk-based decision-making using a holistic understanding of bush fire risk, including vegetation type, topography, data, vulnerability, capacity, and exposure.
- Prioritise efforts and resources to reduce risks that have the greatest potential impact, in consultation with the BFMC.
- Ensure Council's compliance with the *Rural Fires Act 1997* and all other relevant legislation, standards, codes and plans as listed in the 'References and Related Documents' below ~~so as~~ to minimise the risk posed by bush fire to the Northern Beaches community.
- Support the community in understanding the continual threat that bush fire risk will pose, and how they can implement appropriate risk management while continuing to meet environmental obligations.
- Work with stakeholders that neighbour Council land to reduce vulnerability to bush fire impact – this includes the collective responsibility of State and local government, landowners, industry and the community, and collaboration between those stakeholders.
- Incorporate forecasts of future changes to bush fire risk, including from climate change, when planning, resourcing and being part of the management of bush fires on the Northern Beaches.
- Capture bush fire risk within Council's Enterprise Risk Management framework and climate change risk assessment where appropriate.
- Ensure appropriate plans and procedures are in place for Council managed assets or events that may be exposed to bush fire risks.

### **Fire Management**

Council will work collaboratively with members of the BFMC to provide an integrated approach to bush fire management across the LGA in accordance with the Risk Plan, Fire Access and Fire Trail (FAFT) Plan and ~~reserve-specific Council~~ Fire Management Plans.

Council will apply the following approaches:

- Planning and preparation for bush fire management will be undertaken using all appropriate methods available to Council including but not limited to prescribed

## Bush Fire Management

burning, maintenance of **Asset Protection Zones (APZs)**, fuel load reductions and fire trail maintenance.

- Work with the BFMC to maintain the currency of the Risk Plan, FAFT Plan, **Community Protection Plans (CPPs)** and Council Fire Management Plans.
- Implement strategic fuel management works, including the preparation of control lines, so that Council and agencies, in particular the **NSW Rural Fire Service (NSWRFS)** and **Fire and Rescue NSW (FRNSW)**, can undertake prescribed burning in Council bushland reserves. This may include hazard reduction, ecological and cultural burns.
- **Ensure that sufficient notice is provided to nearby residents and sensitive sites (schools, hospitals, residential aged care facilities, childcare facilities etc) before prescribed burning is implemented on Council managed land.**
- Seek to integrate traditional & ecological burning practices and fire regimes into current practices particularly where it improves risk mitigation and environmental outcomes.
- In areas with existing development, Council will maintain APZs on Council land adjoining private properties in consultation with **the NSWRFS**. In the absence of prescriptive APZ widths, those widths will be determined in consultation with the **NSWRFS** and/or **Council Fire Management Plans** that apply to the subject site.
- In areas of new development, Council will apply relevant State government guidelines/protocols to set APZ requirements and ensure appropriate APZs can be achieved **or within** the land being developed.
- Identify, construct and maintain a network of strategic and tactical fire trails in accordance with the FAFT Plan to ensure vehicular access for fire suppression and fire management purposes.
- Ensure bush fire hazard complaints are referred to the **NSWRFS** for review and determination, and implement and document any recommended actions in a timely manner.
- Assess the environmental impacts of proposed fuel management works prior to undertaking the works in accordance with the Bush Fire Environmental Assessment Code for New South Wales, or other relevant approval pathway.
- Ensure that burn planning considers potential impacts on flora and fauna, and that impacts are minimised by implementing on-site mitigation measures.
- Avoid impacts on Aboriginal **cultural and** archaeological sites by implementing on-site mitigation measures.
- Integrate Council's bush regeneration program and Bushcare volunteer program in a manner supportive of bush fire risk management objectives.
- Private land holders wishing to implement **strategic** fuel management works including vegetation removal, burning etc, shall ensure compliance with the requirements of appropriate regulatory authorities including but not limited to the **NSWRFS, FRNSW, NSW Environment Protection Authority, Department of Planning, Industry and Environment (or their successors) RFS, FRNSW, NSW Department of Planning Housing and Infrastructure (DPHI), and Department of Climate Change, Energy, the Environment and Water (DECCEEW)** (or their successors) and/or Council.

## Bush Fire Management

### **Community Engagement**

The safest action to protect life is for people to avoid the risk. An engaged community is crucial to ensuring they are informed and actively involved in preparedness and responses to bush fire risk.

Council will apply the following approaches:

- Work with the BFMC and our partners and neighbours to ensure the community **is reasonably informed in ways that best enable it to understand** ~~understands~~ bush fire threat. This includes facilitating community engagement in bush fire prone areas on bush fire mitigation and management so that responsibility for bush fire management is acknowledged and appropriately shared through governments, agencies, industries and individuals taking individual and combined actions.
- Support our BFMC partners to facilitate residents' preparation for bush fire impact. Residents who choose to live in bush fire prone areas should have a bush fire survival plan and employ a range of management measures to reduce the bush fire risk on their property.
- Work with our BFMC partners and ~~welfare service providers~~ **social service providers and networks** to identify vulnerable residents living on bush fire prone land, and provide information and connect them with relevant programs and initiatives.
- Increase and improve the resilience of our community by supporting and facilitating prevention, preparation, response and recovery activities for bush fire hazards as outlined in the *State Emergency & Rescue Management Act, 1989* and associated State and Local Emergency Management Plans.
- Ensure that preparation and adoption of any revisions to the Northern Beaches Bush Fire Prone Land Map includes community engagement and communication.

### **Land Use Planning**

The most important objective for strategic planning regarding bush fire management is to identify whether new development is appropriate, subject to the identified bush fire risk on a landscape scale ~~as identified in NSWRFES's~~ **in accordance with the RFS document *Planning for Bush Fire Protection: a guide for councils, planners, fire authorities and developers, November 2019 (Planning for Bush Fire Protection 2019)***. This Policy places a strong emphasis on strategic bush fire planning having regard to economic, social and environmental matters.

Council will apply the following approaches:

- Consistent consideration of Planning for Bush Fire Protection 2019 **(or as revised)**.
- Consider and be consistent with Council's Community Strategic Plan and Local Strategic Planning Statement and with all other relevant strategic planning **legislation, plans and** policies (such as ~~existing and forthcoming~~ Local Environment Plans (LEPs) and Development Control Plans (DCPs))
- Reduce risk and increase resilience through effective land-use planning and building controls, supported by legislation, policy, guidance material and expert advice.
- Development applications for properties at risk from bush fire will provide for and accommodate adequate bush fire protection measures. Council bushland shall not be made available to accommodate bush fire risk associated with new development **(such**

## Bush Fire Management

as APZs).

- ~~Council's LEPs and DCPs appropriately manage bush fire evacuation risk by considering whether future development will result in an increase in people/properties at risk and/or an increase in the vulnerability of existing communities~~ Council, when preparing a Local Strategic Planning Statement, an LEP or Planning Proposal to amend an LEP and associated DCP controls, will appropriately consider bush fire risks, (including evacuation risks) and whether future development would adversely result in an increase in people/properties at risk, an increase in the vulnerability of existing communities, and/or a reliance on emergency services to facilitate timely evacuations. This is consistent with assessment requirements of Planning for Bush Fire Protection 2019 (or as revised).
- Consistently review and update the Northern Beaches Bush Fire Prone Land Map in accordance with the *Environmental Planning and Assessment Act 1979*. ~~The latest Bush Fire Prone Land Map was certified on the 7th August 2020 and will be reviewed every 5 years.~~
- Support the NSW RFS by providing functions in accordance with the current District Service Agreement listed in the 'References and Related Documents' below.
- Support the BFMC to establish and maintain Neighbourhood Safer Places (NSPs) and Community Fire Units (CFUs) through the provision of appropriate Council land.
- Ensure that biodiversity and Aboriginal heritage data and mapping is integrated with bush fire management practices to avoid and minimise impacts on flora, fauna and sensitive sites wherever possible.
- Support disaster adaptation and risk prevention planning as per relevant state and federal policies and plans.

### References and Related Documents

#### Related Legislation

- *Rural Fires Act 1997 (NSW)* and associated regulation
- ~~*Rural Fires Regulation 2022 (NSW)*~~
- *Local Government Act 1993 (NSW)* and associated regulations
- *Biodiversity Conservation Act 2016 (NSW)* and associated regulations
- ~~*Biodiversity Conservation Regulation 2017 (NSW)*~~
- *Environmental Planning and Assessment Act 1979 (NSW)* and associated regulations
- *Protection of the Environment Operations Act 1997 (NSW)* and associated regulations
- *State Emergency and Rescue Management Act 1989 (NSW)*

#### Related Council Policies and Plans

- Policy Framework NB-P-01
- Policy Implementation Guidelines NB-G-28

NB-P-48

Bush Fire Management  
Policy

TRIM: 2025/774771

Adopted:

## Bush Fire Management

- ~~Draft~~ Bushland & Biodiversity Policy ~~2020~~ NP-P-40
- Climate Change Policy NP-P-39
- Towards 2040, Local Strategic Planning Statement
- ~~Shape 2028 Northern Beaches Community Strategic Plan 2018 – 2028 Northern Beaches Community Strategic Plan 2040~~
- Protect. Create. Live. Northern Beaches Environment and Climate Change Strategy 2040
- Withstand. Adapt. Thrive. Northern Beaches Resilience Strategy
- Northern Beaches Council Fire Management Plans
- Northern Beaches Council Plans of Management
- Existing and forthcoming LEP and DCP controls applicable to land in the LGA

### Related Documents

- Final Report of the NSW Bushfire Inquiry 2020
- The Royal Commission into National Natural Disaster Arrangements Report 2020
- ~~Warringah Pittwater Bush Fire Risk Management Plan 2010~~
- Northern Beaches Bush Fire Risk Management Plan 2025
- ~~Manly, Mosman, North Sydney Bush Fire Risk Management Plan 2010~~
- Bayview, Ingleside, Elanora Heights Community Protection Plan 2013
- Cromer, Oxford Falls, Beacon Hill Community Protection Plan 2016
- Terrey Hills Community Protection Plan 2012
- ~~Draft~~ Northern Beaches Fire Access and Fire Trail Plan ~~2020~~ 2022
- Northern Beaches Bush Fire Prone Land Map 2020
- ~~Ku-ring-gai Chase National Park Fire Management Strategy 2006~~
- ~~Garigal National Park Fire Management Strategy 2006~~
- Bush Fire Environmental Assessment Code for New South Wales ~~2006~~ 2021
- 10/50 Vegetation Clearing Code of Practice for New South Wales 2015
- NSW Rural Fire Service, Planning for Bush Fire Protection: A guide for councils, planners, fire authorities and developers, November 2019
- NSW Rural Fire Service, Standards for Asset Protection Zones
- NSW Rural Fire Service, Standards for Low Intensity Bush Fire Hazard Reduction Burning
- NSW Rural Fire Service, Standards for Pile Burning

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Bush Fire Management  
Policy

TRIM: 2025/774771

Adopted:

**Bush Fire Management**

- NSW Rural Fire Service, Bush Fire Survival Plan
- NSW Rural Fire Service, District Service Agreement, Warringah Pittwater District, 2010
- AS ISO 31000:2018 – Risk Management Guidelines
- [State Disaster Mitigation Plan 2024 – 2026](#)
- [NSW Disaster Adaptation Plan Guidelines August 2025](#)
- ~~[Australasian Fire and Emergency Service Authorities Council Bushfire Glossary 2012](#)~~

**Community Strategic Plan**

This Council policy relates to the Community Strategic Plan Outcome of:

- Protection of the environment - Goal 2 Our environment is resilient to natural hazards and climate change

**Definitions**

Definitions relevant to this Policy are as per the Australasian Fire and Emergency Service Authorities Council (AFAC) ~~Bushfire Glossary~~ [Australian Disaster Resilience Glossary](#) as listed in the 'References and Related Documents' section above. ~~A number of~~ **Several** more specific definitions are included as an attachment in Appendix 1.

**Responsible Officer**

Executive Manager, Environment & ~~Climate Change~~ [Resilience](#)

**Review Date**

~~23 February 2026~~ 21 April 2030

**Revision History**

Policy number	Date	Detail	TRIM #
	23/02/2021	Policy adopted by Council with minor changes following public exhibition.	2020/536391
NB-P-48	13/02/2026	Draft revised Policy following scheduled review and policy number allocated.	2025/774771

NB-P-48

Bush Fire Management  
Policy

TRIM: 2025/774771

Adopted:



### Appendix 1 – Definitions

- ~~**Bush Fire Management Zones (BFMZ):** BFMZs are designed to identify the fire management intent and fuel characteristics for a specific fuel management treatment area in a Bush Fire Risk Management Plan. They include the following five zones which are further defined in the BFCC Policy 01/2023 – Annexure C – Bush Fire Management Zones:~~
- ~~Bush Fire Management Zones are defined in the Risk Plan and includes the following four management zones:-~~
  - ~~Asset Protection Zone (APZ)~~
  - ~~Ignition Management Zone (IMZ)~~
  - ~~Strategic Fire Advantage Zone (SFAZ)~~
  - ~~Land Management Zone (LMZ)~~
  - ~~Fire Exclusion Zone (FEZ)~~

~~Table 3.1 from the Warringah-Pittwater Bush Fire Risk Management Plan 2010 is provided below as an overview of the purpose, objectives and characteristics of these zones. The definition of an APZ is further expanded below.~~

~~Table 1 Warringah-Pittwater Bush Fire Risk Management Plan 2010, Table 3.1 Bush Fire Management Zones: Purpose, objectives and characteristics~~

- **Asset Protection Zone (APZ):** -ils defined in accordance with the RFS document 'Standards for Asset Protection Zones'. An APZ is a fuel reduced area on any land tenure surrounding a built asset or structure. This is primarily concerned with protecting both public and private assets such as schools, hospitals, community centres, retirement villages and residential dwellings, but may extend to other assets or infrastructure.

An APZ provides:

- a buffer zone between a bush fire hazard and an asset;
- an area of reduced bush fire fuel that allows suppression of fire;
- an area from which backburning may be conducted; and
- an area which allows emergency services access and provides a relatively safe area for firefighters and homeowners to defend their property.

Potential bush fire fuels should be minimised within an APZ. This is so that the vegetation within the planned zone does not provide a path for the transfer of fire to the asset either from the ground level or through the tree canopy.

For existing development an APZ, its size and management will be defined in consultation with the NSW Rural Fire Service, Bush Fire Risk Management Plan, and/or Fire Management Plans that apply to the land. For new development an APZ will be defined by Planning for Bush Fire Protection (NSWRFS, 2019), as defined in approved development consent conditions.

- **Bush Fire Environmental Assessment Code:** A streamlined environmental assessment process per the requirements of the *Rural Fires Act 1997* for use by issuing authorities and certifying authorities in determining bush fire hazard reduction certificates.

- **Bush Fire Hazard Complaint:** A bush fire hazard complaint may be made by any owner or occupier of land adjacent to or in the vicinity of the land to which the complaint relates as defined in Division 2A of the *Rural Fires Act 1997*. A bush fire hazard complaint must be made in writing, must identify the complainant and must state the grounds for the complaint. Council will refer the complaint to the RFS within 14 days of receipt.
- **Bush Fire Management Committee (BFMC):** Under the *Rural Fires Act 1997* the Bush Fire Coordinating Committee (BFCC) must constitute a **Bush Fire Management Committee (BFMC)** for each area in the State that is subject to the risk of bush fires. The BFMC provides a forum for cooperative and coordinated bush fire management in a local area. BFMCs are responsible for preparing, coordinating, reviewing and monitoring the Plan of Operations, the Risk Plan and the FAFT Plan for their area.
- **Bush Fire Prone Land Map:** It is a requirement under the *Environmental Planning and Assessment Act 1979* that a map be produced for each **Local Government Area (LGA)** to which a Risk Plan applies recording all land within the area **designated certified** by the Commissioner of **NSW-RFS that is the RFS as bush fire prone land**.  
  
An area identified as bush fire prone land is land that can support a bush fire or is likely to be subject to bush fire attack, including ember attack. Special construction standards and development restrictions apply to areas mapped as bush fire prone land in NSW. Each Bush Fire Prone Land Map is reviewed every 5 years.
- **Bush Fire Risk Management Plan (Risk Plan):** Is a strategic document that identifies community assets at risk and sets out a five-year program of coordinated multi-agency treatments to reduce the risk of bush fire to the assets. Treatments may include such things as **hazard reduction burning, grazing, community education, fire trail maintenance and establishing Community Fire Units** fuel management, ignition prevention, community preparedness and response strategies. Each BFMC is required to prepare and submit to the BFCC a draft Risk Plan for approval. Each Risk Plan is reviewed every 5 years.
- **Bush Fire Survival Plan:** A Bush Fire Survival Plan is a plan developed by residents on what actions they will undertake to **protection protect** themselves, their family and property during a bush fire. A Bush Fire Survival Plan typically considers what to do if a bush fire threatens your home; how to prepare your home and get it ready for bush fire season; knowing the bush fire alert levels; and how to stay up to date with conditions as they change.
- **Community Fire Unit (CFU):** A **Community Fire Unit (CFU)** CFU is a team of **local** residents living in an area close to the bushland interface who are supported by the relevant fire agency to enhance their safety and resilience to bush fires. Residents are provided some basic firefighting equipment and learn how to prepare themselves, their family and home ahead of the bush fire season helping to make an informed decision whether to leave early or stay and defend their property.
- **Community Protection Plan (CPP):** A **Community Protection Plan (CPP)** CPP is a more detailed tactical bush fire planning document prepared at a community level. CPPs provide the public, fire services and land management agencies with easy-to-understand information that is specific to a community. A CPP consists of three maps with supporting documentation. It presents an overview of the bush fire threat for the area, the protection options available to the community as well as the current and proposed risk treatment works. The CPP also captures any locally important information, including the location of Special Fire Protection Purpose assets, which can

be used by local brigades and emergency services during pre-incident planning exercised and ~~fire fighting~~ firefighting operations. CPPs are prepared by the ~~NSW Rural Fire Service~~ RFS in consultation with the ~~Bush Fire Management Committee~~ BFMC.

- **Cultural Fire Management:** Is a type of controlled, or prescribed burn, which involves Aboriginal people in fire management. Cultural fire management is a broad term that covers both culturally informed burning and community cultural burning. That is, it can cover the full spectrum of Aboriginal community involvement in fire management from consultation with communities about their needs and values in fire management activities to community led burns.
- **Ecological Burn:** Is a type of controlled, or prescribed burn, with a specific focus on improving the health and resilience of an ecosystem. Unlike hazard reduction burns or cultural fire management, ecological burns are planned to achieve environmental goals like restoring ecological processes, increasing plant and animal biodiversity and regenerating plant communities. They are used in ecosystems where fire is a natural and necessary component of the landscape's vitality.
- **Fire Access and Fire Trail Plan (FAFT):** The aim of the FAFT is to provide appropriate means of accessing land to prevent, fight, manage or contain bush fires. The document identifies a suitable network of fire trails across a BFMC area, which includes both existing and proposed fire trails and access points. Each BFMC is required to prepare and submit to the BFCC a draft FAFT for approval. Each FAFT is reviewed every 5 years.
- **Fire Fighting Authorities:** The NSW Rural Fire Service (RFS), Fire and Rescue NSW (FRNSW), the NSW National Parks and Wildlife Service (NPWS) and the Forestry Corporation of NSW (FCNSW).
- **Fire Management Plan:** ~~Council from time to time creates detailed fire management plans for individual reserves that assist in determining burn programs, asset protection zone configurations and the like. They can be a useful tool in integrating many of the site specific requirements that need to be considered when managing bush fire risk at a local scale.~~ A plan which describes the objectives and strategies for bush fire management within Council's bushland reserves, with particular focus given to managing risk to life and property, the conservation of ecosystems, and protection of cultural and historic heritage. Fire Management Plans provide a framework to ensure that relevant legislation, policies and Risk Plans are implemented at a more localised scale and typically include guidance for both bush fire hazard reduction works and suppression activities.
- **Hazard Reduction Burn:** Is a type of controlled, or prescribed burn, that is used to reduce the overall fuel load and bush fire hazard in a predetermined area. Each hazard reduction burn is carefully planned and approved under specific fuel and weather conditions to attain desired fuel management outcomes. Hazard reduction burns may moderate fire behaviour and aid in fire suppression efforts under certain weather conditions.
- **Neighbourhood Safer Place (NSP):** An ~~Neighbourhood Safer Place (NSP)~~ NSP is a building or an open space that may provide for improved protection of human life during the onset and passage of a bush fire. It is a location where people facing an immediate threat to their personal safety can gather and seek shelter from the impact of a bush fire. Their function is to provide a place of last resort for a person to seek shelter at during the passage of the bush fire front. An NSP forms part of a person's backup plan, to be utilised where their intended actions in the face of a bush fire are

unable to be implemented or have failed. NSPs are designated by the *NSW Rural Fire Service RFS* in consultation with relevant owners/operators of potential NSPs.

- **Planning for Bush Fire Protection:** A document prepared by the *NSW Rural Fire Service RFS* that sets out the bush fire *management requirements for developing protection measures for certain types of development* on bush fire prone land. It represents the current best available science and research, industry standards and technology regarding bush fire protection measures required for development.
- **Special Fire Protection Purpose (SFPP) Development:** In NSW *Special Fire Protection Purpose (SFPP)* SFPP developments have been identified as:
  - A school;
  - A childcare centre;
  - A hospital (including a hospital for the mentally ill or mentally disordered);
  - A hotel, motel or other tourist accommodation;
  - A building wholly or principally used as a home or other establishment for mentally incapacitated persons;
  - ~~Housing for older people or people with disabilities within the meaning of State Environment Planning Policy (Seniors Living)~~ Seniors housing within the meaning of *State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004* (now Part 5 of Chapter 3 of *State Environmental Planning Policy (Housing) 2021*);
  - ~~A group home within the meaning of State Environment Planning Policy (Group Homes)~~ A group home within the meaning of *State Environmental Planning Policy No 9—Group Homes* (now Part 2 of Chapter 3 of *State Environmental Planning Policy (Housing) 2021*);
  - A retirement village; and
  - Any other purpose prescribed by the regulations (Section 100B (6) of the *Rural Fires Act 1997*).

## NORTHERN BEACHES BUSH FIRE MANAGEMENT COMMITTEE

Meeting: 2025/2

Chaired by: Cr Jody Williams, Northern Beaches Council

Convened by: Executive Officer Guy Baddock, NSW Rural Fire Service

Location: Northern Beaches FCC/EOC

Date: 3 June 2025 Time: 10:00 AM

Minutes by: Executive Officer Guy Baddock, NSW Rural Fire Service

Table 1: Attendance Record

Members (alternate)	Organisation	Present	Apology	Absent
Chad Weston	NPWS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Ingrid Harms	NPWS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Benjamin Shade	RFS - GSA	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ben Hallott	RFS - GSA	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr Jody Williams (Chair)	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Crowweller	RFS – NB	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Nick Skelton	NCC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Matt Horwood	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ben Fallowfield	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Zen Bell	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr Joeline Hackman (Co Chair)	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Guy Baddock	RFS – NB	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr Miranda Korzy	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dennis West	MLALC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Robert Cutmore	MLALC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**ATTACHMENT 1 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE  
MEETING HELD 3 JUNE 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Malachi Williams	MLALC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Naomi Ziegler	TfNSW	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Judy Lambert (alternate)	NCC	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Anthony Parello	Ausgrid	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Observers/Support	Organisation	Present	Apology	Absent
Cr Miranda Corzy	Northern Beaches Council	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Leanne Laughton	Northern Beaches Council	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Gareth Birch – LEMO	Northern Beaches Council	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Todd Dickinson	Northern Beaches Council	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Isobel Smith	Northern Beaches Council	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**MINUTES**

<b>Agenda Item 1</b>	<b>Responsible</b>
Welcome	Chairperson
Acknowledgement of Country	
<b>Agenda Item 2</b>	<b>Responsible</b>
Apologies	Chairperson
- As recorded in table 1 above.	
<b>Agenda Item 3</b>	<b>Responsible</b>
Disclosure of Interests	Chairperson
Discussed, nil disclosures	
<b>Agenda Item 4</b>	<b>Responsible</b>
Confirmation of minutes	Chairperson
<b>Decision 2025/2/1: Confirmation of Minutes from 2025/1 – 4<sup>th</sup> March 2025</b>	
Moved: Ben Fallowfield	

Second: Daniel Broadley

Outcome: Carried

NB BFMC Special Meeting Minutes – 16 April 2025

Not yet distributed.

Agenda Item 5	Responsible
Business arising from previous minutes – Open Action Items Table 3	Chairperson

Table 3. Outstanding Action Items From Meeting [2025/1]

Reference No. 2024/3/1	
Item Description: Executive Officer to confirm with agencies current member, alternate and any observers and encourage participation at BFMC.	Due date: 03/12/2024
- New members, including MLALC member introduced	
Status: Closed	Responsible: Executive Officer

Reference No. 2024/4/2	
Item Description: Annual Works Plan – Peter Marshall - BFMC Agencies to develop a draft	Due date: 04/03/2025
- RFS (Guy Baddock, Chris Harris) are working on the 25/26 AWP. It should be ready for public exhibition by June 13.	
Status: Open	Responsible: All agencies

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<b>Reference No. 2024/4/3</b>	
Item Description: RFS to reach out to TfNSW on behalf of the BFMC regarding vegetation encroaching on road easements in Ku-ring-gai Chase NP	Due date: 04/03/2025
- Not discussed	
Status: Open	Responsible: RFS

<b>Reference No. 2025/1/1</b>	
Item Description: Executive Officer to amend March BFMC minutes and circulate to BFMC members.	Due date: 03/06/2025
- Feedback from NBC received 16/04/2025. Amended minutes adopted.	
Status: Closed	Responsible: Executive Officer

<b>Reference No. 2025/1/2</b>	
Item Description: Election of Co-Chairs for 2025. Executive Officer to update BFMC contact list and RFS systems (if required)	Due date: 03/06/2025
Status: Open	Responsible: Executive Officer

<b>Reference No. 2025/1/3</b>	
Item Description: Executive Officer to liaise with RFS HQ Risk Planning Team to organise relevant updates to the risk plan and submission to the BFCC, as well as to advocate for future model risk plan templates to include the discussed constraint statement.	Due date: 04/03/2025
- RFS Update: Possible BFCC approval in the coming weeks. Not likely to be before June 13 when grant	

**ATTACHMENT 1 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE  
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applications are due. New risk plan can be used in applications with a note explaining.	
- Advocating for future model risk plan templates to include the discussed constraint statement not discussed.	
Status: Open	Responsible: RFS

<b>Reference No. 2025/1/4</b>	
Item Description: RFS to meet with CPRA next Thursday evening. Invitation to be extended to other agencies including NPWS	Due date: 04/03/2025
- Not discussed.	
Status: Open	Responsible: RFS

<b>Agenda Item 6</b>	<b>Responsible</b>
Subcommittee Reports	Subcommittee Conveners

<b>Agenda Item 7</b>	<b>Responsible</b>
Organisation Reports	BFMC member Organisations
Crown Lands	Daniel Broadley
Northern Beaches Council	Matt Horwood
Office of Strategic Lands	Anthony Parello

<b>Agenda Item 8</b>	<b>Responsible</b>
Annual Works Plan (AWP)	BFMC members
RFS (Guy Baddock, Chris Harris) are working on the 25/26 AWP. It should be ready for public exhibition by June 13.	

<b>Agenda Item 9</b>	<b>Responsible</b>
Fire Access and Fire Trail Register	BFMC members
Funding application discussed.	

**ATTACHMENT 1 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE MEETING HELD 3 JUNE 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Crown Lands and NPWS are applying for FAFT funding and are working to get several trails certified.	
<b>Agenda Item 10</b>	<b>Responsible</b>
Grant Funding	BFMC members
Funding grants closure date – 13 June 2025	
Guy Baddock - HR funding closes mid to end June, make sure all agency applications are in on time. Limited funding this year.	
<b>Agenda Item 11</b>	<b>Responsible</b>
Seasonal Outlook	Executive Officer
Potential for a fire season this year with increased moisture and fuel growth. Further information is to be provided at the September meeting (2025/3).	Guy Baddock
<b>Agenda Item 12</b>	<b>Responsible</b>
General Business	Chair
Nature Conservation Council (NCC)	
<ul style="list-style-type: none"> <li>• Conference discussed.</li> <li>• Cultural burning, frequency, code changes coming.</li> </ul>	Nick Skelton
Rural Fire Service (RFS)	
<ul style="list-style-type: none"> <li>• Discussed the direction of change (code, policy, practices).</li> </ul>	Guy Baddock
Metropolitan Local Aboriginal Land Council (MLALC)	
<ul style="list-style-type: none"> <li>• Discussed Country and fire management.</li> <li>• Hot fire, leaf drop, and soil DNA changes.</li> <li>• Discussed fire usage as a tool for many purposes (hunting, cleaning/healing land).</li> </ul>	Malachi Williams
Lizard Rock / Moon Rock – Cultural burning planned in the coming months (weather dependent).	BFMC Members

<p>Transport (road occupancy) discussed. Post meeting inclusion (via email).</p> <p><b>Road Access (ROL) Restrictions</b></p> <ul style="list-style-type: none"> <li>• A Road Occupancy Licence (ROL) is required for any activity likely to impact traffic flow, even if that activity takes place off-road.</li> <li>• Road occupancy restrictions are in place throughout the year during the busiest times on the network - generally around school holidays and public holidays. During these periods, no planned work is permitted on the roads identified as per the information in the links below. <ul style="list-style-type: none"> <li>○ <a href="#">Sydney Metropolitan roadwork restrictions</a></li> <li>○ <a href="#">Regional and Rural roadwork restrictions</a></li> </ul> </li> </ul> <p>Further information regarding ROLs is available on the following link. <a href="https://www.transport.nsw.gov.au/operations/roads-and-waterways/business-and-industry/road-occupancy-licences">https://www.transport.nsw.gov.au/operations/roads-and-waterways/business-and-industry/road-occupancy-licences</a></p>	<p>Naomi Ziegler</p>
<p>Bush Fire Protection for Existing Development Guidelines</p> <p>Several members expressed concern over the short timeline for review given the complexity and impact of the guidelines.</p> <p><b>Decision 2025/2/2: Committee agreed that a letter asking for an extension to the review period could be sent if decided on in between BFMCs.</b></p>	<p>BFMC Members</p>
<p>Agenda Item 13</p>	<p>Responsible</p>
<p>Close</p>	<p>Chair</p>
<p>Meeting closed 11:01AM</p>	

**ATTACHMENT 1 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE  
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Table 4. Updated Action Items

Ref No.	Item Description	Responsible	Due Date	Status
2025/1/1	Executive Officer to amend March BFMC minutes and circulate to BFMC members.	Guy Baddock	03/06/2025	Complete
2024/3/1	Executive Officer to confirm with agencies current member, alternate and any observers and encourage participation at BFMC.	Executive Officer		Complete
2025/2/1	Distribute minutes from NB BFMC Special Meeting Minutes – 16 April 2025	Executive Officer		Open
2025/2/2	Brickworks s1882 burn confirm landowner, provide REF to Nick Skelton NCC	RFS NBC		Open

Table 5. Next meeting

Date	Start time	Finish time	Location
02/09/2025	10:00	12:00	Northern Beaches FCC/EOC

## NORTHERN BEACHES BUSH FIRE MANAGEMENT COMMITTEE MINUTES

Meeting: 2025/3

Convened by: Cr Joeline Hackman, Northern Beaches Council

Location: Northern Beaches FCC/EOC

Date: 2<sup>nd</sup> September 2025 Time: 10:00 AM

Minutes by: Scott Molenaar, NSW Rural Fire Service

Table 1: Attendance Record

Members (alternate)	Organisation	Present	Apology	Absent
Ingrid Harms	NPWS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chad Weston	NPWS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Benjamin Shade	RFS - GSA	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rachel Whitely	NPWS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr Jody Williams	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Crowweller	RFS – NB	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Nick Skelton	NCC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Matt Horwood	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ben Fallowfield online	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Michael Hudson	REMO	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cr Joeline Hackman	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Guy Baddock	RFS – NB	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Cr Miranda Korzy	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Larissa Cooper	MLALC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Robert Cutmore	MLALC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ian Stockwell	RFS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**ATTACHMENT 2 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE  
MEETING HELD 2 SEPTEMBER 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Judy Lambert	NCC	<input checked="" type="checkbox"/>		
Naomi Ziegler online	TfNSW	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark McKay online	??	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Anthony Parrello online	OSL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Daniel Nugent online	NSWPOL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Gareth Birch online	NBC LEMO	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Guy Munro online	Ausgrid	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Isobel Smith online	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Leanne Laughton online	NBC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Robyn San online	NPWS	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Todd Dickinson	NBC	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Jeremy Smith	NBC	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Miranda Korzy	NBC	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Danial Broadley	CL	<input checked="" type="checkbox"/>	<input type="checkbox"/>	
Peter Jensen	SHT	<input checked="" type="checkbox"/>	<input type="checkbox"/>	

Table 2: Documents Referred to in the Meeting

Document title	Author
Ausgrid organisation report	Guy Munro
NCC organisation report	Nick Skelton
FRNSW organisation report	Matt Mildwater
NBC organisation report	Matt Horwood
OSL organisation report	Anthony Parrello
NPWS organisation report	Ingrid Harms
Harbour Trust organisation report	Peter Jensen
REMO	Michael Hudson

**MINUTES**

<b>Agenda Item 1</b>	<b>Responsible</b>
Welcome	Chairperson
Acknowledgement of Country	
<b>Agenda Item 2</b>	<b>Responsible</b>
Apologies	Chairperson
Todd Dickinson	
Jeremy Smith	
Miranda Korzy	
<b>Agenda Item 3</b>	<b>Responsible</b>
Disclosure of Interests	Chairperson
Nil	
<b>Agenda Item 4</b>	<b>Responsible</b>
Confirmation of meeting minutes	Chairperson
Ben Fallowfield – just wanted to raise point that the BFMC handbook requires that minutes be submitted to the committee as soon as possible after meeting.	
Minutes received at 3.30 last Friday, not enough time to review in time for this meeting.	
Make sure there is enough detail in minutes	
Joline Hackman – We’ll give until this Friday at 5pm to review those minutes, if there are no objections by Friday at 5pm, consider the minutes endorsed. Can we also note minutes should be circulated much sooner. (Action Item – 2025/3/1).	
OSL – required to include Anthony Parrello as in attendance and report tabled in these minutes.	
Confirmation of minutes	
<b>Agenda Item 5</b>	<b>Responsible</b>
Business arising from previous minutes – Open Action Items	Chairperson
Table 2	

**ATTACHMENT 2 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE  
MEETING HELD 2 SEPTEMBER 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

NIL	
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Table 3. Outstanding Action Items From Meeting 2025/2

Reference No. 2025 /Meeting 2	
Item Description: <b>Guardian Phase 2 training</b>	Due date:
2025/2-001 - confirmation of possible date will be required from NBC to set up a briefing for their staff.	
Dates provided being Wednesday 10 <sup>th</sup> or Thursday 11 <sup>th</sup> September, waiting on preferred options from those staff requiring training.	
Status: ongoing	Responsible: RFS
Agenda Item 6	Responsible
Subcommittee Reports	Subcommittee Conveners
From June BFMC, to hold a subcommittee meeting to discuss BPED, collective to review guidelines to determine if subcommittee was required.	
Chair- is it ok to remove from agenda for now as subcommittee has not been conveyed. It can come back on once determined if there is a need.	
Agenda Item 7	Responsible
<b>Organisation Reports</b>	<b>BFMC member Organisations</b>
Crown Lands (tabled)	Daniel Broadley
Northern Beaches Council (tabled)	Matt Horwood
NPWS (tabled)	Ingrid Harms
OSL (tabled)	Anthony Parrello
FRNSW (tabled)	Matt Mildwater
NCC (tabled)	Nick Skelton
Syd Harbour Trust (verbal)      See General business	Peter Jensen
REMO (verbal)                      See General business	Michael Hudson
LEMO (verbal)                      See General business	Gareth Birch

**ATTACHMENT 2 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE MEETING HELD 2 SEPTEMBER 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

AUSGRID (tabled)	Guy Munro
Transport for NSW (via Teams)	Naomi Zeigler
<b>Agenda Item 8</b>	<b>Responsible</b>
Annual Works Plan (AWP)	BFMC members
<p>OSL asked if the AWP had been endorsed and noted that OSL is still making changes in collaboration with RFS's Christopher Harris. Some have been made but there are more needed. Has every agency had the chance to review it?</p> <p>OSL to contact Christopher Harris (RFS) re AWP changes, then circulate AWP for review by all agencies.</p> <p>Discussion of possibly of endorsement via email. Nolt resolved.</p> <p>Joline Hackman – Is the AWP meeting with Christopher Harris an action item? Yes (2025/3/2).</p>	
<b>Agenda Item 9</b>	<b>Responsible</b>
Fire Access and Fire Trail (FAFT) Register	BFMC members
<p>Guy Baddock - No FAFT amendments to be submitted to BFCC.</p> <p>NPWS – Can NPWS be provided with updated fire trail names to ensure trail signs are accurate and up to FAFT standards?</p> <p>RFS – A new FAFT plan model is being trialed. Once in place all fire trails will have consistent names.</p> <p>NPWS – We can't certify trails until the signs are up and don't want to invest in signs until we can confirm accuracy.</p> <p>Ben Shade (GSAC) - ideally these changes can occur with FAFT plan review. This however does not resolve current situation for certification needs? Difficult to resolve for only one trail.</p> <p>Joline Hackman – Suggest a subcommittee meeting to discuss FAFT naming and reporting formats. No clear consensus.</p>	

<p>Committee advised of recently released Fire Trail Reporting Responsibilities for Land Management Agencies.</p> <p>Land Manager Reports to be submitted by 1<sup>st</sup> October 2025.</p> <p>Action Item 2025/3/3 – Fire Trail Reporting Responsibilities for Land Management Agencies to be circulated after meeting closes.</p>	
<b>Agenda Item 10</b>	<b>Responsible</b>
Grant Funding	BFMC members
Funding grants closure date – 13 June 2025	
2-09-25 No further advice received regards any allocations.	
<b>Agenda Item 11</b>	<b>Responsible</b>
Seasonal Outlook	Executive Officer
Forecast is for a wetter than average spring leading into summer. Potential for mid-summer heat and winds to dry vegetation, causing a late fire season early 2026.	
Hazard reduction burning opportunities have been reduced, given the current wet weather. 1250 mm of rain fall between January and August 2025.	Guy Baddock
<b>Agenda Item 12</b>	<b>Responsible</b>
General Business	Chair
<b>Bush Fire Ignition Prevention Plan (BFIPP) Endorsement</b>	
During caretaker period before council elections, the BFMC endorsed the ignition prevention plan which requires the chair to sign the document. The XO signed as the chair due to caretaker rules, but now the chair needs to sign it. Cr Hackman asked to have time to review the document and bring to the mayor for review. Noted that the Councillor who chaired at the time is no longer a councillor and so can't sign belatedly.	
Action Item – 2025/3/4.	
Metropolitan Local Aboriginal Land Council (MLALC)	

<p>Robert Cutmore- I'm stepping onto Malichi's position and getting to understand of what MLALC's position is with regard to HR season and Fire Trails on their lands.</p> <p>Larissa Cooper has also moved into a ranger Co-Ordinator, team leader role, and will be following up with cultural and ecological burns matters.</p> <p>Action Item – 2025/3/5.</p>	
<p><b>Sydney Harbour Trust</b></p> <p>Peter Jensen - Contractors continuing to work through programmed works including trails fuel management and works along sandstone walls.</p> <p><b>LEMO</b></p> <p>Gareth Birch – Annual exercise coming up at next LEMC meeting, not focusing on bush fire, but won't give away the scenario.</p> <p>Continuing to review management plan, to finalise before end of financial year. Will also include review of Bush Fire Consequent management guidelines.</p>	
<p><b>Ben Fallowfield</b></p> <p>Addition to NBC report, Council is planning an additional fine fuels collection in water access communities (western fore shores and Scotland Island). Working closely with the RFS to determine most suitable timing. At this stage planning to commence October/November with consideration for a potentially for fire weather to develop later into the bush fire danger period, but also considering what fire weather may actually eventuate, so not to proceed to early.</p>	
<ul style="list-style-type: none"> <li>• REMO</li> </ul> <p>Michael Hudson – current REMO filling in for Craig Samuel.</p> <p>Upcoming training available to all agencies, including EOC management and evacuation management.</p> <p>Hoping to use this facility to run training.</p>	

**ATTACHMENT 2 : MINUTES OF THE NORTHERN BEACHES BUSH FIRE RISK MANAGEMENT COMMITTEE MEETING HELD 2 SEPTEMBER 2025 - ITEM 11.2 - NORTHERN BEACHES COUNCIL MEETING - 21 APRIL 2026**

Agenda Item 13	Responsible
Close	Chair
Meeting closed 11:10 AM	

Table 4. Updated Action Items

Ref No.	Item Description	Responsible	Due Date	Status
2025/3/1	Meeting minute endorsement by 5pm on Friday – unless otherwise objected.	Chair	5/09/2025	Open
2025/3/2	Meeting with Christopher Harris (RFS) for AWP.	RFS	1/10/2025	Open
2025/3/3	Fire Trail Reporting Responsibilities for Land Management Agencies.	RFS	2/09/2025	Open
2025/3/4	Ignition Prevention Plan endorsement.	Chair	2/12/2025	Open
2025/3/5	Welcome Pack.	Chair	2/12/2025	Open

Table 5. Next meeting

Date	Start time	Finish time	Location
02/12/2025	11:00	12:00	Northern Beaches FCC/EOC



## **Warringah Council Policy**

### **Policy No. GOV-PL 825**

### **Encroachments/Constructions and Road Reserve Lease Policy**

#### **1 Purpose of Policy**

To create a process for recording encroachments/constructions within Council's Road Reserve and specifying responsibilities (including maintenance, replacement etc) to limit potential liability for Council.

To advise of the formal processes established to manage encroachments/ constructions within Council's Road Reserve including Deed of Consent or Leases pursuant to the Roads Act 1993.

#### **2 Policy Statement**

- Encroachments/constructions will be effectively controlled and managed by classification and application of appropriate controls based on this classification. This may include the issuing of a letter of approval, or Road Reserve Deed of Agreement or Road Reserve Lease pursuant to Sections 107, 138, 139, 142 and 153 of the Roads Act 1993.
- To ensure that the footway and the Road Reserve are accessible to pedestrians and other users of the road.
- To provide a better streetscape environment by effectively controlling encroachments/constructions.
- To present clear and precise information to the public who may have encroachments/construction or require a lease within the Road Reserve.
- To limit Council's liability (risk, maintenance, replacement etc) against any future claims arising due to encroachments/constructions within the Road Reserve.
- To provide procedures to authorise encroachments/constructions and procedures for the removal of encroachments/constructions from within the Road Reserve.
- Provide income to Council through the issuing of such Deeds and Leases and ensuring all costs incurred by Council such as advertising, administration cost and legal fees are paid by applicant.
- The application form is attached at the end of this policy.

#### **3 Principles**

##### **3.1 General**

- No structures shall be erected on the Road Reserve unless approved by Council.
- An application must be made to allow encroachments/constructions within Council's Road Reserve.
- Successful applicants must enter into an appropriate agreement with Council.



Policy No. GOV-PL 825

- Applications must be made pursuant to Section 138 of the Roads Act 1993 to seek permission to allow minor encroachments/constructions within Council's Road Reserve.
- All encroachments/constructions proposed or existing will be inspected/investigated by Council's Team Leader Works in the Project Services. Recommendations of approval/approval to progress/refusal are at their discretion.

In recommending approval of an encroachment/construction consideration will be given to its:

- Extent and/or
- Type and/or
- Potential effect on pedestrian or vehicular access
- Potential to generate a financial risk (eg maintenance, replacement etc) or public liability risk for Council and/or
- Alienation of public space.
- Safety Risk
- Any initial application/inspection fee(s) must be paid before an application can proceed and/or be approved. The amount of the fees will be as per the current Schedule of Fees and Charges.
- If successful the applicant is responsible for ensuring the encroachment/construction is
  - Built to appropriate standards of all relevant authorities
  - Responsible for all maintenance/renewal/removal cost
  - Always safe.
- Any encroachments/constructions not approved must be removed from Council's Road Reserve within 28 days of refusal or at the discretion of the Council, ie: some time may be given to bring an encroachment/ construction up to minimum requirements of relevant authorities. Failure to remove or rectify may result in further action being undertaken by Council's Compliance Branch.
- Applications must be accompanied by a suitable sketch plan identifying property boundaries, improvements and area of Road Reserve required including all dimensions etc to allow the application to be assessed. The applicant is responsible for all associated costs.
- Unless otherwise noted, an encroachment/construction has no specified length of time and can be revoked by Council in accordance with the Roads Act 1993.
- Nothing within this policy or referred to in associated documentation confers upon the applicant exclusive rights or title of that part of the Road Reserve.



Policy No. GOV-PL 825

- All encroachments/construction must be of a nature that can be demolished or removed if so required. All cost relating to any instruction to demolish or remove an encroachment/construction shall be borne by the applicant.
- Council and any other public utility/authority retain the right to undertake work within the consented area. Council is not liable to make good any damage to the consented area.
- Applicants must obtain all necessary approvals prior to undertaking any construction within the Road Reserve. The cost of any such approvals is to be borne by the applicant.
- Any other direction of Council, pursuant to the Local Government Act 1993 and Roads Act 1993, or contained within Council's documentation, must be complied with.

### 3.2 Road Reserve Leases

This policy does not generally apply to encroachments/constructions:

- On Crown Roads
- Defined under Council's Kerbing & Guttering Policy LAP PL 413 eg driveways or multiple vehicle access ways
- Temporary nature approved as part the Development Approvals process eg Hoardings, site sheds, temporary fencing etc
- Created by parties that have specific authority to create such encroachment/constructions under State or Federal Legislation. Examples – driveway accesses and associated structures (e.g. retaining walls created to support driveway) pursuant to the Roads Act, post boxes (Australia Post) and power poles/cables (Energy Australia), telecommunications cables/infrastructure pursuant to the Telecommunications (Optus, Telstra etc), service mains (AGL, Sydney Water etc)

### 3.3 Classification of Encroachments/Construction

All encroachments/constructions will classified according the following:

**Type 1** – encroachments/construction that are of a minor nature and is unlikely to result in a significant risk (financial or public liability) for Council.

Examples include:

- Standard in ground concrete access ways to premises (not driveways)
- Landscaped areas and garden beds
- Retaining walls with a height less than 600 mm and not more than 600 mm encroachment into the Road Reserve
- At ground level access stairs ie stairs that follow the ground line or built into the ground
- Handrails
- Hardstand areas up to 1 sq metre



Policy No. GOV-PL 825

- Decorative accessways (excludes driveways)

**Type 2** - encroachments/constructions that are of a significant nature which may result in a significant risk (financial or public liability) for Council, or that generate a significant benefit to the applicant, or which restricts public access.

Examples include:

- Above ground access stairs
- Hardstand areas 1 - 5 square metres, not requiring a Development Application and not for parking vehicles
- Retaining walls with a height greater than 600mm and or more than 600 mm encroachment into the road reserve
- Encroachment/construction requiring a Development Application/Construction Certificate

**Type 3** – encroachments on Road Reserve which generate significant benefit to the applicant or remove public access and are permitted to be leased on a short-term basis pursuant to Sect 153 and 157 of the Roads Act 1993.

Examples include:

- Fenced areas
- Hardstand areas greater than 5 square metres, not requiring a Development Application and may include parking for vehicles

### 3.4 Application, Documentation and Procedures

#### 3.4.1 Type 1 Encroachments/Constructions

All Type 1 encroachments must be through a letter of approval conforming to the following:

- Application must be made pursuant to Section 138 of the Roads Act 1993
- Application must be forwarded to the Council's Team Leader Works
- The application must include sufficient details to allow assessment. This could include locations sketches etc
- No fees are involved.
- Council's Team Leader Works to notify the applicant, in writing, if the application is approved or refused.
- Any letter of approval will include all appropriate details including maintenance responsibilities.
- All approvals will be recorded by the s Work in the Works Asset Database
- The applicant must notify the existence of any letter of approval to any potential purchaser of their property.



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### 3.4.2 Type 2 Encroachments/Constructions

All Type 2 encroachments/constructions must be via a Deed of Consent to Encroachment registered by a Positive Covenant on the applicant's property conforming to the following:

- The applicant must pay Council appropriate compensation for the benefit obtained by the encroachment to be assessed by an independent qualified valuer.
- Application must be made pursuant to Section 138 of the Roads Act 1993
- Application must be forwarded to the Council's Team Leader Works after paying application fees.
- The application must include sufficient details to allow assessment. This must include locations sketches, plans, engineering details and certification, details of approvals for the work (Development Application or Construction Certificate) etc.
- Council's Team Leader Works will review the application and either refuse or recommend the application to proceed. If an application is refused, Council's Team Leader Works will advise the applicant in writing.
- All applications to proceed will be referred to Council's Property Management Services for notification.
- Council must give Notice prior to granting a Deed of Consent to Encroachment pursuant to Clause 154 of the Roads Act 1993. Such notice includes:
  - Published in a local newspaper
  - Served on the owner of each parcel of land adjoining the length of public road concerned.
  - Identify the public road concerned
  - State that any person is entitled to make a submission to Council
  - Indicate that submissions are to be in writing and will be accepted within 28 days of publication of the notice.
- All submissions received will be reviewed by Council's Property Management Services and at their discretion recommend approval / refusal any application as it sees fit.
- Council's Property Management Services will notify the applicant, in writing, if an application refused
- Council's Property Management Services will submit all applications recommended for approval to Council's Property Management Panel for approval and notification to the applicant
- Council's Property Management Services will record all approved applications
- An application/advertising fee is payable. The amount of such fee is as per the current Schedule of Fees and Charges.



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- Council's Property Management Services will be responsible for preparing and executing the Deed of Consent and positive covenant including all appropriate details ie maintenance and insurance requirements.
- The applicant must fund all costs associated with the Deed of Consent for Encroachment/Construction including registration and legal fees. Formal Council approval to the Deed of Consent to Encroachment/Construction is required.

#### 3.4.3 Type 3 – Temporary Encroachments

- A Type 3 Application must be made pursuant to Section 153 of the Roads Act 1993 to seek permission to enter into a short term lease for public road adjoining the applicant's property.
- Application must be made pursuant to Section 138 of the Roads Act 1993
- Application must be forwarded to the Council's Team Leader Works after paying application fees.
- The application must include sufficient details to allow assessment. This must include location sketches, plans, engineering details and certification , details of approvals for the work (Development Application or Construction Certificate) etc.
- Council's Team Leader Works will review the application and either refuse or recommend the application to proceed. If an application is refused, Council's Team Leader Works will advise the applicant in writing.
- All applications to proceed will be referred to Council's Property Management Services for notification.
- Council must give Notice prior to granting a lease. Such Notice must be:
  - Published in a local newspaper
  - Served on the owner of each parcel of land adjoining the length of public road concerned.
  - identify the public road concerned
  - state that any person is entitled to make a submission to Council
  - indicate that submissions are to be in writing and will be accepted within 28 days of publication of the notice
- All submissions received will be reviewed by Council's Property Management Services and at their discretion recommend approval / refusal any application as it sees fit.
- Council's Property Management Services will notify the applicant, in writing, if an application is refused
- Council's Property Management Services will submit all applications recommended for approval to Council's Property Management Panel for approval and notification to the applicant
- Council's Property Management Services will record all approved applications



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- The term of any lease, together with any options, must not exceed 5 years other than in accordance with Section 157(1)(b) of the Roads Act 1993.
- No structures shall be erected on the land unless otherwise consented to by Council. Council must be satisfied that any road reserve lease granted for an area, including a structure, must be of a temporary nature ie: can be easily demolished or removed.
- An application/advertising fee is payable. The amount of such fee is as per the current Schedule of Fees and Charges.
- Council's Property Management Services will be responsible for preparing and executing the Lease including all appropriate details i.e. maintenance and insurance requirements.
- The initial rental is established per square metre per annum basis or a minimum annual rental, whichever is the greatest. The amount of rental or minimum annual rental are as per the amounts detailed in the Schedule of Fees and Charges.
- A new application must be submitted at each renewal date, i.e: at the end of each lease term.
- Lessees must notify any potential purchaser of their property of the existence of any lease and a written application to assign the lease must be made.
- Any application to assign a lease must be accompanied by an assignment fee. The fee shall be as detailed in the current Schedule of Fees and Charges.
- The initial yearly rent must be paid in advance upon signing the lease agreement. Subsequent yearly rental must be paid annually in advance.
- A Road Reserve Lease confers exclusive use to the lessee of the defined area.

#### **4 Amendments**

Council amended this policy on 27 July 2004.

This policy was amended 7 August 2006 under delegation to the General Manager (minor amendment).

#### **5 Authorisation**

This Policy was authorised by Council on Tuesday 26 November 2002.

This policy hereby rescinds and supersedes policy 6.4.05.

It is due for review on 7 August 2008.

#### **6 Who is responsible for implementing this Policy?**

Manager Assets

Manager Project Services

#### **7 Document owner**

Director Customer and Community Services

Director Corporate Services



Policy No. GOV-PL 825

**8 Legislation and references**

- a) Local Government Act 1993
- b) Roads Act 1993

**9 Definitions**

[Explain technical terms, local terminology, acronyms, etc.].

**Minor Encroachments/Constructions**

This relates to areas that encroach onto or construction upon a Council road reserve. An encroachment/construction may include, but is not limited to:

garden bed, minor building overhang, retaining wall, path, steps, rail, hard stand area etc.

**Deed of Agreement (Encroachments/Constructions)**

Formal document which provides consent for an encroachment/ construction to remain in the Road Reserve under certain conditions. Does not confer exclusive use of the area of encroachment/construction.

**Road Reserve Lease**

Formal 5 year agreement between Council and an adjoining owner to exclusively lease areas of Road Reserve. May include but is not limited to:

Carports, hardstand area, landscaped areas, garages or any other temporary structure that can be demolished or removed to the satisfaction of Council.

**Deed of Assignment**

Formal document between Council, the lessee and proposed lessee which transfers the rights under an existing lease to the new owner of the property.



Road Assets – TRIM NO – DC00423

**MINOR ENCROACHMENTS/CONSTRUCTIONS  
WITHIN ROAD RESERVE**

Application issued under the Roads Act 1993 (Section 138)

July 2014

<b>Contact us</b>		<b>Office use only</b>									
The General Manager, 725 Pittwater Road Dee Why NSW 2099		Application number									
<b>Email</b>	<a href="mailto:council@warringah.nsw.gov.au">council@warringah.nsw.gov.au</a>	2	0	1		/					
<b>Fax</b>	9942 2606										
If you need more help or information call customer Service on (02)9942 2111 or come in and talk to us at the Civic Centre, Dee Why.											

Please note, the applicant should read Council's Road Reserve Encroachments/Constructions Policy prior to completing this application form. A survey identifying property boundaries, improvements and area of Road Reserve required is to be submitted with this application. The survey plan should be drawn at an appropriate scale and clearly distinguish the encroachment or lease area. Suitable drawings and specifications are required to allow consideration of the application. Appropriate Engineering certification and appropriate approvals (such as Development Application) are to be included.

It is important that we are able to contact you if we need more information. Please give us as much information as possible.

If the application is made on the owner's behalf, a written authority from the owner is required.

Other relevant information in support of the application should be provided on the reverse side of this form, or attached.

**PART 1 Applicant's Details**

Full family name or Company (no initials)			
Full given name or ACN (no initials)			
Postal address We will post all letters to this address			
Phone number		Alternate	
Mobile number		Facsimile	
Email address			

**PART 2 Application details**

Description of proposed encroachment:		
Purpose of proposal		
Applicant's signature		
Name		
Date		





Council Policy – No 193	Adopted:	OM: 02.04.2012
	Reviewed:	OM: 24.06.2013
	Amended:	
	Revoked:	

**TITLE:** ROAD RESERVE AND STREETScape MANAGEMENT POLICY

**STRATEGY:** TRANSPORT AND TRAFFIC  
WATER MANAGEMENT  
VEGETATION

**BUSINESS UNIT:** URBAN INFRASTRUCTURE  
RESERVES RECREATION & BUILDING SERVICES

**RELEVANT LEGISLATION:** *Local Government Act 1993*  
*Local Government (General) Regulations 2005 Roads Act 1993*  
*Roads Regulation 2008*

**RELATED POLICIES:**

**1. Objective**

To manage Council’s road reserves (and the public roads contained therein) so that they are functional, safe and convenient, add value to development of the Pittwater Local Government Area (LGA), support the land use functions and activities within the Pittwater LGA, improve the amenity and appearance of the streetscape and maintain and improve the environmental aspects of the streetscape.

**2. Definitions**

The road reserve is the strip of public land between abutting property boundaries, specifically gazetted for the provision of public right of way. It includes the road carriageway, as well as footpaths and verges.

A public road is defined under the *Roads Act 1993* as:

- (a) any road that is opened or dedicated as a public road, whether under this or any other Act or law, and
- (b) any road that is declared to be a public road for the purposes of this Act.

### 3. Policy Statement

Pittwater Council manages the public roads in the Pittwater local government area in accordance with the *Roads Act 1993*, *Local Government Act 1993*, *Local Government Regulation 1993*, *Environmental Planning & Assessment Act 1979* and *EPA Regulation 2000*.

All works and/or uses within a public road / road reserve are to comply with the following documents: -

1. Pittwater Council's Streetscape Management Guidelines
2. Pittwater Council's Standard Drawings
3. Pittwater Council's design and construction specification, NAT-SPEC

All works and or uses within a public road / road reserve require the written consent of Pittwater Council under Section 139 of the *Roads Act 1993*.

Application fees are to be paid to Pittwater Council for the processing of applications relating to any proposed works and/or uses in the road reserve.

No works and or uses are to be undertaken in the public road / road reserve until the appropriate application forms and fees have been lodged with Pittwater Council AND Pittwater Council has issued a written Section 139 consent.

Pittwater Council will undertake inspections to ensure that the works and or uses are being carried out in accordance with the relevant plans, specifications and conditions of the Section 139 consent.

### 4. Pittwater Streetscape Management Guidelines

The Pittwater Streetscape Management Guidelines provide guidance for council staff, local residents, and developers for works on the public road reserve and on the public stormwater drainage system.

The Pittwater Streetscape Guidelines are to be used in conjunction with:

- Pittwater Council Standard Drawings
- Pittwater Council Design & Construction Specifications, NAT-SPEC.

The Pittwater Streetscape Guidelines are to be available on Council's internet and website allowing public access.

The Pittwater Streetscape Management Guidelines are a set of documents that may be amended from time to time to reflect changes in expectations and processes. Approval of amendments to the Guidelines is managed through the Senior Management Team and approved by the General Manager.

### 5. Protocol

#### 5.1 Ethics and Probity

**General** - The Council's activities are to be performed with integrity and in a manner able to withstand the closest possible scrutiny.

**Conduct of Council Staff** - Council Staff at all times are to conduct business that is ethical and of the highest integrity and are required to:

- treat applicants with equality and fairness
- not seek or receive personal gain
- maintain confidentiality of Commercial in Confidence information
- present the highest standards of professionalism and probity
- deal with applicants in an honest and impartial manner that does not allow conflicts of interest
- be able to account for all decisions and provide feedback on them

**Conflict of Interests** - A conflict of interest exists where a reasonable and informed person would perceive that you could be influenced by a private interest when carrying out your public duty.

Council Staff are to avoid or appropriately manage any conflict of interest. The onus is on the Council Staff to identify a conflict of interest and take the appropriate action to manage the conflict in favour of the public duty. Any conflict of interests must be managed to uphold the probity of Council decision making.

**Standards** - The Council's streetscape work activities are to be carried out to professional standards and in compliance with the:

- *Local Government Act 1993*
- Local Government (General) Regulation 2005
- *Roads Act 1993*
- Roads Regulation 2008

## 5.2 Managing Risk

Risk Management is to be appropriately applied at all stages of the process which must be properly planned and carried out in a manner that will protect and enhance the Council's capacity.

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## R90. Road Reserve Leases

**Title:** Road Reserve Leases  
**Policy No:** R90.  
**Replaces Policies:** R80, R90, R100 & R120  
**Keywords:** Road Reserve, Leases, Parent Lot, Driveways, Right of Access, Annual Rental  
**Responsible Officer:** Executive Manager, Corporate Services

### 1. PURPOSE AND AUTHORITY

The purpose of this policy is to give effect to Council's policy positions with respect to various matters pertaining to road reserves.

### 2. POLICY STATEMENT

Council is committed to the orderly and equitable use of road reserves, and this policy seeks to give effect to that commitment as respects the various matters regulated by the policy. Those matters are as follows:

#### Lease for parking as a development application condition

1. That Council inform new applicants for road reserve leases that because of the wording of the *Roads Act 1993*, road reserve leases for the provision of parking which is required as a condition of development approval cannot be met by the use of a road reserve lease, as the *Roads Act* prescribes:-
  - (a) Such leases may only be for a period of five years and may be terminated at any time and for any reason.
  - (b) Any proposed structure on the road reserve lease may only be a temporary structure of a kind that can be easily demolished or removed.
2. That Council inform applicants renewing their road reserve lease that the *Roads Act* has changed the requirements for road reserve leases and as such:-
  - (a) Such leases may only be for a period of five years and may be terminated at any time and for any reason.

Any proposed structure on the road reserve lease may only be a temporary structure of a kind that can be easily demolished or removed.

(O.M. 31.5.94)  
(Confirmed 20.10.97)

#### Leases – adjoining and conjoining parent lot

That as a matter of policy Council not grant leases of road reserves unless the area to be leased is adjacent and conjoining the parent lot.

(Prior to Council reaching that decision legal advice was obtained verbally from the Local Government Department which indicated that, although there had never been a legal challenge to the administration of Section 153 of the *Roads Act 1993*, Council's practice of leasing only portions of a road reserve immediately adjacent to a parent property was correct and the interpretation of "adjacent" should also mean contiguous, and not the portion on the opposite side of the road to the parent lot.)

(O.M. 31.5.83)  
(Confirmed 20.10.97)

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### Driveways

That having regard to the provisions of the *Roads Act 1993* (the "Roads Act") regarding the right of access to private property from public roads and the ability of Council approve consents (sections 138 and 139) in respect of structures erected on public roads, all future driveway constructions which are considered by the Executive Manager, Corporate Services to be substantial erected structures on the road reserve require a road reserve consent approval.

That all existing driveway consents pertaining to elevated structures continue under the same terms and conditions presently observed.

That all existing driveways constructed in structure without a prior requirement for a lease/consent be permitted to continue without having to enter into a road reserve lease/consent. The Council will require the property owners to enter into a road reserve consent in the event of any future development involving use of the road reserve area

That all existing driveway leases relating to excavated driveways and which are not considered to be a structure not be renewed when the current five year term has been completed.

That as a matter of policy Council not require leases where the end result of construction is nothing more than an access "at grade" from the public road to their boundary.

(O.M. 8.2.99)  
(Previously R100.)

### Formula for determination of annual rental/ occupation payment

Application to Council to lease road reserve can be approved by Council as a Consent under Section 138 of the Roads Act. Such applications do not require the consent of the Minister. Consents are issued on an on-going basis, and Council may terminate the consent at any time and for any purpose. Council can only lease land to an adjoining property owner.

This policy sets out the methodology that Council will adopt in calculating the annual charge for use of Council road reserves, as well as providing a mechanism for annual review of the charge.

### Formula for Determination of Annual Fee of use of Council's Road Reserves

1. The formula for charging for Annual Fee for use of Council's Road Reserve to be based on the "Precinct Valuation";
2. The "Precinct Valuation" is to be calculated based on the average value per square metre of the land valuations for all residential rated assessments within each Precinct;
3. The basis for the Precinct Valuations will be the current July base date land valuations as provided by the NSW Valuer General;
4. The formula for calculating the road reserve leases/consents annual fee adopted by Council on 20 July 1993, be amended as follows:

Council shall charge an annual fee for the Road Reserve Consent in accordance with the following formula:

$$(PV \times A \times L) + GST$$

Where:

PV = Precinct Valuation (average valuation per square metre for each Precinct determined as follows):

$$\frac{\text{Valuation of all residential rated property within the Precinct}}{\text{Total land area of all residential rated property within the Precinct}}$$

A = area of road reserve lease/consent  
L = land use according to the following table:  
GST = Goods and Services Tax

Land Use:

<u>Exclusive Use</u>	<u>(Base CPI)</u>
Car Parking - (Carports/Slab/Garage)	1.0%
Gardens/Landscape (Enclosed land)	1.0%
<u>Access Use Only</u>	
Elevated Driveways /Stairs /Structures)	0.5%
Minimum Charge	\$327.00 pa <i>(subject to CPI increases as below)</i>

5. The annual fee shall be varied on each anniversary of the commencement of the consent as set out follows;
- (a) The percentage by which the Precinct Valuation shall be increased on each anniversary of the commencement of the Consent shall be the same percentage as the percentage increase in the Valuer General's valuation of the Precinct(s) where a general revaluation has occurred for the area;
- (b) In the event that there is no variation in the Valuer General's valuation for the area, then the percentage by which the annual fee shall increase on that anniversary shall be the same percentage as the Consumer Price Index (all groups) Sydney current as at the review date has increased over and above the Consumer price Index figure current on the previous review date or the commencement of the Consent whichever last occurred.
6. The following base valuations to apply to each Precinct for 2006/2007:

Precinct	Total Area (sq.m.)	Total LV (Base Date July 2005)	Precinct Valuation
Balgowlah	306,186	421,954,316	\$1,378.10
Balgowlah Heights	886,054	1,285,937,305	\$1,451.31
Clontarf	446,315	741,295,000	\$1,660.92
Fairlight	508,278	906,080,900	\$1,782.65
Fairy Bower	167,878	526,560,816	\$3,136.57
Ivanhoe Park	445,863	864,303,050	\$1,938.49
Little Manly	257,866	738,885,200	\$2,865.38
North Harbour	354,706	512,136,277	\$1,443.83
Ocean Beach	237,013	718,546,462	\$3,031.68
Seaforth	1,174,243	1,302,287,085	\$1,109.04
Seaforth North	432,420	379,269,750	\$877.09
The Corso	133,564	245,200,319	\$1,835.83

(O.M. 19.02.07)

### 3. PRINCIPLES

The underlying principle behind this policy is the recognition that Council must manage and otherwise deal with road reserve land in an orderly and equitable manner, cognizant of the need to ensure that persons who benefit from the use and enjoyment of road reserve land, for purposes not directly related to the use generally made by members of the public of that land as a matter of general right, ought to pay for their user of the land in question. The policy seeks to regulate a number of different matters which, if not properly managed and regulated, have the clear potential to result in a derogation of the general right of the public to use public roads as a means of thoroughfare.

### 4. SCOPE

This policy applies to all Council officials (including Councillors and Council staff and consultants engaged by Council) who are involved, directly or indirectly, in decision-making (including preparatory and recommendatory decision-making) with respect to the subject-matter of this policy.

Insofar as land is concerned, this policy applies to all public roads in the Manly local government area in respect of which Council is the relevant roads authority under the Roads Act 1993.

#### **5. DEFINITIONS**

See the Dictionary at the end of the Roads Act 1993 for definitions of various terms and expressions used in this policy.

#### **6. IMPLEMENTATION**

This policy will be implemented without delay once adopted by Council. Upon adoption this policy will be entered into Council's policy register, made available online and provided to all staff and any other people directly affected by this policy.

Council and/or the General Manager may, during a civil emergency only, set aside any policy terms to ensure public safety.

#### **7. MONITORING AND BREACHES**

Regular monitoring of compliance with this policy, relevant legislation and Manly policies and procedures will be undertaken and documented by the responsible officer for this policy.

Breaches of this policy are considered to be breaches of Manly Council's Code of Conduct and therefore invoke the relevant sanctions outlined in that Code. Persons in breach of any legislation may be subject to relevant criminal action.

#### **8. REPORTING**

No specific reporting is required by this policy.

#### **9. POLICY REVIEW**

This policy is subject to regular review as required by legislation.

For the purposes of carrying out and giving effect to this policy, the General Manager may from time to time prepare, adopt or vary, and otherwise issue to Council staff, guidelines and directions relating to any aspect of this policy.

Any recognised change to relevant legislation; or directives or guidelines issued by agencies including the NSW Ombudsman and the Division of Local Government; or to Manly Council's related guidelines and procedures will activate an immediate review of this policy to ensure it remains current and aligned to best practice policies.

#### **10. RELEVANT REFERENCES AND LEGISLATION**

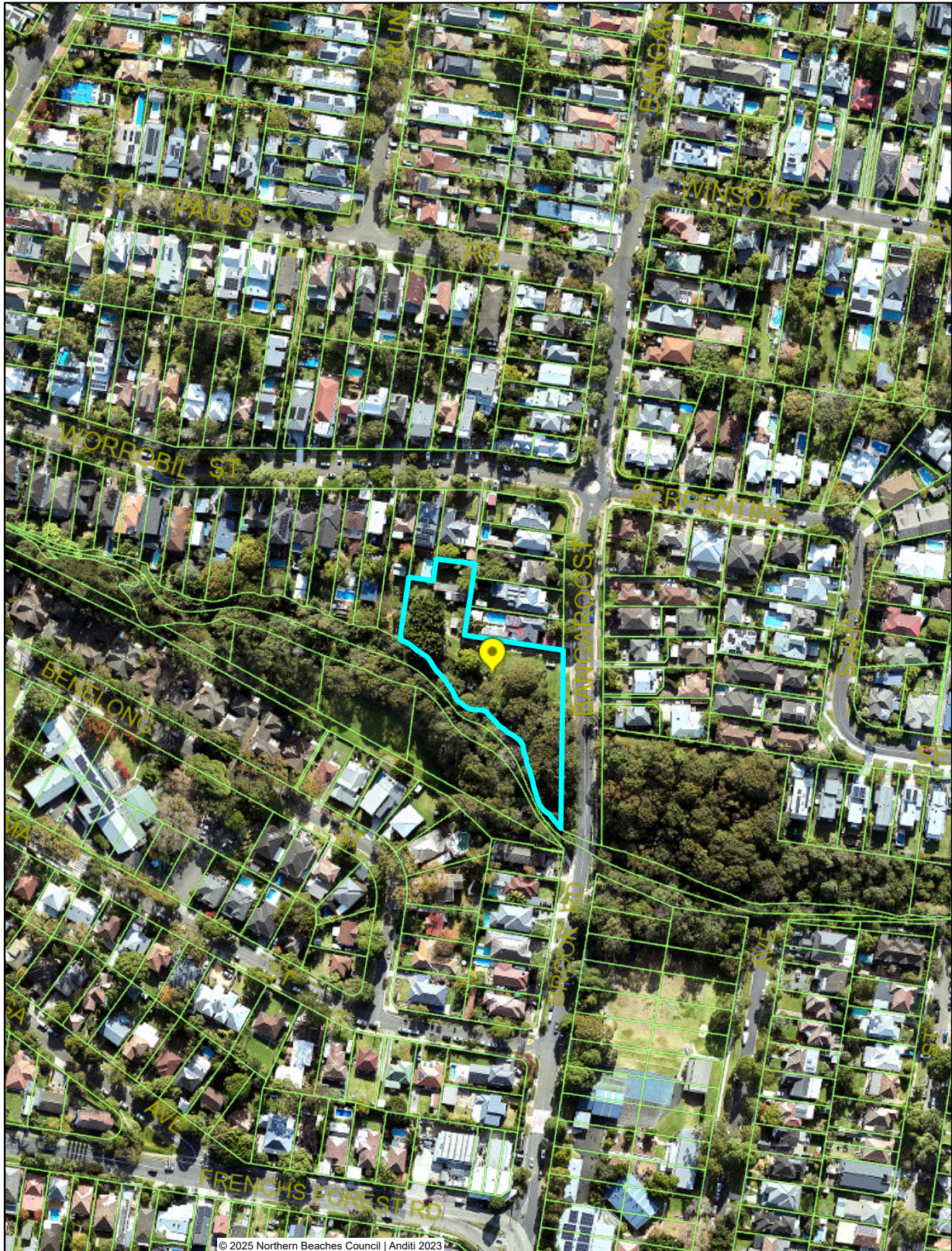
Roads Act 1993  
Local Government Act 1993

#### **11. RELEVANT COUNCIL POLICIES**

R70: Road Reserves – Outdoor Eating Areas – For the Purpose.

#### **12. REVISION SCHEDULE**

Minute No	Date of Issue	Action	Author	Checked by
PS53/11	2 May 2011	Periodic Review	Secretariat, Corporate Services	Manager, Administration
	June 2013	Comprehensive Review		General Counsel
PS16/14	3 March 2014	Periodic Review	OM CSS	Manager Governance



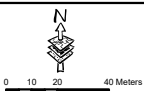
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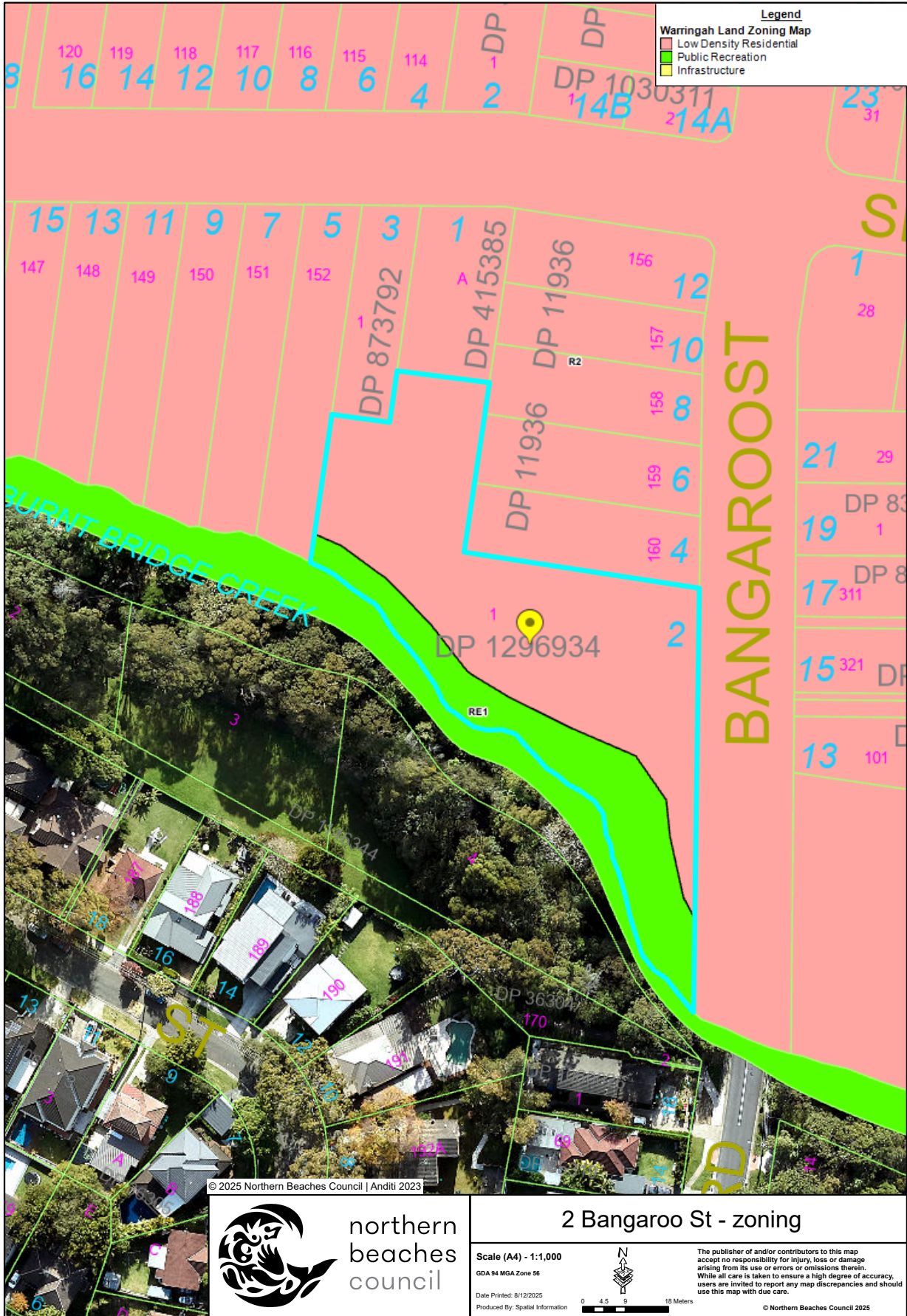
### 2 Bangaroo St - location

Scale (A4) - 1:2,500  
GDA 94 MGA Zone 56  
Date Printed: 8/12/2025  
Produced By: Spatial Information



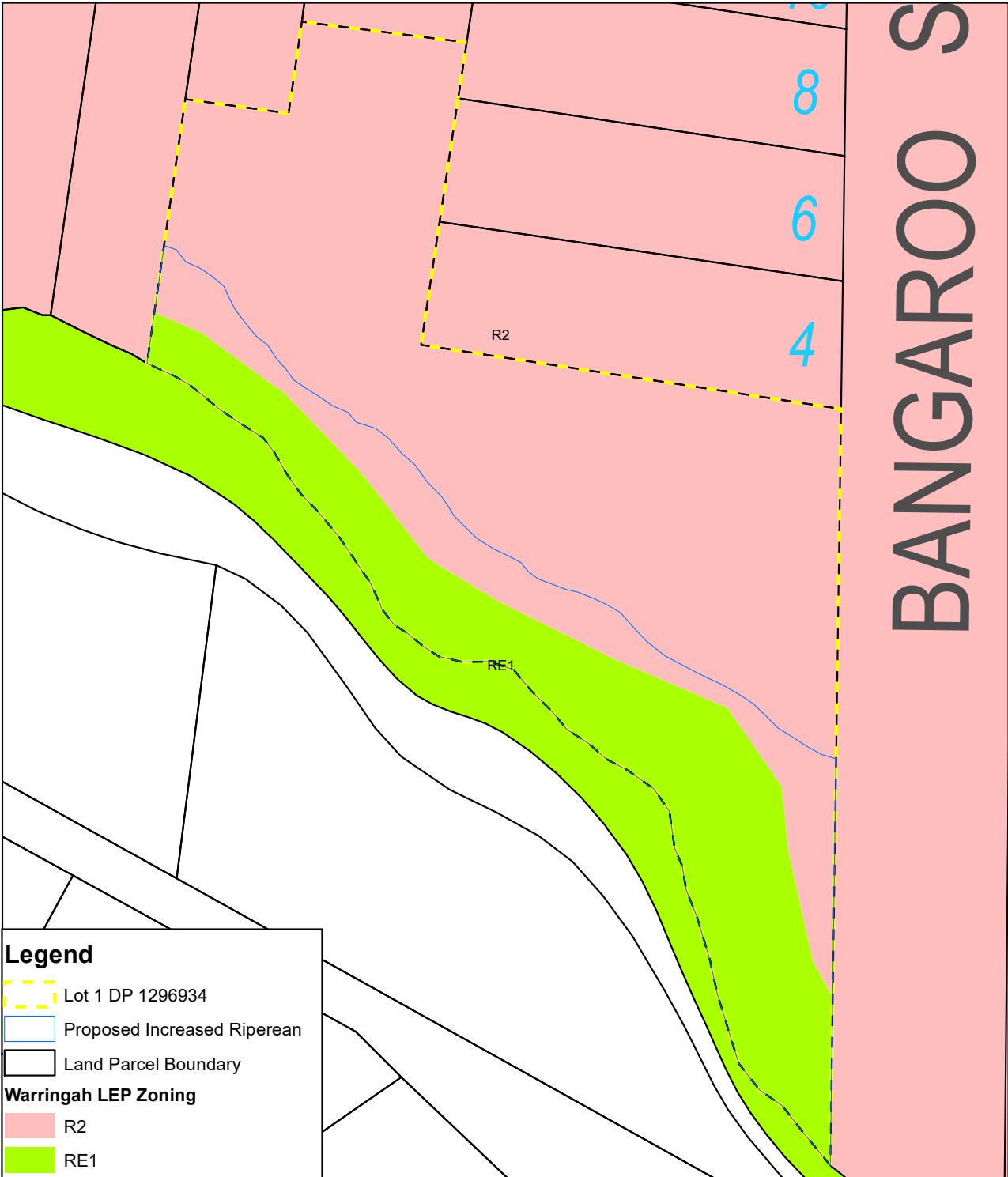
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**Location Plan**  
 Bangaroo Street Reserve  
 2 Bangaroo Street, North Balgowlah NSW 2093



**Legend**

- Lot 1 DP 1296934
- Proposed Increased Riparian
- Land Parcel Boundary

**Warringah LEP Zoning**

- R2
- RE1



Scale (A4) - 1:600  
 GDA 94 MGA Zone 56

Date Printed: 7/04/2026  
 Produced By: Spatial Information

0 2.75 5.5 11 Meters

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